



**Executive Board of the  
United Nations Development  
Programme, the United Nations  
Population Fund and the United  
Nations Office for Project Services**

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**Second regular session 2017**

5 - 11 September 2017, New York

Item 1 of the provisional agenda

**Organizational matters**

**Provisional agenda, annotations, list of documents and  
workplan**

**Note by the Executive Board secretariat**

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## **Item 1 Organizational matters**

Under this item, the Executive Board will adopt the agenda for the second regular session 2017 and agree on the workplan for the session as presented by the Secretary of the Board. The Board may wish to approve the report of its annual session 2017. A draft report was distributed to members of the Board for their comments; the final report reflects the comments received.

In accordance with decision 96/25, a draft workplan for 2018 is being submitted to the Executive Board. The document will be finalized by the secretariat in close consultation with the Bureau of the Board and will be submitted to the Board for adoption at its first regular session 2018.

### *Documentation:*

Provisional agenda, annotations, list of documents and workplan (DP/2017/L.3)

Report of the annual session 2017 (DP/2017/28)

Decisions adopted at the annual session 2017 (DP/2017/29)

Draft annual workplan of the Executive Board for 2018 (DP/2017/CRP.2)

## **UNDP segment**

### **Items 2 and 4 Statement by the Administrator and UNDP strategic plan, 2018-2021, including financial, budgetary and administrative matters**

As per the revised Strategic Plan road map shared on 25 July 2017 and agreed by the Executive Board Bureau, Member States will have the opportunity at the current session to provide further detailed feedback on the proposed future direction of the organization. Based on this guidance, a first draft of the Strategic Plan, 2018-2021, including a draft Integrated Results and Resources Framework, and a draft integrated budget, will be prepared and shared with Member States on 15 September. UNDP will seek Member States guidance on this draft Strategic Plan package during further informal consultations running up to the special session of the Board in November 2017.

The Strategic Plan, 2018-2021, is being prepared in response to the quadrennial comprehensive policy review, and the outcomes of United Nations international conferences and summits, in particular, the 2030 Agenda and Sustainable Development Goals. It will take account of the Secretary-General's Report on Repositioning the UN Development System. As per Member State guidance, the Plan will outline UNDP's role in supporting the achievement of the 2030 Agenda as part of the UN Development System, and highlight the key contributions UNDP will provide in this regard. It will also set out the organization's expected development and institutional results, including an updated approach to partnerships and coordination needed to deliver on this vision. It will moreover build on the achievements of the previous planning period whilst signaling important changes necessary given an evolving operating environment.

### **Item 3**

#### **Structured funding dialogue**

Under this item, the Board will have before it the report on the annual review of the financial situation, 2016, and the report on the status of regular funding commitments to UNDP and its funds and programmes for 2017 and onwards.

The report on the annual review of the financial situation undertakes a comprehensive review and analysis, from the financial perspective, of UNDP activities at the global and aggregate levels. The overview assesses the performance of the organization against the various sources for programming: UNDP regular resources, other resources, and UNCDF, and provides the financial position at the end of 2016 with illustrative comparators to the previous year.

In line with Executive Board decision 98/23, the Board will also have before it a report on the status of regular funding commitments for 2017 and a summary of the contributions to regular and other resources received in 2016. This year's report shows a continuing decline in UNDP regular ('core') resources, a growing imbalance between regular and other resources with a high concentration of highly earmarked other resources, the lack of predictability of regular resources, and outlines UNDP's efforts to explore incentives and mechanisms to broaden the donor base and encourage donors to prioritize less restricted resources aligned to the Strategic Plan.

The Executive Board may wish to adopt a decision, elements of which are contained in the reports.

