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Proposed programme budget for 2024

Programme planning

Proposed programme budget for 2024

Part V

Regional cooperation for development

Section 18

Economic and social development in Africa

Programme 15

Economic and social development in Africa

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* A/78/50.

** In keeping with paragraph 10 of General Assembly resolution 77/267, the part consisting of the programme plan and programme performance information (part II) is submitted through the Committee for Programme and Coordination for the consideration of the Assembly.



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*** In keeping with paragraph 10 of General Assembly resolution [77/267](#), the part consisting of the post and non-post resource requirements (part III) is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the Assembly.

Foreword

Over the course of 2024, the Economic Commission for Africa (ECA) will step up its work on boosting socioeconomic recovery from the global crises impeding progress by Africa towards resilience, prosperity and attainment of the goals of the 2030 Agenda for Sustainable Development and Agenda 2063: The Africa We Want, of the African Union. Guided by its strategic directions and core functions, ECA focuses on the following pillars of intervention: macroeconomic policy and sustainable financing; implementation of the Agreement Establishing the African Continental Free Trade Area, of sustainable industrialization and of economic diversification; and inclusive and resilient growth through climate action, energy transition, the green and blue economy, and digital transformation.

ECA will scale up its work on migration by promoting a new and positive narrative on the economic import of migration and the free movement of persons, goods and services, in particular in operationalizing the African Continental Free Trade Area. It will step up its work on the training and capacity development of public officials and other stakeholders through the African Institute for Economic Development and Planning.

ECA will promote a more coordinated and coherent approach in the work which it carries out with its members, with resident coordinators and with United Nations country teams, through its headquarters and five subregional offices, to ensure innovative, demand-driven technical support in driving the development agenda of Africa.

ECA will continue to support and play a major role in the implementation of the regional reform process through an effective Africa Regional Collaborative Platform and will reinforce its work and partnership with the African Union and regional economic communities. In fulfilling its mandate, ECA will continue to mainstream a gender perspective in its work, and foster the inclusion of persons with disabilities.

(Signed) Antonio **Pedro**
Acting Executive Secretary, Economic Commission for Africa

I. Economic Commission for Africa

A. Proposed programme plan for 2024 and programme performance in 2022

Overall orientation

Mandates and background

- 18.1 The Economic Commission for Africa (ECA) is responsible for promoting the economic and social development of its members, fostering intraregional integration and promoting international cooperation for the development of Africa. The mandate derives from the priorities established in relevant General Assembly resolutions and decisions, and also Economic and Social Council resolution 671 A (XXV).
- 18.2 ECA has a critical role to play in providing sets of innovative solutions, together with demand-driven and tailor-made policy and technical advice, grounded in evidence, to its members and regional economic communities in pursuit of strengthening the social and economic resilience of its members and ensuring attainment of the goals of the 2030 Agenda for Sustainable Development and Agenda 2063: The Africa We Want, of the African Union. ECA also works to build the capacity of its members to formulate and implement policies for sustainable development, including through the implementation of the regular programme for technical cooperation and United Nations Development Account projects.

Strategy and external factors for 2024

- 18.3 The ECA programme strategy focuses on transformational changes to make a measurable contribution to the 2030 Agenda and Agenda 2063, employing an integrated and coherent approach. In pursuing its mandate, ECA will continue to concentrate on five strategic directions:
- (a) Deploying knowledge to support policymaking to drive the development agenda of Africa;
 - (b) Formulating policy options to accelerate economic diversification and job creation for the transformation of Africa;
 - (c) Designing and implementing financing models and leveraging them for the development of human, physical and social infrastructure assets;
 - (d) Supporting ideas and actions to foster deeper regional integration and the development of regional public goods, with a focus on social inclusion and taking into account synergies between the economic and social development programmes of Africa;
 - (e) Advocating a common position for Africa at the global level and developing regional responses as a contribution to global governance issues.
- 18.4 In pursuing these strategic directions, ECA will employ its convening function, through the provision of multilateral and multi-stakeholder platforms; its think-tank function, by conducting interdisciplinary research and the analysis of key challenges facing its members and Africa as a whole, while promoting peer learning and development; and its operational function, through the provision of direct policy advice and support to its members, including in cooperation with other entities of the United Nations system.
- 18.5 ECA will further mainstream policy guidance and recommendations, taking into account the relevant provisions of intergovernmental policy organs and platforms, and promote cooperation among the regional economic communities for effective and expeditious implementation of regional agreements within the context of the various United Nations-African Union partnership frameworks. ECA will build on its medium-term programme framework (2022–2025), aimed at providing forward-looking

planning guidance and bringing together all the streams of work of its divisions and subregional offices and the African Institute for Economic Development and Planning, while focusing on transformative areas that provide entry points for subprogramme activities in 2024.

- 18.6 In 2024, ECA will continue to facilitate the identification and proposal of innovative financing tools and economic governance instruments to boost domestic resource mobilization, and address debt servicing as a principal mitigating measure. Its activities will also entail targeted support for an accelerated operationalization of the African Continental Free Trade Area and sustainable development of the sectors of infrastructure, energy, agriculture and land. Furthermore, ECA support will be geared towards increasing investments in climate action for enhanced national resilience, promoting the circular economy,¹ and harnessing the green and blue economy in the context of sustainable development and poverty eradication. ECA will also pursue its role in spearheading digital transformation and the strengthening of data and statistical systems on the continent and will scale up its work on migration, and also on social inclusion and equitable growth. ECA will also further engage policymakers and other stakeholders in training and peer-learning on related topics through the African Institute for Economic Development and Planning.
- 18.7 With regard to cooperation with other entities at the global, regional national and local levels, ECA will continue its close cooperation with the African Union Commission and will build on its existing strategic partnerships with regional and subregional organizations, central banks, universities, think tanks, other research institutions, and civil society and private sector organizations and forge new partnerships in advancing attainment of the 2030 Agenda and Agenda 2063. With regard to South-South and triangular cooperation, ECA will continue to leverage value-adding partnerships premised on the principle of enhancing complementarity and development impact.
- 18.8 With regard to inter-agency coordination and liaison, ECA will continue to promote collaborative delivery through cross-sectoral initiatives that cut across goals and targets and ensure effective linkages between regional, subregional and national perspectives. This will include working through the Regional Collaborative Platform for Africa and its opportunity and issue-based coalitions, along with enhanced collaboration with regional United Nations entities, the Department of Economic and Social Affairs, the United Nations Conference on Trade and Development, resident coordinators and country teams to ensure a more coordinated contribution to fulfilment of the 2030 Agenda and Agenda 2063.
- 18.9 With regard to the external factors, the overall plan for 2024 is based on the following planning assumptions:
 - (a) Members of ECA continue to identify and implement sustainable long-term pathways to recovery from recurrent shocks and global crises;
 - (b) Members of ECA and regional economic communities continue to cooperate among and between themselves for harmonized actions, focusing on implementation of the 2030 Agenda and Agenda 2063, operationalization of the African Continental Free Trade Area and sustainable long-term recovery from the COVID-19 pandemic;
 - (c) The Africa Regional Forum for Sustainable Development, the Conference of African Ministers of Finance, Planning and Economic Development, and the subregional intergovernmental committees of experts and senior officials continue to provide policy advice to ECA on emerging priorities.
- 18.10 The Commission integrates a gender perspective in its operational activities, deliverables and results, as appropriate. For example, subprogramme 6 will continue to provide technical support to the Commission's other subprogrammes to ensure that a gender perspective is reflected in their programmes of work. The subprogramme will also strengthen the capacity of members of ECA, through the provision of tailored technical support, advisory services and hands-on training, in gender equality and the empowerment of women and girls, inclusion and economic diversification,

¹ See United Nations Environment Assembly resolution 5/11 of 2 March 2022, on enhancing circular economy as a contribution to achieving sustainable consumption and production.

women's entrepreneurship and the mainstreaming of a gender perspective into national policies and programmes. ECA will also promote further alignment and coherence between global, regional and national frameworks on gender equality and the empowerment of women and girls.

- 18.11 In line with the United Nations Disability Inclusion Strategy, ECA will pursue the implementation of measures to ensure the inclusion of persons with disabilities, through its programme design, implementation and evaluation, along with training and policies on programme delivery, including for the provision of reasonable accommodation for conference and workshop participants, among other measures. These activities will be complemented by, and implemented in consultation with, persons with disabilities. Furthermore, specialized assistive equipment will continue to be provided at the headquarters compound in Addis Ababa and at subregional offices to enhance accessibility for persons with disabilities, including delegates and participants of intergovernmental meetings.

Impact of the pandemic and lessons learned

- 18.12 The continuation of the coronavirus disease (COVID-19) pandemic into 2022 had limited impact on the implementation of mandates. ECA resumed in-person activities, such as the conduct of scoping and field country missions, and the convening of subregional and country meetings and events in in-person and hybrid formats. In addition, two key statutory meetings – the 2022 meeting of the Africa Regional Forum for Sustainable Development and the 2022 Conference of the African Ministers of Finance, Planning and Economic Development – took place with in-person participation, in Kigali in March 2022 and in Dakar in May 2022, respectively, following a two-year hiatus.
- 18.13 In addition, in order to support members of ECA on issues related to the COVID-19 pandemic, within the overall scope of the objectives, policy guidelines were developed under subprogramme 6 with a view to strengthening members' capacities to integrate the care economy in their post-COVID-19 recovery policy frameworks, while support was provided under subprogramme 5 to members in securing financing towards a climate-resilient and sustainable recovery from the COVID-19 pandemic.
- 18.14 ECA continues to mainstream lessons learned and best practices related to the adjustments to and adaptation of the programme owing to the COVID-19 pandemic, including the use of e-learning, which proved to be a useful platform during the pandemic. The subprogramme will continue to diversify training modalities to enable access to high-quality digital deliverables, with the aim of developing, strengthening and sharing critical development planning and policymaking knowledge and skills. Furthermore, building on the use of information technologies in 2020 and 2021, ECA has convened – and will continue to convene – online and hybrid meetings and events, upon members' requests and subject to available resources, to maximize stakeholder participation.

Legislative mandates

- 18.15 The list below provides all mandates entrusted to the programme.

General Assembly resolutions and decisions

S-21/2	Key actions for the further implementation of the Programme of Action of the International Conference on Population and Development	64/215	Legal empowerment of the poor and eradication of poverty
57/2	United Nations Declaration on the New Partnership for Africa's Development	64/222	Nairobi outcome document of the High-level United Nations Conference on South-South Cooperation
58/220	Economic and technical cooperation among developing countries	66/130	Women and political participation
60/222	New Partnership for Africa's Development: progress in implementation and international support	66/137	United Nations Declaration on Human Rights Education and Training
61/234	Enhancing the role of the subregional offices of the Economic Commission for Africa	67/107	People's empowerment and development
		67/302	Cooperation between the United Nations and the African Union

68/145	Strengthening collaboration on child protection within the United Nations system	75/156	Strengthening national and international rapid response to the impact of the coronavirus disease (COVID-19) on women and girls
68/225	Specific actions related to the particular needs and problems of landlocked developing countries: outcome of the International Ministerial Conference of Landlocked and Transit Developing Countries and Donor Countries and International Financial and Development Institutions on Transit Transport Cooperation	75/180	Enhancement of international cooperation in the field of human rights
		75/212	United Nations Conference on the Midterm Comprehensive Review of the Implementation of the Objectives of the International Decade for Action, "Water for Sustainable Development", 2018–2028
68/238	Follow-up to and implementation of the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States	75/228	Follow-up to the second United Nations Conference on Landlocked Developing Countries
		75/233	Quadrennial comprehensive policy review of operational activities for development of the United Nations system
69/225	Promotion of new and renewable sources of energy		
69/313	Addis Ababa Action Agenda of the Third International Conference on Financing for Development	75/307	Cooperation between the United Nations and the International Organization of la Francophonie
		76/195	Financial inclusion for sustainable development
70/1	Transforming our world: the 2030 Agenda for Sustainable Development	76/213	Science, technology and innovation for sustainable development
70/192	Follow-up to the International Conference on Financing for Development	76/216	Follow-up to the Fourth United Nations Conference on the Least Developed Countries
70/211	Role of the United Nations in promoting development in the context of globalization and interdependence	76/218	Implementation of the Third United Nations Decade for the Eradication of Poverty (2018–2027)
70/215	Development cooperation with middle-income countries	76/229	Report of the United Nations Commission on International Trade Law on the work of its fifty-fourth session
70/224 ; 76/224	Towards global partnerships: a principle-based approach to enhanced cooperation between the United Nations and all relevant partners	76/258	Doha Programme of Action for the Least Developed Countries
71/1	New York Declaration for Refugees and Migrants	76/273	Enhancing accessibility for persons with disabilities to conferences and meetings of the United Nations system
71/212	Information and communications technologies for development		
		76/298	Implementation of the recommendations contained in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa
72/185	Globalization and its impact on the full enjoyment of all human rights		
73/195	Global Compact for Safe, Orderly and Regular Migration		
73/326	Format and organizational aspects of the international migration review forums	77/150	Information and communications technologies for sustainable development
74/4	Political declaration of the high-level political forum on sustainable development convened under the auspices of the General Assembly	77/151	International trade and development
		77/152	International financial system and development
74/213	Cooperative measures to assess and increase awareness of environmental effects related to waste originating from chemical munitions dumped at sea	77/153	External debt sustainability and development
		77/154	Promotion of international cooperation to combat illicit financial flows and strengthen good practices on assets return to foster sustainable development
74/216	Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development and of the United Nations Conference on Sustainable Development	77/155	Promoting investments for sustainable development
		77/156	Follow-up to and implementation of the outcomes of the International Conferences on Financing for Development
74/270	Global solidarity to fight the coronavirus disease 2019 (COVID-19)	77/160	Entrepreneurship for sustainable development

Part V		Regional cooperation for development	
77/162	Promoting sustainable consumption and production patterns for the implementation of the 2030 Agenda for Sustainable Development, building on Agenda 21	77/189	Inclusive development for and with persons with disabilities
77/165	Protection of global climate for present and future generations of humankind	77/205	A global call for concrete action for the elimination of racism, racial discrimination, xenophobia and related intolerance and the comprehensive implementation of and follow-up to the Durban Declaration and Programme of Action
77/167	Implementation of the Convention on Biological Diversity and its contribution to sustainable development	77/212	The right to development
77/169	Harmony with Nature	77/223	Human rights and extreme poverty
77/170	Ensuring access to affordable, reliable, sustainable and modern energy for all	77/235	Preventing and combating corrupt practices and the transfer of proceeds of corruption, facilitating asset recovery and returning such assets to legitimate owners, in particular to countries of origin, in accordance with the United Nations Convention against Corruption
77/174	Towards a New International Economic Order		
77/176	International migration and development		
77/178	Promotion of sustainable and resilient tourism, including ecotourism, for poverty eradication and environment protection	77/245	Follow-up to and implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States
77/180	Industrial development cooperation		
77/181	Women in development		
77/183	Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development		
77/185	South-South Cooperation	77/248	Oceans and the law of the sea
77/186	Agriculture development, food security and nutrition	77/267	Shifting the management paradigm in the United Nations: review of changes to the budgetary cycle
77/188	Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly	77/270	New Partnership for Africa's Development: progress in implementation and international support
<i>Economic and Social Council resolutions</i>			
2008/18	Promoting full employment and decent work for all	2022/15	Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society
2018/23	New strategic directions of the Economic Commission for Africa		
2021/10	Socially just transition towards sustainable development: the role of digital technologies on social development and well-being of all	2022/18	Mainstreaming a gender perspective into all policies and programmes in the United Nations system
<i>Economic Commission for Africa resolutions</i>			
671 (XXV) A	Establishment of an Economic Commission for Africa	874 (XLIII)	Strengthening the subregional offices of the United Nations Economic Commission for Africa
748 (XXVIII)	Population, family and sustainable development	909 (XLVI)	Realizing and harnessing the demographic dividend in Africa
819 (XXXI)	Promotion of energy resources development and utilization in Africa	928 (XLVIII)	Implementing Agenda 2063: planning, mobilizing and financing for development
822 (XXXI)	Implementation of the treaty establishing the African Economic Community: strengthening regional economic communities; rationalization and harmonization of the activities of regional and subregional communities	931 (XLVIII)	Data revolution and statistical development
		935 (XLVII)	Least developed countries in Africa
		937 (XLIX)	Mainstreaming the 2030 Agenda for Sustainable Development and Agenda 2063 into national strategic frameworks, action plans and programmes
862 (XLII)	Enhancing domestic resource mobilization		

Section 18 Economic and social development in Africa

938 (XLIX)	Integrated reporting and follow-up on sustainable development	969 (LII)	Digitization and the digital economy initiative
939 (XLIX)	Africa Regional Forum on Sustainable Development	972 (LIII)	African Continental Free Trade Area
941 (XLIX)	Organization of an annual African regional review of progress in the implementation of the outcomes of the World Summit on Information Society	973 (LIII)	Data and statistics
		974 (LIII)	Civil registration and vital statistics
		975 (LIII)	Sustainable industrialization and diversification of Africa in the digital era in the context of the coronavirus disease pandemic
965 (LII)	Luxembourg Protocol to the Convention on International Interests in Mobile Equipment on Matters Specific to Railway Rolling Stock	976 (LIII)	Coronavirus disease vaccines
966 (LII)	Review of the intergovernmental structure of the Economic Commission for Africa pursuant to its resolution 943 (XLIX) and resolution 957 (LI)	977 (LIII)	Economic Commission for Africa support for least developed countries in the context of the Fifth United Nations Conference on the Least Developed Countries
967 (LII)	Progress in the implementation of the Programme of Action for the Least Developed Countries for the Decade 2011–2020 and preparation for the Fifth United Nations Conference on the Least Developed Countries	978 (LIII)	Midterm review of the Vienna Programme of Action for the Landlocked Developing Countries for the Decade 2014–2024
		979 (LIII)	African Institute for Economic Development and Planning
		980 (LIII)	Special drawing rights
968 (LII)	Fiscal policy, trade and the private sector in a digital era: a strategy for Africa	981 (LIII)	2022 programme plan and budget

**Subprogramme 1
Macroeconomic policy and governance***General Assembly resolutions*

48/180	Entrepreneurship and privatization for economic growth and sustainable development	65/286	Implementing the smooth transition strategy for countries graduating from the list of least developed countries
51/191	United Nations Declaration against Corruption and Bribery in International Commercial Transactions	66/209	Promoting the efficiency, accountability, effectiveness and transparency of public administration by strengthening supreme audit institutions
54/128	Action against corruption		
54/197	Towards a stable international financial system, responsive to the challenges of development, especially in the developing countries	66/256	The United Nations in global governance
		77/110	The rule of law at the national and international levels
58/4	United Nations Convention against Corruption	77/244	Promotion of inclusive and effective international tax cooperation at the United Nations
65/123	Cooperation between the United Nations, national parliaments and the Inter-Parliamentary Union		

Economic and Social Council resolutions

2005/3	Public administration and development
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Economic Commission for Africa resolutions

879 (XLIV)	Governing development in Africa: the role of the State in economic transformation	916 (XLVII)	Illicit financial flows
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**Subprogramme 2
Regional integration and trade***General Assembly resolutions*

70/293	Third industrial development decade for Africa (2016–2025)	76/194	Commodities
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Economic and Social Council resolutions

[2017/11](#) Social dimensions of the New Partnership
for Africa's Development

Economic Commission for Africa resolutions

847 (XL)	Aid for trade	922 (XLVII)	Industrialization for inclusive and transformative development in Africa
867 (XLIII)	Assessment of progress on regional integration in Africa	934 (XLVIII)	Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024
891 (XLV)	Accelerating regional integration and boosting intra-African trade	960 (LI)	Harnessing the potential of the African Continental Free Trade Area and creating fiscal space for jobs and economic diversification
907 (XLVI)	Industrialization for an emerging Africa		
914 (XLVII)	African regional integration index		

Subprogramme 3
Private sector development and finance

General Assembly resolutions

64/193	Follow-up to and implementation of the Monterrey Consensus and the outcome of the 2008 Review Conference (Doha Declaration on Financing for Development)	68/209 76/200	Agricultural technology for development Agricultural technology for sustainable development
65/146	Innovative mechanisms of financing for development	76/294	Political declaration of the high-level meeting on improving global road safety

Economic Commission for Africa resolutions

877 (XLIII)	Towards realizing a food-secure Africa	921 (XLVII)	Agricultural transformation for an industrialized Africa
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Subprogramme 4
Data and statistics

General Assembly resolutions

68/261	Fundamental Principles of Official Statistics	69/266 69/282	A global geodetic reference frame for sustainable development World Statistics Day
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Economic and Social Council resolutions

131 (VI)	Coordination of cartographic services of specialized agencies and international organizations	2013/21 2015/10	Fundamental Principles of Official Statistics 2020 World Population and Housing Census Programme
476 (XV) 2011/24	International cooperation on cartography Committee of Experts on Global Geospatial Information Management	2016/27	Strengthening institutional arrangements on geospatial information management

Economic Commission for Africa resolutions

758 (XXVIII)	The role of cartography, remote sensing and geographic information systems (GIS) in sustainable development	882 (XLIV)	Implementation of the African Charter on Statistics and the Strategy for the Harmonization of Statistics in Africa
849 (XL)	Statistics and statistical capacity-building in Africa	911 (XLVI)	Statistics and statistical development

Subprogramme 5
Technology, climate change and natural resources management

General Assembly resolutions

56/183	World Summit on the Information Society	72/228	Science, technology and innovation for development
60/1	2005 World Summit Outcomes		
62/8	Overview of United Nations activities relating to climate change	76/300	The human right to a clean, healthy and sustainable environment

Economic and Social Council resolutions

2022/16	Science, technology and innovation for development
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Economic Commission for Africa resolutions

818 (XXXI)	Promotion of mineral resources development and utilization in Africa	930 (XLVIII)	Africa Regional Forum on Sustainable Development
884 (XLIV)	Climate change and sustainable development in Africa	975 (LIII)	Sustainable industrialization and diversification of Africa in the digital era in the context of the coronavirus disease pandemic
887 (XLIV)	Enhancing science and technology for development in Africa	982 (LIV)	Financing the recovery of Africa and beyond
901 (XLV)	Promoting an innovation society for Africa's social and economic transformation	983 (LIV)	Importance of digital transformation for breaking new ground
919 (XLVII)	Green economy and structural transformation in Africa	989 (LIV)	Carbon certification

Subprogramme 6
Gender equality and women's empowerment

General Assembly resolutions

59/167	Elimination of all forms of violence against women, including crimes identified in the outcome document of the twenty-third special session of the General Assembly, entitled "Women 2000: gender equality, development and peace for the twenty-first century"	75/157	Women and girls and the response to the coronavirus disease (COVID-19)
		76/140	Improvement of the situation of women and girls in rural areas
		76/141	Violence against women migrant workers
65/187	Intensification of efforts to eliminate all forms of violence against women	76/142	Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly
65/189	International Widows' Day		
69/236	World Survey on the Role of Women in Development	76/146	The girl child
70/131	Convention on the Elimination of All Forms of Discrimination against Women	77/194	Trafficking in women and girls
70/176	Taking action against gender-related killing of women and girls	77/195	Intensifying global efforts for the elimination of female genital mutilation

Economic and Social Council resolutions

1998/12	Conclusions of the Commission on the Status of Women on critical areas of concern identified in the Platform for Action of the Fourth World Conference on Women	2004/4	Review of Economic and Social Council agreed conclusions 1997/2 on mainstreaming the gender perspective into all policies and programmes in the United Nations system
2003/44	Agreed conclusions of the Commission on the Status of Women on women's participation in and access of women to the media, and information and communication technologies and their impact on and use as an instrument for the advancement and empowerment of women	2009/13	Future operation of the International Research and Training Institute for the Advancement of Women
		2011/5	The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to gender equality and the empowerment of women

Security Council resolutions

[1325 \(2000\)](#)

Economic Commission for Africa resolutions

915 (XLVII)	New continent-wide initiative on gender equality and women's empowerment
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Subprogramme 7
Subregional activities for development

Component 4
Subregional activities in East Africa

Economic and Social Council resolutions

2011/43	Support to the Republic of South Sudan
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Component 5
Subregional activities in Southern Africa

General Assembly resolutions

61/51	Cooperation between the United Nations and the Southern African Development Community
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Subprogramme 8
Economic development and planning

Economic and Social Council resolutions

2011/13; 2018/22	African Institute for Economic Development and Planning	2013/2	Refocusing and recalibrating the Economic Commission for Africa to support Africa's structural transformation
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Economic Commission for Africa resolutions

58 (IV)	Establishment of the African Institute for Economic Development and Planning	908 (XLVI)	Refocusing and recalibrating the Economic Commission for Africa's structural transformation
858 (XLI)	Special Meeting of the Governing Council of the African Institute for Economic Development and Planning	956 (LI)	African Institute for Economic Development and Planning
		970 (LIII)	2021 programme plan and budget

Subprogramme 9 Poverty, inequality and social policy

General Assembly resolutions

65/234	Follow-up to the International Conference on Population and Development beyond 2014	72/144	Follow-up to the Second World Assembly on Ageing
65/312	Outcome document of the High-level Meeting of the General Assembly on Youth: Dialogue and Mutual Understanding	76/137	Policies and programmes involving youth
66/290	Follow-up to paragraph 143 on human security of the 2005 World Summit Outcome	77/173	Implementation of the outcomes of the United Nations Conferences on Human Settlements and on Housing and Sustainable Urban Development and strengthening of the United Nations Human Settlements Programme (UN-Habitat)
71/256	New Urban Agenda		

Economic and Social Council resolutions

2014/5	Promoting empowerment of people in achieving poverty eradication, social integration and full employment and decent work for all
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Economic Commission for Africa resolutions

940 (XLIX)	International migration in Africa
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Deliverables

18.16 Table 18.1 lists all cross-cutting deliverables of the programme.

Table 18.1

Cross-cutting deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Substantive services for meetings (number of three-hour meetings)	8	9	8	7
1. Coordination meetings on the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development	2	2	2	1
2. Annual Africa Business Forum	1	1	1	1
3. Meetings of the Regional Coordination Platform for Africa	2	2	2	2
4. Meetings of the Fifth Committee	1	1	1	1
5. Meetings of the Committee for Programme and Coordination	1	1	1	1
6. Meetings of the Advisory Committee on Administrative and Budgetary Questions	1	1	1	1
B. Generation and transfer of knowledge				
Publications (number of publications)	2	2	2	2
7. Overview of economic and social conditions in Africa for the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1
8. African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development	1	1	1	1
C. Substantive deliverables				
Consultation, advice and advocacy: advocacy and advice for the implementation of the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda.				

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
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D. Communication deliverables

Outreach programmes, special events and information materials: information materials focused on regional integration and emerging socioeconomic issues for awareness-raising with members of ECA.

Evaluation activities

- 18.17 The following evaluations completed in 2022 have guided the proposed programme plan for 2024:
- (a) Office of Internal Oversight Services evaluation of subprogramme 1, Macroeconomic policy and governance;
 - (b) ECA evaluation of the project on support for boosting intra-African trade (African Trade Policy Centre);
 - (c) ECA evaluation of the project on measuring, monitoring, and improving performance in regional integration;
 - (d) ECA evaluation of the project on accountability frameworks and evidence-based policies for development planning;
 - (e) ECA evaluation of the project on strengthening the capacities of selected African countries in the area of geospatial information resources and services;
 - (f) ECA evaluation of the project on building urban economic resilience during and after the COVID-19 pandemic.
- 18.18 The results and lessons of the evaluations referenced above have been taken into account for the proposed programme plan for 2024. For example, the recommendation from the evaluation of subprogramme 1 by the Office of Internal Oversight Services, that performance monitoring should be strengthened, has had wider application and uptake across ECA: the Commission will undertake to strengthen its capacities to ensure effective programme planning, monitoring and evaluation. Similarly, in response to the recommendation that collaboration with the resident coordinators should be strengthened, ECA is supporting the ongoing United Nations reforms and is focusing on strengthening the Regional Collaborative Platform for Africa. The findings of the project evaluations also support the renewed focus placed by ECA on ensuring robust monitoring systems, as part of the development of new projects and programmes.
- 18.19 The following evaluations to be conducted by ECA are planned for 2024:
- (a) Evaluation of ECA capacity-building support for gender statistics and monitoring systems;
 - (b) Evaluation of ECA support for integrated national financing frameworks;
 - (c) Evaluation of ECA support for innovative approaches to ensuring the competitiveness of micro, small and medium-sized enterprises and promotion of trade and inclusive industrialization in Southern Africa in the post-COVID-19 pandemic context;
 - (d) Evaluation of ECA subregional support provided to its members in East Africa.

Programme of work

Subprogramme 1

Macroeconomic policy and governance

Objective

- 18.20 The objective, to which this subprogramme contributes, is to achieve structural transformation and inclusive growth in Africa through strengthened and effective development planning, macroeconomic policy analysis and enhanced public sector finance management and governance.

Strategy

- 18.21 To contribute to the objective, the subprogramme will:
- (a) Support members of ECA in tracking progress in the implementation of the 2030 Agenda and Agenda 2063 and customize policy-relevant tools such as the ECA integrated planning and reporting toolkit, developed in response to a request from members, to assist countries in the design, implementation and monitoring of their national development plans;
 - (b) Provide tailor-made support to accelerate the graduation of African countries from the list of least developed countries, including a smooth transition strategy. This will include supporting the implementation of the Doha Programme of Action for Least Developed Countries for the decade 2022–2031, and reporting on the progress of African least developed countries;
 - (c) Build the capacity of members of ECA to design and implement policy frameworks that promote transparency and accountability in public financial management, including debt management, and optimize resource mobilization and allocation to build resilience to shocks;
 - (d) Convene platforms for policy dialogue on matters related to macroeconomic policy, economic governance and development planning and contribute to the organization of the annual session of the Conference of African Ministers of Finance, Planning and Economic Development;
 - (e) Publish policy-relevant knowledge products underpinned by research and innovative ECA macroeconomic modelling tools to support evidence-based policymaking and produce forecasts with recommendations for responding to the impacts of external shocks as required by members and partners of ECA.
- 18.22 The above-mentioned work is expected to result in:
- (a) More coordinated and integrated policy design and implementation by members of ECA;
 - (b) Accelerated and sustainable graduation of African countries from the least developed country category;
 - (c) More robust evidence-based policymaking by members of ECA;
 - (d) Increased mobilization of domestic and international resources by members of ECA for development and investment in priority areas;
 - (e) Improved debt management and reduced debt vulnerabilities among members of ECA.

