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Proposed programme budget for 2020

Programme planning

Proposed programme budget for 2020

Part IV

International cooperation for development

Section 11

United Nations support for the New Partnership for Africa's Development

Programme 9

United Nations support for the New Partnership for Africa's Development

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* [A/74/50](#).

** In keeping with paragraph 11 of resolution [72/266 A](#), the part consisting of the programme plan and programme performance information is submitted through the Committee for Programme and Coordination for the consideration of the General Assembly.

*** In keeping with paragraph 11 of resolution [72/266 A](#), the part consisting of the post and non-post resource requirements is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the General Assembly.





Foreword

When I joined the United Nations as the Special Adviser on Africa, I brought with me a lifelong passion for Africa and a dedication to serving its people. Throughout my career, I have seen first-hand how challenges can be turned into opportunities when stakeholders pull together to bring about a peaceful and prosperous Africa. I experienced this again when I visited South Sudan, the Niger and Chad in July 2018 as part of a United Nations-African Union solidarity mission led by the Deputy Secretary-General. The visit spoke volumes about the importance of the prevention agenda when different entities come together to raise awareness – with one voice – on the plight of women suffering from conflict. At this critical juncture, I feel humbled and privileged to be at the service of Member States and pledge that the Office of the Special Adviser will continue to be impact driven, adding value to Africa and to the United Nations system.

One of greatest strengths of the Office lies in its ability to facilitate coherence and coordination of the United Nations system's work with Africa across the peace, security and development nexus. In 2020, the revitalized interdepartmental task force on African affairs, for which the Office provides the secretariat, will continue to serve as the primary mechanism for system-wide consultation on and coordination of United Nations activities in support of Africa that straddle the nexus between peace, security and development. Furthermore, in line with the tripartite nature of the programme, the Economic Commission for Africa and the Office will continue their partnership to foster regional coordination of the United Nations system's support for the African Union through the Regional Coordination Mechanism for Africa. A more responsive Mechanism will support the African Union's priorities by forging a close working relationship with the United Nations regional sustainable development group in Africa and through its work on aligning the joint workplans of the Mechanism's clusters with the priority areas of the African Union, the Joint United Nations-African Union Framework for Enhanced Partnership in Peace and Security and the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development.

In terms of advocacy, communication and awareness-raising, the Office and the Africa Section of the Department of Global Communications are committed to generating support for Africa's economic recovery, development, peace and security. In 2020, the Section will continue to develop high-quality communication products and global communication strategies for issues affecting Africa. In 2020, the Office will complement that effort by monitoring the implementation of commitments made towards Africa's development through an enhanced monitoring mechanism.

Having recently celebrated the fifteenth anniversary of the Office, I am taking all necessary steps to make it even more efficient and impactful in responding to the needs and aspirations of Africa and its people. As the Office continues its efforts to strengthen its contribution to Africa in the true spirit of multilateralism, I hope I can rely on the continued support of all Member States.

(Signed) Bience **Gawanas**
Under-Secretary-General and Special Adviser on Africa

Overall orientation

Mandates and background

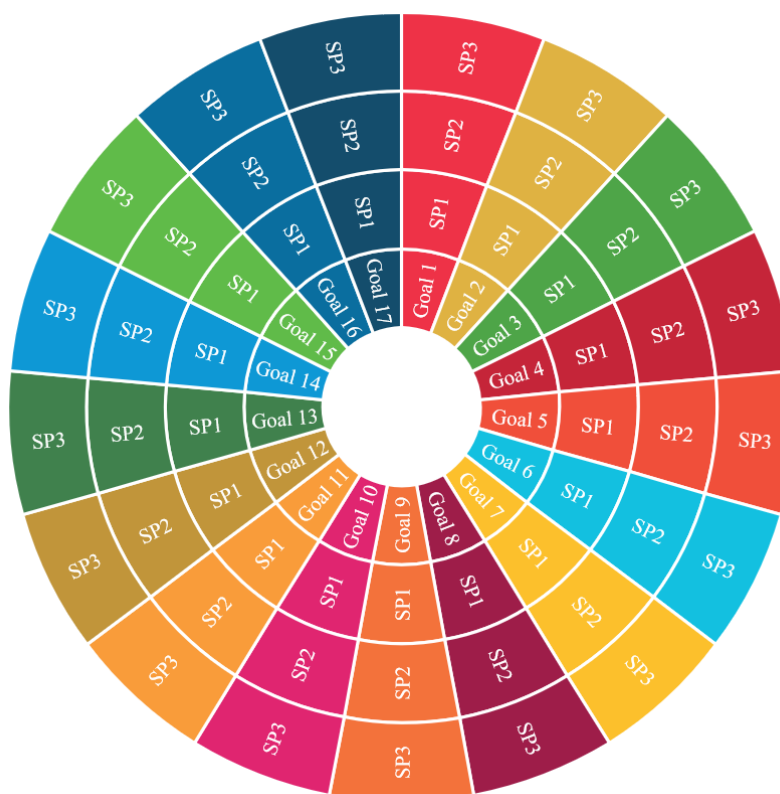
- 11.1 The Office of the Special Adviser on Africa is responsible for assisting the Secretary-General in coordinating, integrating and aligning United Nations action on the peace, security and development nexus in Africa, enhancing international support for Africa's development and security and facilitating intergovernmental deliberations on Africa at the global level, in particular those relating to the New Partnership for Africa's Development (NEPAD), which was recently transformed into the African Union Development Agency. The Economic Commission for Africa (ECA) is responsible for promoting the economic and social development of its member States, fostering regional integration and promoting international cooperation for Africa's development. The Department of Global Communications (formerly the Department of Public Information) raises international awareness of the critical economic, political and social situation in Africa, as well as of the efforts made by Africa, the United Nations and the international community to promote the economic recovery and sustainable development of the region in pursuit of the goals of NEPAD and the achievement of the Sustainable Development Goals. The mandates of the Office of the Special Adviser, ECA and the Department of Global Communications derive from the priorities established in relevant resolutions and decisions, including General Assembly resolutions [57/7](#), [57/300](#) and [66/293](#) and Economic and Social Council resolution 671 A (XXV).
- 11.2 There is a continuing need for greater coherence and synergy in the work of the United Nations on Africa, including more coherent and integrated analysis of and responses to issues that straddle the nexus between peace, security and development in Africa, in the context of the Secretary-General's vision of preventing conflict before it happens. There is also a continuing need for African efforts, instruments and priorities to be sufficiently promoted and supported and for United Nations and other international efforts in Africa to be consistently aligned with African priorities.

Alignment with the Charter of the United Nations, the Sustainable Development Goals and other transformative agendas

- 11.3 The mandates of the Office of the Special Adviser, ECA and the Department of Global Communications guide the subprogrammes in producing their respective deliverables, which contribute to the attainment of each subprogramme's objective. The objectives of the subprogrammes are aligned with the Organization's purpose to achieve international cooperation in solving international problems of an economic, social, cultural, or humanitarian character, and in promoting and encouraging respect for human rights and for fundamental freedoms for all without distinction as to race, sex, language, or religion, as stipulated in Article 1 of the Charter of the United Nations. In the context of the 2030 Agenda for Sustainable Development, the purposes stipulated in Article 1 of the Charter are embodied by the Sustainable Development Goals. Figure 11.I below summarizes the specific Sustainable Development Goals with which the objectives, and therefore the deliverables, of the respective subprogrammes are aligned.

Figure 11.1

**United Nations support for the New Partnership for Africa's Development:
alignment of subprogrammes with Sustainable Development Goals**



- 11.4 The objective is also aligned with transformative agendas, namely Agenda 2063 of the African Union (as recognized in General Assembly resolution 71/254), the Addis Ababa Action Agenda of the Third International Conference on Financing for Development, the Beijing Declaration and Platform for Action, the Global Compact for Safe, Orderly and Regular Migration, the Istanbul Programme of Action for the Least Developed Countries for the Decade 2011–2020, the Paris Agreement, the Vienna Declaration and Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024, Assembly and Security Council resolutions on sustaining peace (Assembly resolution [70/262](#) and Council resolution [2282 \(2016\)](#)), the women and peace and security agenda, pursuant to Council resolution [1325 \(2000\)](#), and the youth and peace and security agenda, pursuant to Council resolution [2419 \(2018\)](#).