#### *Documentation:*

Annual review of the financial situation, 2016 (DP/2017/30)

Detailed information relating to the annual review of the financial situation 2016 (DP/2017/30/Add.1)

Status of regular resources funding commitments to UNDP and its funds and programmes for 2017 and onwards (DP/2017/31)

### **Item 5**

#### **Evaluation**

An evaluation of the UNDP strategic plan, global and regional programmes, 2014-2017, was undertaken by the Independent Evaluation Office as part of its medium-term plan approved by the Executive Board at the first regular session 2014 (decision 2014/4). The evaluation assessed the outcomes of the strategic plan, and the implementation of global, regional and country-level programming, to ascertain whether UNDP is making progress in achieving its stated goals and whether the strategic plan, global and regional programmes are serving as effective tools for organizing and guiding UNDP programming and activities. In addition, the evaluation assessed how UNDP has progressed in enhancing institutional effectiveness building on the joint assessment of the institutional effectiveness of UNDP conducted by IEO and the Office of Audit and Investigations. The evaluation considers UNDP's development contribution against the goals established in the strategic plan results framework, covering the three main areas of UNDP development work: inclusive democratic governance, resilience and sustainable development pathways. Gender equality and women's empowerment are cross-cutting aspects of all UNDP programming and within the theme of partnerships the evaluation especially focuses on South-South and triangular cooperation. The

evaluation is accompanied by the management response, and will inform the development of the new strategic plan, 2018-2021. The Board may wish to adopt a decision on this item.

*Documentation:*

Evaluation of the UNDP strategic plan, global and regional programmes, 2014-2017 (DP/2017/32)

Management response to the evaluation of the UNDP strategic plan, global and regional programmes (DP/2017/33)

**Item 6**  
**Country programmes and related matters**

Under this item, the Executive Board will be asked to: (a) take note of the first one-year extensions of the country programmes for the Democratic Republic of the Congo, Equatorial Guinea, South Sudan and the Syrian Arab Republic from 1 January to 31 December 2018 and the first fifteenth-month extension of the country programme for South Africa from 1 January 2018 to 31 March 2019; (b) approve the exceptional fourth one-year extension of the country programme for Libya from 1 January to 31 December 2018 and the third two-year extension of the country programme for Yemen from 1 January 2018 to 31 December 2019; and (c) review and approve, in accordance with Executive Board decision 2014/7, the country programme documents for Central African Republic, Guinea, Nigeria, India, Nepal, Papua New Guinea, Sri Lanka, subregional programme document for the Pacific Island Countries and Territories, Sudan, Kyrgyzstan, Republic of Moldova, Ukraine, Bolivia, Costa Rica and Dominican Republic.

*Documentation:*

Extensions of country programmes (DP/2017/35)

*Africa*

Country programme document for the Central African Republic (DP/DCP/CAF/4)

Country programme document for Guinea (DP/DCP/GIN/3)

Country programme document for Nigeria (DP/DCP/NGA/3)

*Asia and the Pacific*

Country programme document for India (DP/DCP/IND/3)

Country programme document for Nepal (DP/DCP/NPL/3)

Country programme document for Papua New Guinea (DP/DCP/PNG/2)

Country programme document for Sri Lanka (DP/DCP/LKA/3)

Subregional programme document for the Pacific Island Countries and Territories (DP/DSP/PIC/2)

*Arab States*

Country programme document for Sudan (DP/DCP/SDN/3)

*Europe and the Commonwealth of Independent States*

Country programme document for Kyrgyzstan (DP/DCP/KGZ/3)

Country programme document for the Republic of Moldova (DP/DCP/MDA/3)

Country programme document for Ukraine (DP/DCP/UKR/3)

*Latin America and the Caribbean*

Country programme document for Bolivia (DP/DCP/BOL/3)

Country programme document for Costa Rica (DP/DCP/CRI/3)

Country programme document for the Dominican Republic (DP/DCP/DOM/3)

## **Item 15**

### **United Nations Capital Development Fund**

The present document contains a review of the methodology established through decision 79/21 that has been applied since 1979 for establishing and maintaining the operational reserve for regular (core) resources to ensure adequate levels of liquidity for UNCDF. The document includes recommendations of UNCDF management as to the appropriate methodology for calculating an adequate operational reserve for regular and other (non-core) resources. The Board may wish to adopt a decision, elements of which are contained in the report.