Programme performance in 2022

Strengthened monitoring and reporting on national development plans in Africa

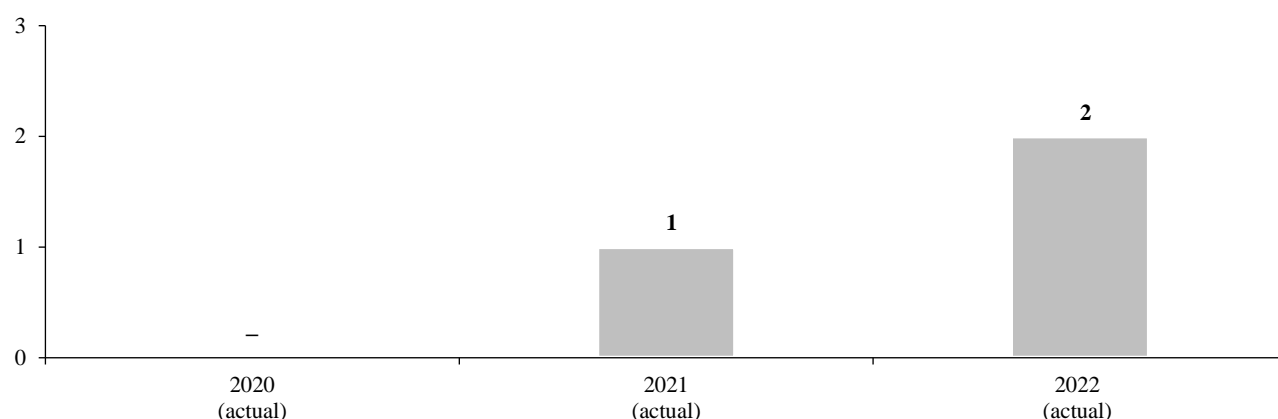
- 18.23 An important aspect of implementing national development plans in support of fulfilling the 2030 Agenda and Agenda 2063 is capacity to effectively measure progress, which requires robust results frameworks. The subprogramme strengthened the monitoring and evaluation frameworks of national

development plans and improved the quality of national development planning reporting systems. During 2021 and 2022, the subprogramme supported the implementation of the integrated planning and reporting toolkit, which enabled members of ECA to align their national development plans more closely with the 2030 Agenda and Agenda 2063. The subprogramme also enhanced the toolkit's monitoring and evaluation module to include performance dashboards, to enable members of ECA to better assess progress, with some of the countries strengthening their monitoring and evaluation frameworks as a result. In Malawi, based on the gaps identified through use of the toolkit, the country revised its results framework to include tangible targets, with corresponding indicators and baselines, and addressed other data gaps. In Morocco, based on the use of the toolkit, the High Commission for Planning took steps to harmonize existing sectoral plans to facilitate monitoring and evaluation and introduced a system for the preparation of coherent reports on progress in national development.

18.24 Progress towards the objective is presented in the performance measure below (see figure 18.I).

Figure 18.I

Performance measure: number of countries strengthening monitoring frameworks of development plans based on the integrated planning and reporting toolkit



Planned results for 2024

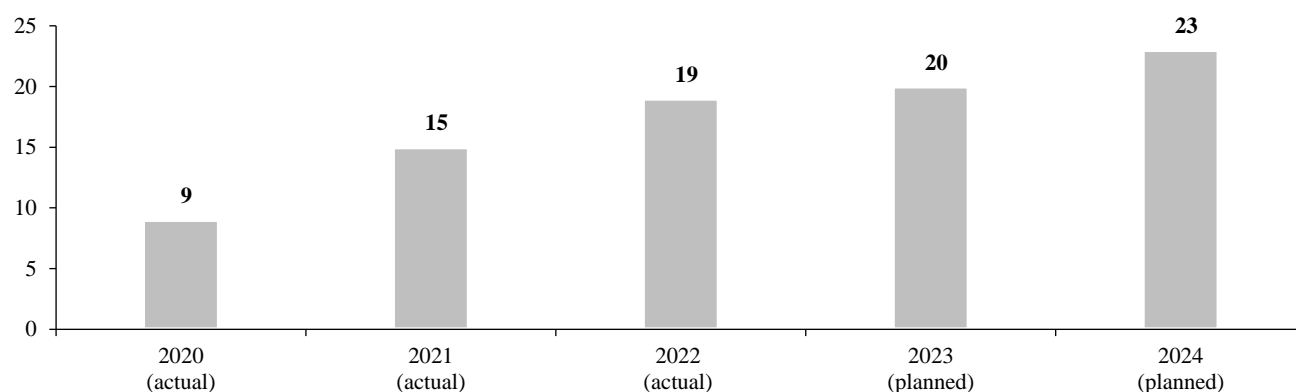
Result 1: improved development planning for sustainable development and structural transformation in Africa

Programme performance in 2022 and target for 2024

- 18.25 The subprogramme's work contributed to the adoption of development planning tools by four countries (Malawi, Ghana, Seychelles and Zambia), bringing the cumulative total to 19, which exceeded the planned target of 17 countries.
- 18.26 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.II).

Figure 18.II

Performance measure: number of countries adopting development planning tools (cumulative)



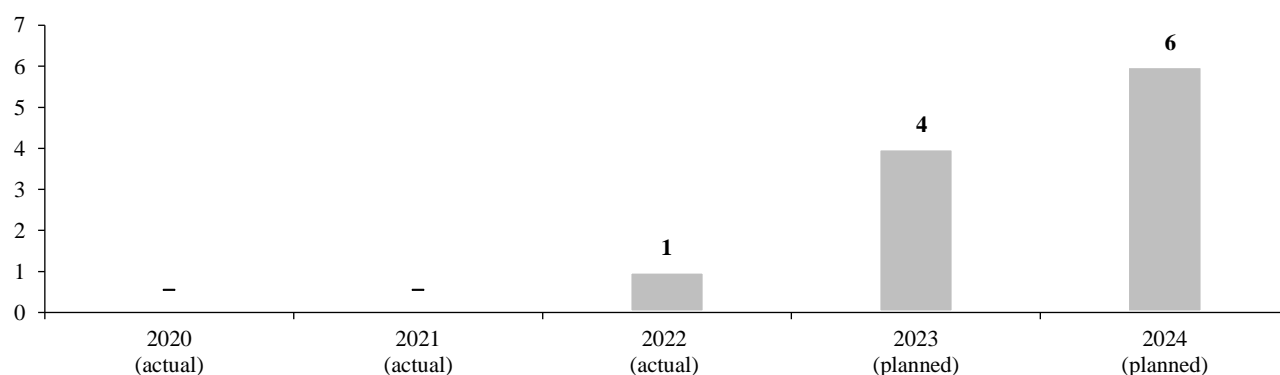
Result 2: strengthened debt management for resilient recovery

Programme performance in 2022 and target for 2024

- 18.27 The subprogramme's work contributed to the establishment of the Liquidity and Sustainability Facility, designed to compress liquidity premiums and improve sovereign access to international bond markets for African countries through a repurchasing agreement market for the region, in line with international standards, which has been implemented by three members of ECA, which did not meet the planned target of two policy initiatives. The target was not met as the subprogramme prioritized the development and launch of the Liquidity and Sustainability Facility. In November 2022, the Facility completed its first \$100 million repurchasing agreement transaction.
- 18.28 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.III).

Figure 18.III

Performance measure: number of policy interventions related to financial and debt management developed and/or implemented (cumulative)



Result 3: enhanced economic governance and improved tax policy and administration for the mobilization of public resources

Proposed programme plan for 2024

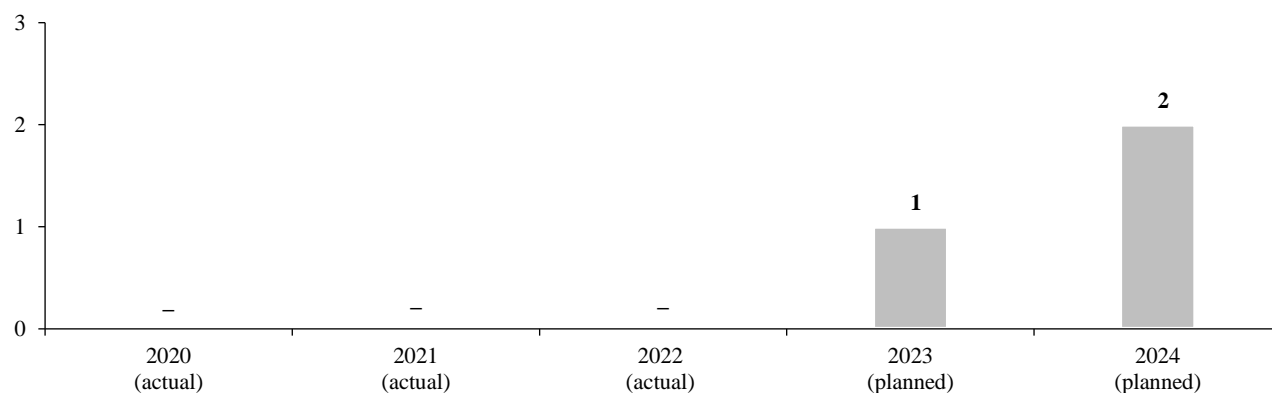
- 18.29 Global crises, diminishing fiscal space, and debt sustainability issues have intensified the need for reforms to expand domestic resource mobilization options. The subprogramme supports efforts by African countries to mobilize public resources and improve economic governance architecture through analytical work, technical assistance, and advisory services. For instance, in 2022, the subprogramme supported members of ECA that requested assistance in producing estimates of illicit financial flows and developing medium-term action plans to measure such flows. The subprogramme also provided technical assistance to members of ECA to conduct excise and direct tax assessments and to employ a benchmarking methodology to estimate tax expenditures.

Lessons learned and planned change

- 18.30 The lesson for the subprogramme was that there were further opportunities to increase buy-in and strengthen engagement of national tax authorities in effective governance, including through tax reform. In applying the lesson, the subprogramme will improve institutional coordination in all its interventions to maintain country interest and ownership. Furthermore, the subprogramme will prioritize economic governance and public financial management advisory services and the provision of technical assistance to requesting members of ECA and pan-African organizations and will also develop tangible recommendations to improve tax policy and administration.
- 18.31 Expected progress towards the objective is presented in the performance measure below (see figure 18.IV).

Figure 18.IV

Performance measure: number of members of ECA that implement recommendations on improved tax policy and administration (cumulative)



Deliverables

- 18.32 Table 18.2 lists all deliverables of the subprogramme.

Table 18.2

Subprogramme 1: deliverables for the period 2022–2024, by category and subcategory

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	1	2
1. Report on overview of economic and social conditions in Africa to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1
2. Progress report on the implementation of the priority areas of the Doha Programme of Action for Least Developed Countries for the decade 2011–2020 to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	–	–	–	1
Substantive services for meetings (number of three-hour meetings)	–	–	–	4
3. Meetings of the Committee on Economic Governance	–	–	–	4
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	11	17	8	10
4. On countering illicit financial flows from Africa	1	1	–	1
5. On the use of the ECA macroeconomic model for selected countries	4	5	3	2
6. On the integrated planning and reporting toolkit	5	7	3	3
7. Internship and fellowship programme for young African economists to build their capacity to formulate, implement and monitor development policies and programmes	1	1	1	1
8. On strengthening the capacity of members of ECA in public finance	–	3	1	3
Seminars, workshops and training events (number of days)	2	2	3	1
9. Workshop on macroeconomic modelling for African policymakers and experts	2	1	2	1
10. Training event on public finance and development and planning in Africa (policy dialogue)	–	1	1	–
Publications (number of publications)	2	2	2	2
11. Africa Sustainable Development Report	1	1	1	1
12. Economic Report on Africa	1	1	1	1
Technical materials (number of materials)	10	10	8	10
13. On emerging economic issues and challenges to growth and development in Africa	3	3	2	3
14. Policy briefs on emerging issues related to macroeconomic analysis, economic governance and public finance	3	3	2	3
15. Africa quarterly economic performance and outlook report	4	4	4	4
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to six members of ECA on emerging macroeconomic development planning and economic governance issues; technical advice to the African Peer Review Mechanism secretariat in the area of country self-assessments and integration of outcomes from the assessments into national development plans and related processes; advisory services to regional and continental bodies (such as the Economic Community of West African States (ECOWAS), the secretariat of the African Continental Free Trade Area and the African Union), including support to the African Union Commission in carrying out the second ten-year implementation plan of Agenda 2063.				
D. Communication deliverables				
Outreach programmes, special events and information materials: annual African Economic Conference (some 200 in-person participants); Pan-African Conference on Illicit Financial Flows and Taxation (some 100 in-person participants).				

Subprogramme 2

Regional integration and trade

Objective

- 18.33 The objective, to which this subprogramme contributes, is to strengthen regional cooperation and integration among members of ECA through increased trade flows, improved industrialization and increased investment.

Strategy

- 18.34 To contribute to the objective, the subprogramme will:
- (a) Provide advisory services and technical assistance to members of ECA on market access and business opportunities arising from the African Continental Free Trade Area with a view to minimizing potential adverse effects (such as import surges, dumping and customs revenue loss risks) in the context of the Area and multilateral and bilateral trade issues, including those related to the World Trade Organization, regional trade protocols, the African Growth and Opportunity Act and economic partnership agreements;
 - (b) Develop and disseminate policy tools, instruments and guidelines and provide technical assistance to identify opportunities for diversification, value addition and the development of manufacturing and industrial clusters for members of ECA in support of the Action Plan for Accelerated Industrial Development of Africa, contributing to the achievement of Sustainable Development Goal 9;
 - (c) Provide training, with a particular focus on landlocked developing countries and regional economic communities, related to the implementation of existing regional cooperation frameworks and provide technical assistance for the implementation of the African Digital Transformation Strategy;
 - (d) Provide advisory services and technical assistance to members of ECA and regional economic communities on regional integration, national, regional and continental competition policies, intellectual property policies and measures for investment facilitation in collaboration with the United Nations Conference on Trade and Development.
- 18.35 The above-mentioned work is expected to result in:
- (a) Countries implementing the recommendations set out in their respective strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area in order to better harness the benefits of the Agreement;
 - (b) More coherent, coordinated and responsive interfaces between the African Continental Free Trade Area and the free trade areas and customs unions of the regional economic communities;
 - (c) More coherent trade and industrialization policies aligned with the 2030 Agenda and Agenda 2063;
 - (d) Accelerated industrialization and increased diversification of productive capacities and production patterns;
 - (e) Reduced transaction risks and intermediation costs for members of ECA;
 - (f) An improved business environment characterized by enhanced opportunities for private sector operators to leverage transboundary opportunities and improved market access conditions for African trade of goods and services, as well as the free movement of capital and people.

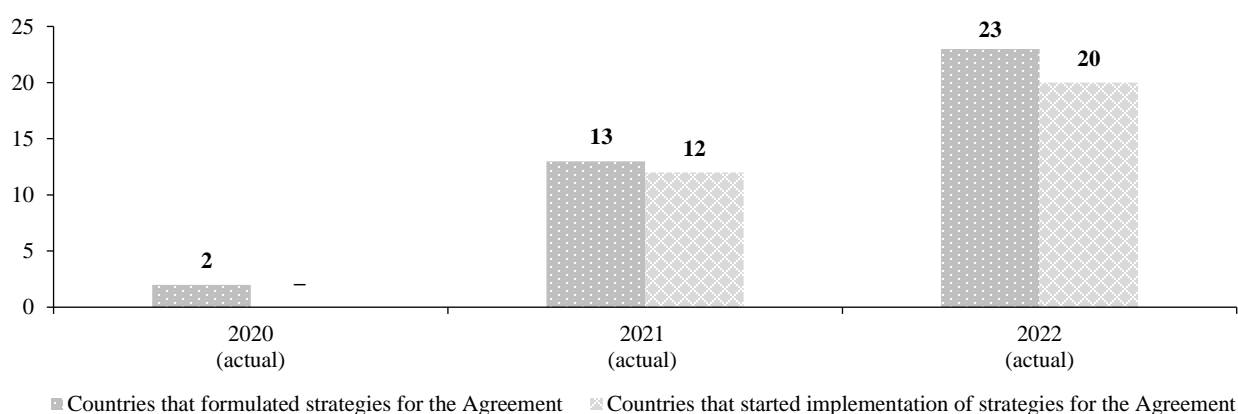
Programme performance in 2022

Realizing the benefits of the African Continental Free Trade Area through national strategies

- 18.36 Effective implementation of the Agreement Establishing the African Continental Free Trade Area requires countries to have clear plans and strategies to fully harness the benefits of the Agreement. Since 2019, the subprogramme assisted a total of 23 countries in formulating their strategies on implementation of the Agreement through technical support. The strategies contribute to the inclusive implementation of national and subregional trade policies with the objectives of diversifying concerned economies, creating jobs, and generating foreign exchange by repositioning trade to take advantage of the African Continental Free Trade Area and also address the challenges to trade in the continent and beyond. As of 2022, 20 countries have started implementing priority areas of their national strategies, such as the development of sectoral strategies and capacity-building for the private sector, with the subprogramme's technical support.
- 18.37 Progress towards the objective is presented in the performance measure below (see figure 18.V).

Figure 18.V

Performance measure: number of members of ECA that have formulated and/or started implementation of their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area (cumulative)



Planned results for 2024

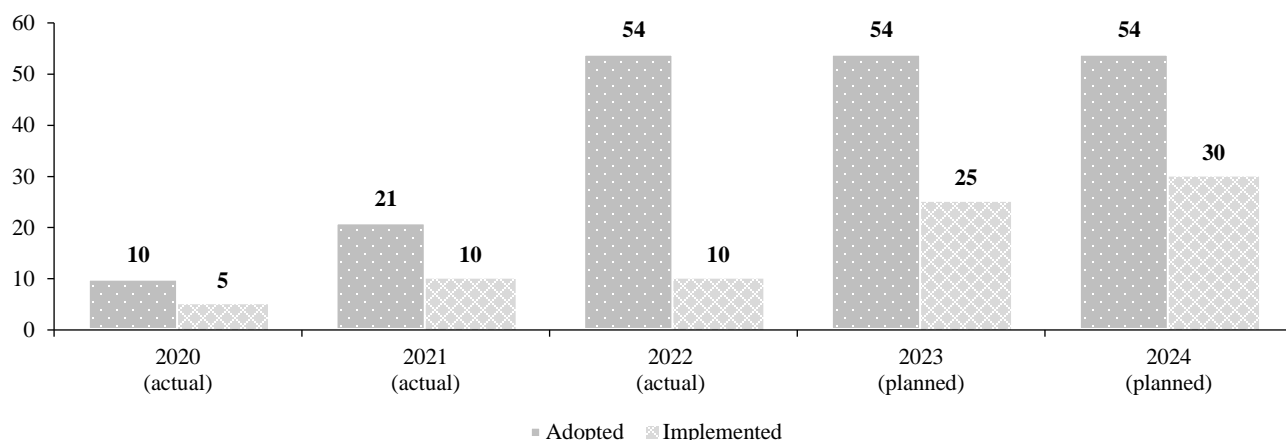
Result 1: members of ECA adopt and implement recommendations for increasing regional integration

Programme performance in 2022 and target for 2024

- 18.38 The subprogramme's work contributed to the adoption by 54 members of ECA of recommendations from the report on assessing regional integration in Africa, which exceeded the planned target of 30 members of ECA. The subprogramme's work did not meet the planned target of 20 members of ECA implementing recommendations from the report. The target was not met because preparations to commence implementation had not concluded by the end of 2022.
- 18.39 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.VI).

Figure 18.VI

Performance measure: number of members of ECA that adopted and implemented recommendations from the report on assessing regional integration in Africa (cumulative)



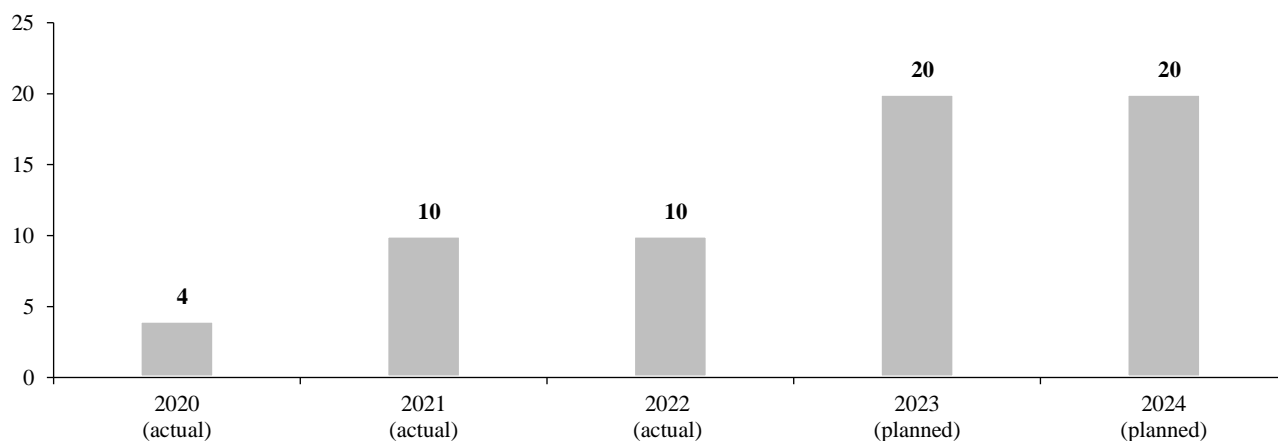
Result 2: more inclusive and equitable development in the pharmaceutical sector

Programme performance in 2022 and target for 2024

- 18.40 The subprogramme's work contributed to ten members of ECA implementing recommendations on inclusive and equitable development in the pharmaceutical sector, which did not meet the planned target of 15 members of ECA. The target was not met because of the unexpected length of time taken by technical work in targeted members of ECA, which prevented the subprogramme from being extended to other countries in 2022.
- 18.41 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.VII).

Figure 18.VII

Performance measure: number of members of ECA that implemented recommendations on inclusive and equitable development in the pharmaceutical sector (cumulative)



Result 3: members of ECA implement priority areas of their strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area related to industrialization

Proposed programme plan for 2024

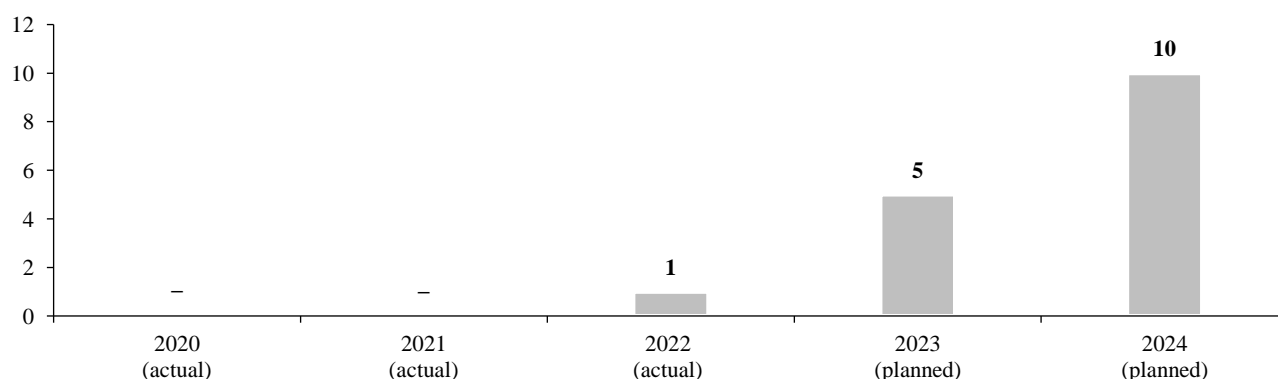
- 18.42 Industrialization can help African countries to increase the production and export of value-added products, diversify their economies and reduce trade imbalances. While the African Continental Free Trade Area can be leveraged to foster industrialization and economic transformation, the benefits of the Area will also depend on the extent to which countries industrialize and increase their productive capacities. The subprogramme has provided support to members of ECA in the development and implementation of national strategies on the Agreement Establishing the African Continental Free Trade Area. In addition, the subprogramme has been providing technical assistance and various knowledge products to support the industrialization efforts of members of ECA.

Lessons learned and planned change

- 18.43 The lesson learned for the subprogramme was the need to strengthen its focus on the linkages between the African Continental Free Trade Area and industrialization issues, given that they are mutually reinforcing. In applying the lesson, the subprogramme will, as part of its support for the implementation of national strategies on the Agreement Establishing the African Continental Free Trade Area, place more emphasis on technical assistance on industrialization-related issues such as sustainable industrialization, development of value chains for goods and services, establishment of special economic zones, application of standards and removal of non-tariff barriers.
- 18.44 Expected progress towards the objective is presented in the performance measure below (see figure 18.VIII).

Figure 18.VIII

Performance measure: number of members of ECA implementing the priority areas of their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area related to industrialization (cumulative)



Deliverables

- 18.45 Table 18.3 lists all deliverables of the subprogramme.

Table 18.3

Subprogramme 2: deliverables for the period 2022–2024, by category and subcategory

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	2	3	1	3
1. Report on the session of the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	–	1	–	1
2. Report on the status of implementation of the Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024 for the Conference of African Ministers of Finance, Planning and Economic Development and updates on the status of international and intra-African trade for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	2	2	1	2
Substantive services for meetings (number of three-hour meetings)	3	3	–	3
3. Meetings of the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	3	3	–	3
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	8	8	5	7
4. On boosting intra-African trade through enhancing the capacity of members of ECA and regional economic communities to increase the African share of international trade	1	1	1	1
5. On accelerating the African trade integration agenda through ratification and effective implementation of the Agreement Establishing the African Continental Free Trade Area	1	1	–	–
6. On inclusive and equitable African trade arrangements	1	1	1	1
7. On deepening African trade integration through effective implementation of the Agreement Establishing the African Continental Free Trade Area	1	1	–	1
8. Fellowship programme for enhancing the capacity of young African scholars in the areas of industrialization, investment, regional integration, trade and markets	1	1	1	1
9. On the trade model	1	1	1	1
10. On operationalization of the Agreement Establishing the African Continental Free Trade Area: strategic interventions in investment, services competition policy, digitalization, regional trade and integration	1	1	1	1
11. On the opportunities created by the African Continental Free Trade Area for the pooled procurement of essential drugs and products and local pharmaceutical production for the continent	1	1	–	1
Seminars, workshops and training events (number of days)	10	10	10	10
12. Training events on trade economics, regional integration and capacity-building for trade policy and structural transformation, aid for trade, basic and intermediate trade modelling and advanced trade modelling	10	10	10	10
Publications (number of publications)	3	3	3	3
13. Topical issue report on the second phase of the African Continental Free Trade Area negotiations	1	1	1	1
14. On assessing regional integration in Africa	1	1	1	1
15. On revisiting policy, legislation and institutions for industrial development in Africa	1	1	1	1
Technical materials (number of materials)	4	4	4	11
16. On investments	1	1	1	3
17. On topical international and intraregional trade issues	1	1	1	5
18. On the African Union integration agenda	1	1	1	1
19. On industrialization in Africa	1	1	1	2

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
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C. Substantive deliverables

Consultation, advice and advocacy: advisory services in response to the needs expressed by all 54 members of ECA and regional or subregional cooperation groups in the context of the New Partnership for Africa's Development (NEPAD) and the Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027; analytical advice for the implementation of the Vienna Programme of Action.

Databases and substantive digital materials: observatory on regional integration in Africa.

D. Communication deliverables

Outreach programmes, special events and information materials: information materials on regional integration and trade; information kits; high-level policy dialogue on trade.

Digital platforms and multimedia content: content for the subprogramme's social media accounts on regional integration and trade.

Subprogramme 3 Private sector development and finance

Objective

- 18.46 The objective, to which this subprogramme contributes, is to enhance the business environment to leverage the role of the private sector and its investments in the economic growth and transformation of Africa, to improve land-tenure security, in particular for women, and to enhance innovative private sector financing and investment for infrastructure, energy and services, and agriculture.

Strategy

- 18.47 To contribute to the objective, the subprogramme will:
- (a) Produce knowledge products with policy recommendations, offer advisory services and technical assistance and convene members of ECA in areas of particular importance for accelerating agricultural development and food systems transformation, including regionally integrated agricultural value chains, climate change management, risk management, agribusiness and agro-industrial development, including agro-industrial parks, intra-African trade, food security and nutrition, food safety and land governance;
 - (b) Support members of ECA in implementing the African Union Declaration on Land Issues and Challenges in Africa and other associated commitments, and support regional economic communities, African universities and research institutions and civil society organizations in knowledge generation and the provision of technical and advisory services to improve land tenure security for land users, in particular women, increase youth engagement and create an enabling environment for responsible land-based investments by the private sector in land-related sectors such as agriculture and infrastructural development to boost energy and transport for successful implementation of the Agreement Establishing the African Continental Free Trade Area;
 - (c) Work with the African Union Commission, the African Union Development Agency, the African Development Bank and regional economic communities to operationalize the second priority plan of the Programme for Infrastructure Development in Africa and assist with technical analysis in the context of the African Continental Free Trade Area, and to promote the African air transport market, improved road safety and digitalization of the continent's infrastructure;
 - (d) Support the development of home-grown solutions for Africa by developing and disseminating best practices in public-private partnership models that attract private sector participation and

investment in energy and infrastructure and advocating capital support for existing and new rail projects in Africa;

- (e) Support members of ECA and market participants in exploring investment and co-investment opportunities in infrastructure, real estate and other sectors in close cooperation with pension funds, asset management firms, private equity firms and financial institutions;
- (f) Provide technical assistance and disseminate best practices to members of ECA to identify priority growth sectors and develop and implement policies, strategies and programmes to improve their competitiveness, attract investment and stimulate entrepreneurship;
- (g) Support members of ECA in developing and deepening their domestic debt markets and design frameworks and mechanisms to promote the development of financial innovations as sustainable methods for mobilizing additional resources for development financing needs and increasing financial resilience;
- (h) Promote the economic and financial empowerment of African women entrepreneurs through the development of an innovative financing platform that will foster the growth of women-owned or women-led companies and improve their access to capital.