Strategy and external factors for 2020

- 11.5 In the context described above, the Office of the Special Adviser will provide integrated analysis and facilitate coherent engagement and partnership of the United Nations with Africa and will advocate for African priorities and perspectives in support of intergovernmental processes related to Africa. The recently remodelled Africa Dialogue Series, formerly known as “Africa Week”, will also serve as an innovative platform through which the Office will maintain continued engagement with stakeholders. This approach will inform policy, mobilize increased support and amplify African voices and enable more integrated and better-informed decision-making on Africa’s peace, security and development that is better aligned with African perspectives.
- 11.6 ECA has a role to play in providing regional intergovernmental platforms, generating cutting-edge policy research on key development priorities and providing policy advice through direct support at

the regional and country levels. This contributes to supporting the African Union Commission, the African Union Development Agency/NEPAD and the regional economic communities through joint technical assistance and regional advisory support. This will in turn translate to Member States making progress in transforming their economic bases and assets into springboards to prosperity and attaining the desired outcomes of the 2030 Agenda and Agenda 2063.

- 11.7 The programme will be implemented through the cluster system of the Regional Coordination Mechanism for Africa. The nine clusters together cover all of the Sustainable Development Goals, the strategic priorities of Agenda 2063 and NEPAD. Decentralization to the subregional level will be accomplished through the Regional Coordination Mechanism for Africa, which, through its Subregional Coordination Mechanisms, covers the five subregions of Africa. Linkage with national-level mechanisms will be achieved through ongoing collaboration with the regional United Nations Sustainable Development Group for Africa, which works directly with United Nations country teams. Support will also be provided to organs of the African Union, including the African Union Commission, the African Union Development Agency/NEPAD and regional economic communities through joint technical and regional advisory assistance.
- 11.8 ECA will leverage the ongoing reforms of the Secretary-General and the African Union, such as the transformation of the NEPAD Planning and Coordinating Agency to the African Union Development Agency and, in the context of United Nations reforms, the ongoing strengthening of coordination mechanisms at all levels. It will also leverage three cooperation frameworks, namely, the Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027, the United Nations-African Union Joint Framework for Enhanced Partnership in Peace and Security and the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development, as avenues of and tools for enhancing coordination and collaboration among United Nations agencies to ensure efficient and effective support for the African Union and its organs at the regional and subregional levels. In the context of the three frameworks and ongoing reforms carried out by the United Nations and the African Union, ECA will enhance the understanding and appreciation of subregional and regional organizations, including regional economic communities and intergovernmental organizations, of the value added by and the benefits of United Nations coordination, and coherent support for effective delivery. It will also work closely with such organizations to promote dialogue and build capacity in the design, implementation, monitoring and evaluation of and reporting on their programmes.
- 11.9 The Department of Global Communications will develop global communication strategies on priority issues affecting Africa, undertake activities in consultation with the Office of the Special Adviser, ECA, the NEPAD secretariat and the African Union Commission, among others, and produce a range of information materials, including, on a quarterly basis, *Africa Renewal*, along with a range of other deliverables, including digital media, social media, press releases, background papers and articles placed in major media in Africa and other regions.
- 11.10 With regard to the external factors, the overall programme plan for 2020 is based on the following planning assumptions:
 - (a) There is continued engagement and political will by Member States to achieve consensus in intergovernmental meetings;
 - (b) There is continued recognition of the importance of the nexus between peace, security and development as the guiding principle for the work towards achieving the "Africa We Want";
 - (c) There is continued financial and technical support of the international community for Africa's sustainable development;
 - (d) There is continued engagement of United Nations entities in the revitalized interdepartmental task force on African affairs and engagement by Member States in the Africa Dialogue Series;
 - (e) There is continued operationalization of the Joint United Nations-African Union Framework for Enhanced Partnership in Peace and Security and the African Union-United Nations

Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development as the principal means of institutionalizing cooperation between the two organizations;

- (f) Organizations working on African development issues and the African Union are committed to the implementation of joint activities and programmes in support of Agenda 2063, the 2030 Agenda and NEPAD.

- 11.11 The Office of the Special Adviser, ECA and the Department of Global Communications integrate a gender perspective in their operational activities, deliverables and results, as appropriate. For example, for subprogramme 1, the participation of the Office in the high-level joint United Nations-African Union solidarity mission and the subsequent presentations to the United Nations Security Council and the African Union Peace and Security Council highlighting such aspects of conflict as gender-based sexual violence, re-emphasizes the recognition by the Security Council, in its resolution [1325 \(2000\)](#), of the importance of women's inclusion in peace processes as an essential element in fostering sustainable peace, security and development. Under subprogramme 2, the deliverable relating to guidelines on mainstreaming cross-cutting issues into the work of the Regional Coordination Mechanism for Africa clusters includes principles and guidance on ensuring that gender concerns are integrated across the various clusters in respect of the development and delivery of United Nations support for the implementation of the priorities of the African Union and African Union Development Agency, including the push for gender-disaggregated statistics. Moreover, the annual session of the Regional Coordination Mechanism for Africa will have at least one panel discussion dedicated to gender issues, and gender balance will be ensured in the composition of the panel. Finally, under subprogramme 3, the Department of Global Communications promotes gender equality and women's empowerment by producing and disseminating information products, including special editions of the magazine *Africa Renewal*, that focus on women and gender equality and by promoting a balanced presence of women and men in all of its public information products, promotional campaigns, publications and events. The Department also fights gender stereotypes and discrimination against women by offering a wide range of alternative perspectives to global public opinion and making sure that women's voices are given prominence in its publications, communication campaigns and events.
- 11.12 With regard to cooperation with other entities, the Office of the Special Adviser will continue to work closely with the African Union, including the African Union Development Agency and the joint Agenda 2063 first 10-year implementation plan/Sustainable Development Goals monitoring and evaluation framework implementation support task team, as well as the African regional economic communities. In addition, the Office will continue to work in partnership with an array of international organizations and international non-governmental organizations to enhance common approaches and synergies in various areas of work.
- 11.13 With regard to inter-agency coordination and liaison, the Office of the Special Adviser will continue to participate in the Regional Coordination Mechanism for Africa and to convene and build consensus among United Nations entities by using such existing mechanisms as the interdepartmental task force on African affairs.

A. Proposed programme plan for 2020 and programme performance for 2018

Programme of work



Subprogramme 1

Coordination of global advocacy of and support for the New Partnership for Africa's Development

1. Objective

- 11.14 The objective, to which this subprogramme contributes, is to achieve more coordinated, integrated and aligned United Nations action on the peace, security and development nexus in Africa for the successful implementation of the 2030 Agenda and Agenda 2063.

2. Alignment with the Sustainable Development Goals

- 11.15 Given its broad scope, the objective is aligned with all of the Sustainable Development Goals.

3. Highlighted result in 2018

It pays to invest in prevention

In recognition of the benefits of sustained peace in Africa, regional and international stakeholders, including the Secretary-General, have been calling for a shift from the business-as-usual approach of responding reactively to conflict in Africa to a more proactive and preventive response focused on addressing the root causes. Regional and subregional entities such as the regional economic communities are striving to respond to the call by developing their institutional conflict prevention capacities and tailoring them to their varied geopolitical realities, mandates, capacities and resources. They have repeatedly called for broader engagement on the part of the United Nations in collaboratively tackling such issues. In response to those requests, in 2018 the subprogramme began to implement a multi-stage initiative to benchmark the existing capacity for structural conflict prevention, validate the results and collaborate with regional economic communities, partners and other stakeholders to mitigate the gaps thus identified. The ultimate aim was to better equip the regional economic communities to systematically, holistically and collaboratively support their member States in identifying and addressing conflict triggers before they led to devastating conflicts. The Office of the Special Adviser completed the first two stages of the initiative in 2018.