*Documentation:*

Review of UNCDF operational reserve (DP/2017/36)

## **UNFPA segment**

### **Item 7**

#### **UNFPA strategic plan, 2018-2021**

The UNFPA strategic plan, 2018-2021, reaffirms the relevance of the current strategic direction of UNFPA, the goal of which is universal access to sexual and reproductive health and reproductive rights, focusing on women, adolescents and youth. In accordance with General Assembly resolution 70/1 on the 2030 Agenda for Sustainable Development, the strategic plan will seek to ensure that no one will be left behind and that the furthest behind will be reached first.

The UNFPA strategic plan describes the transformative results that will contribute to the achievement of the Sustainable Development Goals, in particular to the elimination of poverty and inequalities, the advancement of gender equality and the empowerment of women and adolescent girls. The strategies introduced in the plan are evidence-based and take into account the lessons learned from previous plan cycles. They are designed to further enhance organizational effectiveness and efficiency and United Nations system-wide coherence, as well as strengthen the results framework and the business model.

The UNFPA strategic plan, 2018-2021, and its annexes are presented for approval by the Executive Board.

*Documentation:*

UNFPA strategic plan, 2018-2021 (DP/FPA/2017/9)

The annexes to the UNFPA strategic plan, 2018-2021, are available on the [UNFPA website](#).

**Item 8**  
**UNFPA integrated budget, 2018-2021**

The proposed UNFPA integrated budget, 2018-2021 presents the resources that will contribute to the achievement of UNFPA integrated results and resources framework for 2018-2021. The integrated budget should be considered in conjunction with the UNFPA strategic plan, 2018-2021, and its annexes.

The income projections are based on indications from donors and analysis of actual contribution trends and the funding environment. For 2018-2021, UNFPA proposes conservative total contributions estimates of \$3,400 million, compared to \$3,963.6 million for 2014-2017. UNFPA estimates that the total resources available during 2018-2021 will be \$3,812.8 million, a decrease of \$474.2 million, or 11 per cent, compared to the previous cycle.

UNFPA has presented the integrated budget proposal to the Advisory Committee on Administrative and Budgetary Questions, which will issue its own report on the UNFPA integrated budget, 2018-2021.

*Documentation:*

UNFPA integrated budget, 2018-2021 (DP/FPA/2017/10)

Report of the Advisory Committee on Administrative and Budgetary Questions on the UNFPA integrated budget, 2018-2021 (DP/FPA/2017/12)

The annexes to the UNFPA integrated budget, 2018-2021, are available on the [UNFPA website](#).

**Item 9**  
**UNFPA structured funding dialogue**

The Executive Board will hold a structured funding dialogue within the context of the sustainable development goals and the evolving financing landscape. UNFPA will report on its efforts to continue to explore incentives, mechanisms and funding windows to broaden its donor base, improve communications with donors, and continue dialogue on options that will enhance the quality of contributions to finance development results.

In accordance with decisions 99/5 and 2000/9, requesting the Executive Director to provide annually updated estimates of regular and co-financing resources, the report presents the funding commitments of Member States and others to UNFPA and projections for 2017 and future years.

The Executive Board may wish to adopt a decision on UNFPA funding issues.

*Documentation:*

Report on contributions by Member States and others to UNFPA and revenue projections for 2017 and future years (DP/FPA/2017/11)

The annexes to the report on contributions are available on the [UNFPA website](#).