18.48 In doing so, the subprogramme will support members of ECA in making progress towards Sustainable Development Goals 1, 5, 8, 9, 11 and 17.

18.49 The above-mentioned work is expected to result in:

- (a) Improved standing of members of ECA in the global business environment rankings;
- (b) Business climate conducive to improved access to markets and a diversified investor base with an increased appetite for domestic currency debt markets;
- (c) Mobilized capital, both domestically and internationally, including through venture capital, private equity and impact investment;
- (d) Improved competitiveness, productivity, value addition and trade in agricultural goods and services and accelerated food systems transformation towards inclusive, resilient and nutrition-oriented systems;
- (e) Enhanced private sector role and land-based investments in agriculture and other sectors that promote women and youth entrepreneurship and safeguard the rights of local communities and the environment;
- (f) Improved policy and regulatory reforms, following the framework and guidelines on land policy in Africa and the guiding principles for large-scale land-based investments in Africa, and effective land administration;
- (g) Increased energy access and innovative financing for energy and infrastructure for the transformation of Africa;
- (h) Increased efficiency and safety of the African transport sector, including cheaper finance from the private sector to support rail stock procurement, and reduced road fatalities and injuries and cost of road accidents to the African economies.

Programme performance in 2022

Members of ECA develop money markets for economic growth and financial stability

18.50 Money markets support the functioning of financial systems and their ability to contribute to economic growth and poverty reduction. The subprogramme developed a technical assistance programme to strengthen the capacity of central banks to assess the current money and interbank market development and to formulate policies for their further development. The programme was implemented in Uganda and Zambia, in collaboration with a technical partner. In Uganda, a study

was conducted of the current state of the money and interbank market, resulting in policy recommendations, including the need for training on accounting, legal and risk management aspects of money market instruments for the financial sector. The training was organized in two sessions and contributed to strengthening the capacity of market participants. The country's efforts are yielding results, as evidenced by the good progress recorded in the latest version of the Absa Africa Financial Markets Index 2022, published by the Official Monetary and Financial Institutions Forum, where the country ranks fourth in Africa. In Zambia, a study was carried out on the design of a guarantee structure to enhance market liquidity and mitigate systemic default risks. Several workshops and consultations were conducted with regulators, the central bank and the banking industry, resulting in a proposed guarantee structure in the form of a technical note. This note serves as a guide for central bank and regulator discussions in improving the regulatory framework and market liquidity.

18.51 Progress towards the objective is presented in the performance measure below (see table 18.4).

Table 18.4
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)
Cooperation agreement concluded to support African Governments in the debt relief and debt restructuring initiative within the context of COVID-19	Uganda and Zambia have included the development of money and interbank markets as strategic issues in their road maps	Uganda has risen two places and Zambia has maintained its ranking in the Absa Africa Financial Markets Index 2022

Planned results for 2024

Result 1: increased access to financing for infrastructure development through public-private partnerships

Programme performance in 2022 and target for 2024

- 18.52 The subprogramme's work contributed to five countries (Cameroon, Kenya, Malawi, Uganda, and Zambia) adopting national public-private partnership action plans, which chart the way forward to improving their national public-private partnership environments, including immediate priority actions on resource mobilization and capacity-building, which exceeded the planned target of three countries.
- 18.53 The subprogramme's work also contributed to a concept note on the establishment of a forum for public-private partnerships in Africa being considered by national public-private partnership units, which did not meet the planned target of project development and technology transfer in six countries. The target was not met as the subprogramme focused its support for members of ECA on the adoption of their national public-private partnership action plans.
- 18.54 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 18.5).

Table 18.5
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
North-South and South-South public-private partnership cooperation agreements for project development and technology transfer are in place in six members of ECA (Cameroon, Côte d'Ivoire, Kenya, Malawi, Uganda and Zambia)	South Africa, Kenya and Mozambique determined their current status and planned trajectory for public-private partnerships	Cameroon, Kenya, Malawi, Uganda, and Zambia have adopted national public-private partnership action plans that chart the way forward to improving the national public-private partnership environment, including immediate actions on public-private partnership resource mobilization and capacity-building programmes Concept note on the establishment of a forum for public-private partnerships in Africa considered by national public-private partnership units	Six members of ECA have access to capacity-building programmes instituted for public-private partnership units African forum for public-private partnerships is established	Six public-private partnership-ready projects developed by members of ECA African forum for public-private partnerships is operational and has a programme of action

Result 2: enhanced policies to improve the business environment

Programme performance in 2022 and target for 2024

- 18.55 The subprogramme's work contributed to the success of 12 members of ECA (Cameroon, Democratic Republic of the Congo, Ghana, Guinea, Kenya, Malawi, Morocco, Namibia, Senegal, South Africa, Uganda and United Republic of Tanzania) in designing policies, strategies and programmes to address critical land governance-related challenges, which met the planned target.
- 18.56 The subprogramme's work also contributed to one member of ECA (Uganda) designing policies, strategies and programmes to enhance private sector investments that boost food systems, in particular agribusiness, agro-industries and value chains, which met the planned target.
- 18.57 The subprogramme's work also contributed to one member of ECA (Uganda) designing a demand-driven programme to enhance private sector investments in land in northern Uganda. This did not meet the planned target of two members of ECA improving the business-enabling environment for attracting investments in critical areas of food systems, agriculture and land. The target was not met as the subprogramme focused on targeted support to only one member of ECA, owing to capacity limitations.

- 18.58 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 18.6).

Table 18.6
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
–	<p>African common position for the United Nations Food Systems Summit adopted by the African Union Commission</p> <p>Decision by the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment endorsing the position paper and outcome of the Summit</p> <p>Regional dialogue organized on African food systems</p> <p>Global policy paper on the Food Systems Summit</p>	<p>Twelve members of ECA (Cameroon, Democratic Republic of the Congo, Ghana, Guinea, Kenya, Malawi, Morocco, Namibia, Senegal, South Africa, Uganda and United Republic of Tanzania) designed policies and/or programmes to support land reforms</p> <p>One member of ECA (Uganda) designed a programme to enhance policy reforms in food systems and agriculture value chains following technical assistance and consultations</p> <p>One member of ECA (Uganda) designed a programme to enhance private sector investments in land and agriculture</p>	<p>Two members of ECA implement policies in line with the outcomes of the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment on the Food Systems Summit</p>	<p>Two additional members of ECA implement policies in line with the outcomes of the African Union Specialized Technical Committee on Agriculture, Rural Development, Water and Environment on the Food Systems Summit</p>

Result 3: increased commitment by members of ECA to liberalize air transport markets

Proposed programme plan for 2024

- 18.59 Effective and efficient transport and logistics have the potential to boost the social and economic development of Africa and its competitiveness in global markets. Air transport on the continent is characterized by poor connectivity and high costs, which could hinder attainment of the objective of the African Continental Free Trade Area of increasing intra-African trade. As recognized by African States through the adoption of the Yamoussoukro Decision of 1999, on air transport liberalization, airport security and air safety in the regions of ECOWAS, this challenge can be overcome by

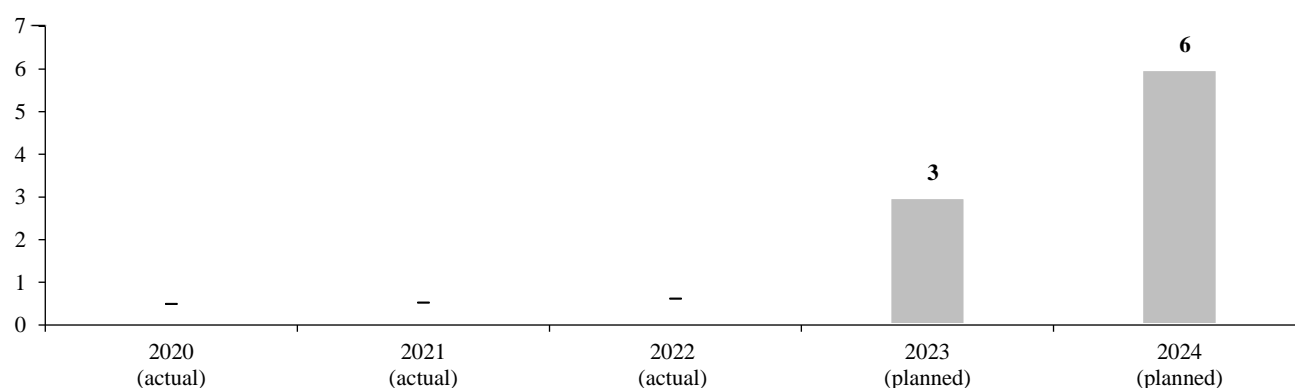
liberalizing air transport markets in Africa. The subprogramme has supported members of ECA in implementing the Yamoussoukro Decision in relation to the regulation of African air transport markets. In this regard, as part of a study conducted by the subprogramme, it has developed key performance indicators for the monitoring of implementation and applied these indicators in Cabo Verde, Cameroon and Rwanda.

Lessons learned and planned change

- 18.60 The lesson for the subprogramme was that the findings of studies will be easier to implement when they are complemented with comprehensive advisory services and technical support to enable uptake of the findings and support national action to address recommendations. In applying the lesson, the subprogramme will work with the African Civil Aviation Commission to train members of ECA in aligning their bilateral air transport agreements with the Yamoussoukro Decision, enabling members of ECA to establish new and revise existing agreements. The subprogramme will also assist members of ECA, through advisory services and technical support, to implement their action plans to fast-track implementation of the Yamoussoukro Decision. The action plans are developed from gap assessments in the implementation undertaken with support from ECA, using performance indicators developed by ECA.
- 18.61 Expected progress towards the objective is presented in the performance measure below (see figure 18.IX).

Figure 18.IX

Performance measure: number of members of ECA that align their bilateral air transport agreements with the Yamoussoukro Decision (cumulative)



Deliverables

- 18.62 Table 18.7 lists all deliverables of the subprogramme.

Table 18.7

Subprogramme 3: deliverables for the period 2022–2024 by category and subcategory

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	—	—	2	—
1. Report for the Conference of African Ministers of Finance, Planning and Economic Development on recent private sector developments in Africa	—	—	1	—
2. Report for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	—	—	1	—
Substantive services for meetings (number of three-hour meetings)	3	2	2	1
3. Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	3	1	1	—
4. African Business Forum	—	1	1	1
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	15	15	16	8
5. On market access and private sector financing, investment and partnerships	5	5	6	2
6. On land, agribusiness, land-based investment and infrastructure	10	10	10	6
Seminars, workshops and training events (number of days)	40	45	23	20
7. Training events on value chains, land, agribusiness, land-based investment and infrastructure	35	35	10	—
8. Training events on market access and private sector financing, investment and partnerships	5	5	8	6
9. Workshop on infrastructure investment for investors from Africa and the United States of America (annual retreat)	—	5	5	5
10. Capacity development training workshops on public-private partnership structuring and management in Africa	—	—	—	4
11. Capacity development on regulatory analysis using the regulatory openness, attractiveness and readiness methodology and reform planning	—	—	—	5
Publications (number of publications)	9	11	2	11
12. On implications of the African Continental Free Trade Area for energy in Africa	—	—	1	1
13. On the regulatory framework for private sector investment in the energy sector	—	4	—	1
14. On public-private partnership frameworks in Africa	1	6	—	2
15. On the socioeconomic benefits of a single African sky system	1	—	—	—
16. On land, agribusiness, land-based investment and infrastructure	7	1	1	1
17. On the performance assessment of the single African air transport market	—	—	—	1
18. On financing special economic zones: lessons and challenges	—	—	—	1
19. On enabling regulatory regimes to promote private sector investment in the power markets	—	—	—	1
20. On a continental energy policy, the legal and regulatory framework for facilitating energy pooling, trading and investments in Africa	—	—	—	1
21. On the digitalization of regional transport corridors in Africa	—	—	—	1
22. On promising practices on strengthening women's land tenure security and access to productive resources	—	—	—	1
23. On the assessment of risks to food system outcomes in Africa	—	—	—	1
Technical materials (number of materials)	7	6	8	20
24. On market access and private sector financing, investment and partnerships (on the competitiveness index for capital markets)	1	1	1	2
25. On land, agribusiness, land-based investment and infrastructure	5	1	6	—

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
26. On energy access for the high-level political forum on sustainable development	1	2	1	2
27. On the African transport policy programme	—	—	—	1
28. Road safety strategies and action plans	—	2	—	3
29. Modules on public-private partnership structuring and management in Africa	—	—	—	6
30. On supporting regional railways infrastructure development in Africa	—	—	—	1
31. Regulatory openness, attractiveness and readiness review methodology and tool for electricity investments	—	—	—	1
32. Methodology approach for the assessment of road corridors through the geographical information system (GIS) and other digitalized tools	—	—	—	1
33. On repurchase agreement markets among African regulators and market stakeholders	—	—	—	2
34. Infographics on the African Continental Free Trade Area and demand for transport infrastructure and services	—	—	—	1

C. Substantive deliverables

Consultation, advice and advocacy: advisory services to three universities in three countries on the review of curricula on agriculture and land governance in Africa and to four members of ECA on policy, legal and institutional reforms to support women's land tenure security and entrepreneurship; advice on mainstreaming a gender perspective in land and agriculture policies and programmes, on the adoption of guidelines on the development of agricultural growth poles, on mainstreaming national agricultural, industrial and trade policy in national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area, on promoting healthy diets and nutritious food, and on improving risk management for building resilience; advisory services to three countries in creating centres of excellence in road safety and at least one organization in digitalizing regional transport corridors; advocacy of regional energy transport policies and programmes; advice to members of ECA on the issuance of bonds in Africa to enhance environmental sustainability and development finance in Africa; advisory services to members of ECA in developing special economic zones; the annual conference of the African Private Equity and Venture Capital Association; the Conference on Land Policy in Africa; advice to three members of ECA in developing regional agricultural value chains and in mainstreaming land governance issues in agriculture; high-level policy forums to advocate on behalf of young people in such areas as agribusiness and employment.

Databases and substantive digital materials: toolkit for mapping land-based investment opportunities for agriculture and agribusiness in Africa; interactive map on large-scale land-based investments covering three countries.

D. Communication deliverables

Outreach programmes, special events and information materials: information materials on energy infrastructure and capital markets development.

Subprogramme 4

Data and statistics

Objective

- 18.63 The objective, to which this subprogramme contributes, is to strengthen the production, dissemination and use of credible data, statistics and geospatial information at the national, regional and global levels for evidence-based policy and decision-making.

Strategy

- 18.64 To contribute to the objective, the subprogramme will:
- (a) Support African national statistical systems in transforming their data governance and management methods by digitalizing the data collection, compilation and dissemination process for statistical areas, including censuses and civil registration systems, and provide technical assistance and training in the design and implementation of national strategies for the

development of statistics and national spatial data infrastructure with related integrated geospatial information frameworks;

- (b) Maintain and regularly update databases that are accessible for public use, with available harmonized data, statistics and geospatial information disaggregated by location on such topics as African economies, demographics, social indicators, the environment and other statistics needed for monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063;
- (c) Provide training and make platforms available for the exchange of best practices among members of ECA and their respective statistical agencies;
- (d) Integrate policy advice and sustained capacity-building activities on data, statistics, and geospatial information to support members of ECA in enhancing monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063;
- (e) Enhance communication about and advocacy of the use of statistics and geospatial information through national celebrations of African Statistics Day, Geographic Information Systems Day and Africa Civil Registration and Vital Statistics Day, engagement on social media and design, and distribution of communication and advocacy materials.

18.65 The above-mentioned work is expected to result in:

- (a) Improved capacity, resilience and efficiency of national statistical systems, including the uptake and use of innovative tools and technologies in the collection of comparable and harmonized statistics at various levels of disaggregation, and improved statistical operations, including the conduct of censuses, surveys and administrative data processing and analysis, and dissemination of timely data;
- (b) Improved uptake of geospatial information management, closer collaboration between components and stakeholders of the national spatial data infrastructures, and better integrated geospatial information frameworks;
- (c) Enhanced monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063.

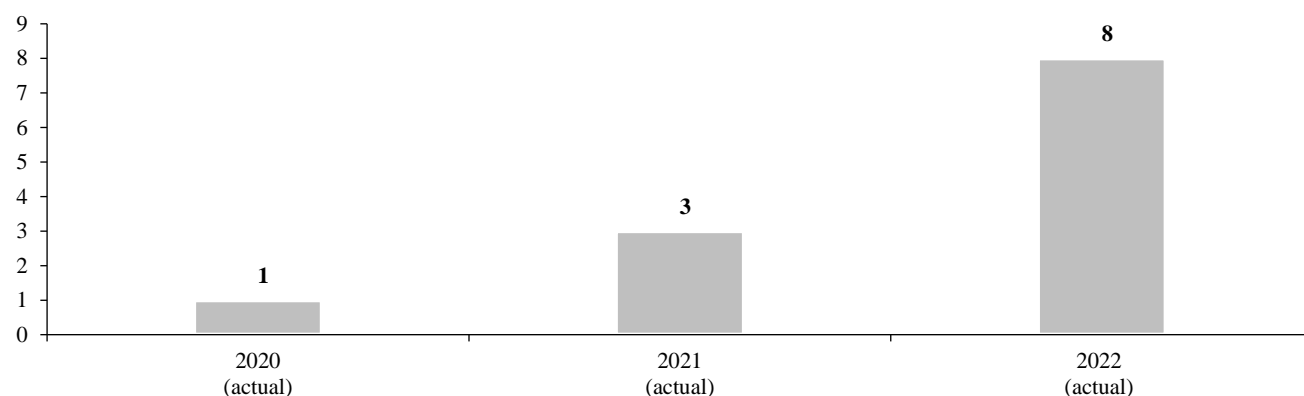
Programme performance in 2022

Universal and responsive information and communications technology-based civil registration and vital statistics systems

- 18.66 Innovative technologies can help to increase the operational efficiency, integration, and decentralization of services of civil registration and vital statistics systems. The subprogramme strengthened the efficiency of these systems using innovative technologies such as mobile phones and tablets to declare vital events, and handheld devices such as tablets and mobile phones in data collection and management. The subprogramme enhanced the capacities of members of ECA in the integration of health services and civil registration services, decentralization of civil registration services to all communities, and digitalization of services to improve the efficiency and timely delivery of registration documents. With this progress, there was a need to revisit the legal and regulatory clauses and framework to address existing and potential conflicts with the automated system and facilitate the use of information and communications technology (ICT)-based civil registration and vital statistics systems. In this regard, the subprogramme provided technical and legislative assistance to eight countries, contributing to the adoption by those countries of legal and regulatory frameworks to support the use of ICT-based civil registration and vital statistics systems.
- 18.67 Progress towards the objective is presented in the performance measure below (see figure 18.X).

Figure 18.X

Performance measure: number of countries that have adopted legal and regulatory frameworks that support ICT-based civil registration and vital statistics systems (cumulative)



Planned results for 2024

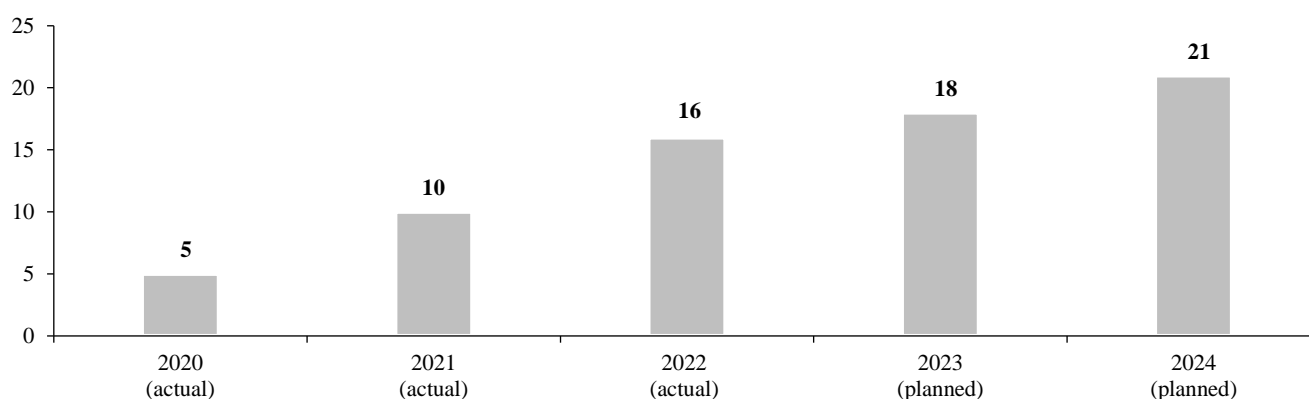
Result 1: towards integrated geospatial information frameworks

Programme performance in 2022 and target for 2024

- 18.68 The subprogramme's work contributed to 16 countries developing and implementing national action plans on an integrated geospatial information network, which exceeded the planned target of 15 countries.
- 18.69 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XI).

Figure 18.XI

Performance measure: number of countries developing and implementing an integrated geospatial information framework (cumulative)



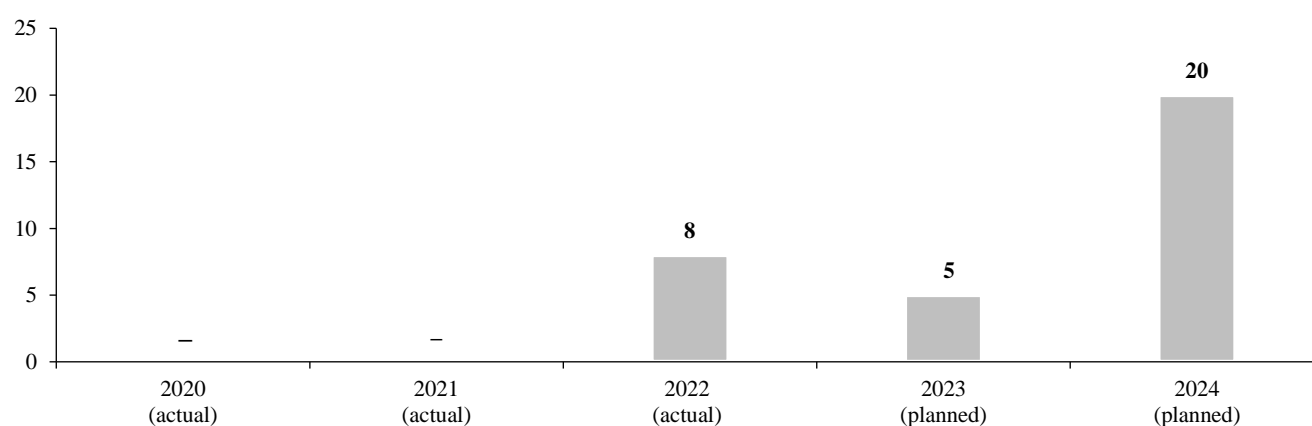
Result 2: towards digital transformation and modernization of statistical systems

Programme performance in 2022 and target for 2024

- 18.70 The subprogramme's work contributed to eight members of ECA (Burundi, Cameroon, Ethiopia, Lesotho, Namibia, Nigeria, Seychelles and United Republic of Tanzania) implementing the road map on digital transformation and modernizing official statistics, which exceeded the planned target of two members of ECA.
- 18.71 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XII).

Figure 18.XII

Performance measure: number of members of ECA that implemented the road map on digital transformation and modernized official statistics (cumulative)



Result 3: members of ECA produce and disseminate comparable economic statistics

Proposed programme plan for 2024

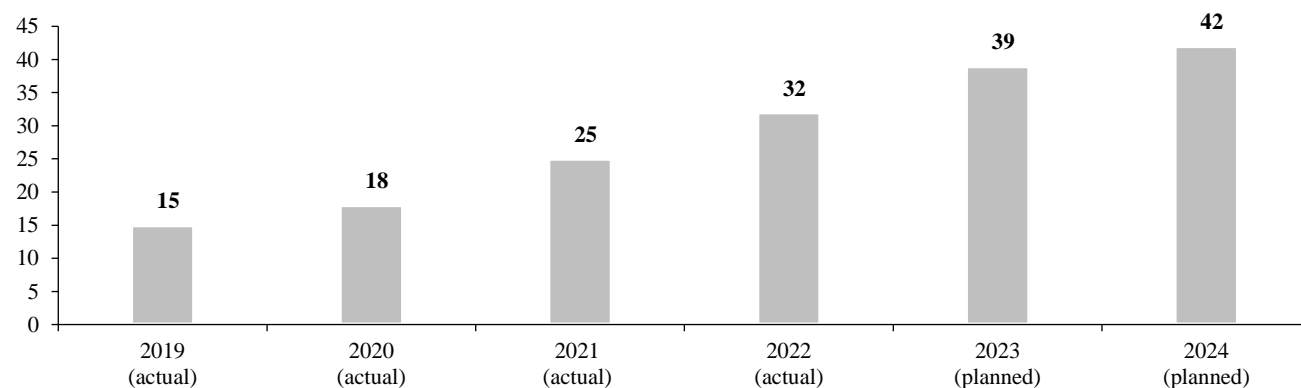
- 18.72 African countries can leverage the African Continental Free Trade Area to diversify their economies and become more resilient to crises. In addition, without immediate action to address the impacts of climate change, future adaptation to these effects is likely to be more difficult and expensive. The subprogramme has supported members of ECA in improving their national accounts production systems, putting in place the institutional structures for the sustained production of natural capital, environment and climate change statistics, and producing supply and use tables to support policies related to economic diversification, structural transformation, climate action and a just, inclusive, equitable and secure transition to renewable sources of energy.

Lessons learned and planned change

- 18.73 The lesson for the subprogramme was that building the capacity of national statistical systems to sustainably produce comparable economic data relevant for policymaking is a multi-year process that requires consistent advocacy and regular technical assistance and can benefit from modernization efforts in other areas of statistics. In applying the lesson, the subprogramme will work with identified countries based on their needs to help them put in place the required institutional arrangements to effectively employ tools and techniques that leverage new and traditional data sources to produce statistics, in line with international standards. This will enable members of ECA to develop evidence-based policies related to economic diversification, structural transformation, climate action and just transition.
- 18.74 Expected progress towards the objective is presented in the performance measure below (see figure 18.XIII).

Figure 18.XIII

Performance measure: number of members of ECA that have adopted and applied the recommended international standards and methodology (*System of National Accounts 2008*² and extensions) in economic statistics (cumulative)



Deliverables

18.75 Table 18.8 lists all deliverables of the subprogramme.

Table 18.8

Subprogramme 4: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	7	7	3	7
Reports on:				
1. Statistical capacity development to the Statistical Commission for Africa at its seventh and eighth meetings	1	1	—	1
2. Progress in population and housing censuses to the Statistical Commission for Africa at its seventh and eighth meetings	1	1	—	1
3. State of a gender perspective and social development statistics to the Statistical Commission for Africa at its seventh and eighth meetings	1	1	—	1
4. Integration of geospatial and statistical data to the Statistical Commission for Africa at its seventh and eighth meetings	1	1	1	1
5. Implementation of the 2008 System of National Accounts to the Statistical Commission for Africa at its seventh and eighth meetings	1	1	—	1
6. Implementation of civil registration and vital statistics to the Conference of African Ministers responsible for Civil Registration	1	1	1	1
7. Geospatial information management to the Regional Committee of United Nations Global Geospatial Information Management for Africa at its eighth and ninth meetings	1	1	1	1

² The System of National Accounts 2008 is the latest version of the international statistical standard for the national accounts, adopted by the United Nations Statistical Commission. The System of National Accounts is the internationally agreed standard set of recommendations on how to compile measures of economic activity. It describes a coherent, consistent and integrated set of macroeconomic accounts in the context of a set of internationally agreed concepts, definitions, classifications and accounting rules. Available at <https://unstats.un.org/unsd/nationalaccount/sna.asp>.

Section 18 Economic and social development in Africa

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
Substantive services for meetings (number of three-hour meetings)	12	16	16	14
8. Statistical Commission for Africa	1	1	—	1
9. Conference of African Ministers responsible for Civil Registration	—	4	8	4
10. Regional Committee of United Nations Global Geospatial Information Management for Africa	8	8	8	8
11. Advisory expert group meeting on national accounts	1	1	—	1
12. Expert group meeting on environmental statistics	1	1	—	
13. Expert group meeting on environmental-economic accounting	1	1	—	—
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	16	14	15	16
14. On the agricultural statistics initiative	1	1	1	1
15. On the health statistics initiative	1	—	1	—
16. On the energy statistics initiative	1	1	1	1
17. On the data warehouse	1	1	—	1
18. On the employment statistics initiative	1	—	—	
19. On the environmental-economic accounting initiative	—	—	—	1
20. On the development of supply-use tables, intraregional input-output tables and trade-in-value-added model	—	1	1	1
21. On technical assistance on gross domestic product updating and rebasing in members of ECA	—	1	1	1
22. On leading African countries to participate in the global updating and related testing of the System of National Accounts 2008 programme	—	1	1	1
23. On consumer price index data collection, compilation and application	—	1	1	1
24. On development of a trade-in-value-added database for the World Bank trust fund for statistical capacity-building	1	—	—	—
25. African programme on a gender perspective and statistics	1	1	—	1
26. African programme on population and housing censuses	1	—	—	—
27. On the establishment of a digital identity platform for Africa	1	2	—	1
28. On developing geospatial information services in support of the implementation and tracking of the Sustainable Development Goals	1	1	1	1
29. On strengthening the capacities of members of ECA for the implementation of the African Geodetic Reference Frame	1	1	1	1
30. On guidelines for the implementation of the Integrated Geospatial Information Framework	1	1	1	1
31. On the Global Strategy to Improve Agricultural and Rural Statistics (second phase)	1	1	1	—
32. Africa Programme on Accelerated Improvement of Civil Registration and Vital Statistics Systems	1	—	1	—
33. On the development of a data science campus	1	—	1	1
34. On support for African countries in the implementation of the 2030 Agenda and Agenda 2063	—	—	1	1
35. Fellowship programme for young African scholars to build their capacity in data and statistics	1	—	1	1
Seminars, workshops and training events (number of days)	17	15	82	109
36. Workshop on statistical data exchange system for national statistical offices	1	—	5	5
37. Training events on statistical leadership for heads and senior experts of national statistical offices and line ministries responsible for the production of statistics	1	—	5	5

Part V Regional cooperation for development

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
38. Workshop on modernizing statistical systems in Africa for the leaders and managers of national statistical offices	5	—	5	5
39. Workshop on population and housing censuses and progress towards the 2021 population and housing censuses for experts and managers of national statistical offices and planning commissions	1	1	5	2
40. Regional workshops on gender statistics for experts in national statistical offices and line ministries	1	1	5	2
41. Workshops on civil registration and vital statistics for experts of national ministries responsible for the production of civil registration and vital statistics data	1	—	5	4
42. Workshop on measuring and monitoring Sustainable Development Goal indicators related to demographic and social statistics for experts in national statistical offices	1	—	1	—
43. Training events for trainers on economic statistics and national accounts for national statistical offices and ministries of finance	1	1	—	5
44. Regional seminar on the System of National Accounts	—	1	10	10
45. Training events on methods of environmental statistics and environmental economic accounting for national agencies responsible for the compilation of environmental economic accounts	1	—	—	10
46. Regional seminar on the consumer price index	—	—	10	10
47. Regional seminar on agriculture statistics	—	—	5	5
48. Regional seminar on energy statistics	—	—	5	5
49. Workshop on geospatial datasets for monitoring the Sustainable Development Goals for national mapping agencies and statistical offices	1	—	5	5
50. Training events on the strategy for the integration of statistical and geospatial information for national mapping agencies and statistical offices	1	5	5	5
51. Training events on the development of national action plans on the Integrated Geospatial Information Framework for national mapping agencies	1	5	5	5
52. Training events on geospatial knowledge infrastructure with innovative geospatial responses and solutions for a post-pandemic recovery	1	1	5	5
53. Training events on big data and data science for the modernization of the production of economic statistics	—	—	—	5
54. Advisory expert group meeting on national accounts	—	—	1	—
55. Technical workshop on environmental statistics	—	—	—	5
56. Technical workshop on environmental-economic accounting	—	—	—	5
Publications (number of publications)	—	—	3	3
57. Africa Sustainable Development Report	—	—	1	1
58. African Development Bank Statistics Pocketbook	—	—	1	1
59. Africa Statistics Flash	—	—	1	1
Technical materials (number of materials)	4	1	3	4
60. African regional geospatial databases, online services and geoportals	1	—	1	1
61. African atlas of spatial statistics	1	—	1	1
62. Africa data revolution report	1	—	—	—
63. African Statistical Yearbook	1	1	1	1
64. Compendium of Intra-African and Related Foreign Trade Statistics	—	—	—	1

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
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C. Substantive deliverables

Consultation, advice and advocacy: technical advice on civil registration and vital statistics, on the 2023 round of population and housing censuses for members of ECA and on Sustainable Development Goal indicators.