The first stage of the initiative, which was the first of its kind, was to undertake an extensive needs assessment involving seven of the eight regional economic communities and map their existing institutional capacity for



Findings of the needs assessment being validated at a meeting of experts in November 2018. Source: United Nations

conflict prevention, covering both operational and structural dimensions. The study focused on systemic and cross-cutting issues, especially in mapping specific programmes and strategies, and concluded that each regional economic community had to strengthen the role of women in sustaining and brokering peace, from the community level to the political sphere. That exercise helped to identify some duplications, as well as critical areas such as gender that are neglected and underfunded. The findings of the study were validated at an expert group meeting held in Libreville in November 2018, at which were also launched the next stages of work, which would address the individual and shared challenges, any capacity gaps and the immediate, medium-term and long-term capacity needs.

Result and evidence

The deliverables contributed to the result, which is the commitment by each regional economic community to address the identified capacity gaps in conflict prevention.

Evidence of the result includes the fact, as documented in the report of the expert group meeting, that the regional economic communities agreed on and prioritized important conflict prevention programmes, some of which were terminated or scaled down at the time at which they were needed most. This was due to the lack of sustainable and predictable funding. The report also identified overlaps in the work of the regional economic communities and explained different ways of addressing capacity gaps, namely, through internal reform, cooperation among the regional economic communities and financial assistance for particular activities, including equipment, and for staffing needs.

The result demonstrates progress made in 2018 towards the collective attainment of the objective.

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- 11.16 A planned result for 2018, which was improved monitoring of the implementation of commitments towards Africa's development, including through regional mechanisms, as referred to in the proposed programme budget for the biennium 2018–2019, was achieved, as evidenced by the issuance of the third biennial report of the Secretary-General on the review of the implementation of the commitments made towards Africa's development ([A/73/270](#)), considered by the General Assembly at its seventy-third session, which brought to 10 the number of themes under which commitments towards meeting Africa's development needs are monitored and assessed by both African countries and African development partners.

4. Highlighted planned result in 2020

Delivering coherently and effectively for Africa's peace and development

In 2018, the independent assessment and extensive stakeholder consultations of the Office of the Special Adviser signalled that the Office needed to reposition itself, in line with the broader reform agendas of the United Nations and the African Union, to more effectively deliver on its mandate.

Challenge and response

The challenge was to support a more coherent partnership responding to needs in the regions of the continent where a combination of interrelated development and security challenges fuelled an environment of insecurity.

In response, for 2020, learning from the work done in 2018 and building on its 2019 activities, the Office will develop a series of initiatives related to Africa's peace, security and sustainable development nexus focusing on promoting an integrated, coordinated and multisectoral approach to conflict prevention in the Sahel region.

For example, the Office will broaden the scope and reach of the United Nations monitoring mechanism by developing an updated methodology, issuing a new publication and undertaking a new outreach strategy. For 2020, this effort will contribute to tracking the pledges and the delivery of financial commitments made to bring about peace and development in the Sahel region. The goal is to allow Sahelian Member States and other stakeholders to assess whether resources are being invested in accordance with the commitments and whether the investments are making an impact with respect to promoting peace, security and development in the region. In terms of new

initiatives, the Office will develop a knowledge network that will enable stakeholders to deposit and share information and analysis of critical thematic multisectoral issues, best practices, lessons learned and guidelines. In 2020, the initiative will focus on the Sahel region with the goal of promoting collaboration among stakeholders working in the context of the peace, humanitarian and development pillars. The Office will conduct an assessment of the specificities of and interrelationships among the social, development and security-related vulnerabilities of the Sahel region. The assessment is to be followed by a forum in which key stakeholders engage in critical debate, using the results of the assessment to inform their strategies, approaches and priorities. This in turn is expected to inform the design of a coherent approach to re-establishing peace and security through the clear division of labour among various stakeholders (local, national and regional), an analysis of the allocation and flow of financial and human resources and the pinpointing of duplication in some areas and neglect in others. In addition, for 2020, the transformed Africa Dialogue Series will serve as a forum in which to discuss critical issues on the Sahel, resulting in key messages aimed at spurring further discussion and thinking on critical issues related to the region.

Result and evidence

The planned deliverables are expected to contribute to the result, which is an integrated, coordinated and multisectoral approach to conflict prevention in Africa and up-to-date data-informed policy decisions related to the Sahelian region.

Evidence of the result, if achieved, will include multi-stakeholder discussions on the platforms created by the Office of the Special Adviser that bring together the peace, security, humanitarian and development actors to identify gaps in and duplication of conflict prevention strategies and to take action to address them. Furthermore, the in-depth analysis provided by the United Nations monitoring mechanism on the status of implementation of commitments made towards Africa's development and the aggregation of knowledge, toolkits and best practices would help to build coherence and bring the nexus lens to the implementation of the 2030 Agenda for Sustainable Development and Agenda 2063.

The result, if achieved, will demonstrate progress made in 2020 towards the collective attainment of the objective.

Performance measures

2018	2019	2020
<ul style="list-style-type: none"> No access by stakeholders to knowledge network. Africa Dialogue Series: access by stakeholders to inaugural series highlighting key policy issues facing Africa from the lens of the nexus between sustainable development, peace and security. 	<ul style="list-style-type: none"> Access by Member States to limited data on the pledges and delivery of financial commitments made to bring about peace and development in the Sahel region. Stakeholders use the knowledge network established by the Office of the Special Adviser to share information and synthesized summaries addressing social, developmental and security-related vulnerabilities of the Sahel region. Africa Dialogue Series: stakeholders use the Series as an interactive policy dialogue platform for cutting-edge thinking on the efforts of the United Nations and international community on the Sahel region. 	<ul style="list-style-type: none"> United Nations monitoring mechanism: access by Member States to enhanced and cutting-edge data on the allocation and flow of commitments, allowing the international community to eliminate major duplications and overlaps and speed up delivery where it is needed most. Up-to-date evidence-based policy decisions by all stakeholders. Africa Dialogue Series: The Series is fully functional as an inclusive and interactive forum for a broad range of stakeholders, where they share experiences and help fine-tune a coherent approach to re-establishing peace and security in the Sahel region, informed by the nexus perspective.

- 11.17 The subprogramme will continue to be guided by all mandates entrusted to it, which provide the legislative framework for its deliverables.

5. Deliverables for the period 2018–2020

- 11.18 Table 11.1 lists all deliverables, by category and subcategory, for the period 2018–2020 that contributed and are expected to contribute to the attainment of the objective stated above.

Table 11.1

Subprogramme 1: deliverables for the period 2018–2020, by category and subcategory

	2018 planned	2018 actual	2019 planned	2020 planned
Quantified deliverables				
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	4	4	3	4
Substantive services for meetings (number of three-hour meetings)	7	7	7	7
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)	0	0	0	2
Publications (number of publications)	0	0	1	1
Technical materials (number of materials)	6	6	6	9
Non-quantified deliverables				
C. Substantive deliverables				
Fact-finding, monitoring and investigation missions				
Consultation, advice and advocacy				
Databases and substantive digital materials				
D. Communication deliverables				
Outreach programmes, special events and information materials				
External and media relations				
Digital platforms and multimedia content				

6. Most significant relative variances of deliverables

Variances between the planned figures for 2020 and 2019

- 11.19 The variance in parliamentary documentation is driven mainly by the biennial nature of the report of the Secretary-General on the review of the implementation of the commitments made towards Africa's development submitted pursuant to resolution [66/293](#), in which the General Assembly established the United Nations monitoring mechanism. This results in an increase in the number of parliamentary documents to be produced in 2020.
- 11.20 The variances in the seminars, workshops and training events and technical materials categories are driven mainly by the efforts to broaden the scope of the United Nations monitoring mechanism to review commitments made towards Africa's development owing to the need to support the mechanism through the issuance of more frequent policy briefs on issues relevant to the themes of the monitoring exercise. As a result, two workshops will be organized in 2020 and the number of policy briefs to be produced in 2020 will increase.



Subprogramme 2

Regional coordination of and support for the New Partnership for Africa's Development

1. Objective

- 11.21 The objective, to which this subprogramme contributes, is to advance the implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development within the Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027 and the Joint United Nations-African Union Framework for Enhanced Partnership in Peace and Security.

2. Alignment with the Sustainable Development Goals

- 11.22 Given its broad scope, the objective is aligned with all of the Sustainable Development Goals.