**Item 10**  
**Country programmes and related matters**

The Executive Board will be asked to (a) approve, in accordance with decision 2014/7, the country programme documents for Bolivia, Burkina Faso, Costa Rica,

Dominican Republic, Gabon, Guinea, India, Kyrgyzstan, Moldova, Myanmar, Nepal, Nigeria, Pakistan, Palestine, Papua New Guinea, Somalia, Sri Lanka, Sudan, Ukraine, and the Pacific Islands subregional programme document; (b) take note of the first one-year extensions of the country programmes for Democratic Republic of the Congo, Equatorial Guinea, Lesotho, Liberia, South Sudan and Syrian Arab Republic; and (c) approve the 15-month extension of the country programme for South Africa, the third, one-year extension of the country programme for Burundi and the third, two-year extension of the country programme for Yemen.

*Documentation:*

Extensions of country programmes (DP/FPA/2017/13)  
 Country programme document for Bolivia (DP/FPA/CPD/BOL/6)  
 Country programme document for Burkina Faso (DP/FPA/CPD/BFA/8)  
 Country programme document for Costa Rica (DP/FPA/CPD/CRI/5)  
 Country programme document for Dominican Republic (DP/FPA/CPD/DOM/6)  
 Country programme document for Gabon (DP/FPA/CPD/GAB/7)  
 Country programme document for Guinea (DP/FPA/CPD/GIN/8)  
 Country programme document for India (DP/FPA/CPD/IND/9)  
 Country programme document for Kyrgyzstan (DP/FPA/CPD/KGZ/4)  
 Country programme document for Moldova (DP/FPA/CPD/MDA/3)  
 Country programme document for Myanmar (DP/FPA/CPD/MMR/4)  
 Country programme document for Nepal (DP/FPA/CPD/NPL/8)  
 Country programme document for Nigeria (DP/FPA/CPD/NGA/8)  
 Country programme document for Pakistan (DP/FPA/CPD/PAK/9)  
 Country programme document for Palestine (DP/FPA/CPD/PSE/6)  
 Country programme document for Papua New Guinea (DP/FPA/CPD/PNG/6)  
 Country programme document for Somalia (DP/FPA/2017/SOM/8)  
 Country programme document for Sri Lanka (DP/FPA/CPD/LKA/9)  
 Country programme document for Sudan (DP/FPA/CPD/SDN/9)  
 Country programme document for Ukraine (DP/FPA/CPD/UKR/3)  
 Subregional programme document for Pacific island countries (DP/FPA/CPD/PIC/6)

## **UNOPS segment**

### **Item 11 United Nations Office for Project Services**

Under this item, the Executive Board will have before it the UNOPS strategic plan, 2018-2021, the budget estimates for the biennium 2018-2019 and the ACABQ report on the UNOPS budget estimates, and the annual statistical report on the procurement activities of United Nations system, 2016.

The UNOPS strategic plan, 2018-2021, is focused on implementation for impact. It reflects the UNOPS response to the global agreements forming the 2030 Agenda and the quadrennial comprehensive policy review and lays out how UNOPS can contribute to realizing the Secretary-General's vision for the United Nations. The plan builds on the Executive Board decision 2016/19 on the midterm review of the UNOPS strategic plan, 2014-2017. It provides strategic context for UNOPS to

function as a demand-driven, self-financed entity of the United Nations system. It also establishes the UNOPS strategic framework and ambitions for the planning period and lays out how UNOPS will execute its mandate to expand implementation capacity across peace and security, humanitarian and development efforts. The Board may wish to adopt a decision, elements of which are contained in the report.

The UNOPS budget estimates for the biennium 2018-2019 are rooted in the UNOPS strategic plan, 2018-2021 (DP/OPS/2017/5). UNOPS management resources are targeted to UNOPS contribution goals: to enable partners, help people and support countries. The budget is dedicating resources to UNOPS management results, investment requirements and risk mitigation efforts. For each management result, the aspiration for the two-year period is articulated, together with the indicators of progress for which UNOPS will be held accountable. The Board may wish to adopt a decision, elements of which are contained in the report.

In its resolution 39/220 the General Assembly established the need for recurrent reporting of statistical data on procurement by United Nations agencies on operational activities. As of 2008 and pursuant to Executive Board decision 2007/38, the Executive Director of UNOPS has assumed the responsibility of compiling and submitting the report. The report provides details on United Nations system procurement by country of supply. The Board may wish to take note of the report.