Advice to the annual meetings of the Committee of Directors General of National Statistics Offices of the African Union, African Statistical Coordination Committee, Statistical Commission, consultative meeting on strengthening and harmonization of economic statistics in Africa, and high-level forums on global geospatial information management.

Technical advice to members of ECA on the implementation of civil registration frameworks and systems; the implementation and revision of national strategies for the development of statistics; digitalization and the integration of data science initiatives; and survey methodology and coordination of the national statistical system and statistical legislation (including administrative data systems and other sources); and to national statistical offices on the application of data dissemination and exchange systems; advocacy of the adoption of strategies and methodologies by members of ECA and regional bodies to make official statistics open by default; the production and dissemination of gender statistics; advocacy to strengthen the gender statistics focal point network; advocacy to strengthen population and housing censuses; and advice on the adoption and technical implementation of the System of National Accounts 2008 in Africa by members of ECA.

Technical advice to five members of ECA in developing integrated geospatial information frameworks at the national and regional levels; and technical assistance in the integration of geospatial and statistical information, the implementation of the African Geodetic Reference Frame and the development of fundamental themes and standards for geospatial datasets.

Databases and substantive digital materials: ECA statistical data portal (ECAStats), providing data for the 54 members of ECA; geospatial databases (2), online applications, services and platforms (2); and the Africa GeoPortal.

D. Communication deliverables

Outreach programmes, special events and information materials: African Statistics Day; annual Africa Symposium on Statistical Development for some 300 participants; outreach programmes for publications: facts and figures on African and major world economies and advocacy materials on African Statistics Day; Geographic Information Systems Day; desktop and mobile versions of the Executive Statistics Monitoring mobile application.

Subprogramme 5 Technology, climate change and natural resources management

Objective

- 18.76 The objective, to which this subprogramme contributes, is to advance inclusive and sustainable development through the strengthened capacity of members of ECA to harness new technologies and innovation, natural resources and the green and blue economies, and to enhance climate resilience.

Strategy

- 18.77 To contribute to the objective, the subprogramme will:
- (a) Conduct policy research and analysis, and provide technical assistance and advisory services to members of ECA on:
 - (i) The design and implementation of policies related to new technologies, investment in innovation and digital transformation methodologies and frameworks, including the principles for good digital identification;
 - (ii) Extractives-led productive linkages and the design and implementation of mineral policies, strategies and plans that consider health, environmental and social aspects and matters related to gender equality, in line with the principles of the Africa Mining Vision;

- (iii) The circular economy,³ the green economy in the context of sustainable development and poverty eradication, including the conduct of voluntary national and local reviews;
 - (iv) Climate resilience and disaster vulnerability of African economies, societies and ecosystems and the integrated implementation of climate action;
 - (v) Modelling of the economic impacts of climate change and private sector investments for the implementation of nationally determined contributions;
 - (vi) Sustainable recovery from the COVID-19 pandemic, including prioritization of stimulus plans for economic recovery and the links between climate change, the economy and health issues;
- (b) Provide technical advice to the African Union Commission, regional economic communities and intergovernmental organizations on sustainable planning, policy formulation and governance of the blue economy in line with the Africa Blue Economy Strategy of the African Union;
 - (c) Provide training for policymakers, experts and practitioners on the different perspectives and sectors of the blue economy, complemented by assessments of living species, geomorphological analysis and mapping of floors of water bodies, including underground waters, in general and in oceans in particular;
 - (d) Convene peer-learning, policy dialogues and regional consensus-building platforms in the above-mentioned areas, in particular the Africa Regional Forum on Sustainable Development;
 - (e) Provide capacity-building support to members of ECA, private sector, civil society and academia to contribute to the preparatory process for a global digital compact and to build human capital and innovation through education, competitions and design schools for innovators.
- 18.78 The above-mentioned work will help members of ECA to make progress towards the achievement of Sustainable Development Goals 1, 2, 4, 5, 8, 9, 11, 12, 13, 15 and 17.
- 18.79 The above-mentioned work is expected to result in:
- (a) Policy environment conducive to private sector investment in new and emerging technologies and strengthened implementation of the principles for good digital identification, including security of information, to enable digital transformation, inclusive growth and development;
 - (b) Natural resource-rich African countries achieving diversification in their policies and strategies, through economic linkages between their natural resources sector and other sectors;
 - (c) Expanded uptake of effective policies and good practices for inclusive and sustainable growth, poverty eradication and sustainable development;
 - (d) Enhanced policy frameworks on the blue economy at the national, subregional and continental levels;
 - (e) Attainment of common positions and robust development policies, strategies and plans that capitalize on the challenges posed by climate change to the transition to low-emission and climate-resilient economies, with increased private sector investment in the implementation of the Goals;
 - (f) Increased ambition of nationally determined contributions that converge with and complement national development frameworks, plans and programmes and sustainable recovery from COVID-19, climate resilience and increased awareness of the link between climate change and health;
 - (g) Contribution of members of ECA, private sector, civil society and academia well reflected in the global digital compact.

³ United Nations Environment Assembly resolution 5/11.

Programme performance in 2022

Carbon market for the sustainable and climate-resilient development of Africa: from rhetoric to tangible actions

- 18.80 In response to the effects of climate change, compounded by limited access to finance, 16 members of ECA requested the subprogramme's assistance to develop carbon markets alongside other innovative financial instruments, to expand the revenue streams for adaptation, resilient growth, and other sustainable recovery plans. In May 2022, for example, the subprogramme and the Congo Basin Climate Commission co-produced the first harmonized protocol on the continent for accounting, monitoring and reporting carbon emissions to support the development of a high-integrity carbon market for the 16 members of the Commission. At their meeting in Brazzaville in May 2022, ministers from the member countries of the Commission adopted the statutes instituting the Commission and the Blue Fund for the Congo Basin and endorsed the Commission's work plan, including the harmonized protocol. The subprogramme also produced the first regional registry in Africa for the Commission to build a high-integrity carbon market and reduce the transaction costs for trading carbon credits from the member countries of the Commission and other African countries in global stock exchange and to support climate and sustainable development plans. ECA presented the first regional carbon registry to ministers from countries of the Congo basin and other key stakeholders at the twenty-seventh session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, held in Sharm El Sheikh, Egypt, and was part of the steering committee which launched the Africa Carbon Market Initiative at that session.
- 18.81 Progress towards the objective is presented in the performance measure below (see table 18.9).

Table 18.9

Performance measure

2020 (actual)	2021 (actual)	2022 (actual)
National consumption and production action plans established by 13 countries	<p>Ministers from Congo basin countries adopted a common position to scale up financial flows in the conservation of carbon sinks and pricing forest carbon in the Congo Basin Climate Commission, and presented the position at the twenty-sixth session of the Conference of the Parties to the United Nations Framework Convention on Climate Change</p> <p>The African Union Commission adopted a joint sustainable recovery action plan based on recommendations published in 2021</p>	<p>Harmonized protocol for carbon market development for the 16 member countries of the Congo Basin Climate Commission as part of its sustainable recovery action plan</p> <p>The regional carbon registry was welcomed for use by ministers from countries of the Congo basin at the twenty-seventh session of the Conference of the Parties to the United Nations Framework Convention on Climate Change</p> <p>Ministers from the member countries of the Commission adopted the statutes of the Commission and the Blue Fund for the Congo Basin and related work plans which incorporate the harmonized protocol for accounting, monitoring and reporting carbon emissions</p>

Planned results for 2024

Result 1: increased resilience through channelling resources to respond to the COVID-19 pandemic and climate change

Programme performance in 2022 and target for 2024

- 18.82 The subprogramme's work contributed to two members of ECA (Egypt and Kenya) designing and implementing initiatives to secure financing for climate-resilient sustainable economic recovery and the green and blue economy, which met the planned target.
- 18.83 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 18.10).

Table 18.10
Performance measure

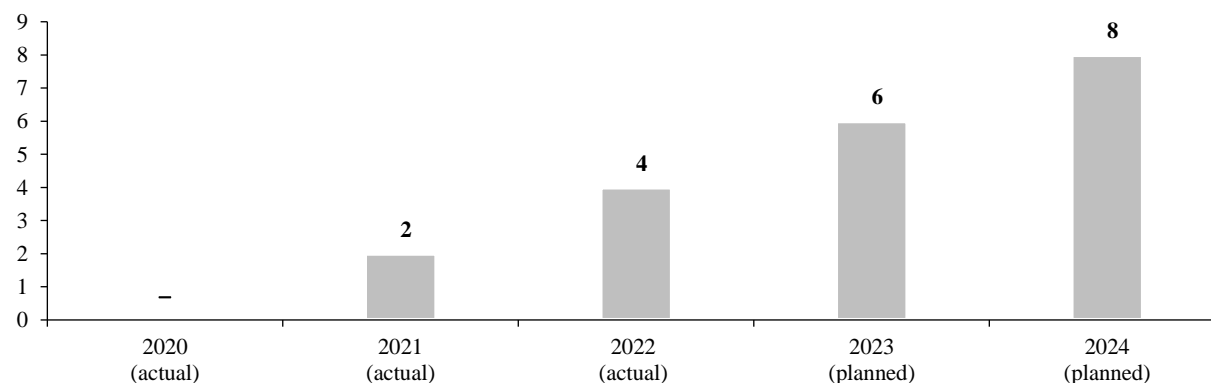
2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
Two countries (Rwanda and Seychelles) developed policy options for a climate-resilient blue economy pathway	Three countries (Democratic Republic of the Congo, Congo and Sudan) developed policy options including investments for a climate-resilient sustainable economic recovery and the green and blue economy	Two countries (Egypt and Kenya) implemented initiatives and developed policy options for such purposes as securing finance for a climate-resilient sustainable economic recovery and the green and blue economy	Four policies are developed in members of ECA on sustainable economic recovery and the green and blue economy	Four frameworks for action are developed in members of ECA on sustainable economic recovery and the green and blue economy

Result 2: adoption of good digital identification framework principles for a sustainable and inclusive digital transformation

Programme performance in 2022 and target for 2024

- 18.84 The subprogramme's work contributed to four members of ECA (Benin, Botswana, Ethiopia, and Togo) formulating policies to adopt new and emerging digital technologies, which met the planned target (see figure 18.XIV).

Figure 18.XIV
Performance measure: members of ECA that formulated policies to adopt new and emerging digital technologies (cumulative)



Result 3: members of ECA develop inclusive, climate-resilient and sustainable economies**Proposed programme plan for 2024**

- 18.85 The impacts of climate change, loss and degradation of ecosystems and growing scarcity of resources are undermining prospects for inclusive and sustainable growth in the region. In response, the subprogramme has undertaken activities to assist members of ECA to align their national development policies, plans and programmes with global frameworks such as the Paris Agreement on climate change, the 2030 Agenda and Agenda 2063. Recent initiatives include the regional forum on sustainable development processes, closer engagement with the global climate change negotiations and implementation of national determined contributions. Since the onset of the COVID-19 pandemic, the subprogramme has supported members of ECA with options for debt management, financial instruments for the reduction and control of emissions, and literature on linkages between multiple concurrent challenges, including the pandemic, climate change and debt sustainability.

Lessons learned and planned change

- 18.86 The lesson for the subprogramme is that increased capacity development support can help with the better integration of climate resilience and sustainable growth pathways into national development policies and programmes. In applying this lesson, in coordination with regional partners, the subprogramme will expand and carry out more targeted and results-oriented capacity-development interventions on developing green and blue economies which are inclusive and climate resilient.
- 18.87 Expected progress towards the objective is presented in the performance measure below (see table 18.11).

Table 18.11

Performance measure

<i>2020 (actual)</i>	<i>2021 (actual)</i>	<i>2022 (actual)</i>	<i>2023 (planned)</i>	<i>2024 (planned)</i>
Private sector investments in clean energy actions under the Goal 7 initiative in three countries (Ethiopia, Senegal and South Africa)	Five countries revised their nationally determined contributions (Burkina Faso, Eswatini, Liberia, Namibia and Zimbabwe)	Three countries (Eswatini, Morocco and Zimbabwe) engage with the private sector in the implementation of nationally determined contributions	Two countries implement revised nationally determined contributions and promulgate low emissions development policies	Four additional countries implement revised nationally determined contributions and promulgate low emissions development policies
	Five national studies on private sector-led sustainable growth and job creation in Cameroon, Côte d'Ivoire, Kenya, South Africa and Zambia			

Deliverables

- 18.88 Table 18.12 lists all deliverables of the subprogramme.

Table 18.12

Subprogramme 5: deliverables for the period 2022–2024, by category and subcategory

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	4	4	5	4
1. Report on the Africa Regional Forum on Sustainable Development to inform the high-level political forum on sustainable development	1	1	1	1
2. Report to the Africa Regional Forum on Sustainable Development and to the ECA Conference of Ministers on new technologies and innovation for the transformation of Africa and implementation of the Sustainable Development Goals	1	1	1	1
3. Report to the Africa Regional Forum on Sustainable Development on inclusive green economy policies in the context of structural transformation and sustainable development in the region	1	1	1	1
4. Report on climate change, the environment and natural resources management for sustainable development	1	1	1	1
5. Report to the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	–	–	1	–
Substantive services for meetings (number of three-hour meetings)	14	8	17	8
6. Africa Regional Forum on Sustainable Development in preparation for the high-level political forum on sustainable development	8	8	8	8
7. Committee on Climate Change, Blue Economy, Agriculture and Natural Resource Management	6	–	6	–
8. Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	–	–	3	–
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	9	8	9	8
9. Technical support for selected members of ECA in reviewing and improving their mineral-led local content, policies and legal and regulatory frameworks	1	1	1	1
10. On strengthening the capacity of members of ECA in sustainable development and growth in the green and blue economy to advance inclusive and resource-efficient economic diversification and sustainable development	2	2	2	2
11. Technical support for the Africa Regional Forum on Sustainable Development in the area of the green economy in the context of sustainable development and poverty eradication and the blue economy in preparation for the high-level political forum on sustainable development	1	1	1	1
12. On strengthening capacity for climate research through the provision of grants to institutions, universities and other stakeholders to link climate research to development	1	–	1	–
13. Fellowship programme for young African scholars to enhance their capacity in policy research, analysis and advocacy in the areas of climate change, the green and blue economy, natural resources and innovation and technology in the context of sustainable development and poverty eradication in Africa	2	2	2	2
14. On climate, land, energy and water strategies	1	1	1	1
15. On the establishment of a digital technology centre	1	1	1	–
Seminars, workshops and training events (number of days)	33	23	36	25
16. Training event on the inclusive, green and sustainable economy in the context of sustainable development and poverty eradication and structural transformation for experts and policymakers	1	1	1	1
17. Training events on climate change and development for decision makers, legislators, parliamentarians, planners, the media, civil society organizations and other communities of practice	5	5	5	5
18. Training events on global climate negotiations to strengthen the capacity of young African climate professionals	20	10	20	10

Section 18 Economic and social development in Africa

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
19. Workshops on enhancing capacity in climate change, the green economy in the context of sustainable development and poverty eradication, natural resources and innovation and technology in Africa for scholars, fellows and interns	1	1	4	–
20. Workshops on technology, climate change, the green and blue economy and natural resources in the context of sustainable development and poverty eradication	5	5	5	8
21. Workshops on understanding and harnessing blue economy-related sectors	1	1	1	1
Publications (number of publications)	10	10	10	12
22. New technologies and innovation trends in Africa	1	1	1	1
23. The inclusive green economy and structural transformation	1	1	1	1
24. African science, technology and innovation	1	1	1	1
25. Climate change and development in Africa, capturing the key messages and recommendations from the Conference on Climate Change and Development in Africa	1	1	1	1
26. Climate change and development in Africa	2	2	2	2
27. Emerging issues and trends in new technologies and innovation, climate change, a green economy in the context of sustainable development and poverty eradication, the blue economy and natural resources	2	2	2	3
28. Blue economy publications for each African subregion	1	1	–	1
29. Path to 2030–2063: outlook on resources for the transformation of Africa	–	–	1	1
30. Continental and subregional atlases on the blue economy and the Great Blue Wall initiative	1	1	1	1
Technical materials (number of materials)	17	17	27	16
31. Guidelines related to Africa Mining Vision-aligned local policies and strategies, including mineral supply chain development for small and medium-sized enterprises, value addition, empowerment of women and entrepreneurship	1	1	1	–
32. Methodological guidelines for assessments guiding climate investments in ecosystems	–	–	1	–
33. Compendium of climate change experts in Africa	1	1	1	1
34. Mapping of institutions along the climate information services value chain	1	1	1	1
35. Emerging issues and trends in new technologies and innovation in Africa	2	2	2	2
36. Climate change and development in Africa	5	5	8	5
37. Implementation of climate research for development platforms in Africa	1	–	1	1
38. Quality analysis of climate information for a development policy, decision support and management practice programme	1	1	1	1
39. Infrastructure and capacity for climate information services projects	1	1	1	1
40. Strengthening climate governance and policy implementation	–	–	1	1
41. Africa climate resource platform and information service	1	1	1	1
42. Report on climate change and development in Africa, capturing the key messages and recommendations from the Conference on Climate Change and Development in Africa	1	1	1	–
43. Research paper on climate change and development in Africa	1	1	1	–
44. Documentation for meetings of the African Union and NEPAD in the areas of new technologies and innovation, the environment and natural resources, the green economy in the context of sustainable development and poverty eradication and climate change in the context of the 2030 Agenda and Agenda 2063	2	2	1	1
45. Tools and methods for country natural capital accounts and managing investments in the blue economy	–	–	1	1
46. Climate change and development in Africa after the COVID-19 pandemic	–	–	1	–
47. Implementation of good digital identification framework principles in supporting the national digital transformation initiatives of members of ECA	–	–	3	–

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
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C. Substantive deliverables

Consultation, advice and advocacy: advisory services to two members of ECA and two regional and subregional cooperation groups on the framework for a renewed United Nations-African Union partnership on Africa's integration and development agenda for 2017–2027; technical advice to the secretariat of the African Peer Review Mechanism; advisory services to three countries on climate change and to the African climate commissions; advisory services to two countries and high-level policy event on the green economy in the context of sustainable development and poverty eradication, and structural transformation; advisory services to three countries on innovation and technology in Africa; high-level expert dialogues on science, technology and innovation with approximately 35 African country representatives; advisory services on policies and strategies on technology and innovation to two countries; advisory services to three countries on natural resources management; advisory services and documentation for the African Union-NEPAD meetings in the areas of new technologies and innovation, and climate change in the context of the 2030 Agenda and Agenda 2063; African regional review of the implementation of the outcomes of the World Summit on the Information Society with representatives of all African countries and the African Internet Governance Forum (African platform for multi-stakeholder policy dialogue on prevailing and emerging issues on Internet governance for 400 participants).

D. Communication deliverables

Outreach programmes, special events and information materials: brochures, newsletters, flyers, briefs and information kits on technology, climate change, the green economy in the context of sustainable development and poverty eradication and the blue economy, environment and natural resources management; Africa Climate Talks, with the participation of 100 African stakeholders.

External and media relations: press releases, podcasts and videos related to the issuance of major publications and events.

Digital platforms and multimedia content: websites, social media and platforms on technology and the environment.

Subprogramme 6 Gender equality and women's empowerment

Objective

- 18.89 The objective, to which this subprogramme contributes, is to achieve gender equality and women's empowerment in Africa, through accelerating the pace of implementation by members of ECA and their reporting on their global and regional commitments related to gender equality and the empowerment of women and girls and to enhance their implementation of policies and programmes for the empowerment of women and girls.

Strategy

- 18.90 To contribute to the objective, the subprogramme will:
- (a) Undertake policy research and technical advisory services and increase knowledge, develop capacity and stimulate discussion on topical issues relating to gender equality and women's empowerment, to ensure gender-sensitive development outcomes, building on existing ECA knowledge products;
 - (b) Promote women's economic empowerment placing particular emphasis on digital transformation in the context of the African Union strategy on digital transformation and the preparatory process for the global digital compact;
 - (c) Provide technical support to members of ECA, including national machineries for gender equality and line ministries, in mainstreaming a gender perspective in their sectoral development policies and programmes, as well as support across ECA subprogrammes on their deliverables for members of ECA, building on ECA knowledge products;
 - (d) Roll out the African Gender and Development Index and the Africa Gender Index, in collaboration with partners, in the remaining countries that have not yet implemented them,

assisting members of ECA in their progress towards achieving Sustainable Development Goal 5 and provide technical support to members of ECA in measuring progress and reporting on the status of implementation of global and regional commitments, including the regional review of the Beijing Declaration and Platform for Action;

- (e) Support ongoing research and analysis on the impacts of extreme weather patterns and natural disasters on women and girls to inform gender-sensitive policy interventions and financing for climate resilience that consider the needs of women and girls.

18.91 The above-mentioned work is expected to result in:

- (a) Strengthened consideration of a gender perspective in the planning and implementation of national policies and programmes, to ensure outcomes that address gender equality and women's empowerment;
- (b) Improved capacity of policymakers to identify and respond to global and regional frameworks on gender equality and women's empowerment, align their national development outcomes, fulfil national commitments and ensure policy coherence;
- (c) Increased knowledge and strengthened capacities of members of ECA to design and develop policies that address the disproportionate impacts of climate change on women and girls;
- (d) Increased knowledge on the role of policymakers in the implementation of policies, legislation and programmes to achieve greater influence and positive impacts on gender equality and women's empowerment;
- (e) Increased opportunities, greater economic empowerment and improved livelihoods for women and girls across Africa, as a result of smart policies and tools designed to address existing and emerging discrepancies in gender equality.

Programme performance in 2022

Strengthened commitment of members of ECA to design policies that address the care economy as part of COVID-19 response and recovery

18.92 The care economy has a fundamental contribution to economic production, economic well-being and sustainable development. Care work, both paid and unpaid, is disproportionately performed by women. Despite its importance and contribution, care work lacks greater public visibility. It is underestimated and overlooked in national accounts and in the design of economic and social policies. The COVID-19 pandemic and associated crises have led to growing concerns regarding deepening pre-existing inequalities, in particular those related to gender. In this context, the subprogramme has contributed to strengthening the capacity of members of ECA to design policies that address the care economy. The subprogramme achieved this by developing policy guidelines on integrating issues related to gender equality and the care economy in post-COVID-19 recovery policies which highlighted the importance of care work for societies, outlining the impacts of the COVID-19 pandemic on women's work and the care economy. In addition, the subprogramme has organized a regional workshop to promote the integration of the care economy in post-COVID-19 recovery policies in Africa.

18.93 Progress towards the objective is presented in the performance measure below (see table 18.13).

Table 18.13
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)
—	—	Eight members of ECA endorsed policy guidelines and committed themselves to integrating the care economy as part of their COVID-19 response and recovery

Planned results for 2024

Result 1: members of ECA engage to address gender equality in the economic and digital transformation of African countries

Programme performance in 2022 and target for 2024

- 18.94 The subprogramme's work contributed to five members of ECA (Mauritius, Nigeria, Seychelles, South Africa and Tunisia) drafting and endorsing policies and programmes designed to narrow the gender digital divide and the adoption of a common Africa position by members of ECA on innovation and technological change in the digital age for achieving gender equality and women's empowerment, which met the planned target.
- 18.95 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 18.14).

Table 18.14
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
Preliminary findings for the <i>African Women's Report 2021</i> , which will focus on digital finance as a pathway to women's economic empowerment, providing a comprehensive overview of the digital finance architecture	100 per cent of survey respondents, representing members of ECA, have enhanced their knowledge on the gender digital divide Outcome statement by members of ECA on the importance of promoting digital finance for achieving women's economic empowerment across the region	Five African countries drafted and endorsed policies and programmes designed to narrow the gender digital divide as part of the five-pillar capacity-development strategy on digital upskilling for women and girls in Africa Adoption of a common African position on innovation and technological change in the digital age, for achieving gender equality and women's empowerment	Improved capacity of five members of ECA to formulate policies that promote digital skills and training for women and girls and science, technology, engineering and mathematics employment for women	50 policymakers implement the regional capacity development strategy for women and girls to harness the economic and digital transformation of African countries

Result 2: members of ECA integrate a gender perspective into their sectoral policies

Programme performance in 2022 and target for 2024

- 18.96 The subprogramme's work contributed to the increased capacity of five members of ECA (Ghana, Namibia, Nigeria, South Africa and Tunisia) to design gender-sensitive sectoral policies, including on women's leadership, and the adoption of a common Africa position by members of ECA to integrate gender equality into the climate action agenda, which met the planned target.
- 18.97 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 18.15).

Table 18.15
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
Increased capacity of three members of ECA to integrate a gender perspective into their national strategies for the implementation of the African Continental Free Trade Area	Increased capacity of three members of ECA to design gender-sensitive policies focused on the artisanal and small-scale mining sector and to inform policy and finance for nationally determined contribution plans	Increased capacity of five members of ECA (Ghana, Namibia, Nigeria, South Africa and Tunisia) to design gender-sensitive sectoral policies, including on women's leadership Adoption of a common Africa position by members of ECA to integrate gender equality into the climate action agenda	Five members of ECA integrate a gender perspective into their sectoral policies and national development planning	Five additional members of ECA integrate a gender perspective into their relevant sectoral policies, national development plans, legislation, public finance, fiscal plans, and other policy tools and instruments

Result 3: members of ECA measure, monitor and report on implementation of global and regional commitments on gender equality

Proposed programme plan for 2024

- 18.98 The subprogramme has been providing support to members of ECA through its African Gender and Development Index, a tool designed to facilitate effective monitoring and evaluation, policy and planning analysis, and also an assessment of the extent to which Africa is implementing the regional and international commitments to gender equality and women's empowerment. The tool has been implemented in 40 African countries to date. At the request of its members, ECA started producing the Africa Gender Index in 2020 as a regional comparison tool, to identify the bottlenecks impeding progress in the implementation of global and regional commitments, and support members of ECA in developing policy interventions to address identified challenges. At the fourth session of the Committee on Social Policy, Poverty and Gender, members of ECA requested ECA to maintain the African Gender and Development Index as a self-reporting tool, while also extending it to other members of ECA and broadening its scope.

Lessons learned and planned change

- 18.99 The lesson for the subprogramme was that there is a need to support members of ECA in addressing gaps in the implementation of global and regional commitments on gender equality. Despite the

progress made, some African countries have experienced a retraction of the development gains achieved in respect of gender equality and the empowerment of women and girls, where external shocks have taken precedence and shifted development priorities. In applying the lesson, and using the ECA knowledge products, the subprogramme will support members of ECA in monitoring progress made and thereby inform policy interventions for socioeconomic development that targets women and girls and that moves towards the implementation of global and regional commitments on gender equality.