3. Highlighted result in 2018

First joint workplan of the nine Regional Coordination Mechanism clusters adopted at the nineteenth session of the Mechanism

In 2018, Member States recognized the importance of advancing the implementation of national, subregional, regional and global development goals and priorities in Africa, including through enhanced coordination, collaboration and cooperation among United Nations organizations and agencies working in Africa for coherent, efficient and effective support in partnership with the African Union institutions and organs. Instruments for realizing those aims include the Regional Coordination Mechanism for Africa and the Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027, which the General Assembly welcomed in its resolution [71/254](#). Over the years, however, the Mechanism has struggled to achieve an optimal way of working in terms of joint planning, implementation, monitoring and evaluation.



Gathering of the New Partnership for Africa's Development. Source: United Nations

A key recommendation emanating from most of the annual sessions of the Mechanism is for the clusters of the Mechanism to prepare joint workplans informed by the priorities of the African Union, including those embodied in its strategic plan, Agenda 2063 and the 2030 Agenda, in the context of the Framework. In April 2018, at a retreat in Nairobi organized by the secretariat of the Mechanism, the nine clusters of the Mechanism developed joint workplans identifying specific areas for collaboration, which were consolidated into the Mechanism's overall workplan for the biennium 2018–2019.

Result and evidence

The deliverable contributed to the result, which is enhanced partnership between the United Nations system and the African Union.

Evidence of the result includes the joint workplans, which were adopted at the annual meeting of the Mechanism, held in May 2018.

The result demonstrates progress made in 2018 towards the collective attainment of the objective.

- 11.23 A planned result for 2018, which is enhanced coherence, coordination and cooperation among United Nations agencies and organizations in the context of the United Nations-African Union partnership on Africa's integration and development agenda, as referred to in the proposed programme budget for the biennium 2018–2019, was achieved, as evidenced by the increased number of joint projects implemented by United Nations organizations through the Regional Coordination Mechanism for Africa. In particular, this is evidenced by United Nations support for the establishment of the African Continental Free Trade Area, in which ECA, the United Nations Conference on Trade and Development and the United Nations Industrial Development Organization were directly involved, and the support provided to other clusters in creating an enabling environment through the adoption of the Global Compact for Safe, Orderly and Regular Migration, the Single African Air Transport Market agreement and initiatives in the areas of science, technology, engineering and mathematics.

4. Highlighted planned result for 2020

Implementation of joint workplans: working together to deliver for Africa

In 2018, joint workplans were adopted at the annual meeting of the Regional Coordination Mechanism for Africa.

Challenge and response

The challenge was for the subprogramme to support their implementation.

In response, for 2020, the subprogramme will place a particular focus on the coordinated implementation of the seven African Union strategic priorities, namely, regional integration, comprising the African Continental Free Trade Area, the Single African Air Transport Market and the free movement of persons, goods and services; the Silencing the Guns by 2020 initiative; climate change; gender, women and youth; capacity-building; the clear division of labour; and the African Union theme of the year.

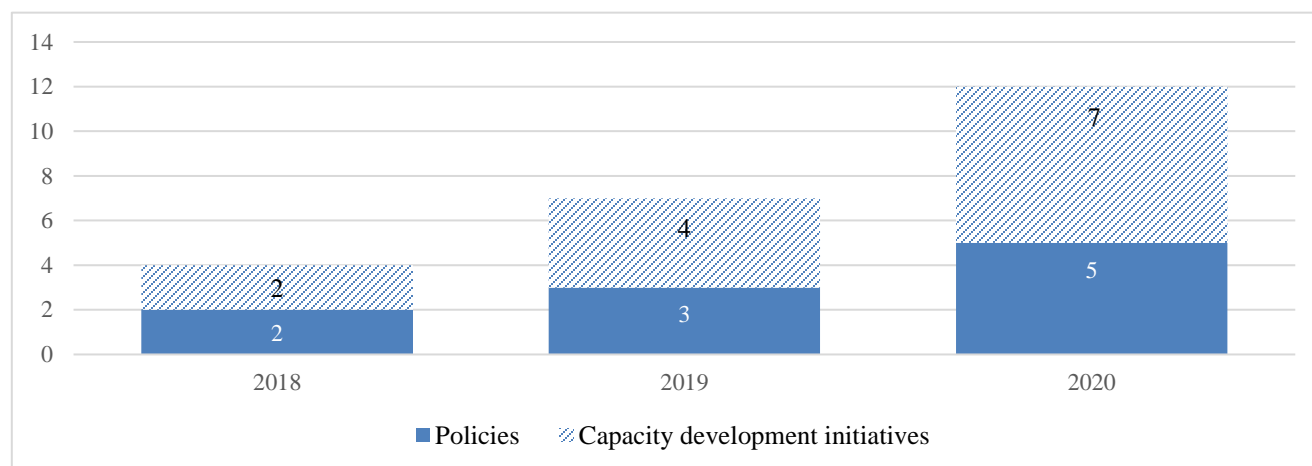
Result and evidence

The planned deliverables are expected to contribute to the result, which is the implementation of joint initiatives by the African Union.

Evidence of the result, if achieved, will include an increase in the number and types of policies and capacity-development initiatives formulated jointly and implemented by the clusters.

The result, if achieved, will demonstrate progress made in 2020 towards the collective attainment of the objective.

Performance measures: number of joint policies and capacity-development initiatives



- 11.24 The subprogramme will continue to be guided by all mandates entrusted to it, which provide the legislative framework for its deliverables.

5. Deliverables for the period 2018–2020

- 11.25 Table 11.2 lists all deliverables, by category and subcategory, for the period 2018–2020 that contributed and are expected to contribute to the attainment of the objective stated above.

Table 11.2

Subprogramme 2: deliverables for the period 2018–2020, by category and subcategory

	2018 planned	2018 actual	2019 planned	2020 planned
Quantified deliverables				
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	3	3	3	3
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
B. Generation and transfer of knowledge				
Technical cooperation projects (number of projects)	0	0	1	1
Seminars, workshops and training events (number of days)	4	4	0	4
Publications (number of publications)	5	5	5	5
Technical materials (number of materials)	2	1	2	2
Non-quantified deliverables				
C. Substantive deliverables				
Consultation, advice and advocacy				
D. Communication deliverables				
Outreach programmes, special events and information materials				
Digital platforms and multimedia content				

6. Most significant relative variances in deliverables

Variances between the actual and planned figures in 2018

- 11.26 The variance in technical materials was driven mainly by the non-publication of guidelines and policy papers. One was planned but none was produced.

Variances between the planned figures for 2020 and 2019

- 11.27 The variance in seminars, workshops and training events is driven by the increase in the number of workshops on regional and subregional coordination mechanisms, owing to the biennial schedule of the workshops, whereby studies and expert meetings take place in even-numbered years and workshops and training in odd-numbered years.



Subprogramme 3

Public information and awareness activities in support of the New Partnership for Africa's Development

1. Objective

- 11.28 The objective, to which this subprogramme contributes, is to achieve the informed understanding and engagement of a global audience in support of the economic, political and social development of Africa.

2. Alignment with the Sustainable Development Goals

- 11.29 Given its enabling nature, the objective is aligned with all of the Sustainable Development Goals.

3. Highlighted result in 2018

African youth demand a seat at the table

Member States have consistently requested the subprogramme's assistance in raising awareness of issues on women and youth in Africa. The African Union declared 2009–2018 African Youth Decade, urging its members to formulate policies that foster economic and political empowerment of young people, among other objectives.

Member States have expressed concern that Africa's increasingly young population could be a source of social unrest in the future unless youth are gainfully employed and involved in the process of decision-making in matters affecting society. The April–July 2018 edition of *Africa Renewal* focused on increasing the influence of youth in politics and business and on how youth apply technology and profiled six of Africa's young achievers.

In 2018, three editions of *Africa Renewal* magazine were published in both English and French, in print and on the magazine's website, to promote Africa's economic recovery and sustainable development. The areas of focus in the publications included youth empowerment in Africa, which was examined through the increasing influence of youth in politics, business and social issues; trade and the benefits for countries signing on to the Agreement Establishing the African Continental Free Trade Area; and migration and its positive and negative consequences on the continent.



Africa Renewal magazine special edition on youth.
Source: United Nations

Result and evidence

The deliverables contributed to the result, which is increased awareness of youth issues in Africa.