*Documentation:*

UNOPS strategic plan, 2018-2021 (DP/OPS/2017/5)

UNOPS budget estimates for the biennium 2018-2019 (DP/OPS/2017/6)

Report of the ACABQ on the UNOPS budget estimates for the biennium 2018-2019 (DP/OPS/2017/7)

Annual statistical report on the procurement activities of United Nations system, 2016 (DP/OPS/2017/8)

## **Joint segment**

### **Item 12**

#### **Financial, budgetary and administrative matters**

The present report outlines key findings and outcomes from the common procurement work conducted in 2016, and sets out the initiatives under way in 2017. UNDP, UNFPA and UNOPS began assessing opportunities for common procurement initiatives in January 2011. The goals were more efficient processes, strengthened procurement practices, and lower costs for all participating agencies. Cargo insurance services was the first joint tender, resulting in annual savings of \$2 million. Following the 2016 report on these projects and associated Executive Board feedback, the agencies implemented new internal reporting requirements, resulting in the ability to provide more quantitative information and analysis on joint procurement. The report now provides details on the diversity and nature of joint procurement across the three agencies, covering a range of products and sectors, in direct support of projects and programmes. The Board may wish to take note of the present report and comment on the joint procurement activities delivered in 2016, as well as activities in progress in 2017.

*Documentation:*

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Report of UNDP, UNFPA and UNOPS on joint procurement activities (DP-FPA-OPS/2017/1)

**Item 13**  
**Follow-up to UNAIDS Programme Coordinating Board meeting**

The joint UNDP and UNFPA report addresses the implementation of decisions and recommendations of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS (UNAIDS), and focuses on the 38th and 39th meetings of the Programme Coordinating Board, held in June and December 2016, respectively. The report highlights UNDP and UNFPA contributions to the HIV/AIDS response. The Board may wish to take note of the report.

*Documentation:*

Report on the implementation of the decisions and recommendations of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS (DP/2017/37 – DP/FPA/2017/12)

**Item 14**  
**Field visits**

The Executive Board will have before it a report on the joint field visit to Nepal by the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP, which took place from 17 to 21 April 2017. The Board may wish to take note of the report.

*Documentation:*

Report of the joint field visit of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP to Nepal (DP/FPA/OPS-ICEF-UNW-WFP/2017/CRP.1)

**Item 16**  
**Other matters**

**TENTATIVE WORKPLAN  
EXECUTIVE BOARD OF UNDP, UNFPA and UNOPS  
SECOND REGULAR SESSION 2016  
(5 - 11 September 2017, New York)**

<i>Day/date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
<b>Tuesday, 5 September</b>	10 a.m. – 1 p.m.	1	ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> <li>Adoption of the agenda and workplan for the session</li> <li>Adoption of the report of the annual session 2016</li> </ul> <p style="text-align: center;"><b>UNDP segment</b></p>
		2, 4	STATEMENT BY THE ADMINISTRATOR AND UNDP STRATEGIC PLAN, 2018-2021, including FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	3 – 5:30 p.m.	2, 4	STATEMENT BY THE ADMINISTRATOR AND UNDP STRATEGIC PLAN, 2018-2021, including FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS (cont'd)
	5:30 – 6 p.m.		<i>Informal consultations on draft decisions</i>
<b>Wednesday, 6 September</b>	10 a.m. – 1 p.m.	3	<b>UNDP segment (cont'd)</b> STRUCTURED FUNDING DIALOGUE <ul style="list-style-type: none"> <li>Annual review of the financial situation, 2016, including information on the status of regular funding commitments to UNDP and its funds and programmes for 2017 and onwards, and update on financing strategy, including expansion of the donor base, private sector funding, partnerships and use of innovative financing</li> </ul>
	3 – 5:30 p.m.	5	EVALUATION <ul style="list-style-type: none"> <li>Evaluation of the UNDP strategic plan, global and regional programmes and management response</li> </ul>
	5:30 – 6 p.m.		<i>Informal consultations on draft decisions</i>
<b>Thursday, 7 September</b>	10 a.m. – 1 p.m.	7	<b>UNFPA segment</b> STATEMENT BY THE EXECUTIVE DIRECTOR AND UNFPA STRATEGIC PLAN, 2018-2021 <ul style="list-style-type: none"> <li>UNFPA strategic plan, 2018-2021</li> </ul>
		8	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS <ul style="list-style-type: none"> <li>UNFPA integrated budget, 2018-2021</li> <li>ACABQ report on the UNFPA integrated budget, 2018-2021</li> </ul>
	3 – 5:30 p.m.	9	STRUCTURED FUNDING DIALOGUE <ul style="list-style-type: none"> <li>Report on contributions by Member States and others to UNFPA and revenue projections for 2017 and future years</li> </ul>
	5:30 – 6 p.m.		<i>Informal consultations on draft decisions</i>