18.100 Expected progress towards the objective is presented in the performance measure below (see table 18.16).

Table 18.16
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
Five members of ECA completed the African Gender and Development Index assessment, bringing the total to 40 members of ECA	Availability of revised methodology to align it with the 2030 Agenda	Two members of ECA have employed the revised African Gender and Development Index to monitor and review their commitments to gender equality	Five members of ECA employ the African Gender and Development Index to design, report and monitor programmes and progress made in achieving selected targets for Goal 5	Three members of ECA institutionalize the African Gender and Development Index into national statistical systems to enable them monitor and report progress made in achieving selected targets for Goal 5
First edition of the Africa Gender Index compiled for 51 countries				

Deliverables

18.101 Table 18.17 lists all deliverables of the subprogramme.

Table 18.17
Subprogramme 6: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	–	–	3	–
1. Report to the Committee on Social Policy, Poverty and Gender on the work of the subprogramme	–	–	2	–
2. Final outcome report of the Committee on Social Policy, Poverty and Gender	–	–	1	–
Substantive services for meetings (number of three-hour meetings)	–	–	1	–
3. Biennial session of the Committee on Social Policy, Poverty and Gender	–	–	1	–
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	4	4	4	4
4. On mainstreaming a gender perspective in national plans, policies and programmes in countries that request technical advisory services	1	1	2	2
5. On supporting members of ECA in using the subprogramme's measurement tools to report on their gender equality commitments	1	1	1	1
6. On assessing the cost of achieving Sustainable Development Goal 5	1	1	–	–

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
7. On enhancing the capacity of members of ECA to address the gender digital divide and positively reimagine a gender perspective in the economic and digital transformation of African countries	1	1	1	1
Seminars, workshops and training events (number of days)	9	9	8	6
8. Workshop on the African Women's Report	–	–	2	2
9. Training event on the African Gender and Development Index	5	5	4	4
10. Seminar on gender equality and women's empowerment, including ECA-wide showcasing of the work of divisions and subregional offices in support of members of ECA	2	2	–	–
11. Workshop on policies and programmes to narrow the gender digital divide	2	2	2	10
Publications (number of publications)	2	2	1	–
12. African Women's Report based on thematic and topical issues	–	–	1	–
13. African women's leadership report to assess the status of women in leadership positions	1	1	–	–
14. Analytical report on ECA work in support of gender-sensitive sectoral policies	1	1	–	–
Technical materials (number of materials)	3	3	2	3
15. Technical notes on the Africa Gender Index and the African Gender and Development Index	–	–	1	1
16. On climate change and gender equality and women's empowerment in Africa	–	–	–	1
17. Policy brief on gender equality in the economic and digital transformation of African countries	3	3	1	1
C. Substantive deliverables				
Consultation, advice and advocacy: special event on International Women's Day (2024) and the 16 Days of Activism against Gender-based Violence campaign as part of the global campaign and support for the preparatory ministerial meeting attended by African countries, for the Commission on the Status of Women. These are part of a broader mandate and campaigns targeting all members of ECA.				
D. Communication deliverables				
Digital platforms and multimedia content: knowledge platforms for information-sharing and advocacy on gender equality and women's empowerment to deepen dialogue and policy options using the subprogramme's social media accounts.				
External and media relations: press releases on the subprogramme's website after the hosting and organization of each event.				

Subprogramme 7 Subregional activities for development

Component 1 Subregional activities in North Africa

Objective

- 18.102 The objective, to which the component contributes, is to enhance the employment creation environment in North Africa through strengthened economic diversification, fiscal management and regional integration and a better recognition of migrant workers' qualifications and skills.

Strategy

- 18.103 To contribute to the objective, the component will:
- (a) Develop evidence-based policies, strategies and reforms and provide technical assistance related to economic diversification, fiscal management and resilient economies;

- (b) Provide advisory services and hold subregional consultations on the implementation of the Agreement Establishing the African Continental Free Trade Area, in partnership with ministries of trade, the African Union and the European Union;
- (c) Provide technical assistance and training for selected African countries on migration data collection and analysis and evidence-based policy formulation to mainstream and leverage migrants' economic contributions, through data collection and analysis;
- (d) Conduct research on demographic trends, the digital skills gap and productive employment creation in Africa in collaboration with United Nations and external partners;
- (e) Analyse, in collaboration with others, employment creation through small and medium-sized enterprises in North Africa, with a focus on the green economy in the context of sustainable development and poverty eradication, digitalization, gender equality and post-pandemic recovery.

18.104 The above-mentioned work is expected to result in:

- (a) Adoption of evidence-based macroeconomic policies and structural reforms by members of ECA to enhance productive employment, redirecting resource allocations towards sectors that have high potential in terms of competitiveness;
- (b) Policies and strategies that foster regional integration, enhance productivity and create new jobs in higher-skilled sectors;
- (c) Development of evidence-based policies and actions by members of ECA that promote the contribution of migration to sustainable development;
- (d) Conducive environment for small and medium-sized enterprises to generate productive and sustainable jobs, especially for women and young people.

Programme performance in 2022

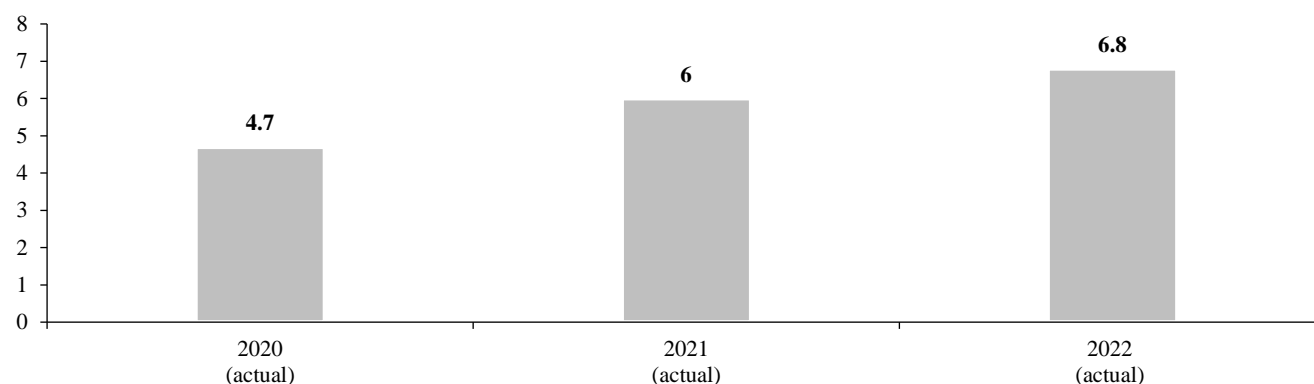
Enhanced tax revenue mobilization in the Sudan

- 18.105 The tax revenues of the Sudan relative to its gross domestic product (GDP) have been in single digits, limiting the country's capacity, including in the provision of education and health-care services and facilitation of large infrastructure investments. The component provided technical assistance to the Sudan Taxation Chamber to modernize its tax administration processes, develop new audit methodologies and efficiently audit monthly and annual tax returns. In 2022, in partnership with the Egyptian Tax Authority, the component also provided technical assistance to implement the withholding tax system for the first time in the Sudan, resulting in significant revenues and transaction information. Subsequently, a regulation decree was issued to update the criteria for selecting large taxpayers. For the first time in the Sudan, a reverse-charge value added tax return form was developed. New audit guidance for auditing large taxpayers' annual and monthly returns was developed. The penalties imposed on non-compliant taxpayers who violate tax laws were stiffened.
- 18.106 Progress towards the objective is presented in the performance measure below (see figure 18.XV).

Figure 18.XV

Performance measure: ratio of tax revenue to gross domestic product in the Sudan (annual)

(Percentage)



Planned results for 2024

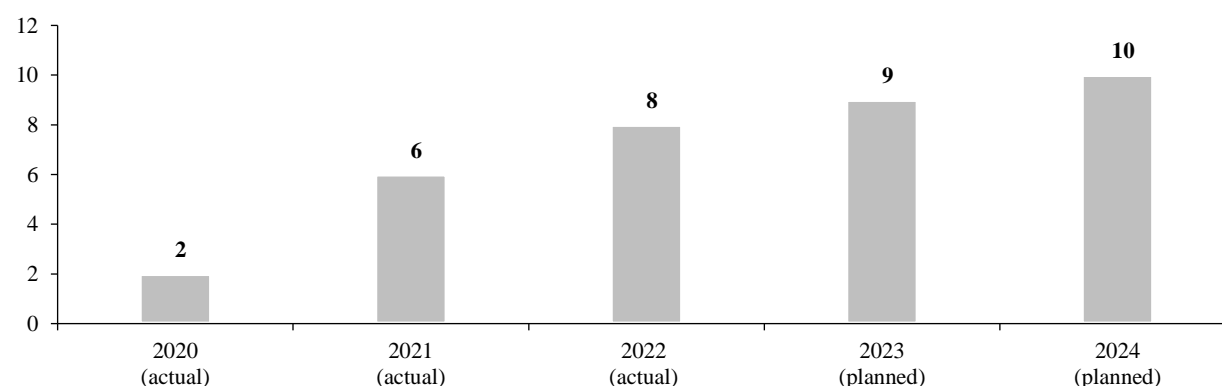
Result 1: North African countries and regional economic communities design policies to foster regional integration

Programme performance in 2022 and target for 2024

- 18.107 In 2022 the component's work contributed to the design by two members of ECA (Libya and Tunisia) of appropriate policies to foster regional integration, which met the cumulative planned target of eight members of ECA and regional economic communities.
- 18.108 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XVI).

Figure 18.XVI

Performance measure: number of members of ECA and regional economic communities that design appropriate policies to foster regional integration (cumulative)



Result 2: small and medium-sized enterprises as engines of sustainable development in North Africa

Programme performance in 2022 and target for 2024

- 18.109 The component's work contributed to strengthened job creation and export capabilities of 50 policymakers from the Ministry of Trade and of owners of small and medium-sized enterprises,

mostly women, in one country (Sudan), which did not meet the planned target of one country adopting innovative and sustainable policies and strategies for enhancing the capacity of small and medium-sized enterprises. The target was not met as the process towards the adoption of such policies is still under way.

- 18.110 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 18.18).

Table 18.18
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
–	One country (Tunisia) received analysis and policy advice for strengthening the capacity of small and medium-sized enterprises, including through innovative sources of finance and environmentally sound practices	Strengthened job creation and export capabilities of policymakers from the Ministry of Trade and small and medium-sized enterprise owners in one country (Sudan)	One additional country adopting innovative and sustainable policies and strategies for enhancing the capacity of small and medium-sized enterprises	One additional country adopting innovative and sustainable policies and strategies for enhancing the competitiveness of small and medium-sized enterprises

Result 3: developing evidence-based policies and actions that leverage migrants' economic contributions

Proposed programme plan for 2024

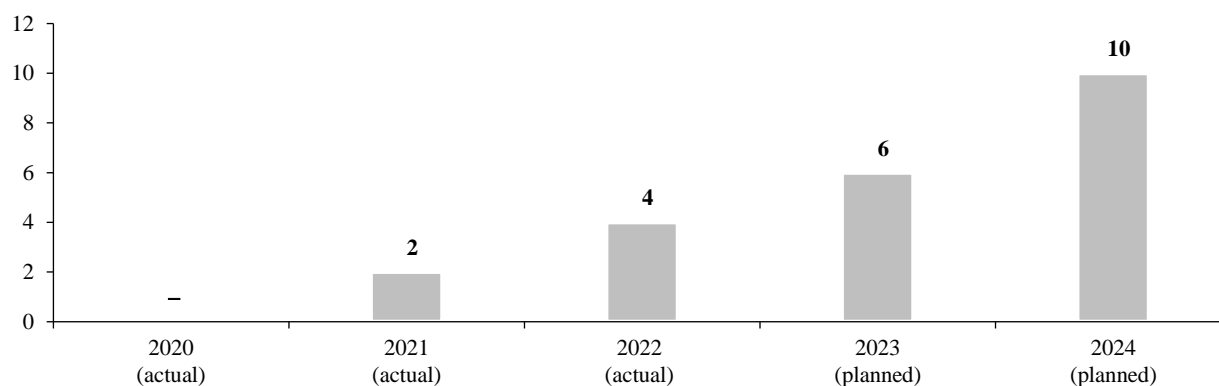
- 18.111 Since the adoption of the Global Compact for Safe, Orderly and Regular Migration, members of ECA across the continent have called for greater efforts to capitalize on the benefits of migration for the achievement of sustainable development. Since 2020, the component has been supporting members of ECA in implementing two objectives (1 and 18) of the Global Compact to strengthen capacities to collect, analyse and disseminate migration-related data and enhance mutual recognition of skills and qualifications of workers.

Lessons learned and planned change

- 18.112 The lesson for the component was the need to expand its support to members of ECA to not only collect, analyse and disseminate migration-related data but also to formulate policies based on the data collected. In applying the lesson, the component will provide technical assistance and policy advice to support countries in developing evidence-based policies that leverage migrants' economic contributions and that take into account the different needs of women and men.
- 18.113 Expected progress towards the objective is presented in the performance measure below (see figure 18.XVII).

Figure 18.XVII

Performance measure: number of countries developing evidence-based policies to leverage migrants' economic contributions (cumulative)



Deliverables

18.114 Table 18.19 lists all deliverables of the component.

Table 18.19

Subprogramme 7, component 1: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	4	4	4	4
1. Report to the Intergovernmental Committee of Senior Officials and Experts for North Africa	1	1	1	1
2. Subregional profile on socioeconomic development in the members of ECA	1	1	1	1
3. Regional and international agendas and other special initiatives in the members of ECA	1	1	1	1
4. Annual report on the work of ECA in North Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	11	11	11	11
5. Session of the Intergovernmental Committee of Senior Officials and Experts for North Africa	11	11	11	11
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	3	3	2	6
6. On the implementation of the Agreement Establishing the African Continental Free Trade Area	1	1	1	1
7. On boosting employment for young people and women targeted at senior policymakers from North Africa	1	1	1	–
8. Building a database on migration in selected members of ECA	1	1	–	–
9. Enhancing tax resource mobilization in the Sudan	–	–	–	1
10. Enhancing tax revenues in Libya and Mauritania	–	–	–	1
11. Strengthening migration development links in Africa	–	–	–	1
12. Enhancing food security in Tunisia	–	–	–	1
13. Improving debt management in North Africa	–	–	–	1

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
Seminars, workshops and training events (number of days)	2	6	2	5
14. North Africa Development Forum	–	–	1	1
15. Employment forum	–	–	1	–
16. Workshop on macroeconomic trends and prospects in North Africa	1	1	–	–
17. Workshop on implementing selected areas of the Global Compact for Safe, Orderly and Regular Migration and on migration issues	1	1	–	3
18. Workshop on food security	–	2	–	–
19. Webinar on small and medium-sized enterprises for young people and women in North Africa	–	2	–	–
20. Workshop on climate change and employment	–	–	–	1
Publications (number of publications)	3	4	4	3
21. Labour market and demographic trends, employment and entrepreneurship	1	1	1	1
22. Structural transformation and distortions in North Africa	1	1	1	–
23. Impact of COVID-19 on firms in North Africa	1	2	–	–
24. Trade and regional integration	–	–	1	–
25. How small and medium-sized enterprises in North Africa can improve their sustainable governance	–	–	1	–
26. Impacts of armed conflict on food security and mitigation plan for Tunisia	–	–	–	1
27. Climate change and employment challenges in North Africa	–	–	–	1
Technical materials (number of materials)	1	1	1	5
28. On employment	1	–	1	1
29. On institutional quality and structural transformation (public-private partnerships)	–	1	–	–
30. On migration	–	–	–	2
31. On private sector development in North Africa	–	–	–	1
32. Report on challenges facing middle income countries in North Africa	–	–	–	1
C. Substantive deliverables				
Consultations, advice and advocacy: advisory services to four members of ECA on debt management; advisory services to two members of ECA on how to carry out their national strategies on implementation of the Agreement Establishing the African Continental Free Trade Area; advisory services to at least three members of ECA on migration issues; advisory services to two members of ECA on aligning their development strategy to sustainability challenges, with a focus on firm practices.				
D. Communication deliverables				
Digital platforms and multimedia content: knowledge management website; three maintained platforms: electronic documents management, collaborative space, and customer relationship management of communities of practice.				
External and media relations: press releases, newsletters, briefings, social media and other communication materials.				

Component 2

Subregional activities in West Africa

Objective

- 18.115 The objective, to which this component contributes, is to advance inclusive development in West Africa through strengthening countries' capacity to integrate challenges related to demographic dynamics into their policies and planning processes and achieve regional integration.

Strategy

- 18.116 To contribute to the objective, the component will:
- (a) Increase its analytical work, and provide knowledge, tools and policies on the acceleration of a demographic transition and related implications for sustainable development, including family dynamics, migration and migrants, health and mortality, ageing and living conditions, gender equality and the empowerment of women and girls, youth and sustainable peace and resilience in West Africa, among others;
 - (b) Engage in high-level policy dialogues and provide technical support and capacity-building to members of ECA on regional integration issues, including the implementation of the Agreement Establishing the African Continental Free Trade Area, and also the development of budgeting frameworks that are sensitive to a demographic dividend with special emphasis on the empowerment of women and young people;
 - (c) Leverage its strategic partnership with the ECOWAS Commission to support members of ECA in implementing the first five-year strategic plan of the ECOWAS Vision 2050.
- 18.117 The above-mentioned work is expected to result in:
- (a) Demographic dividend dimensions mainstreamed in national planning-programming and budgeting systems and processes;
 - (b) Deepened regional economic and monetary integration through the operationalization of the ECOWAS Vision 2050;
 - (c) Accelerated implementation of the 2030 Agenda and Agenda 2063 by members of ECA and regional organizations;
 - (d) Accelerated implementation of the Agreement Establishing the African Continental Free Trade Area in Africa, with women and young people empowered to seize the opportunities of the Agreement.

Programme performance in 2022

West African business linkages for women and young people established to leverage benefits of the African Continental Free Trade Area

- 18.118 As part of its support for implementation of the Agreement Establishing the African Continental Free Trade Area, in 2021 the component convened a regional business forum in Lagos, Nigeria, attended by more than 500 participants from national ministries and regional organizations, as well as the private sector and civil society. The Forum's main objective was to promote the effective participation of women and young people in the implementation of the Agreement Establishing the African Continental Free Trade Area and ensure that those groups could benefit from its implementation. The forum led to the establishment of the West Africa business linkages platform, which promotes the sharing of market information and opportunities among women and young entrepreneurs in West Africa and beyond. Following the establishment of the platform, the component engaged in further outreach to women and young entrepreneurs to raise awareness of its availability. As of 2022, 100 women and young entrepreneurs across different business sectors, including agriculture, information technology, cultural and artisanal sector, education and health, registered and used the platform for a range of activities, including business matchmaking, market research and logistics.
- 18.119 Progress towards the objective is presented in the performance measure below (see table 18.20).

Table 18.20
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)
—	West Africa business linkages platform established to promote the sharing of market information and opportunities among women and young entrepreneurs in West Africa and beyond	100 women and young entrepreneurs used the platform to operate and expand their business, including business matchmaking, market research and logistics

Planned results for 2024

Result 1: strengthened national strategies for implementing the African Continental Free Trade Area

Programme performance in 2022 and target for 2024

- 18.120 The component's work contributed to the ratification of the Agreement Establishing the African Continental Free Trade Area by 13 West African countries, which met the planned target.
- 18.121 The component's work also contributed to one additional country (Nigeria) formulating and validating its national strategy for the implementation of the Agreement Establishing the African Continental Free Trade Area, which met the cumulative planned target of 10 countries.
- 18.122 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 18.21).

Table 18.21
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
Eleven ECOWAS countries ratified the Agreement	Eleven ECOWAS countries ratified the Agreement	Thirteen ECOWAS countries ratified the Agreement (cumulative)	Eleven ECOWAS countries validated their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area (cumulative)	Twelve ECOWAS countries validated their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area (cumulative)
Six ECOWAS countries validated their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area (Côte d'Ivoire, Guinea, Niger, Senegal, Sierra Leone and Togo)	Nine ECOWAS countries validated their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area (Burkina Faso, Côte d'Ivoire, Gambia, Ghana, Guinea, Niger, Senegal, Sierra Leone and Togo)	Ten ECOWAS countries validated their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area (Burkina Faso, Côte d'Ivoire, Gambia, Ghana, Guinea, Niger, Nigeria, Senegal, Sierra Leone and Togo)	Eight ECOWAS countries implemented key activities included in their respective national strategies for the implementation of the Agreement	Nine ECOWAS countries implemented key activity projects included in their respective national strategies for the implementation of the Agreement Establishing the

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
			Establishing the African Continental Free Trade Area	African Continental Free Trade Area

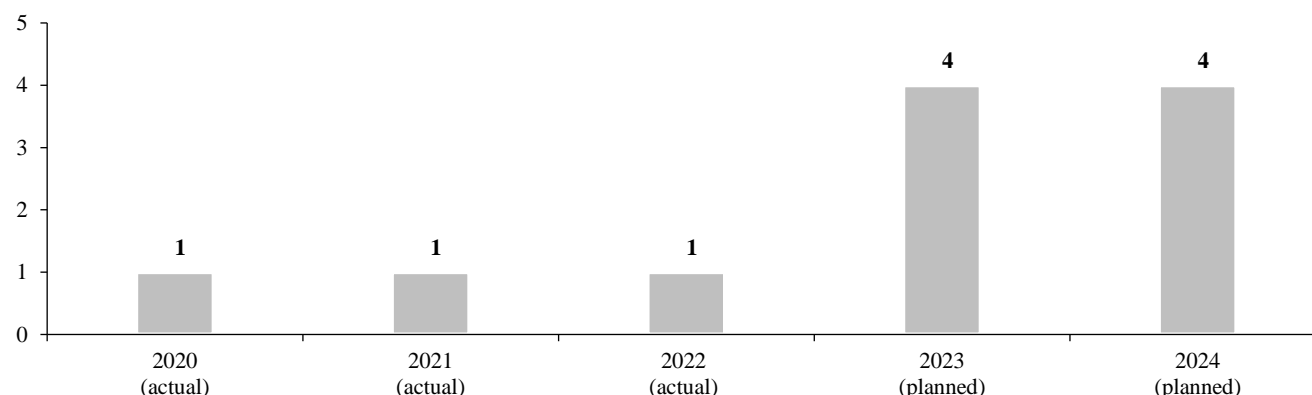
Result 2: developing and implementing a planning, programming and budgeting system that integrates the demographic dividend

Programme performance in 2022 and target for 2024

- 18.123 The component's work contributed to the development of national road maps for implementation of a budgeting framework integrating a demographic dividend in six members of ECA, as well as the development of national analytical reports by three of these members (Burkina Faso, Niger and Senegal) to guide the appropriate allocation of resources to work related to the demographic dividend, which did not meet the planned target of three members of ECA adopting a planning, programming and budgeting system integrating a demographic dividend. The target was not met as the preliminary analytical reports could only be completed in 2022.
- 18.124 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XVIII).

Figure 18.XVIII

Performance measure: members of ECA that adopted a planning, programming and budgeting system integrating a demographic dividend (cumulative)



Result 3: regional performance monitoring and accountability mechanism to monitor and report on progress in the implementation of the African Union road map on harnessing the demographic dividend through investments in youth

Proposed programme plan for 2024

- 18.125 Demographic transition offers opportunities for accelerated economic growth, poverty reduction, and enhanced quality of life. The component has been supporting members of ECA in advancing the integration of demographic dynamics into their development plans and policies, in line with the four pillars of the African Union road map on harnessing the demographic dividend through investments in youth.

Lessons learned and planned change

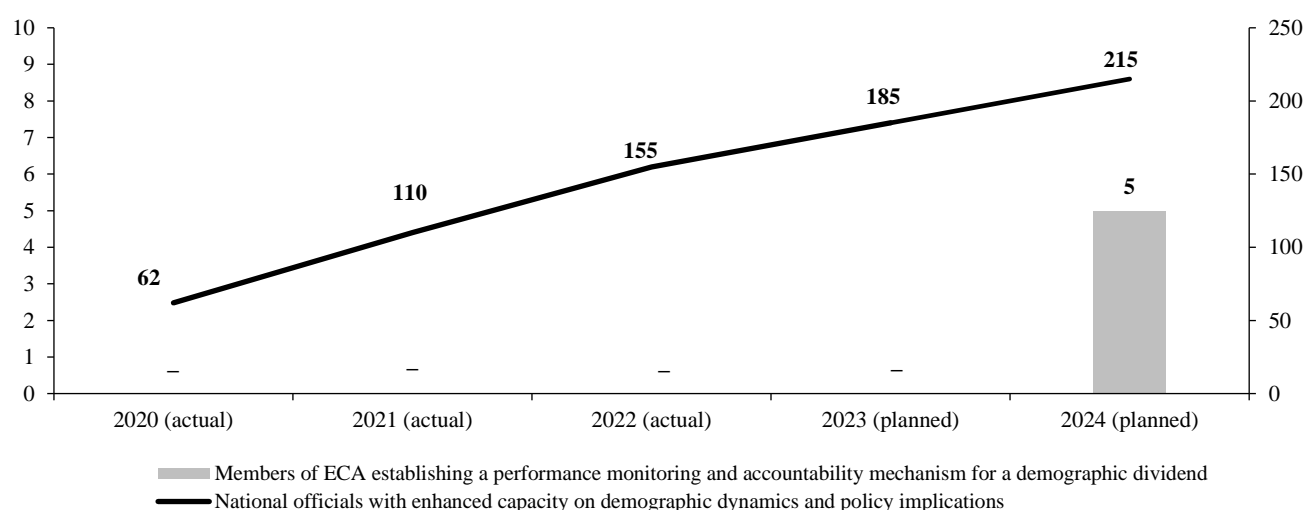
- 18.126 The lesson for the component was the need to focus more strongly on supporting members of ECA in monitoring and reporting on progress made to enable them to make informed decisions on further national action required to harness the demographic dividend. In applying the lesson, the component

will strengthen the skills of policymakers and practitioners in the use of demographic economic and planning tools, including economic models and national transfer accounts, to enable them to better assess progress in the implementation of their country's respective budgeting framework sensitive to the road map for harnessing the demographic dividend. In addition, the component will facilitate coordination and engage in policy dialogue and advocacy with key stakeholders to support members of ECA in establishing a regional monitoring and accountability mechanism to track regional progress in the implementation of the road map.

18.127 Expected progress towards the objective is presented in the performance measure below (see figure 18.XIX).

Figure 18.XIX

Performance measure: number of national officials with enhanced capacity in demographic dynamics and policy implications and number of members of ECA establishing a performance monitoring and accountability mechanism for a demographic dividend (cumulative)



Deliverables

18.128 Table 18.22 lists all deliverables of the component.

Table 18.22

Subprogramme 7, component 2: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	2	2	2	2
1. Report to the Intergovernmental Committee of Senior Officials and Experts for West Africa on the implementation of the work of ECA in West Africa	1	1	1	1
2. Annual report on progress in the implementation of agreed-upon regional and international development agendas in West Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	16	16	16	16
3. Annual session of the Intergovernmental Committee of Senior Officials and Experts for West Africa	8	8	8	8
4. Annual meeting of West African intergovernmental organizations	8	8	8	8

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	1	1	1
5. Strengthening the institutional capacity of regional economic communities, intergovernmental organizations, national Governments, national observatories of the demographic dividend and parliaments to capitalize on demographic dynamics for development in West Africa	1	1	1	1
Seminars, workshops and training events (number of days)	14	14	14	14
6. Workshops for think tanks on opportunities and challenges of demographic dynamics in West Africa	9	9	9	9
7. Training events on strengthening the capacities of members of ECA in demographic economic dynamics for development	5	5	5	5
Publications (number of publications)	3	3	3	3
8. On country and subregional socioeconomic and demographic profiles	2	2	2	2
9. On economic and social structural transformation in West Africa	1	1	1	1
Technical materials (number of materials)	2	1	2	2
10. On sustainable economic and social transformation in West Africa	1	1	1	1
11. On demographic dynamics for development	1	1	1	1
C. Substantive deliverables				
Consultation, advice and advocacy: advice to 15 members of ECOWAS (Governments, parliaments, national observatories of the demographic dividend, universities), upon request, and on the monitoring and implementation of strategies, statistics development, regional integration, demographic dynamics for development and sustainable development in West Africa and making progress towards the Sustainable Development Goals.				
D. Communication deliverables				
Outreach programmes, special events and information materials: events for parliamentary networks and events for the launch of flagship reports and related publications.				
External and media relations: press releases; quarterly newsletter (KAKAKI NEWS) and other communication materials to the media.				
Digital platforms and multimedia content: West African subregion-specific content for the ECA website; West African business linkage platform; network of West African economic journalists; social media platforms, and other communities of practice.				
Library services: Exhibition of ECA knowledge products through various channels and information on the ECA main repository.				

Component 3 Subregional activities in Central Africa

Objective

- 18.129 The objective, to which this component contributes, is to expand the manufacturing and high-value service sectors and increase the share of tradeable and manufactured goods in total exports, deepen regional value chains and improve the competitiveness and productivity of local economies in order to accelerate economic diversification and structural transformation in Central Africa.

Strategy

- 18.130 To contribute to the objective, the component will:
- (a) Provide technical assistance and advisory services to members of ECA in Central Africa on:

- (i) Formulating, operationalizing and implementing national development plans and economic diversification strategies with a focus on intra-Central African trade and also advocating a conducive business climate with pro-growth and pro-jobs policies;
- (ii) Translating their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area into specific and bankable projects, programmes and reforms, using market access information and trade opportunity data, with a particular focus on the agricultural, energy and pharmaceutical sectors;
- (iii) Transforming the transport corridors into development corridors, in line with the Central Africa consensual transport plan, including through use of the GIS-enabled spatial planning and hotspot analysis tool;
- (iv) Developing ICT infrastructure and regulatory frameworks required for the digital transition, including support for the establishment of technology innovation centres in two selected countries, in collaboration with the African Centre of Excellence on Digital Identity, Trade and Economy and subprogramme 4;
- (v) Harmonizing trade instruments of the Economic Community of Central African States and the Central African Economic and Monetary Community and formulating a consolidated industrial development and economic diversification master plan for Central Africa;
- (vi) Developing an ECA macro model in Central Africa, complemented by training in its use for national officials in relevant units, in collaboration with the Debt Management Facility of the World Bank and subprogramme 8;
- (b) Train members of ECA and United Nations country teams in the use of the ECA integrated planning and reporting toolkit;
- (c) Further develop collaboration with private sector bodies and catalyse a reform agenda conducive to triggering the changes needed to reach productivity and competitiveness targets in partnership with the private sector, subregional think tanks and regional economic communities.

18.131 The above-mentioned work is expected to result in:

- (a) Strengthened regional value chains and industrial clusters, integrated with local economies, and expanded manufacturing and high-value service sectors;
- (b) Increased share of intra-Central African trade in the subregion's total trade;
- (c) Integration of the relevant economic diversification-related goals and targets of the 2030 Agenda and Agenda 2063 into national development strategies and plans, common country analyses and United Nations sustainable development cooperation frameworks;
- (d) Increased productivity of local firms, including adoption of new technologies;
- (e) Strengthened role of the private sector in economic diversification in Central Africa and the identification of policy and market failures.