Evidence of the result includes the positive response by youth, especially on social media. For example, the story of one of the young achievers profiled, Gwendolyn Myers, a Liberian peace advocate, was widely distributed on social media. The Shirley Ann Sullivan Educational Foundation, a United States-based charity, shared Ms. Myers' story on social media, congratulating her and expressing its admiration. Georgette Dabieh, another young Liberian woman, also shared the story, commenting that it was inspirational.

The relevance of the stories in *Africa Renewal* is further evidenced by the growing number of young people across the continent commenting on social media sites such as Twitter and Facebook about their desire to become involved in activities that lead to positive social change in their communities. Other media, particularly in Africa, have republished *Africa Renewal* articles. For example, 43 of the magazine's feature articles were republished 1,158 times in English and French, in more than 455 media outlets in 49 countries worldwide, including Algeria, Cambodia, Estonia, France, Germany, Ghana, India, Indonesia, Italy, Jamaica, Namibia, Nigeria, the Philippines, Sierra Leone, the United Kingdom of Great Britain and Northern Ireland, the United States of America and Viet Nam.

The result demonstrates progress made in 2018 towards the collective attainment of the objective.

- 11.30 A planned result for 2018, which is enhanced awareness of key thematic issues of NEPAD and other issues related to economic growth and sustainable development in Africa, as referred to in the proposed programme budget for the biennium 2018–2019, was achieved, as evidenced by the fact that the *Africa Renewal* website had a total of 1,837,535 sessions and page views in three languages – English (1,459,754), French (356,952) and Chinese (20,829). In addition, to promote the wider dissemination of information, *Africa Renewal* serves as a newswire, distributing its articles to dozens of media outlets across Africa for republishing.

4. Highlighted planned result for 2020

Africa Renewal goes digital

In 2018, the Department of Public Information (now known as the Department of Global Communications) advised a gradual shift in focus to digital media and the embrace of multilingualism as a method of reaching a broad spectrum of the population. Several reports and analyses recognized that the effectiveness of communication depended on changing the method of dissemination to reach those getting information through mobile devices.

Challenge and response

The challenge was in reaching a younger audience. In Africa, more than 725 million people will be using mobile phones by 2020, which will significantly affect their use of printed publications. Access to the Internet is limited in Africa, especially in rural areas, and there is a need for multilingual sources to publicize social, economic and sustainable development issues affecting Africa.

In response, for 2020, the plan is to decrease gradually the number of print copies of *Africa Renewal* magazine while at the same time increasing investment in digital media and multilingualism. A new website and a multilingual mobile phone application have been designed to cater to the African market, especially where Internet service is limited and/or costly. The application will be piloted and adjusted to ensure that it is user-friendly, especially for readers on the continent. The translation of *Africa Renewal* magazine into Kiswahili was done through partnerships with universities and other institutions in Africa, and the Chinese translation was accomplished through partnerships with universities in China.

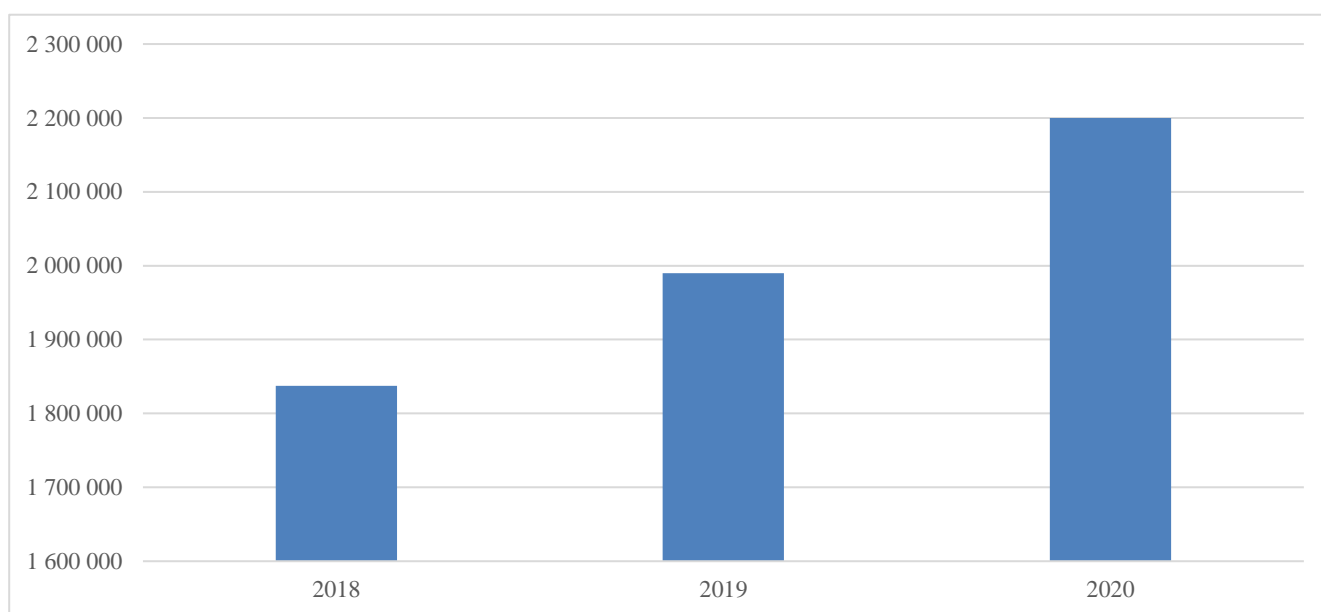
Result and evidence

The planned deliverables are expected to contribute to the result, which is enhanced reach of information on issues related to Africa. The reduction in the number of printed copies and the increased investment in digital media and multilingualism will achieve the dual goals of continuing to put printed copies within the reach people without access to the Internet while successfully targeting those using digital platforms.

Evidence of the result, if achieved, will include a decrease in the number of printed copies of the magazine from 40,000 to 20,000, an increase in the number of visitors to its social media sites and mobile phone application and a 20 per cent increase in the number of visitors to the magazine's website.

The result, if achieved, will demonstrate progress made in 2020 towards the collective attainment of the objective.

Performance measures: number of visitors to the Africa Renewal website



- 11.31 The following General Assembly resolution comprises the main mandate entrusted to the subprogramme: resolution [57/7](#) on the final review and appraisal of the United Nations New Agenda for the Development of Africa in the 1990s and support for the New Partnership for Africa's Development. The subprogramme will continue to be guided by all mandates entrusted to it, which provide the legislative framework for its deliverables.

5. Deliverables for the period 2018–2020

- 11.32 Table 11.3 lists all deliverables, by category and subcategory, for the period 2018–2020 that contributed and are expected to contribute to the attainment of the objective stated above.