<b>Friday, 8 September</b>	10 a.m. – 1 p.m.	10	<p style="text-align: center;"><b>UNFPA segment (cont'd)</b></p> <p>UNFPA COUNTRY PROGRAMMES AND RELATED MATTERS</p> <ul style="list-style-type: none"> <li>• Presentation and approval of country programme documents</li> <li>• Extensions of country programmes</li> </ul>
	3 – 3:45 p.m.	15	<p style="text-align: center;"><b>UNDP segment (cont'd)</b></p> <p>UNITED NATIONS CAPITAL DEVELOPMENT FUND</p> <ul style="list-style-type: none"> <li>• Review of UNCDF operational reserve</li> </ul>
	3:45 – 5:45 p.m.	6	<p>UNDP COUNTRY PROGRAMMES AND RELATED MATTERS</p> <ul style="list-style-type: none"> <li>• Presentation and approval of country programme documents</li> <li>• Extensions of country programmes</li> </ul>
	<i>5:45 – 6 p.m.</i>		<i>Informal consultations on draft decisions</i>
<b>Monday, 11 September</b>	10 a.m. – 1 p.m.	11	<p style="text-align: center;"><b>UNOPS segment</b></p> <p>STATEMENT BY THE EXECUTIVE DIRECTOR AND UNOPS STRATEGIC PLAN, 2018-2021</p> <ul style="list-style-type: none"> <li>• UNOPS strategic plan, 2018-2021</li> <li>• UNOPS biennial budget estimates, 2018-2019</li> <li>• Report of the ACABQ on the UNOPS biennial budget estimates, 2018-2019</li> <li>• Annual statistical report on the procurement activities of United Nations system organizations, 2016</li> </ul>
	3 - 6 p.m.	12	<p style="text-align: center;"><b>Joint segment</b></p> <p>12 FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS</p> <ul style="list-style-type: none"> <li>• Report of UNDP, UNFPA and UNOPS on joint procurement activities</li> </ul> <p>13 FOLLOW-UP TO UNAIDS PROGRAMME COORDINATING BOARD MEETING</p> <ul style="list-style-type: none"> <li>• Joint UNDP/UNFPA report on follow-up to recommendations of the Programme Coordinating Board of UNAIDS</li> </ul> <p>14 FIELD VISITS</p> <ul style="list-style-type: none"> <li>• Report on the joint field visit to Nepal</li> </ul> <p>16 OTHER MATTERS</p> <ul style="list-style-type: none"> <li>• Address by the Chairperson of the UNDP/UNFPA/UNOPS/ UN-Women Staff Council</li> <li>• Adoption of pending decisions</li> </ul> <p>1 ORGANIZATIONAL MATTERS</p> <ul style="list-style-type: none"> <li>• Draft annual workplan of the Executive Board for 2018</li> <li>• Adoption of the tentative workplans for the special session 2017 and the first regular session 2018</li> </ul>