Programme performance in 2022

Centre of excellence for advanced battery research established to build skills for economic diversification

18.132 The operationalization and implementation of economic diversification strategies call for innovative skills development models based on promoting science, technology, engineering and mathematics sectors. The component, in its efforts to move from designing to implementing economic diversification strategies, stepped up its support to the Democratic Republic of the Congo in the development of the joint special economic zone on batteries, electric vehicles and renewable sources

of energy between that country and Zambia. To complement these efforts, the component supported the development of a skills development strategy which aims to strengthen the human capital pillars of the region's industrial master plan. The strategy led to the establishment and launch by national authorities of a centre of excellence for advanced battery research, which will furnish the future labour force with the necessary skills and knowledge to contribute to the growth of the battery and renewable energy sector.

18.133 Progress towards the objective is presented in the performance measure below (see table 18.23).

Table 18.23

Performance measure

2020 (actual)	2021 (actual)	2022 (actual)
–	Following the 2021 business forum organized by the Democratic Republic of the Congo in 2021, stakeholders from Central African countries and other African regions signed a memorandum of understanding aimed at increasing the share held by Africa in the global output of value-added battery precursors and electric vehicles	Democratic Republic of the Congo and Zambia implement a skills development strategy for batteries, electric vehicles and renewable sources of energy, including through establishment of the African centre of excellence for advanced battery research

Planned results for 2024

Result 1: policy changes conducive to economic diversification in the context of building forward and building better from the socioeconomic impacts of the COVID-19 pandemic and the operationalization of the African Continental Free Trade Area

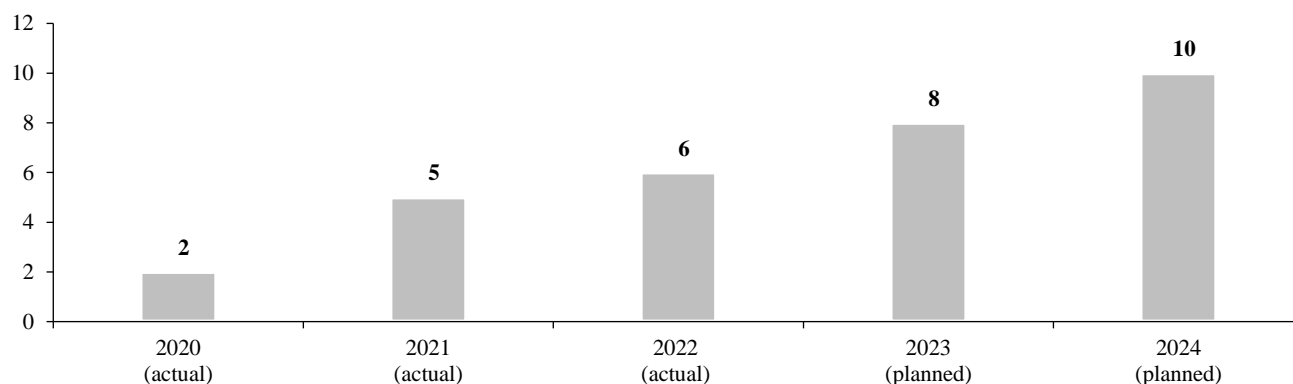
Programme performance in 2022 and target for 2024

18.134 The component's work contributed to the adoption of a change of policy on economic diversification and industrial development, related to design of an industrialization and economic diversification master plan for the new, consolidated regional economic community of Central Africa, which met the planned target.

18.135 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XX).

Figure 18.XX

Performance measure: number of policy changes adopted in respect of economic diversification and industrial development (cumulative)



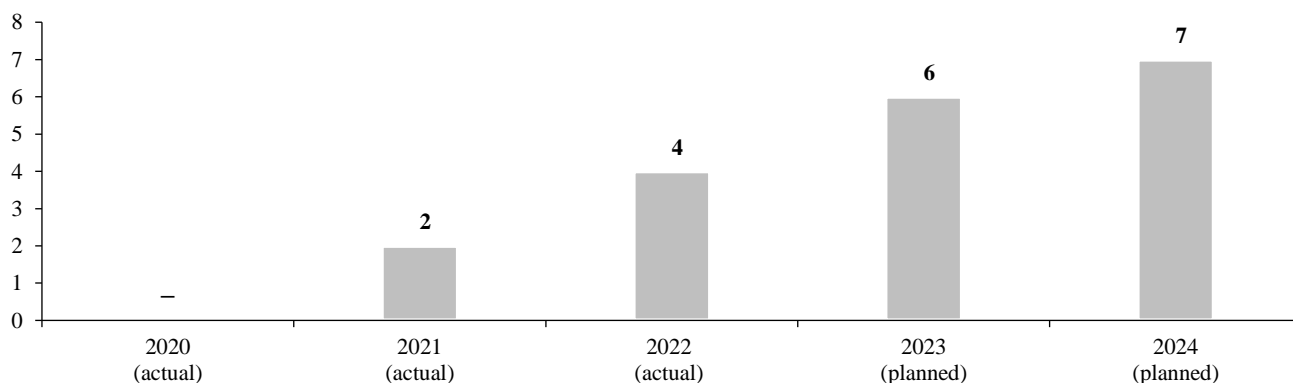
Result 2: sustainable financing mobilized by mainstreaming natural capital in the national accounts

Programme performance in 2022 and target for 2024

- 18.136 The component's work contributed to two countries (Cameroon and Gabon) applying natural capital accounting methods in rebasing their national accounts, which did not meet the planned target of four countries. The target was not met as the process of integrating natural capital into national accounts is still under way in some countries.
- 18.137 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XXI).

Figure 18.XXI

Performance measure: number of countries that applied natural capital accounting methods in rebasing their national accounts (cumulative)



Result 3: bankable projects implemented in support of inclusive and sustainable industrialization and economic diversification

Proposed programme plan for 2024

- 18.138 In November 2020, the Intergovernmental Committee of Senior Officials and Experts of Central Africa declared 2021–2023 as the Decade for Economic Diversification in Central Africa. As part of the component's efforts towards moving from ideas to actions in promoting inclusive and sustainable industrialization and economic diversification, and in light of the declaration of the Decade for

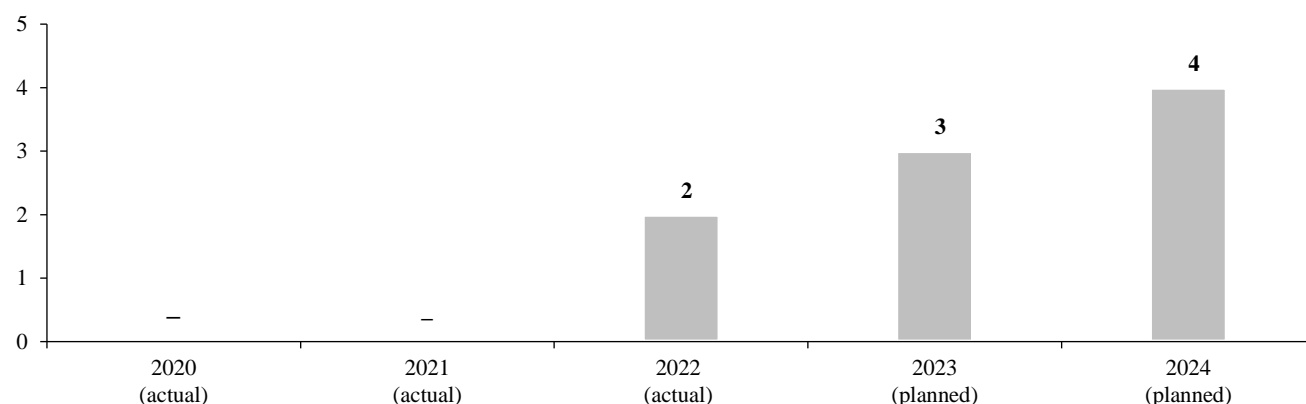
Economic Diversification, the component has been providing support for the development of special economic zones.

Lessons learned and planned change

- 18.139 The lesson for the component, based on experiences during the COVID-19 pandemic, was that the use of virtual modalities for certain activities can help to integrate new partners and agents of change. In applying the lesson, the component will strengthen its ICT capacity, focus more on promoting the digital economy and engage with new partners in the development of special economic zones. This will enable the component to strengthen its partnership with African financial institutions, subregional institutions, private sector entities and United Nations country teams, to ensure their active engagement and a coordinated approach in the development of two additional such zones in Central Africa.
- 18.140 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXII).

Figure 18.XXII

Performance measure: number of bankable projects implemented in the Central African subregion (cumulative)



Deliverables

- 18.141 Table 18.24 lists all deliverables of the component.

Table 18.24

Subprogramme 7, component 3: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	1	1
1. Annual report on the work of the ECA Subregional Office for Central Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
2. Annual session of the Intergovernmental Committee of Senior Officials and Experts for Central Africa	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	1	1	1	1
3. Support programme for trade and economic integration	1	1	1	1

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
Seminars, workshops and training events (number of days)	24	24	36	36
4. Workshop on models and forecasting tools for economic diversification and the achievement of the Sustainable Development Goals	–	–	12	12
5. Workshop on natural capital accounting	12	12	12	12
6. Training event on trade and market access instruments	12	12	–	–
7. Workshop on incorporation in national frameworks of the integrated planning and reporting toolkit and the macro and trade model in selected countries	–	–	12	12
Publications (number of publications)	3	3	4	2
8. Series of reports on benchmarking special economic zones in support of economic diversification, structural transformation, employment, production and society	2	2	–	–
9. Background study on the theme for the annual session of the Intergovernmental Committee of Senior Officials and Experts for Central Africa	1	1	1	1
10. On the state of economic diversification in Central Africa	–	–	1	1
11. On the economic diversification process in Central Africa: harnessing opportunities for sustainable consumption and production and greenhouse gas emission reduction and economic diversification strategies	–	–	1	–
12. On accelerating the effective implementation of national strategies on the Agreement Establishing the African Continental Free Trade Area: strengthening sustainability and inclusiveness	–	–	1	–
Technical materials (number of materials)	1	1	1	1
13. Policy brief on emerging issues in Central Africa	1	1	1	1
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services and high-level policy dialogues with Central African members of ECA on the implementation and monitoring of economic diversification and strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area.				
D. Communication deliverables				
Outreach programmes, special events and information materials: brochures and knowledge products, press briefings, media visits, newsletters and press releases on achievements on economic diversification and change leadership in the subregion.				
Digital platforms and multimedia content: maintenance of at least seven websites, digital platforms and communities of practices on economic diversification, industrialization and the Sustainable Development Goals.				

Component 4

Subregional activities in East Africa

Objective

- 18.142 The objective, to which this component contributes, is to achieve deeper regional integration in East Africa by advancing the operationalization of the African Continental Free Trade Area, increasing intraregional investments, harnessing the blue economy and enhancing regional tourism.

Strategy

- 18.143 To contribute to the objective, the component will:
- (a) Provide support to countries and regional economic communities through knowledge production, technical assistance, capacity-building and policy dialogues, on the development and effective implementation of their national and regional strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area African Continental Free Trade Area, and also the negotiation and arrangements concerning outstanding protocols

and instruments on the Area, including on investments, competition, intellectual property rights, electronic commerce, and women and young people in trade.

- (b) Build the capacity of the private sector, notably small and medium-sized enterprises, to take part in the African Continental Free Trade Area, through information and awareness-raising workshops on the functionalities of the instruments and protocols of the Area and also on innovative sources of financing;
 - (c) Engage in policy dialogue and provide training to promote transboundary investments and cost-effective trade logistics, including the creation and use of digital platforms and commodity exchanges to reduce asymmetries of information;
 - (d) Convene a subregional forum to raise awareness on issues related to the blue economy, including inland waterway transport, and the potential of the blue economy to diversify goods and services and to operationalize the African Continental Free Trade Area, with a particular focus on multisectoral approaches to fisheries, maritime transport, management of freshwater resources, tourism, deep-sea mining and women's access to natural resources;
 - (e) In collaboration with subprogrammes 4, 5 and 8, develop indicators, collect data and use analytical tools to assess the socioeconomic and environmental potential of blue economy resources of members of ECA;
 - (f) Support members of ECA with the development of national tourism strategies, the implementation of guidelines for urban tourism, in line with the recommendations set out in the African tourism strategy, and provide training for members of ECA and regional economic communities on the production of high-quality tourism statistics in the subregion, in partnership with subprogrammes 4 and 9, the World Tourism Organization and the World Bank.
- 18.144 The above-mentioned work will help members of ECA make progress towards the achievement of Sustainable Development Goals 5, 7, 8, 11, 12, 13, 14 and 17.
- 18.145 The above-mentioned work is expected to result in:
- (a) National development planning frameworks incorporating and amplifying blue economy policies and strategies;
 - (b) Standardized methodologies for tourism data collection and analysis in the subregion;
 - (c) Increased market diversification and economic resilience to external shocks, related in particular to the blue economy and the tourism sector;
 - (d) Deeper regional integration and improved connectivity of landlocked countries, through harmonized strategies and policies for inland waterway transport;
 - (e) Higher levels of intraregional trade in goods and services;
 - (f) Harmonization of investment regimes and investment promotion strategies, and improved regulatory frameworks governing investment.

Programme performance in 2022

Integrated tourism data in the national accounting system of Uganda

- 18.146 Tourism satellite accounts provide an internationally recognized and standardized method of assessing the scale of tourism-related production and its links across different sectors. This method is instrumental in guiding both the private sector and Governments in making optimal investment decisions in the tourism sector and thereby fostering economic growth. Between 2017 and 2022, the component supported various countries, including Uganda, in the formulation of their tourism satellite accounts. In 2017, the component supported measures to build the capacity of Ugandan technical experts from the Ministry of Tourism, the Ministry of Finance and Planning, the Uganda Bureau of Statistics, the Uganda Tourism Board, the Uganda Wildlife Authority, the Uganda Tourism

Association, the Uganda Hotel Owners Association, the Bank of Uganda and the Civil Aviation Authority to develop their tourism satellite accounts, but the process was not completed because of data gaps. In 2018, the component supported the Uganda Bureau of Statistics in conducting surveys to close data gaps and ensure that adequate tourism data were made available in 2019. The process was interrupted, however, by the COVID-19 pandemic and support in this regard could only be resumed in Uganda in 2022.

18.147 In 2022, leveraging the experience gained by other countries in developing tourism satellite accounts, the component organized capacity-building workshops for technical experts on tourism and carried out consultation sessions with key institutions to increase their understanding of how to construct such accounts. In September 2022, the component organized a workshop attended by 15 trained experts, to construct 10 tables of tourism satellite accounts. Subsequently, a workshop was conducted in December 2022 to review and validate the first tourism satellite account in Uganda and was attended by 26 technical experts and senior government officials. The whole process was characterized by the strong sense of ownership manifested by the Government.

18.148 Progress towards the objective is presented in the performance measure below (see table 18.25).

Table 18.25
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)
–	–	Uganda tourism satellite account validated, enabling informed decision-making on investments in the tourism sector

Planned results for 2024

Result 1: harnessing the potential of the blue economy, including tourism, within the African Continental Free Trade Area

Programme performance in 2022 and target for 2024

18.149 The component's work contributed to one member of ECA (United Republic of Tanzania) adapting the blue economy valuation toolkit to the national context, which did not meet the planned target of at least two additional members of ECA implementing subregional initiatives in the area of the blue economy. The target was not met owing to the limited availability of the reliable data in selected members of ECA required for the formulation of blue economy satellite accounts.

18.150 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 18.26).

Table 18.26
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
Nine policy frameworks and tools developed by members of ECA on the blue economy	Eleven policy frameworks and tools developed by members of ECA on the blue economy	One country (United Republic of Tanzania) adapted the blue economy valuation toolkit to the national context	An additional three members of ECA implement subregional initiatives in the	One additional member of ECA implements a policy framework in the area of the blue economy

Section 18 Economic and social development in Africa

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
One country (Seychelles) finalized draft tourism satellite accounts (awaiting government approval)	Two members of ECA (Kenya and the United Republic of Tanzania (Zanzibar)) finalized tourism satellite accounts		area of the blue economy	

Result 2: designing and implementing policy frameworks on trade, the blue economy and tourism
Programme performance in 2022 and target for 2024

- 18.151 The component's work contributed to the enhanced capacity of one member of ECA (United Republic of Tanzania) to design policy frameworks in trade and the blue economy and two members (Kenya and Rwanda) having implemented policy and strategy frameworks in trade and tourism, which met the planned targets.
- 18.152 Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 18.27).

Table 18.27
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
–	Two members of ECA with enhanced capacity to design policy frameworks in the areas of trade, the blue economy and tourism	Enhanced capacity of one member of ECA (United Republic of Tanzania) to design a policy framework in trade and the blue economy Two members of ECA (Kenya and Rwanda) implemented policy and strategy frameworks in trade and tourism	Two additional members of ECA implemented policy and strategy frameworks in trade, the blue economy or tourism	One additional member of ECA implements policy and strategy frameworks in tourism

Result 3: members of ECA shift from formulation to implementation of their African Continental Free Trade Area national strategies
Proposed programme plan for 2024

- 18.153 The component's work contributed to ten countries (Burundi, Democratic Republic of the Congo, Djibouti, Ethiopia, Kenya, Rwanda, Seychelles, Somalia, Uganda and United Republic of Tanzania) ratifying the Agreement Establishing the African Continental Free Trade Area. The component has been providing support to members of ECA and regional economic communities for the formulation of their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area and the identification of priority export products.

Lessons learned and planned change

18.154 The lesson for the component was the need to shift the focus of its support from formulation toward the effective implementation of these strategies, building on its experience of supporting Kenya and Rwanda where implementation had already started. In applying this lesson, the component will support additional members of ECA in the implementation of their national strategies, conducting needs assessments to ensure that its technical assistance is more demand-driven. It will also support members of ECA in organizing awareness-raising activities for the private sector, civil society, academia and government institutions on instruments and protocols of the African Continental Free Trade Area, with a view to enhancing engagement in regional integration and optimizing the implementation of the Agreement Establishing the African Continental Free Trade Area.

18.155 Expected progress towards the objective is presented in the performance measure below (see table 18.28).

Table 18.28
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
–	Four out of fourteen countries (Burundi, Democratic Republic of the Congo, Kenya and Rwanda) and one regional economic community (East African Community) formulated African Continental Free Trade Area strategies	An additional three countries (Comoros, South Sudan and Somalia) and one regional economic community (Intergovernmental Authority on Development) formulated strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area Two out of fourteen countries (Kenya and Rwanda) started implementation of their national strategies on the Agreement Establishing the African Continental Free Trade Area	One additional country implements its national strategy on the Agreement Establishing the African Continental Free Trade Area	One additional country implements its national strategy on the Agreement Establishing the African Continental Free Trade Area

Deliverables

18.156 Table 18.29 lists all deliverables of the component.

Table 18.29

Subprogramme 7, component 4: deliverables for the period 2022–2024, by category and subcategory

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	2	2	2	2
1. Documentation for the Intergovernmental Committee of Senior Officials and Experts for East Africa	2	2	2	–
2. Annual report on progress in the implementation of the agreed-upon regional and international development agenda in East Africa	–	–	–	1
3. Report to the Intergovernmental Committee of Senior Officials and Experts for East Africa on the implementation of ECA work in East Africa	–	–	–	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
4. Session of the Intergovernmental Committee of Senior Officials and Experts for East Africa	8	8	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	3	4	5	2
5. On trade in services and emergence of regional value chains	1	1	1	–
6. On e-commerce opportunities and challenges in East Africa	–	–	1	–
7. On urban tourism and the blue economy in East Africa	1	1	2	1
8. Fellowship programme for young African economists to build their capacity in the area of regional integration and trade	1	2	1	1
Seminars, workshops and training events (number of days)	10	15	33	21
9. Seminars on regional integration, trade and the African Continental Free Trade Area in East Africa	5	5	5	4
10. Workshops on trade, investment, competition, gender equality and women's empowerment and e-commerce in East Africa	1	1	1	4
11. Workshops on commodity exchanges, deepening of regional value chains and role of trade corridors to foster operationalization of the African Continental Free Trade Area in East Africa	–	–	2	2
12. Workshop on competition and intellectual property rights policies and regulatory advances in East Africa	–	–	3	–
13. Workshops on the African Continental Free Trade Area and its opportunities and challenges for women and youth in East Africa	–	–	2	–
14. Workshops on Islamic financing and sustainable financing	–	–	2	–
15. Workshops on access to financing investments: financial technology and the role of cryptocurrencies for regional investment	–	–	3	–
16. Workshops on social cohesion and linkages between development and humanitarian assistance	1	–	3	–
17. Workshop on e-commerce opportunities and challenges in East Africa	–	–	3	3
18. Workshops on ocean economy policy experiences from East Africa	1	2	4	–
19. Workshops on tourism satellite accounts in East Africa	1	5	4	–
20. Training event on strategies to enhance the services trade in East Africa	1	2	1	–
21. Workshop on blue economy policy and strategy in East Africa	–	–	–	4
22. Workshop on tourism policy and strategy in East Africa	–	–	–	4
Publications (number of publications)	5	5	5	4
23. Subregional profile	1	1	1	1
24. On regional integration and operationalization of the African Continental Free Trade Area in East Africa	1	1	1	1

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
25. On blue economy policy and strategy experiences from East Africa	1	1	1	1
26. On tourism policy and strategy experiences and tourism satellite accounts in East Africa	1	1	1	1
27. On strategies to enhance the trade in services and investment in East Africa	1	1	1	–
Technical materials (number of materials)	3	3	3	1
28. On priority socioeconomic development issues in East Africa	3	3	3	1

C. Substantive deliverables

Consultation, advice and advocacy: advisory services to all 14 members of ECA in the subregion on implementation of the Agreement Establishing the African Continental Free Trade Area, inclusive growth and economic and social transformation through inter-agency coordination.

D. Communication deliverables

Outreach programmes, special events and information materials: quarterly booklets, pamphlets, fact sheets, wallcharts and information kits and videos to reach all 14 countries in the subregion.

External and media relations: quarterly engagements with national and regional media outlets (written blogs and interviews targeting 14 countries); and electronic briefs and press releases on major activities of the Subregional Office for Eastern Africa, including regional updates to reach all 14 countries in the subregion.

Digital platforms and multimedia content: monthly web-based information bulletins on global outreach.

Component 5

Subregional activities in Southern Africa

Objective

- 18.157 The objective, to which this component contributes, is to deepen regional integration and strengthen capacities to achieve inclusive industrialization for the reduction of poverty and inequality in Southern Africa.

Strategy

- 18.158 To contribute to the objective, the component will:
- (a) Undertake policy research and analysis on inclusive industrialization, regional integration and trade, and private sector development, and also on poverty and inequality; provide technical assistance to members of ECA, regional economic communities, and intergovernmental organizations; and disseminate best practices at the subregional and national levels in Southern Africa;
 - (b) Develop and disseminate policy tools and guidelines to promote industrialization, including value addition, manufacturing and value chain development, at the national and subregional levels in Southern Africa, thus contributing to the attainment of Goal 9 and related goals of Agenda 2063;
 - (c) Support members of ECA in the implementation of Vision 2050 of the Southern African Development Community (SADC) and its regional indicative strategic development plan for 2020–2030, thereby contributing to the achievement of Goals 1, 8, 9 and 10 and related goals of Agenda 2063;
 - (d) Collaborate with partners, including the African Union Southern Africa Regional Office, SADC, the Common Market for Eastern and Southern Africa (COMESA), the African Development Bank, the African Export-Import Bank, private sector associations and business councils, as well as universities and research institutions:

- (i) To strengthen the capacities of members of ECA to advance inclusive industrialization and regional integration through implementation of the SADC industrialization strategy and road map (2015–2063) and the COMESA industrial policy (2015–2030), the African Continental Free Trade Area and the free trade areas of the regional economic communities;
- (ii) To establish institutional and learning support structures and tools to support the private sector, including micro, small and medium-sized enterprises, to leverage digitalization, science, technology, and innovation to facilitate growth, business development and enhance productivity and competitiveness;
- (e) Build the capacities of members of ECA and the private sector, including micro, small and medium-sized enterprises, as appropriate:
 - (i) To strengthen their policies to address the challenges and opportunities of the green economy in the context of sustainable development and poverty eradication, and to increase productive capacities, in particular given the situation of energy resource deficiency in the region and the impact of climate change on key sectors of members of ECA;
 - (ii) To address the impact of external shocks, by rolling out initiatives aimed at supporting their recovery and strengthening their resilience to future shocks.

18.159 The above-mentioned work is expected to result in:

- (a) Enhanced implementation of the SADC Vision 2050 and indicative strategic plan, the SADC Industrialization Strategy and Roadmap, and also of the COMESA industrial policy;
- (b) Economic diversification and transformation through value addition and the development of regional value chains, accelerated by transboundary industrial clusters, hubs and special economic zones in selected members of ECA;
- (c) National industrial policies harmonized with regional industrial frameworks for improved industrial competitiveness of the subregion;
- (d) Accelerated implementation of the Agreement Establishing the African Continental Free Trade Area and the free trade agreements of the regional economic communities, increased intraregional trade in goods and services, and enhanced regional integration in Southern Africa;
- (e) Increased resilience and competitiveness of the private sector and micro, small and medium-sized enterprises, enhanced participation in industry and trade, and the development of national and regional value chains in Southern Africa;
- (f) Evidence-based policy responses related to poverty, inequality and vulnerability situations in Southern Africa through informed analyses of trends and causal factors.

Programme performance in 2022

Members of ECA in Southern Africa cooperate in development planning: revival of the SADC National Planning Entities Platform

18.160 Regional cooperation in national development can contribute to the better alignment of development plans with regional and global agendas. The component provided technical support to members of ECA and the SADC secretariat in reviving the SADC National Planning Entities Platform, bringing together ministries, agencies and commissions responsible for national development planning in the 16 members of SADC. The revival and operationalization of the Platform enabled the re-establishment of a formal space under which to share information and experiences on development planning. Once back in operation, the Platform is intended to strengthen regional and national linkages by facilitating the harmonization and alignment of national development plans with subregional agendas such as the SADC Industrialization Strategy and Roadmap (2015–2063) and the SADC Vision 2050, through

cooperation among national planning entities. In 2022, the Platform adopted its framework of operation, a resource mobilization strategy, and a workplan to guide its operations. The Platform also convened an online dialogue on the macroeconomic impacts of global crises on the SADC region. The dialogue enabled national planning entities to identify short-term, medium-term and long-term opportunities; develop specific recommendations on how countries can best manage the negative impacts; and explore how these could be incorporated into the work of the Platform and into national development plans and budgets.

18.161 Progress towards the objective is presented in the performance measure below (see table 18.30).

Table 18.30
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)
The network of national planning commissions and development planning ministries in Southern Africa formed in January 2020	Consultative process among national planning entities of members of ECA and the SADC secretariat on reviving the Platform	The SADC National Planning Entities Platform revived and operationalized, enabling members of ECA to exchange information and experience, identify priorities for the short, medium and long terms, and cooperate on development planning

Planned results for 2024

Result 1: inclusive industrialization in Southern Africa through private sector development

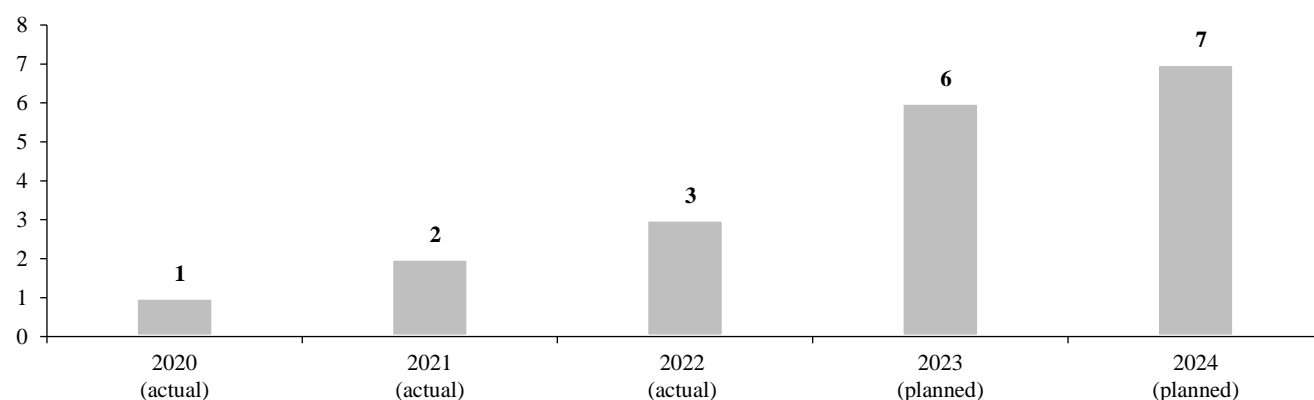
Programme performance in 2022 and target for 2024

18.162 The component's work contributed to one member of ECA (Eswatini) developing an initiative aimed at promoting the integration of micro, small and medium-sized enterprises in the inclusive industrialization agenda, which did not meet the cumulative planned target of five members of ECA. The target was not met owing to a delay in rolling out the initiatives to other countries, mainly occasioned by COVID-19 pandemic-related constraints and logistical challenges.

18.163 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XXIII).

Figure 18.XXIII

Performance measure: number of members of ECA that have developed initiatives aimed at promoting the integration of micro, small and medium-sized enterprises in the inclusive industrialization agenda (cumulative)



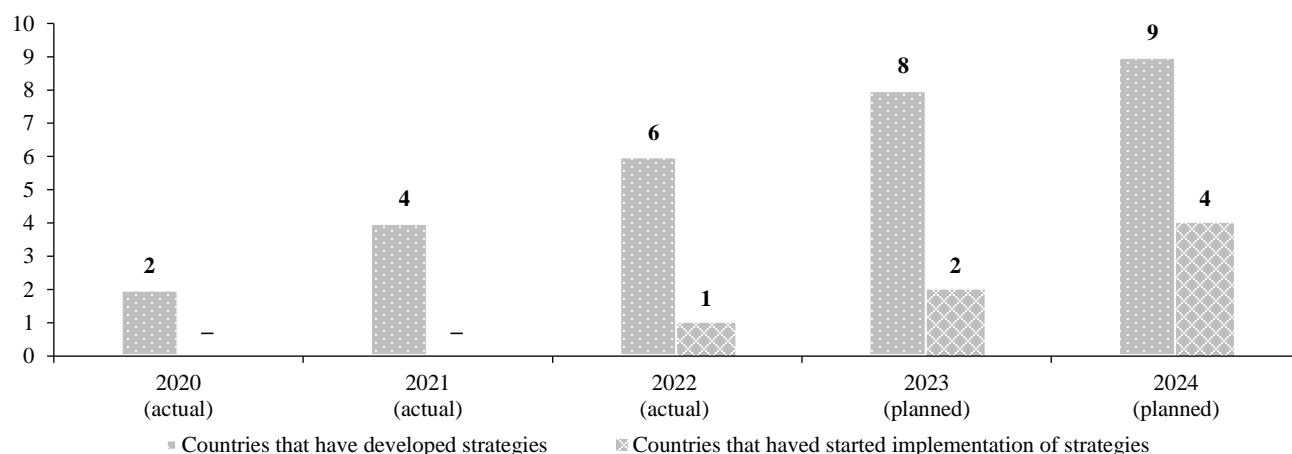
Result 2: accelerating intraregional trade through the African Continental Free Trade Area in Southern Africa

Programme performance in 2022 and target for 2024

- 18.164 The component's work contributed to an additional two countries (Mauritius and Mozambique) developing national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area, and one (Zambia) initiating the implementation of such strategies, which met the planned targets.
- 18.165 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XXIV).

