

(i) continue to recruit experts of the highest calibre to assist the developing countries, not only from the developed countries but also from the developing countries themselves, particularly from within the region;

(j) promote increasing assistance, in close co-operation with other related agencies, to the developing countries, particularly in such fields as labour and management training and technical training of personnel, in order to lessen their dependence on foreign experts;

(k) increase its activities in serving as a technical agency to which developing countries can turn for assistance and advice in solving the many complex problems of industrialization, including maintenance of a selective roster of consulting firms, provision of advice and information on purchase of machinery, technological processes and project designs;

(l) strike a healthy balance between its operational and study or research activities, including consideration of international division of labour and identification of policy measures that would facilitate co-operation among developing countries and between them and developed countries, bearing in mind that the study and research programmes should always be field- and project-oriented;

(m) find ways and means of strengthening the links between preinvestment feasibility studies and sources of financing feasible industrial projects, particularly from regional and international financial institutions;

2. *Stresses* that the regional economic commissions, as the regional arms of the United Nations, should be increasingly used in the regional activities of UNIDO,

3. *Recommends* that UNIDO give all possible assistance in the implementation of industrial projects identified by AIDC;

4. *Requests* UNIDO to take the Tokyo and Kabul Declarations into consideration in its future activities in the ECAFE region;

5. *Expresses* the hope that the Executive Secretary of ECAFE and the Executive Director of UNIDO will examine at an early date the possibilities of establishing a joint ECAFE/UNIDO unit at the ECAFE secretariat to achieve closer co-ordination and to avoid duplication of activities;

6. *Calls upon* Governments of member countries and other United Nations agencies to co-operate in strengthening UNIDO and enable it to function more effectively as the central body for co-ordinating the activities of the members of the United Nations family in the field of industrial development.

*442nd meeting,
28 April 1971.*

117 (XXVII). THE ESTABLISHMENT OF AN ASIAN CENTRE FOR DEVELOPMENT ADMINISTRATION

The Economic Commission for Asia and the Far East,

Recalling its resolution 112 (XXVI) entitled "Establishment of a Regional Centre for Development Administration" (henceforth to be called the Asian Centre for Development Administration), the report of the UNDP Mission and the Kabul Declaration, unanimously urging the prompt establishment of such a centre,

Welcoming the firm offers of support already communicated by most member and associate member countries in the region to provide generous counterpart financial contributions on a five-year basis for the centre's operation and maintenance,

Expressing its deep gratitude to the Governments of Ceylon, Iran and Malaysia for their generous offers to provide full and adequate host facilities,

Noting the spontaneous eagerness of the three Governments to offer sites for the centre in their respective countries and emphasizing the importance of reaching an early consensus in order to permit rapid implementation of the project,

1. *Calls upon* the Governments of Ceylon, Iran and Malaysia to take all initiatives for reaching a consensus with the assistance of the Executive Secretary, who will report back to the Commission at its next session;

2. *Strongly urges* UNDP to approve the project at the June 1971 session of its Governing Council and to set aside its contribution so that the centre can be established as soon as its location has been decided;

3. *Calls upon* the Governments of all member and associate member countries in the region to formalize their announcements of counterpart pledges at an early date;

4. *Requests* the Executive Secretary, the Governments of member and associate member countries and, in particular, the three countries offering host facilities to take all the steps required for reaching a speedy decision on the location of the centre and for ensuring its establishment at the earliest possible date.

*442nd meeting,
28 April 1971.*

118 (XXVII). PERIODIC PERFORMANCE APPRAISAL AT THE NATIONAL AND REGIONAL LEVELS DURING THE SECOND DEVELOPMENT DECADE

The Economic Commission for Asia and the Far East,

Recalling its resolution 106 (XXVI) on performance evaluation during the Second Development Decade,

Considering the relevant paragraphs 79, 80 and 81 of the International Development Strategy for the Second Development Decade,

Considering further the report on criteria, machinery and a detailed scheme for periodic performance evaluation during the Second Development Decade submitted by the Expert Group established in pursuance of Commission resolution 106 (XXVI),

Noting the recommendations made by that Expert Group,

Recognizing the need for guidelines, criteria, and machinery for periodic performance evaluation during the Second Development Decade at the regional level,

Recognizing further the necessity to avoid unnecessary duplication or proliferation of review activities at national and regional levels,

1. Resolves that:

(a) while performance appraisal at the national level is the sole responsibility of the individual countries themselves they could seek assistance from the secretariat on specific terms of reference as and if required by their respective Governments;

(b) for evaluation at the regional level, the regional economic commissions should make use of, *inter alia*, reports on performance appraisals provided by individual countries;

2. Requests the Executive Secretary:

(a) to appoint a continuing group of impartial and reputed experts with terms of reference as follows, to assist the secretariat in preparing relevant documentation for performance appraisal by the Commission at the regional level;

(i) to provide guidance on criteria and indicators to be used for performance appraisal at the regional level;

(ii) to provide guidance to the ECAFE secretariat in respect of the regular country economic surveys available to it and of the annual *Economic Survey of Asia and the Far East*;

(b) to report its recommendations and findings to the Commission from time to time.

442nd meeting,
28 April 1971.

119 (XXVII). STRENGTHENING AND CO-ORDINATION OF THE REGIONAL STRUCTURES OF THE UNITED NATIONS

The Economic Commission for Asia and the Far East,

Taking note of Economic and Social Council resolution 1553 (XLIX) and of the preparatory study on regional structures undertaken by the Secretary-General,

Having reviewed the Executive Secretary's report on the study of regional structures, prepared in pursuance of the aforementioned resolution,

Observing that, so far, while a number of countries have sent replies to the questionnaire many others have not yet done so,

Recognizing also that the scope of the questionnaire is much wider than the scope covered in that resolution,

Considering that the Commission could with benefit convey its views to the Economic and Social Council on certain aspects of the questionnaire,

Convinced (i) of the essential role of the regional economic commissions as multidisciplinary organs covering the entire region; and (ii) of the validity of a concept of partnership with the specialized agencies at the regional level, in particular in the context of implementation of the Strategy for the Second United Nations Development Decade,

Recalling the various resolutions in which the Economic and Social Council and the General Assembly have repeatedly stressed their support for decentralization and the strengthening of the regional economic commissions,¹²

Aware that the process of decentralization has still to proceed further, both in terms of substantive devolution and resources allocations,

Noting that it has acted as a catalyst in developing and supporting growing programmes of regional activities, which in pre-investment and investment terms have been many times larger than the annual budgets of the secretariat,

Noting further the many forms and procedures developed and successfully worked for practical co-operation with the specialized agencies, such as through joint divisions, units, inter-agency groups and *ad hoc* consultations,

1. Confirms the important role to be played by ECAFE and the regional offices of the specialized agencies in the planning and co-ordination of development programmes;

2. Supports the further development of patterns of co-operation between ECAFE and the regional offices of the specialized agencies on the basis of mutuality of interest, continuous consultation and joint programming and co-ordination wherever required;

3. Recommends that questions of the geographical boundaries of ECAFE and the regional organs of the specialized agencies, which have been no obstacle to practical operation, be examined as a separate matter;

4. Recommends further the maintenance of the structural pattern of one regional-level organ for

¹² General Assembly resolutions 1518 (XV), 1709 (XVI), 1823 (XVII) and 1941 (XVIII); and Economic and Social Council resolutions 793 (XXX), 823 (XXXII), 879 (XXXIV) and 955 (XXXVI).