Table 11.3

Deliverables for the period 2018–2020, by category and subcategory

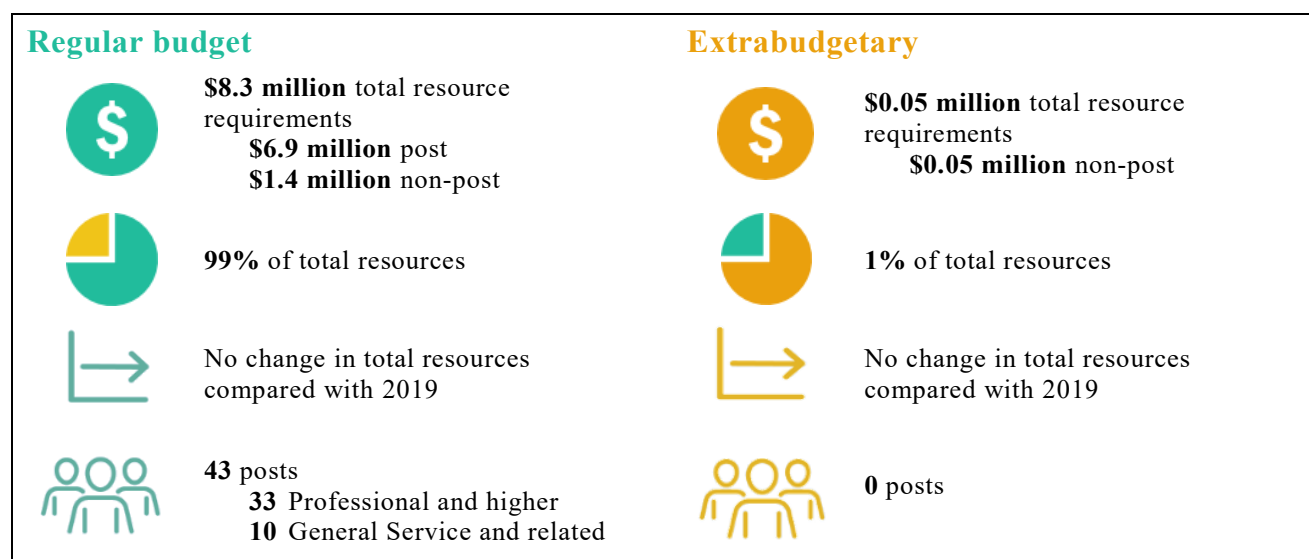
	<i>2018 planned</i>	<i>2018 actual</i>	<i>2019 planned</i>	<i>2020 planned</i>
Quantified deliverables				
B. Generation and transfer of knowledge				
Publications (number of publications)	6	6	6	6
Non-quantified deliverables				
C. Substantive deliverables				
Consultation, advice and advocacy				
D. Communication deliverables				
Outreach programmes, special events and information materials				
External and media relations				
Digital platforms and multimedia content				

B. Proposed post and non-post resource requirements for 2020

Overview

- 11.33 The total resource requirements for 2020, comprising the regular budget and projected extrabudgetary resources, are reflected in figure 11.II and table 11.4.

Figure 11.II
2020 in numbers



Note: Estimates before recosting.

Table 11.4

Overview of financial and post resources by component, subprogramme and funding source

(Thousands of United States dollars/number of posts)

	Regular budget			Extrabudgetary			Total		
	2019 appropriation	2020 estimate (before recosting)	Variance	2019 estimate	2020 estimate	Variance	2019 estimate	2020 estimate	Variance
Financial resources									
Programme of work									
1. Coordination of global advocacy of and support for the New Partnership for Africa's Development	6 116.9	6 116.9	–	50.0	50.0	–	6 166.9	6 166.9	–
2. Regional coordination of and support for the New Partnership for Africa's Development	983.1	983.1	–	–	–	–	983.1	983.1	–
3. Public information and awareness activities in support of the New Partnership for Africa's Development	1 186.4	1 186.4	–	–	–	–	1 186.4	1 186.4	–
Subtotal, programme of work	8 286.4	8 286.4	–	50.0	50.0	–	8 336.4	8 336.4	–
Total	8 286.4	8 286.4	–	50.0	50.0	–	8 336.4	8 336.4	–

Part IV International cooperation for development

	Regular budget			Extrabudgetary			Total		
	2019 appropriation	2020 estimate (before recosting)	Variance	2019 estimate	2020 estimate	Variance	2019 estimate	2020 estimate	Variance
Post resources									
Programme of work									
1. Coordination of global advocacy of and support for the New Partnership for Africa's Development	31	31	–	–	–	–	31	31	–
2. Regional coordination of and support for the New Partnership for Africa's Development	5	5	–	–	–	–	5	5	–
3. Public information and awareness activities in support of the New Partnership for Africa's Development	7	7	–	–	–	–	7	7	–
Subtotal, programme of work	43	43	–	–	–	–	43	43	–
Total	43	43	–	–	–	–	43	43	–

Overview of resources for the regular budget

- 11.34 The proposed regular budget resource requirements for 2020, including the breakdown of resource changes, as applicable, are reflected in tables 11.5 and 11.6. The proposed resource level provides for the full, efficient and effective implementation of mandates.
- 11.35 In accordance with the 2030 Agenda for Sustainable Development, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution [72/219](#), the Office is integrating environmental management practices into its operations. In 2018, a highlight is that the Office of the Special Adviser on Africa reduced its carbon footprint by reducing its use of photocopy paper and the printing of documentation, which also in turn lowered the Organization's carbon footprint. In 2020, the Office will continue this practice and will also continue to reduce its carbon footprint, including by launching and operationalizing an online platform that will act as a knowledge hub for the active sharing of toolkits, best practices and tracking methodologies developed by international organizations, research institutions, non-governmental organizations/think tanks and Member States, as well as for strategic engagement and interaction among those stakeholders.
- 11.36 In 2018, the Office of the Special Adviser achieved a compliance rate of 100 per cent with regard to the timely submission of parliamentary documentation and a compliance rate of 16 per cent with regard to the timely purchase of air tickets (at least two weeks before the commencement of travel).

Table 11.5
Evolution of financial resources by component and main category of expenditure

(Thousands of United States dollars)

	2018 expenditure	2019 appropriation	Changes					2020 estimate (before recosting)	Recosting	2020 estimate (after recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage			
Component										
Programme of work	7 765.4	8 286.4	—	—	—	—	—	8 286.4	377.0	8 663.4
Total	7 765.4	8 286.4	—	—	—	—	—	8 286.4	377.0	8 663.4
Main category of expenditure										
Post	6 784.0	6 901.3	—	—	—	—	—	6 901.3	345.0	7 246.3
Non-post	981.4	1 385.1	—	—	—	—	—	1 385.1	32.0	1 417.1
Total	7 765.4	8 286.4	—	—	—	—	—	8 286.4	377.0	8 663.4

Table 11.6
Evolution of established post resources by category

	2019 approved	Changes			2020 estimate	Variance
		Technical adjustments	New/expanded mandates	Other		
Professional and higher						
USG	1	—	—	—	1	—
D-2	1	—	—	—	1	—
D-1	2	—	—	—	2	—
P-5	6	—	—	—	6	—
P-4	10	—	—	—	10	—
P-3	12	—	—	—	12	—
P-2/1	1	—	—	—	1	—
Subtotal	33	—	—	—	33	—
General Service						
Principal level	1	—	—	—	1	—
Other level	8	—	—	—	8	—
Subtotal	9	—	—	—	9	—
Other						
Local level	1	—	—	—	1	—
Subtotal	1	—	—	—	1	—
Total	43	—	—	—	43	—

Abbreviations: USG, Under-Secretary-General.

Programme of work

- 11.37 The proposed regular budget resource requirements for 2020 amount to \$8,286,400 and reflect no resource change compared with the appropriation for 2019. Additional details are reflected in table 11.7 and figure 11.III.