Figure 18.XXIV

Performance measure: number of countries in Southern Africa that have developed and started implementation of national strategies on the Agreement Establishing the African Continental Free Trade Area (cumulative)



Result 3: Southern African members of ECA revise and implement their national industrial policy frameworks in alignment with regional industrialization strategies

Proposed programme plan for 2024

- 18.166 The component focuses on the alignment of national and regional policies to support industrial development in Southern Africa and supports members of ECA in stimulating an export diversification strategy through value addition and manufacturing, with the aim of increasing the share of manufacturing value added in GDP in the subregion from 11.9 per cent as of 2021 towards the SADC target of 30 per cent by 2030. An increased number of members of ECA have requested support in reviewing their industrial policies, with a view to developing priority value chains and local content strategies (policy measures implemented by Governments that typically require a certain percentage of inputs used in various stages of the production process to be sourced from the domestic economy), in line with the SADC Industrialization Strategy and Roadmap and the COMESA industrial policy.

Lessons learned and planned change

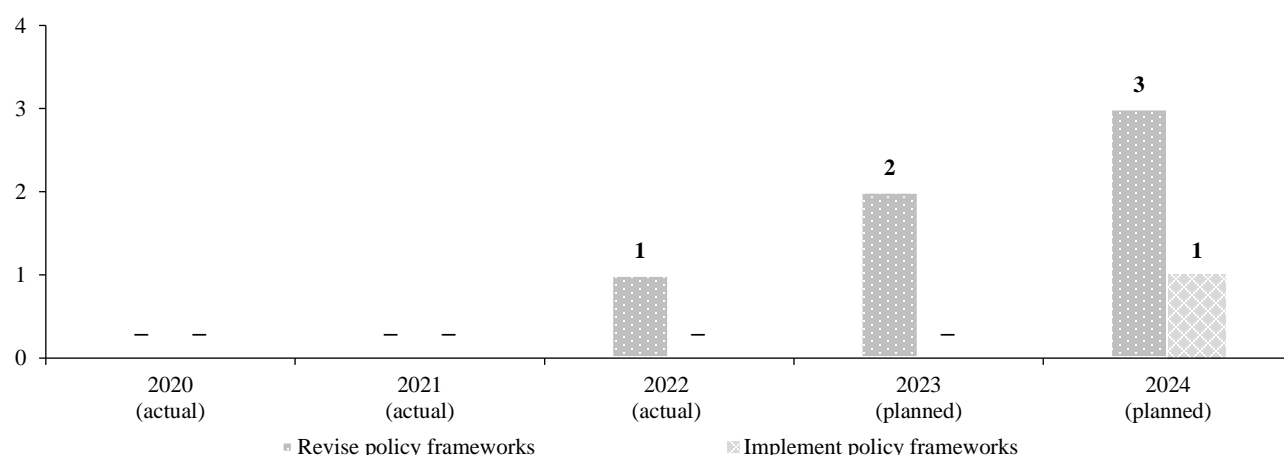
- 18.167 The lesson for the component was that strategic thinking, sound analytical products, continuous engagement and partnerships at all levels are useful tools for influencing policy changes and critical to supporting the design and effective implementation of industrialization initiatives. In applying these lessons, the component will provide members of ECA with analyses and policy briefs on identified areas of priority alignment and the harmonization of industrialization policies, and will provide technical support for the review of national industrial policies. The component will also

support strategic thinking about value addition and value chain development, private sector and micro, small and medium-sized enterprise development, and implementation of the Agreement Establishing the African Continental Free Trade Area by convening public forums and policy dialogues to engage and forge partnerships with key stakeholders such as government officials, policymakers and the private sector, including micro, small and medium-sized enterprises.

18.168 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXV).

Figure 18.XXV

Performance measure: number of Southern Africa members of ECA that revise and implement their national industrial policy frameworks in alignment with regional industrialization strategies (cumulative)



Deliverables

18.169 Table 18.31 lists all deliverables of the component.

Table 18.31

Subprogramme 7, component 5: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	4	4	4	4
1. Annual report on the work of ECA in Southern Africa	1	1	1	1
2. Report to the Intergovernmental Committee of Senior Officials and Experts for Southern Africa	1	1	1	1
3. Report on key economic and social developments and prospects for regional integration in Southern Africa	1	1	1	1
4. Progress report on regional and international agendas and other special initiatives in Southern Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	8	8	8	8
5. Annual session of the Intergovernmental Committee of Senior Officials and Experts for Southern Africa	8	8	8	8

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	2	2	2	2
6. On industrialization and regional integration in Southern Africa	1	1	1	1
7. Fellowship programme for young African economists on inclusive industrialization and regional integration	1	1	1	1
Seminars, workshops and training events (number of days)	6	4	6	6
8. Training event on regional integration in Southern Africa	2	–	2	2
9. Workshop on economic and social development in Southern Africa	2	2	2	2
10. Training event on inclusive industrialization and regional integration	2	2	2	2
Publications (number of publications)	2	1	2	3
11. On regional integration in Southern Africa	1	–	1	1
12. On industrialization in Southern Africa	1	1	1	1
13. On poverty and inequality in Southern Africa	–	–	–	1
Technical materials (number of materials)	2	2	2	2
14. On industrialization and economic transformation in Southern Africa	1	1	1	1
15. On economic and social development	1	1	1	1
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services, including technical knowledge, upon request by members of ECA, regional economic communities and intergovernmental organizations, on inclusive industrialization, value chain development, special economic zones, regional integration and operationalization of the African Continental Free Trade Area, private sector and micro, small and medium-sized enterprise development, and tourism; and consultation and advice for the work of 11 United Nations country teams in Southern Africa.				
Databases and substantive digital materials: database of economic and social statistics on the 11 members of ECA in Southern Africa.				
D. Communication deliverables				
Outreach programmes, special events and information material: events and quarterly electronic newsletters on inclusive industrialization and regional integration.				
Digital platforms and multimedia content: subprogramme's website; content for social media accounts and communities of practice.				

Subprogramme 8 Economic development and planning

Objective

- 18.170 The objective, to which this subprogramme contributes, is to strengthen the development planning of African countries and to improve their capacity to formulate and manage effective public sector policies for structural transformation and sustainable development.

Strategy

- 18.171 To contribute to the objective, the subprogramme will:
- (a) Deliver face-to-face and online training based on enriched content on sectoral, national and regional development and medium to long term planning to deal with the socioeconomic impact of the COVID-19 pandemic, climate change and other crises, based on updated content on

- economic and social policy formulation and management, which integrates risk management dimensions;
- (b) Promote peer learning and collaboration among African development planners through communities of practice and broaden access to the digitized knowledge repository of the African Institute for Economic Development and Planning on the evolution of development planning in Africa and through policy briefs and research papers;
 - (c) In cooperation with resident coordinator offices, other subprogrammes and components and external partners, enhance countries' capacity to monitor and evaluate the implementation of the 2030 Agenda and Agenda 2063, using the integrated planning and reporting toolkit developed by ECA;
 - (d) Foster knowledge generation, cross-fertilization and knowledge-sharing through research products, fellowship programmes, development seminars and high-level policy dialogues;
 - (e) Support the integration of a gender perspective and youth-related issues in all relevant public policies through capacity-building programmes that also consider issues such as social inclusion, entrepreneurship, employment, green economy in the context of sustainable development and poverty eradication, innovation and digital transformation.
- 18.172 In doing so, the subprogramme will help members of ECA to make progress towards Goals 1, 5, 7, 8, 10 and 13.
- 18.173 The above-mentioned work is expected to result in:
- (a) Engagement of development planners and policymakers in policy management and development planning processes which take into account global developments and emerging risks, in support of structural transformation and increased resilience of national economies;
 - (b) More effective formulation, management and influencing of public policies by officials and other stakeholders;
 - (c) Identification and rectification by development planners and other stakeholders of the structural and systemic impediments to sustainable development;
 - (d) More inclusive approaches to the formulation of development policies by members of ECA, including through the formulation of social protection policies.

Programme performance in 2022

Active involvement of youth in national, regional and global policymaking processes

- 18.174 The large number of young people in Africa present an enormous opportunity for economic and social transformation. The subprogramme provided training to 629 course participants in youth-related issues in such areas as macroeconomic growth; debt management; climate change; social inclusion; trade; gender equality and women's empowerment. In addition, the subprogramme also provided training to the ECA Young Economists Network on macro-economic modelling, with a view to enabling participants to make an active contribution to their countries' strategic foresight. Following the various training activities, the subprogramme conducted impact surveys, in which 69 per cent of the respondents confirmed, with specific evidence, that they had made use of the knowledge acquired in the formulation of national policies. For example, some trainees had been considered sufficiently skilled to participate as climate negotiators in the twenty-seventh session of the Conference of the Parties to the United Nations Framework Convention on Climate Change. In addition, selected members of the Network contributed to research in support of double-digit growth on the continent and delivered scientific papers to inform decision-making processes.
- 18.175 Progress towards the objective is presented in the performance measure below (see table 18.32).

Table 18.32
Performance measure

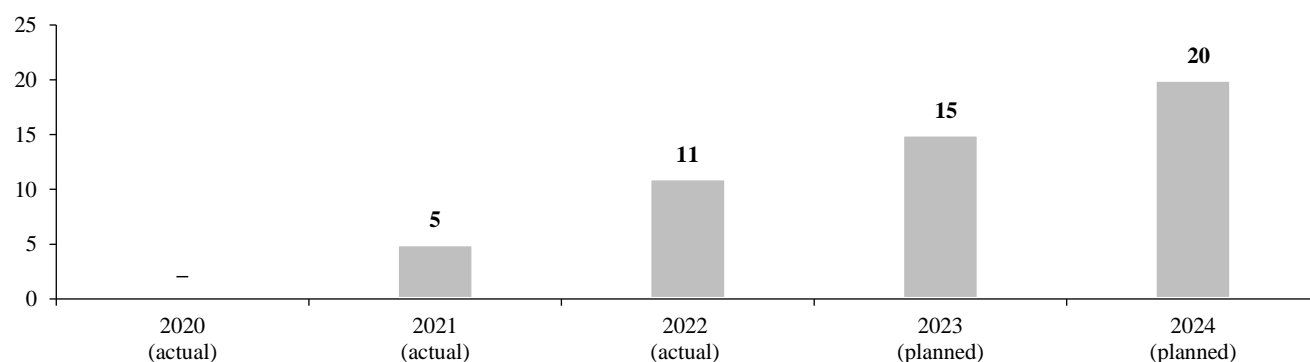
2020 (actual)	2021 (actual)	2022 (actual)
—	—	<p>Confirmation by 69 per cent of respondents, with specific evidence, that they supported the formulation of national policies</p> <p>Trained negotiators actively participated in climate negotiations at the twenty-seventh session of the Conference of the Parties to the United Nations Framework Convention on Climate Change</p> <p>Selected members of the ECA Young Economists Network contributed to research and delivered scientific papers to inform decision-making processes.</p>

Planned results for 2024**Result 1: more inclusive and resilient economies****Programme performance in 2022 and target for 2024**

- 18.176 The subprogramme's work contributed to the development of six additional policies by members of ECA (Gabon, Gambia (two policies), Namibia (two policies) and Senegal) on innovative means of financing and public policies on gender parity, the informal economy and extractive governance, for a cumulative total of 11 policies directed towards building more inclusive and resilient societies, which exceeded the planned target of 10 policies.
- 18.177 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XXVI).

Figure 18.XXVI

Performance measure: number of policies developed by members of ECA directed towards building more inclusive and resilient economies (cumulative)



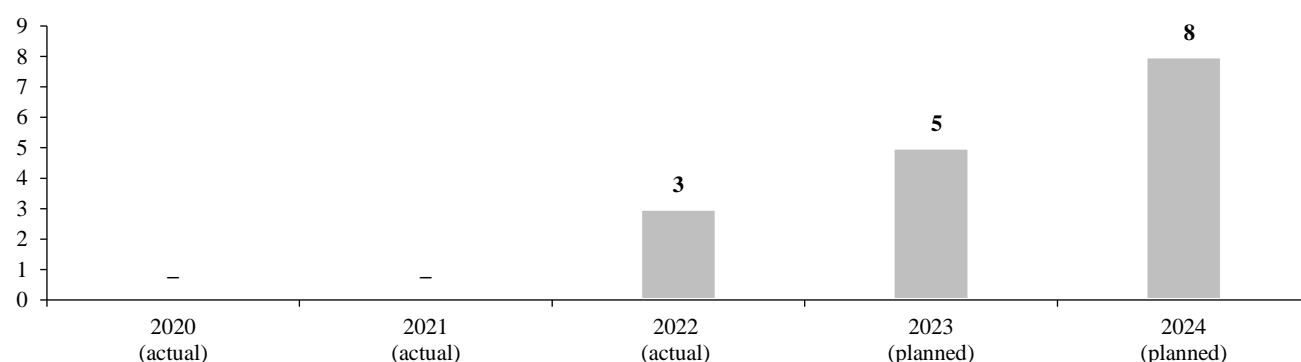
Result 2: mainstreaming risk management into policy planning and development

Programme performance in 2022 and target for 2024

- 18.178 The subprogramme's work contributed to the development of three policies by members of ECA that include integrated risk management, specifically a draft social affirmative policy targeting the most vulnerable (Congo); a microfinance strategy to support livelihood diversification towards promoting economic activities (Nigeria); and a national social protection policy framework (Zimbabwe), which met the planned target.
- 18.179 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XXVII).

Figure 18.XXVII

Performance measure: policies developed by members of ECA that include integrated risk management (cumulative)



Result 3: members of ECA integrate social protection into development planning and economic analysis

Proposed programme plan for 2024

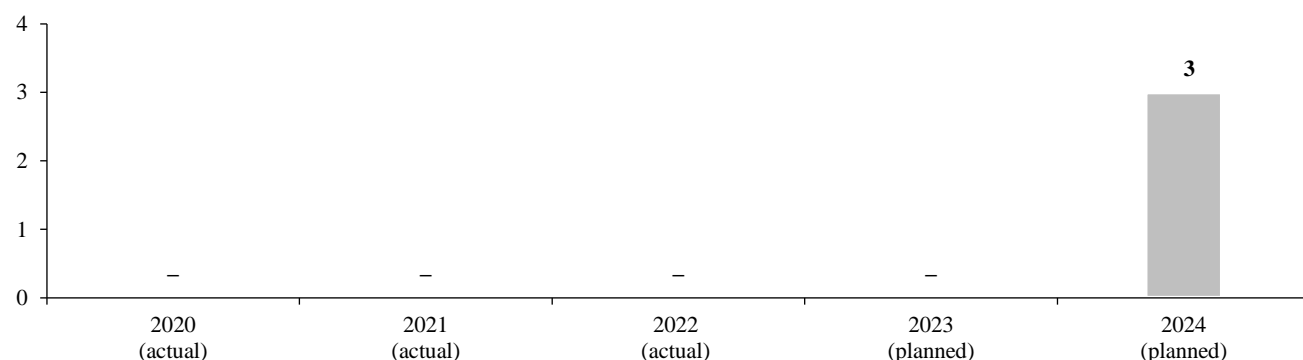
- 18.180 The COVID-19 pandemic has exposed significant gaps in the coverage, comprehensiveness and adequacy of social protection systems. More investment in social protection is needed to close these protection gaps, facilitate faster and inclusive socioeconomic recovery and enhance resilience to future shocks. The subprogramme has been working to strengthen the capacity of members of ECA to mainstream social services and social protection into development planning and economic analysis.

Lessons learned and planned change

- 18.181 The lesson for the subprogramme was the need to integrate the social dimension of the development agendas into its capacity-building programmes. In applying the lesson, the subprogramme will conduct assessments and consult with members of ECA in 2023 to identify specific aspects where knowledge and skills can be strengthened and will develop and deliver training to policymakers on those aspects, with a view to strengthening their capacity to integrate social protection in the development planning. In that undertaking, the subprogramme will also collaborate with United Nations country teams and regional stakeholders.
- 18.182 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXVIII).

Figure 18.XXVIII

Performance measure: number of members of ECA whose development policies integrate social protection (annual)



Deliverables

18.183 Table 18.33 lists all deliverables of the subprogramme.

Table 18.33

Subprogramme 8: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	1	1	1	1
1. Report to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	4	—	4	4
2. Statutory meetings of the Governing Council of the African Institute for Economic Development and Planning	2	—	2	2
3. Meetings of the Technical Advisory Committee of the Governing Council of the African Institute for Economic Development and Planning	2	—	2	2
Conference and secretariat services for meetings (number of three-hour meetings)	4	—	4	4
4. Meetings of the Governing Council of the African Institute for Economic Development and Planning	2	—	2	2
5. Meetings of the Technical Advisory Committee of the Governing Council of the African Institute for Economic Development and Planning	2	—	2	2
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	53	57	53	53
6. Projects to design and deliver a portfolio of training programmes (in English and French) on development planning and economic management, including self-paced, instructor-led and blended courses or webinars to enhance the skills of middle-level, senior and executive-level public officials from African countries	50	54	50	50
7. Projects to design and deliver master's degree programmes on industrial policy, development planning and natural resources governance to build the capacity of senior and executive-level public officials from African countries	1	1	1	1
8. Visiting research fellowships for policy researchers and African policy officials to undertake publishable work leading to policy recommendations on development planning and economic management	2	2	2	2

<i>Category and subcategory</i>	<i>2022 planned</i>	<i>2022 actual</i>	<i>2023 planned</i>	<i>2024 planned</i>
Seminars, workshops and training events (number of days)	20	24	20	20
9. Seminars on various aspects of development planning and economic management to build the capacity of African senior policymakers through mutual learning and knowledge exchange	12	16	12	12
10. Workshops on curriculum development, gathering experts to develop new training courses addressing the deduced and expressed capacity development needs of members of ECA	8	8	8	8
Publications (number of publications)	4	7	4	4
11. On economic management and development planning	4	7	4	4
Technical materials (number of materials)	34	54	27	35
12. On economic management and development planning	24	34	12	20
13. On development planning and economic management for use in self-paced distance learning uploaded to classified knowledge repositories	10	20	15	15
C. Substantive deliverables				
Consultation, advice and advocacy: advisory services to five members of ECA and three regional economic communities on economic management, development planning and capacity-building.				
Databases and substantive digital materials: two communities of practice for African development planners.				
D. Communication deliverables				
Outreach programmes, special events and information materials: high-level policy dialogues involving policymakers, the private sector and subject-matter experts on various issues pertaining to African economic development and planning, with particular emphasis on those related to the 2030 Agenda.				
External outreach and media relations: information kit for the African Institute for Economic Development and Planning comprising a strategic plan, training brochures, booklets, leaflets, kakemonos, banners and assorted accessories.				
Library services: books, journals and other library materials on economic management and development planning in French and English.				

Subprogramme 9

Poverty, inequality and social policy

Objective

- 18.184 The objective, to which this subprogramme contributes, is to eradicate extreme poverty and reduce inequality through ensuring that members of ECA have improved policies and strategies for social investment and productive urban job creation.

Strategy

- 18.185 To contribute to the objective, the subprogramme will:
- (a) Develop analytical knowledge, provide technical assistance and promote regional dialogue and learning for members of ECA on designing national policies and strategies for the eradication of extreme poverty, reduction of inequality and mitigation of vulnerability in these areas;
 - (b) Generate knowledge, provide technical assistance to members of ECA and organize regional dialogue and learning on strategies that leverage migration for inclusive development in Africa;
 - (c) Develop analytical knowledge and provide technical assistance to members of ECA in the regional implementation and appraisal of global agreements, including the Global Compact for Safe, Orderly and Regular Migration, the Madrid International Plan of Action on Ageing, 2002, the Programme of Action of the International Conference on Population and Development, the

Addis Ababa Declaration on Population and Development in Africa beyond 2014 and the New Urban Agenda;

- (d) Enhance knowledge and skills of members of ECA through technical assistance and facilitating regional policy learning and dialogue to promote sustainable urbanization that enhances job creation, revenues and economic growth, helping members of ECA to make progress towards Goal 11.

18.186 The above-mentioned work is expected to result in:

- (a) Enhanced, evidence-based policy options for poverty eradication, reduction in inequality and protection of the economically vulnerable;
- (b) Strengthened responses by members of ECA to address migration and population and development challenges and opportunities;
- (c) Increased prioritization of productive urban job creation in national development planning towards eradicating extreme poverty and reducing inequality;
- (e) Improved economic and financial recovery and resilience in African countries.

Programme performance in 2022

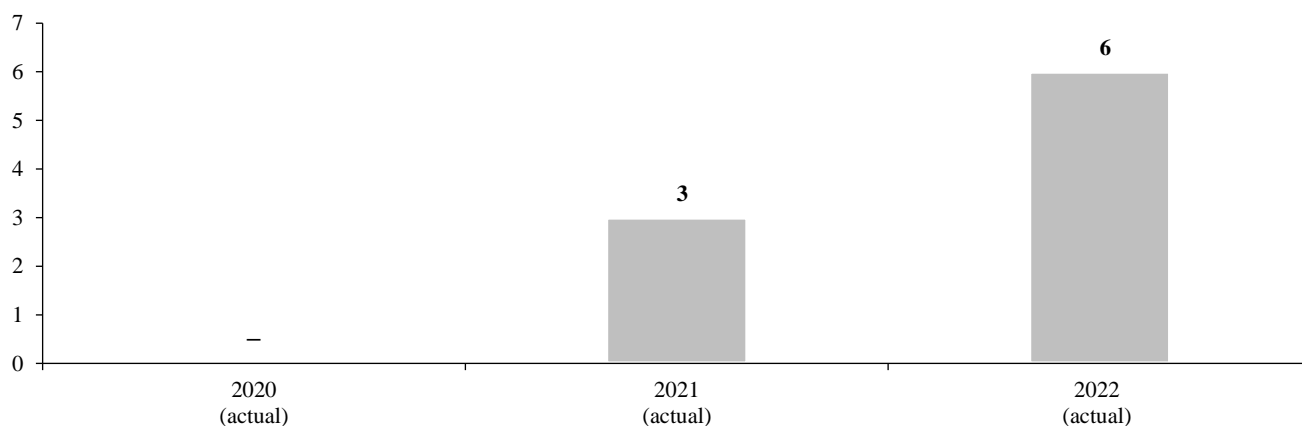
Members of ECA monitor the economy of cities to inform policies for sustainable urbanization

18.187 African cities generate more than half of the region's GDP yet the economic contribution of cities is not systematically monitored. With the technical support of the subprogramme, six African cities (Accra, Harare, Kigali, Lusaka, Maseru and Yaoundé) have already estimated their city GDP and the findings have been critical in informing evidence-based planning and policies. For instance, in Accra and Harare, the city GDP estimates were a key aspect in developing resilience and economic recovery plans of the respective cities. The exercise also highlighted key challenges and opportunities as a basis for effective policies to optimize the economic role and contribution of the cities.

18.188 Progress towards the objective is presented in the performance measure below (see figure 18.XXIX).

Figure 18.XXIX

Performance measure: number of members of ECA that assessed the economic contribution and potential of their cities (cumulative)



Planned results for 2024

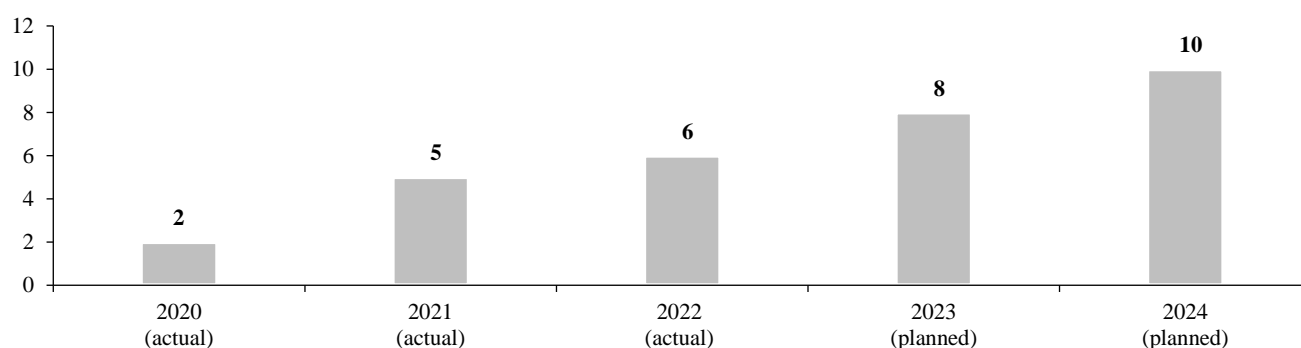
Result 1: designing inclusive policies

Programme performance in 2022 and target for 2024

- 18.189 The subprogramme's work contributed to one additional member of ECA, Namibia, using digital tools to design inclusive social policies for reducing risk and vulnerability, resulting in a total of six members of ECA (Chad, Kenya, Mauritania, Mozambique, Nigeria and Namibia) using such tools, which met the planned target.
- 18.190 Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 18.XXX).

Figure 18.XXX

Performance measure: number of members of ECA that used digital tools to design inclusive social policies for reducing risk and vulnerability (cumulative)



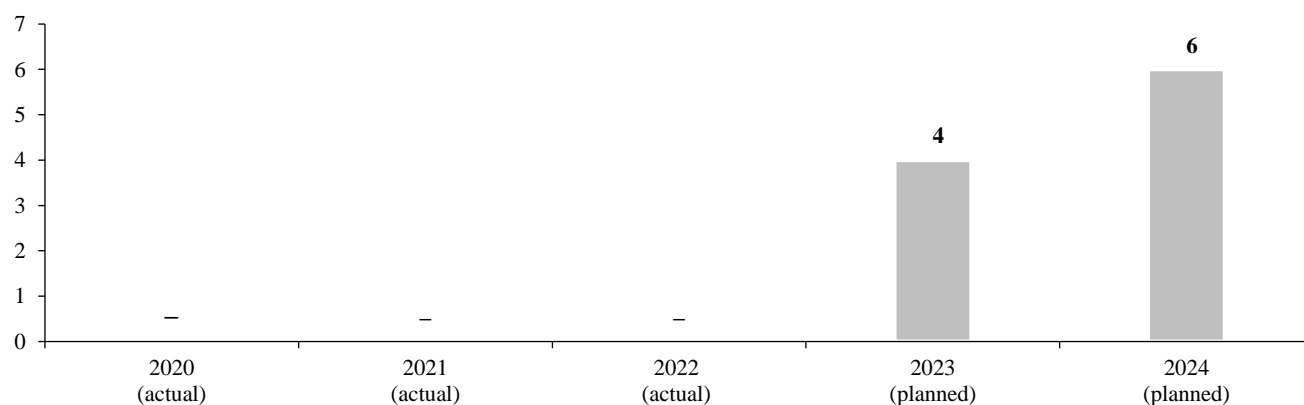
Result 2: leveraging continental initiatives for promoting youth policies

Programme performance in 2022 and target for 2024

- 18.191 The subprogramme's work contributed to building the knowledge base and developing a new approach to youth employment which integrates demographic variables through a life cycle, which did not meet the planned target of two countries with increased capacity in designing youth policies. The target was not met because of operational constraints which limited the ability to engage in advisory services; instead the development of knowledge products (technical reports and policy briefs) was prioritized.
- 18.192 Progress towards the objective and the target for 2024 is presented in the performance measure below (see figure 18.XXXI).

Figure 18.XXXI

Performance measure: number of countries engaged in designing youth policies that leverage continental initiatives (cumulative)



Result 3: local governments design resource mobilization policies for improved financial sustainability

Proposed programme plan for 2024

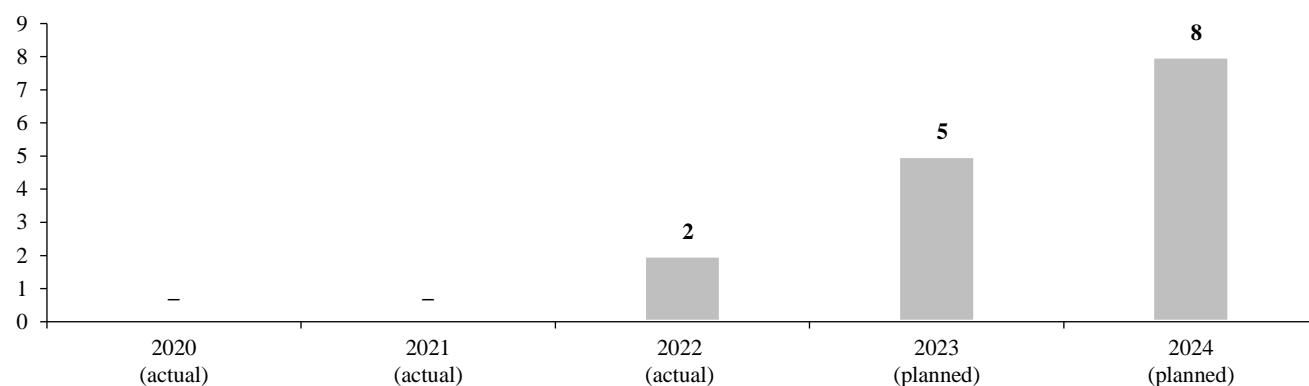
- 18.193 Local revenues have the potential to contribute substantially to domestic resource mobilization. To date, the subprogramme has developed a financial performance assessment framework with methodologies, tools, dimensions and indicators to measure the fiscal performance of cities. The framework provides the basis for collecting data, mainly related to the revenue side of fiscal performance, with the aim of enhancing the generation of local revenues, and it has been pilot tested in two cities (Accra and Harare).