Table 11.7

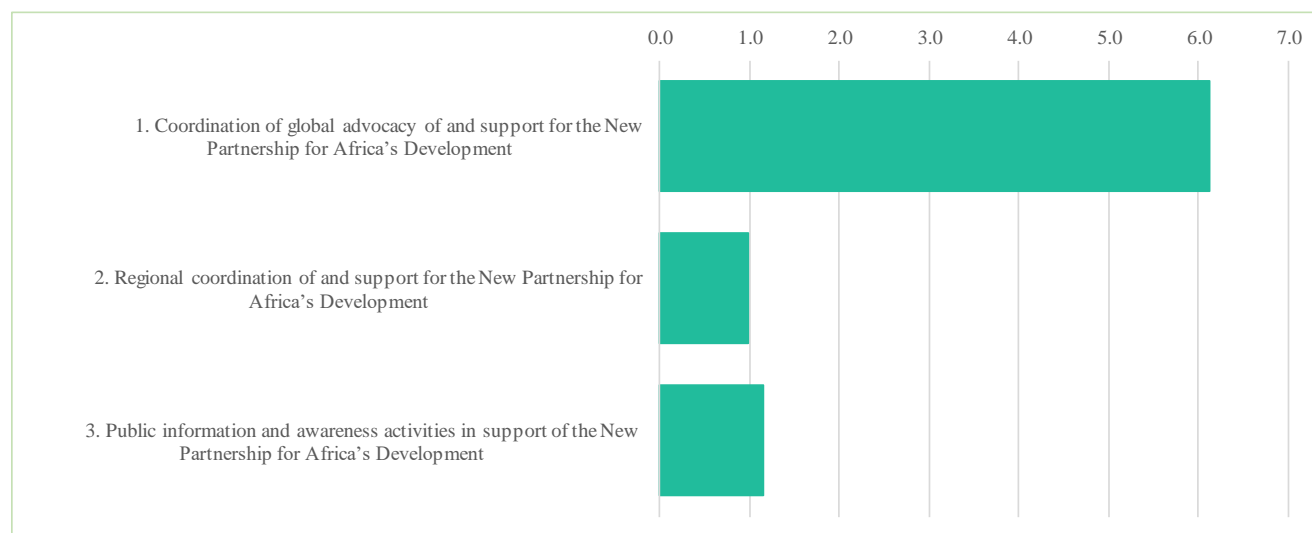
Programme of work: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	Changes							2020 estimate (before recosting)
	2018 expenditure	2019 appropriation	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by subprogramme								
1. Coordination of global advocacy of and support for the New Partnership for Africa’s Development	5 720.6	6 116.9	—	—	—	—	—	6 116.9
2. Regional coordination of and support for the New Partnership for Africa’s Development	926.4	983.1	—	—	—	—	—	983.1
3. Public information and awareness activities in support of the New Partnership for Africa’s Development	1 118.4	1 186.4	—	—	—	—	—	1 186.4
Total	7 765.4	8 286.4	—	—	—	—	—	8 286.4
Financial resources by main category of expenditure								
Post	6 784.1	6 901.3	—	—	—	—	—	6 901.3
Non-post	981.3	1 385.1	—	—	—	—	—	1 385.1
Total	7 765.4	8 286.4	—	—	—	—	—	8 286.4
Post resources by subprogramme								
1. Coordination of global advocacy of and support for the New Partnership for Africa’s Development		31	—	—	—	—	—	31
2. Regional coordination of and support for the New Partnership for Africa’s Development		5	—	—	—	—	—	5
3. Public information and awareness activities in support of the New Partnership for Africa’s Development		7	—	—	—	—	—	7
Total		43	—	—	—	—	—	43

Figure 11.III
Distribution of proposed resources for 2020 by subprogramme

(Millions of United States dollars)



Subprogramme 1 Coordination of global advocacy of and support for the New Partnership for Africa's Development

- 11.38 The proposed regular budget resources for 2020 amount to \$6,116,900 and reflect no resource change compared with the appropriation for 2019. Additional details are reflected in table 11.8 and figure 11.IV.

Table 11.8
Subprogramme 1: evolution of financial and post resources

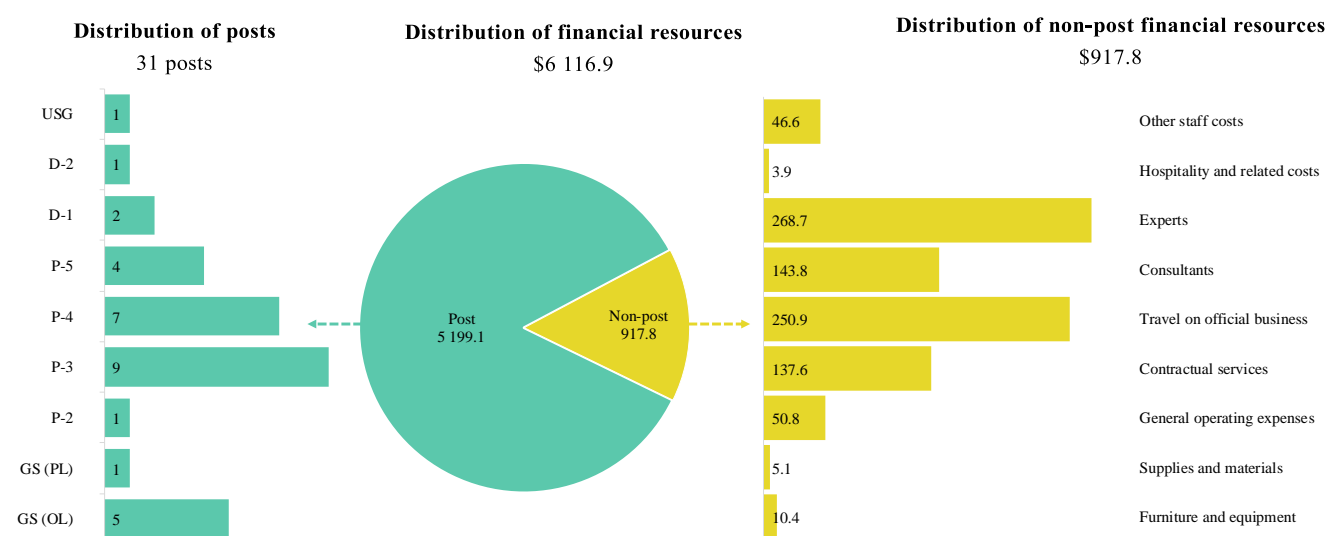
(Thousands of United States dollars/number of posts)

	Changes							2020 estimate (before recosting)
	2018 expenditure	2019 appropriation	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	5 051.2	5 199.1	—	—	—	—	—	5 199.1
Non-post	669.4	917.8	—	—	—	—	—	917.8
Total	5 720.6	6 116.9	—	—	—	—	—	6 116.9
Post resources by category								
Professional and higher	—	25	—	—	—	—	—	25
General Service and related	—	6	—	—	—	—	—	6
Total	—	31	—	—	—	—	—	31

Figure 11.IV

Subprogramme 1: distribution of proposed resources for 2020 (before recosting)

(Number of posts/thousands of United States dollars)



Abbreviations: GS (OL), General Service (Other level); GS (PL), General Service (Principal level); USG, Under Secretary-General.

- 11.39 The subprogramme is supported by extrabudgetary resources, estimated at \$50,000, as reflected in table 11.4, that would provide complementary resources from the regular budget to support the involvement of a broader range of civil society and private sector actors in activities relating to NEPAD and the African Union Development Agency, including expert group meetings and panel discussions.

Subprogramme 2

Regional coordination of and support for the New Partnership for Africa's Development

- 11.40 The proposed regular budget resources for 2020 amount to \$983,100 and reflect no resource change compared with the appropriation for 2019. Additional details are reflected in table 11.9 and figure 11.V.

Table 11.9

Subprogramme 2: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

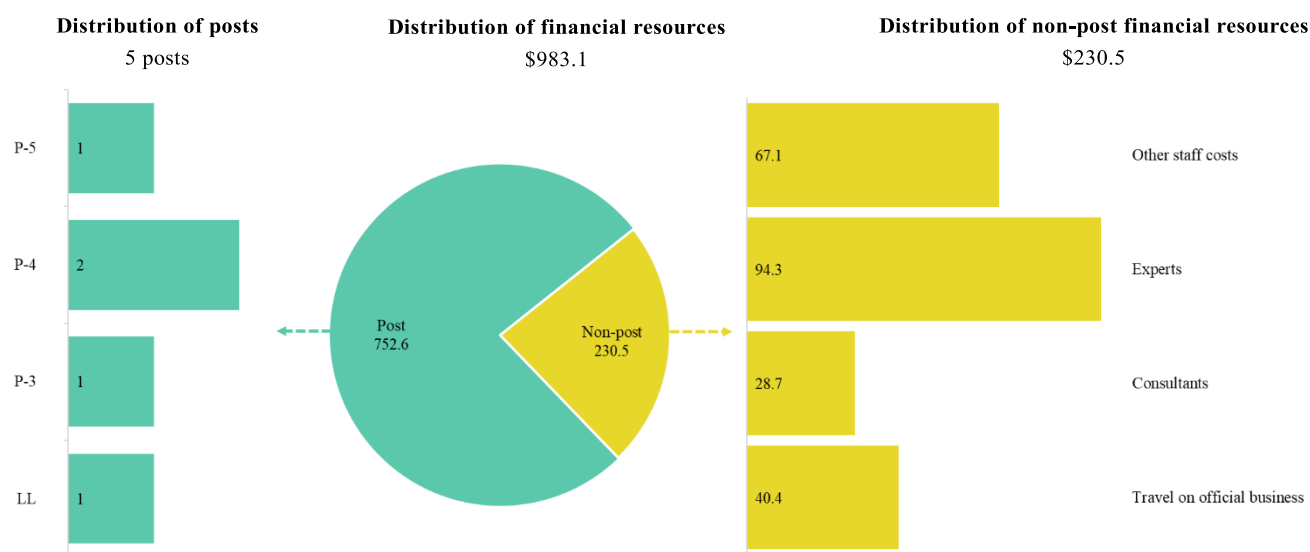
	2018 expenditure	2019 appropriation	Changes					2020 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	785.4	752.6	—	—	—	—	—	752.6
Non-post	141.0	230.5	—	—	—	—	—	230.5
Total	926.4	983.1	—	—	—	—	—	983.1

	Changes							2020 estimate (before recosting)
	2018 expenditure	2019 appropriation	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Post resources by category								
Professional and higher	—	4	—	—	—	—	—	4
General Service and related	—	1	—	—	—	—	—	1
Total	—	5	—	—	—	—	—	5

Figure 11.V

Subprogramme 2: distribution of proposed resources for 2020 (before recosting)

(Number of posts/thousands of United States dollars)



Abbreviation: LL, Local level.

Subprogramme 3
Public information and awareness activities in support of the New Partnership for Africa's Development

- 11.41 The proposed regular budget resources for 2020 amount to \$1,186,400 and reflect no resource change compared with the appropriation for 2019. Additional details are reflected in table 11.10 and figure 11.VI.

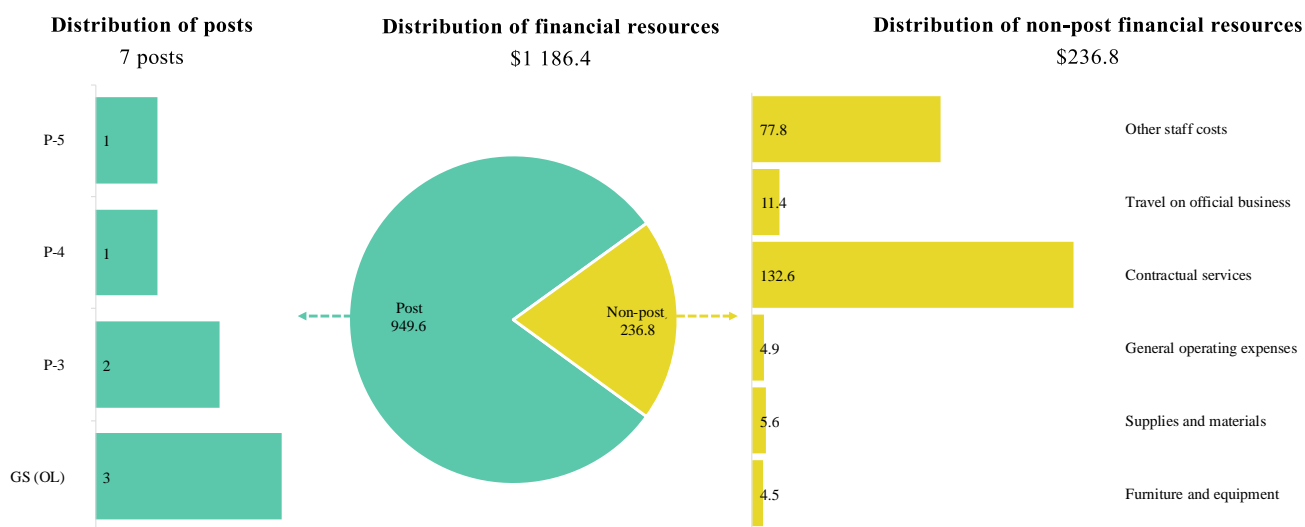
Table 11.10
Subprogramme 3: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	Changes							2020 estimate (before recosting)
	2018 expenditure	2019 appropriation	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	947.5	949.6	—	—	—	—	—	949.6
Non-post	170.9	236.8	—	—	—	—	—	236.8
Total	1 118.4	1 186.4	—	—	—	—	—	1 186.4
Post resources by category								
Professional and higher	—	4	—	—	—	—	—	4
General Service and related	—	3	—	—	—	—	—	3
Total	—	7	—	—	—	—	—	7

Figure 11.VI
Subprogramme 3: distribution of proposed resources for 2020 (before recosting)

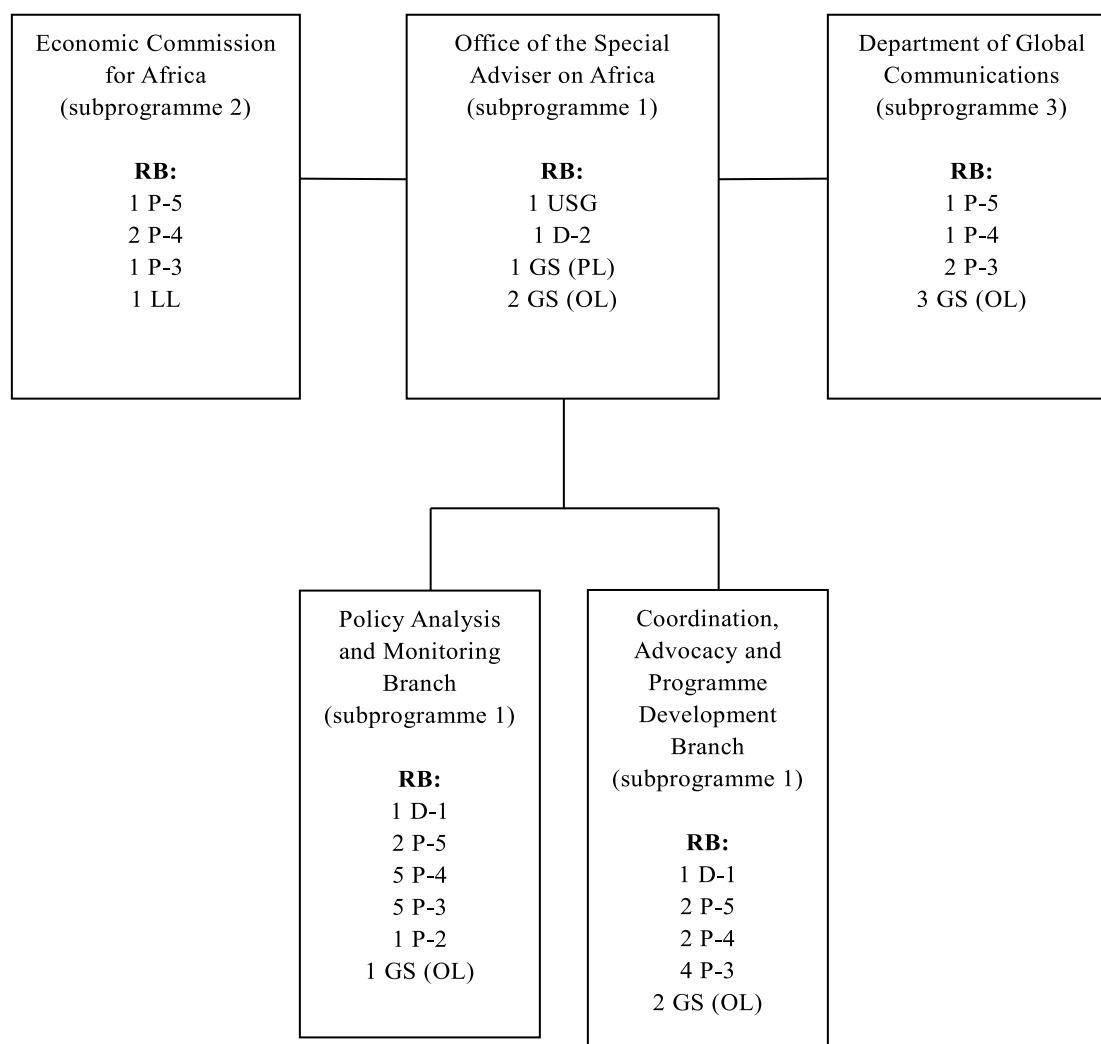
(Number of posts/thousands of United States dollars)



Abbreviation: GS (OL), General Service (Other level).

Annex

Organizational structure and post distribution for 2020



Abbreviations: GS, General Service; LL, Local level; OL, Other level; PL, Principal level; RB, regular budget; USG, Under-Secretary-General.