Lessons learned and planned change

- 18.194 The lesson for the subprogramme was the need to implement technical assistance projects through a multi-level and multi-sector approach to ensure coherent collaboration with all levels and sectors of government. In applying the lesson, the subprogramme will work through a national project implementation team in each country. The subprogramme will provide technical assistance to African cities and local and national Governments through a chain of interventions, ranging from generating evidence to the design of actual interventions for improved fiscal space. As a foundation, the subprogramme will support members of ECA in assessing the financial performance of the target cities, using the financial assessment framework to determine the current status and priority areas of potential interventions to broaden and strengthen the fiscal space through both city and national level intervention. Such evidence will be used to design new and innovative solutions for expanding fiscal space in each city, tailored to the local and national contexts, to enhance their financial performance and contribute to national revenues.
- 18.195 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXXII).

Figure 18.XXXII

Performance measure: number of cities that have assessed their fiscal performance as evidence base for designing improved fiscal policies and planning (cumulative)



Deliverables

18.196 Table 18.34 lists all deliverables of the subprogramme.

Table 18.34

Subprogramme 9: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	–	–	1	–
1. Report to the Committee on Social Policy, Poverty and Gender	–	–	1	–
Substantive services for meetings (number of three-hour meetings)	–	–	4	–
2. Meetings of the Committee on Gender, Poverty and Social Policy	–	–	4	–
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	5	5	3	3
3. On urbanization and development to build the capacity of national policymakers	2	2	1	1
4. On social policy in Africa to enhance the capacities of policymakers in selected countries	2	2	1	1
5. Fellowship programme for young African scholars to build their capacity in the demographic dividend, employment, urbanization and migration	1	1	1	1
Seminars, workshops and training events (number of days)	13	13	11	10
6. Workshops on urbanization and development to build the policy capacity of members of ECA	4	4	4	4
7. Workshop on peace and security in Africa in the context of the concept of human security in accordance with General Assembly resolution 66/290	1	1	1	–
8. Workshops on social policies and policy dialogues for national policymakers in selected countries	8	8	6	6
Publications (number of publications)	5	4	6	3
9. African Social Development Report	–	–	1	1
10. On the state of urbanization in Africa for evidence-based policymaking	1	1	1	1
11. On strategies to reduce the poverty gap in Africa	1	1	–	–
12. On the African human security Index (qualitative and quantitative)	–	–	1	–

Section 18 Economic and social development in Africa

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
13. On international migration in Africa	1	1	–	–
14. Africa Migration Report	–	–	1	1
15. Regional report on the Madrid International Plan of Action on Ageing	1	1	1	–
16. Regional report on the International Conference on Population and Development	1	–	1	–
Technical materials (number of materials)	3	3	3	4
17. On urbanization to inform African policymakers	2	2	1	2
18. On security and development in Africa in the context of the concept of human security in accordance with General Assembly resolution 66/290	–	–	1	–
19. On poverty and inequality	1	1	1	–
20. On social development	–	–	–	1
21. On migration	–	–	–	1
C. Substantive deliverables				
Consultation, advice and advocacy: advice on evidence-based policies, strategies and investment to national policymakers in seven selected members of ECA; advice for improved capacities in policy formulation, implementation and monitoring; policy dialogues for enhanced policy learning and exchange at the national and regional levels.				
D. Communication deliverables				
Outreach programmes, special events and information materials: flyers, brochures and advocacy materials on the work of the subprogramme, special events at relevant global and regional events, webinars and online seminars.				
External and media relations: press and media releases on the role of cities and social policy in the development of Africa.				
Digital platforms and multimedia content: digital platform and visual materials on voluntary local reviews, poverty and vulnerability and youth employment, among other issues.				

B. Proposed post and non-post resource requirements for 2024

Overview

18.197 The proposed regular budget resources for 2024, including the breakdown of resource changes, as applicable, are reflected in tables 18.35 to 18.37.

Table 18.35

Overall: evolution of financial resources by object of expenditure

(Thousands of United States dollars)

Object of expenditure	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Post	53 185.4	55 011.4	143.2	—	—	143.2	0.3	55 154.6
Other staff costs	3 141.8	4 972.9	—	—	(50.0)	(50.0)	(1.0)	4 922.9
Hospitality	4.7	22.7	—	—	—	—	—	22.7
Consultants	2 686.4	1 197.8	—	—	(28.7)	(28.7)	(2.4)	1 169.1
Experts	2 016.8	2 556.5	—	—	(3.7)	(3.7)	(0.1)	2 552.8
Travel of representatives	3.1	—	—	—	—	—	—	—
Travel of staff	2 066.6	1 338.6	—	—	(7.8)	(7.8)	(0.6)	1 330.8
Contractual services	7 309.9	7 368.7	—	—	511.7	511.7	6.9	7 880.4
General operating expenses	5 323.3	6 962.4	—	—	(298.0)	(298.0)	(4.3)	6 664.4
Supplies and materials	594.9	1 270.8	—	—	(237.3)	(237.3)	(18.7)	1 033.5
Furniture and equipment	2 647.2	2 771.2	—	—	237.7	237.7	8.6	3 008.9
Improvement of premises	33.8	64.5	—	—	—	—	—	64.5
Grants and contributions	587.8	3 642.0	(3 100.9)	—	(3.9)	(3 104.8)	(85.2)	537.2
Total	79 601.7	87 179.5	(2 957.7)	—	120.0	(2 837.7)	(3.3)	84 341.8

Table 18.36

Overall: proposed posts and post changes for 2024

(Number of posts)

	Number	Details
Approved for 2023	534	1 USG, 2 D-2, 15 D-1, 43 P-5, 69 P-4, 76 P-3, 27 P-2/1, 17 NPO, 284 LL
Post changes	—	
Proposed for 2024	534	1 USG, 2 D-2, 15 D-1, 43 P-5, 69 P-4, 76 P-3, 27 P-2/1, 17 NPO, 284 LL

Note: The following abbreviations are used in tables and figures: GS (OL), General Service (Other level); LL, Local level; NPO, National Professional Officer; USG, Under-Secretary-General.

Table 18.37

Overall: proposed posts by category and grade

(Number of posts)

Category and grade	2022 approved ^a	2023 approved ^a	Changes				2024 proposed ^a
			Technical adjustments	New/expanded mandates	Other	Total	
Professional and higher							
USG	1	1	—	—	—	—	1
D-2	2	2	—	—	—	—	2
D-1	15	15	—	—	—	—	15
P-5	43	43	—	—	—	—	43
P-4	69	69	—	—	—	—	69
P-3	76	76	—	—	—	—	76
P-2/1	27	27	—	—	—	—	27
Subtotal	233	233	—	—	—	—	233
General Service and related							
NPO	15	17	—	—	—	—	17
LL	287	284	—	—	—	—	284
Subtotal	302	301	—	—	—	—	301
Total	535	534	—	—	—	—	534

^a Includes two temporary posts (1 P-3 and 1 National Professional Officer).

18.198 Additional details on the distribution of the proposed resources for 2024 are reflected in tables 18.38 to 18.40 and figure 18.XXXIII.

18.199 As reflected in tables 18.38 (1) and 18.39 (1), the overall resources proposed for 2024 amount to \$84,341,800 before recosting, reflecting a net decrease of \$2,837,700 (or 3.3 per cent) compared with the appropriation for 2023. Resource changes result from two factors, namely: technical adjustments and other changes. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

Table 18.38

Overall: evolution of financial resources by source of funding, component and subprogramme

(Thousands of United States dollars)

(1) *Regular budget*

Component/subprogramme	2022 expenditure	2023 appropriation	Changes				2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total Percentage	
A. Policymaking organs	81.2	539.6	—	—	—	—	539.6
B. Executive direction and management	8 943.8	9 353.2	—	—	—	—	9 353.2
C. Programme of work							
1. Macroeconomic policy and governance	3 913.8	3 729.0	—	—	—	—	3 729.0
2. Regional integration and trade	3 343.3	3 372.8	—	—	—	—	3 372.8
3. Private sector development and finance	3 090.7	2 943.5	—	—	—	—	2 943.5
4. Data and statistics	5 241.9	5 010.3	17.8	—	—	17.8 0.4	5 028.1
5. Technology, climate change and natural resources management	3 450.0	3 383.4	—	—	—	—	3 383.4

Part V Regional cooperation for development

Component/subprogramme	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
6. Gender equality and women's empowerment	809.6	1 096.7	–	–	–	–	–	1 096.7
7. Subregional activities for development								
(a) Subregional activities in North Africa	3 063.6	3 024.5	15.6	–	–	15.6	0.5	3 040.1
(b) Subregional activities in West Africa	2 643.1	3 042.6	–	–	–	–	–	3 042.6
(c) Subregional activities in Central Africa	3 287.4	3 945.5	–	–	–	–	–	3 945.5
(d) Subregional activities in East Africa	2 888.6	3 141.4	–	–	–	–	–	3 141.4
(e) Subregional activities in Southern Africa	3 329.9	3 135.2	–	–	–	–	–	3 135.2
Subtotal, subprogramme 7	15 212.5	16 289.2	15.6	–	–	15.6	0.1	16 304.8
8. Economic development and planning	1 347.6	1 536.6	–	–	120.0	120.0	7.8	1 656.6
9. Poverty, inequality and social policy	2 529.7	3 304.4	–	–	–	–	–	3 304.4
Subtotal, C	38 939.2	40 665.9	33.4	–	120.0	153.4	0.4	40 819.3
D. Programme support	31 637.7	36 620.8	(2 991.1)	–	–	(2 991.1)	(8.2)	33 629.7
Subtotal, 1	79 601.8	87 179.5	(2 957.7)	–	120.0	(2 837.7)	(3.3)	84 341.8

(2) *Extrabudgetary*

Component/subprogramme	2022 expenditure	2023 estimate	Change	Percentage	2024 estimate
A. Policymaking organs	–	–	–	–	–
B. Executive direction and management	752.5	113.0	–	–	113.0
C. Programme of work					
1. Macroeconomic policy and governance	779.1	610.2	(290.4)	(47.6)	319.8
2. Regional integration and trade	5 681.9	5 010.4	(4 236.3)	(84.6)	774.1
3. Private sector development and finance	1 142.5	676.8	(275.5)	(40.7)	401.3
4. Data and statistics	3 461.1	2 517.6	(1 270.2)	(50.5)	1 247.4
5. Technology, climate change and natural resources management	2 572.4	2 575.7	(38.4)	(1.5)	2 537.3
6. Gender equality and women's empowerment	18.6	–	–	–	–
7. Subregional activities for development					
(a) Subregional activities in North Africa	54.6	–	–	–	–
(b) Subregional activities in West Africa	233.8	–	–	–	–
(c) Subregional activities in Central Africa	37.3	–	–	–	–
(d) Subregional activities in East Africa	21.0	140.0	(140.0)	(100.0)	–
(e) Subregional activities in Southern Africa	37.5	–	–	–	–
Subtotal, subprogramme 7	384.2	140.0	(140.0)	(100.0)	–
8. Economic development and planning	995.4	1 858.5	107.5	5.8	1 966.0
9. Poverty, inequality and social policy	–	533.6	1 466.4	274.8	2 000.0
Subtotal, C	15 035.3	13 922.8	(4 676.9)	(33.6)	9 245.9
D. Programme support	2 603.4	3 526.4	401.3	11.4	3 927.7
Subtotal, 2	18 391.2	17 562.2	(4 275.6)	(24.3)	13 286.6
Total	97 993.0	104 741.7	(7 113.3)	(6.8)	97 628.4

Table 18.39

Overall: proposed posts for 2024 by source of funding, component and subprogramme

(Number of posts)

(1) *Regular budget*

Component/subprogramme	2023 approved	Changes				2024 proposed
		Technical adjustments	New/expanded mandates	Other	Total	
A. Policymaking organs	—	—	—	—	—	—
B. Executive direction and management	53	—	—	—	—	53
C. Programme of work						
1. Macroeconomic policy and governance	25	—	—	—	—	25
2. Regional integration and trade	22	—	—	—	—	22
3. Private sector development and finance	18	—	—	—	—	18
4. Data and statistics	36	—	—	—	—	36
5. Technology, climate change and natural resources management	20	—	—	—	—	20
6. Gender equality and women's empowerment	6	—	—	—	—	6
7. Subregional activities for development						
(a) Subregional activities in North Africa	19	—	—	—	—	19
(b) Subregional activities in West Africa	18	—	—	—	—	18
(c) Subregional activities in Central Africa	23	—	—	—	—	23
(d) Subregional activities in East Africa	20	—	—	—	—	20
(e) Subregional activities in Southern Africa	20	—	—	—	—	20
Subtotal, subprogramme 7	100	—	—	—	—	100
8. Economic development and planning	—	—	—	—	—	—
9. Poverty, inequality and social policy	21	—	—	—	—	21
Subtotal, C	248	—	—	—	—	248
D. Programme support	233	—	—	—	—	233
Subtotal, 1	534	—	—	—	—	534

(2) *Extrabudgetary*

Component/subprogramme	2023 estimate	Change	2024 estimate
A. Policymaking organs	—	—	—
B. Executive direction and management	—	—	—
C. Programme of work			
1. Macroeconomic policy and governance	—	—	—
2. Regional integration and trade	4	—	4
3. Private sector development and finance	4	—	4
4. Data and statistics	6	—	6
5. Technology, climate change and natural resources management	4	—	4

Part V Regional cooperation for development

<i>Component/subprogramme</i>	<i>2023 estimate</i>	<i>Change</i>	<i>2024 estimate</i>
6. Gender equality and women's empowerment	—	—	—
7. Subregional activities for development	—	—	—
(a) Subregional activities in North Africa	—	—	—
(b) Subregional activities in West Africa	—	—	—
(c) Subregional activities in Central Africa	—	—	—
(d) Subregional activities in East Africa	—	—	—
(e) Subregional activities in Southern Africa	—	—	—
8. Economic development and planning	20	—	20
9. Poverty, inequality and social policy	—	—	—
Subtotal, C	38	—	38
D. Programme support	25	—	25
Subtotal, 2	63	—	63
Total	597	—	597

Table 18.40

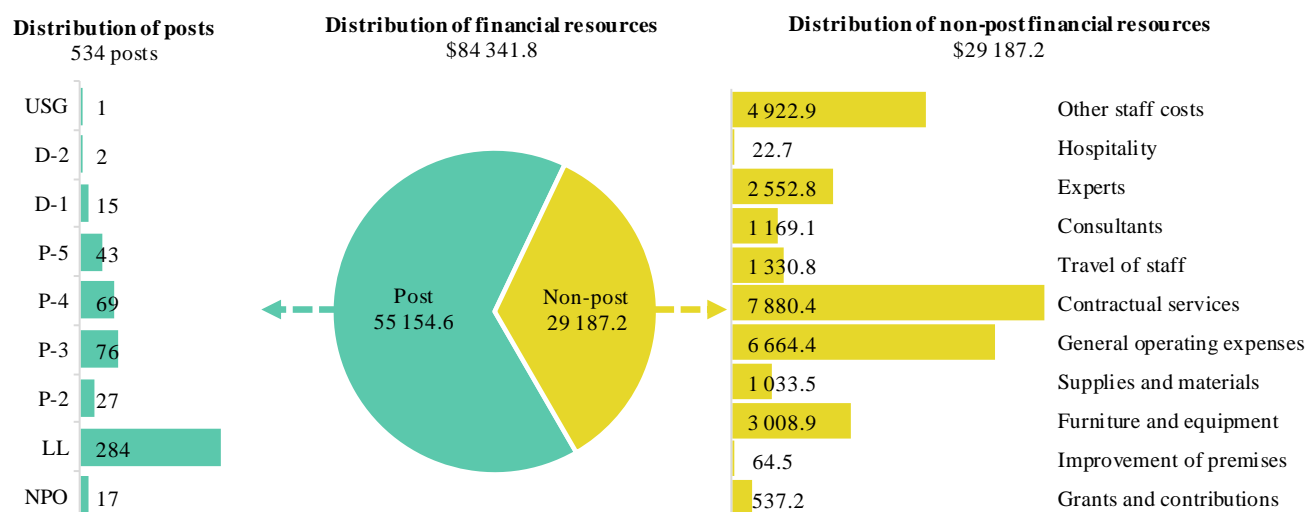
Overall: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	53 185.4	55 011.4	143.2	—	—	143.2	0.3	55 154.6
Non-post	26 416.4	32 168.1	(3 100.9)	—	120.0	(2 980.9)	(9.3)	29 187.2
Total	79 601.8	87 179.5	(2 957.7)	—	120.0	(2 837.7)	(3.3)	84 341.8
Post resources by category								
Professional and higher		233	—	—	—	—	—	233
General Service and related		301	—	—	—	—	—	301
Total		534	—	—	—	—	—	534

Figure 18.XXXIII
Distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Explanation of variances by factor, component and subprogramme

Technical adjustments

18.200 As reflected in table 18.38 (1), resource changes reflect a net decrease of \$2,957,700 resulting from:

- (a) The higher provision at continuing vacancy rates for posts reassigned in 2023, which were approved for 2023 at a 50 per cent vacancy rate in line with the established practice; the details are as follows:
 - (i) **Subprogramme 4, Data and statistics.** The increase of \$17,800 relates to one Senior Information Systems Assistant (LL) reassigned as Senior Programme Management Assistant in 2023;
 - (ii) **Subprogramme 7, component 1, Subregional activities in North Africa.** The increase of \$15,600 relates to one Light Vehicle Driver (LL) reassigned as Team Assistant in 2023;
- (b) **Programme support.** The net decrease of \$2,991,100 relates to:
 - (i) Decrease of \$3,100,900 under grants and contributions, reflecting the removal of non-recurrent requirements approved by the General Assembly for 2023 in its resolution [77/263](#) relating to the Africa Hall project. Resource requirements relating to the Africa Hall project will be presented to the General Assembly later in 2023, during the main part of the seventy-eighth session of the Assembly;
 - (ii) Increase of \$109,800 under posts, reflecting the 2023 reassignments of one Information Management Assistant (LL) as Documents Management Assistant, one Administrative Assistant (LL) as Programme Management Assistant and one Team Assistant (LL) as Meetings Services Assistant, and the conversion of one Finance Assistant and one Senior Accounting Assistant (2 LLs) to Associate Finance Officers (NPO).

Other changes

18.201 As reflected in table 18.38 (1), resource changes reflect an increase of \$120,000 under subprogramme 8, Economic development and planning, and are related to increased rental and maintenance requirements for office space to be occupied by the existing staff of the African Institute

for Economic Development and Planning in Dakar, due to the move to the United Nations country team premises. The current office space, provided by the host country, will not be available to the Institute after 2023.

Extrabudgetary resources

- 18.202 As reflected in tables 18.38 (2) and 18.39 (2), extrabudgetary resources amount to \$13,286,600 and would be used mainly to finance technical cooperation activities and build the capacities of members of ECA in a number of priority areas, such as: implementation of their respective debt management strategies and policies, and research and analysis related to the single African air transport market; development of curricula on land governance in Africa; development of integrated geospatial information frameworks at national and regional levels; support for the African response to climate challenges and negotiations through research, policy analysis and training; support for capacity-building in the areas of international migration and population development; strengthening of policy capacities on urbanization; activities relating to the Madrid International Plan of Action on Ageing; macroeconomic modelling for African policymakers and experts; support for the accelerated programme on civil registration and vital statistics; strengthening of advisory capacities for land governance in Africa; development of privacy and data protection frameworks in implementing digital ID systems in Africa; capacity-building for inclusive and equitable African trade arrangements; deepening of African trade integration through effective implementation of the Agreement Establishing the African Continental Free Trade Area and operationalization of the Area; support for private sector development; and pooled procurement of essential drugs and products, and pooled local pharmaceutical production. The expected decrease of \$4,275,600 is due mainly to the conclusion of technical cooperation projects related to the African Continental Free Trade Area.
- 18.203 The extrabudgetary resources under this section are subject to the oversight of the Executive Secretary of ECA, who has delegated authority from the Secretary-General.

Policymaking organs

- 18.204 The resources proposed under this component would provide for requirements relating to standing intergovernmental organs and expert bodies and intergovernmental processes, the servicing of which is the responsibility of ECA. The Commission provides the legislative mandate and policy guidance for the work of the secretariat. The terms of reference of the Commission were established by the Economic and Social Council in its resolution [671 A \(XXV\)](#) of 29 April 1958 and subsequent amendments. The Commission is composed of 54 members and reports to the Economic and Social Council.
- 18.205 Table 18.41 provides information on the standing intergovernmental organs and related resource requirements.

Table 18.41

Policymaking organs

(Thousands of United States dollars)

<i>Policymaking organ</i>	<i>Description</i>	<i>Additional information</i>	<i>2023 appropriation</i>	<i>2024 estimate (before recosting)</i>
Conference of African Ministers of Finance, Planning and Economic Development	The Commission holds annual sessions to review the work of its secretariat, approve its annual programme of work and make decisions on the recommendations of its subsidiary bodies and of the Executive Secretary. The annual session also serves as a forum for articulating the position of Africa on development issues on the agenda of the United Nations. The Committee of Experts is an integral part of the session of the Commission that meets prior to and provides technical support for the Conference of African Ministers of Finance, Planning and Economic Development	Mandate: Economic and Social Council resolution 671 A (XXV) of 29 April 1958 Membership: 54 government officials Number of sessions in 2023: 1 Number of sessions in 2024: 1	279.6	279.6
Intergovernmental Committee of Senior Officials and Experts	The five subregional intergovernmental committees of senior officials and experts meet annually between February and March prior to and report to the Conference of African Ministers of Finance, Planning and Economic Development. They oversee the overall formulation and implementation of the programme of work and priorities of the subregional offices and make recommendations on issues concerning economic and social development in their subregions, and also on the promotion and strengthening of subregional economic cooperation and integration. They also provide a platform for subregional ministerial caucuses for the discussion of specific subregional development challenges, whose outcomes are brought to the attention of the Conference	Mandate: Economic and Social Council resolution 671 A (XXV) of 29 April 1958 and subsequent amendments Membership: 54 government officials Number of sessions in 2023: 1 Number of sessions in 2024: 1	Included in the budget of the subregional offices	Included in the budget of the subregional offices
Committee on Economic Governance	The Committee was established to provide evidence-based advice and guidance on economic governance issues, including promoting sound macroeconomic management and inclusive development strategies, fighting corruption and illicit financial flows out of Africa, in addition to networking and support for regional and global governance process such as the African Peer Review Mechanism and representation of Africa at such international forums as the Group of 20	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2023: 1 Number of sessions in 2024: 1	52.0	52.0
Committee on Statistics and Data	The Committee provides a forum to deliberate on issues related to statistics and data; give guidance on emerging issues in data production, exchange and analysis; introduce innovation in data; and explore capacity and data gaps. The Committee ensures that all members of ECA have the capability to provide data on a variety of development issues and endeavours to promote the coordination of statistical activities, to foster good statistical practices and to ensure consistent functioning of the statistical system in Africa	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2023: 1 Number of sessions in 2024: 1	52.0	52.0

Part V Regional cooperation for development

<i>Polymaking organ</i>	<i>Description</i>	<i>Additional information</i>	<i>2023 appropriation</i>	<i>2024 estimate (before recosting)</i>
Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology	The Committee provides a forum for dialogue and consensus-building in the important areas of private sector development, regional integration and trade, infrastructure, industry and technology and, more significantly, serves as a catalyst for accelerating progress at the national and regional levels in these fields. The Committee focuses on topical and emerging issues of relevance to these identified areas, with a view to taking stock of related progress made by members of ECA	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2023: 1 Number of sessions in 2024: 1	52.0	52.0
Committee on Climate Change, Blue Economy, Agriculture and Natural Resource Management	The Committee provides guidance and direction to the work of the Commission on advancing sustainable development, in particular through agricultural transformation, enhanced management and transformation of African land and natural resources, integration of climate resilience in national development plans and the transition to sustainable development, including through technology and innovation. As a policy dialogue and consensus-building forum, the Committee provides direction on the future work and strategic focus of the Commission on key emerging issues relating to agriculture, the blue economy, climate change, land and natural resources management and the green economy, in support of the attainment of the development objectives of the 2030 Agenda and Agenda 2063, and also support for the implementation of the Africa Mining Vision and the African Union Declaration on Land Issues and Challenges in Africa, both adopted by African Heads of State and Government in 2009, and the Paris Agreement on climate change	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2023: 1 Number of sessions in 2024: 1	52.0	52.0
Committee on Social Development, Poverty and Gender	The Committee reviews the work undertaken under the subprogrammes on gender equality and women's empowerment and on poverty, inequality and social policy. The Committee provides a forum for analysing the work done by ECA as it relates to the priorities of Africa on poverty and inequality reduction, sustainable urbanization, gender equality and women's empowerment, and social policy. The Committee is also important as a policy dialogue and consensus-building forum which provides strategic direction for future work in these important areas of the African development agenda and, more significantly, serves as a catalyst for accelerating progress at the national and regional levels in these fields. The Committee places an emphasis on topical and emerging issues of relevance to its identified areas of focus, with a view to taking stock of progress made by members of ECA in these areas and identifying policy directions	Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019 Membership: 54 government officials Number of sessions in 2023: 1 Number of sessions in 2024: 1	52.0	52.0
Total			539.6	539.6

18.206 The proposed regular budget resources for 2024 amount to \$539,600 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.42 and figure 18.XXXIV.

Table 18.42

Policymaking organs: evolution of financial resources

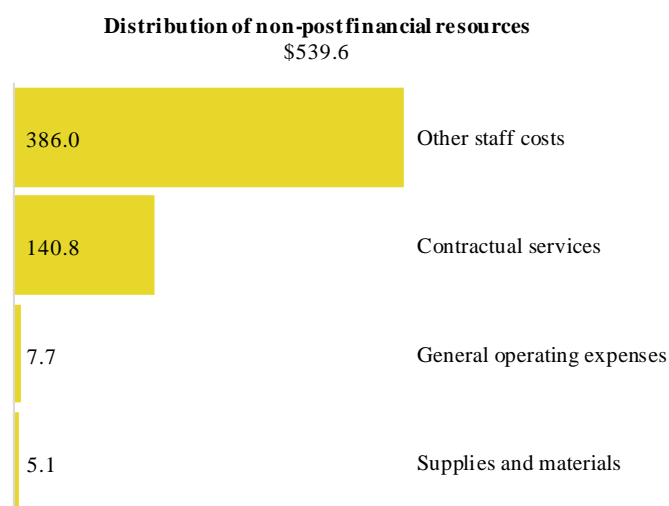
(Thousands of United States dollars)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Non-post	81.2	539.6	—	—	—	—	—	539.6
Total	81.2	539.6	—	—	—	—	—	539.6

Figure 18.XXXIV

Policymaking organs: distribution of proposed resources for 2024 (before recosting)

(Thousands of United States dollars)

**Executive direction and management**

- 18.207 The executive direction and management component comprises the Office of the Executive Secretary, the Office of the Deputy Executive Secretary (Programmes), the Office of the Deputy Executive Secretary (Programme Support), the Strategic Planning, Oversight and Results Division, and business continuity.
- 18.208 The overall responsibilities of the executive direction and management component include the following functions:
- Maintaining and managing effective partnerships and collaborating with major African organizations, such as the African Union Commission and the African Development Bank, regional economic communities and other key stakeholders, to promote synergies across policies on major development issues;
 - Ensuring that the development priorities and positions of Africa on critical issues are reflected at the global level and providing policy guidance and leadership in respect of the formulation of regional strategies and programmes, in line with the goals set out in the 2030 Agenda and Agenda 2063;

- (c) Providing critical leadership for the implementation of the Joint United Nations-African Union Framework for an Enhanced Partnership in Peace and Security and the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development and on special initiatives that reinforce the work of ECA and thus provide further impetus to the African development agenda;
 - (d) Determining the overall strategic direction and management of the ECA secretariat, ensuring the optimal use of resources in line with best practices and promoting environmental sustainability and disability inclusion. The component is also responsible for building and maintaining the Commission's strategic partnerships with development partners and major stakeholders. Furthermore, it is responsible for mobilizing extrabudgetary resources to support new and emerging priorities of importance to the development goals of members of ECA. It represents the United Nations Legal Counsel in Addis Ababa, provides advice to ECA senior management on all legal matters and represents the Secretary-General in matters before the United Nations Dispute Tribunal. The component is also responsible for ensuring business continuity;
 - (e) Supporting and advising the Executive Secretary on matters relating to overall strategic direction, priorities and policies in the areas of programme coordination and planning, monitoring, evaluation and quality assurance, including reporting on the implementation of the ECA programme of work within a results-oriented framework to ensure organizational effectiveness. Furthermore, the component coordinates ECA performance reporting to relevant intergovernmental bodies and reports on the implementation of relevant resolutions and decisions of those bodies.
- 18.209 In accordance with the 2030 Agenda, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution [72/219](#), ECA is integrating environmental management practices into its operations. In 2024, ECA will continue to reduce its greenhouse gas footprint and will maintain its greenhouse gas neutrality by offsetting its remaining footprint.
- 18.210 Information on compliance with the timely submission of documentation and advance booking for air travel is reflected in table 18.43. ECA is making every effort to plan well in advance and raise awareness among programme managers and focal points of ECA members about the importance of early nomination of travellers and the policy regarding advance booking. In addition, ECA is continuing its corporate agreement with airlines, which provides for extended ticketing time limits, thus mitigating the cost impacts of late purchases.

Table 18.43

Compliance rate

(Percentage)

	<i>Actual 2020</i>	<i>Actual 2021</i>	<i>Actual 2022</i>	<i>Planned 2023</i>	<i>Planned 2024</i>
Timely submission of documentation	100	100	100	100	100
Air tickets purchased at least two weeks before the commencement of travel	22	8.4	14.1	100	100

- 18.211 The proposed regular budget resources for 2024 amount to \$9,353,200 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.44 and figure 18.XXXV.

Table 18.44

Executive direction and management: evolution of financial and post resources

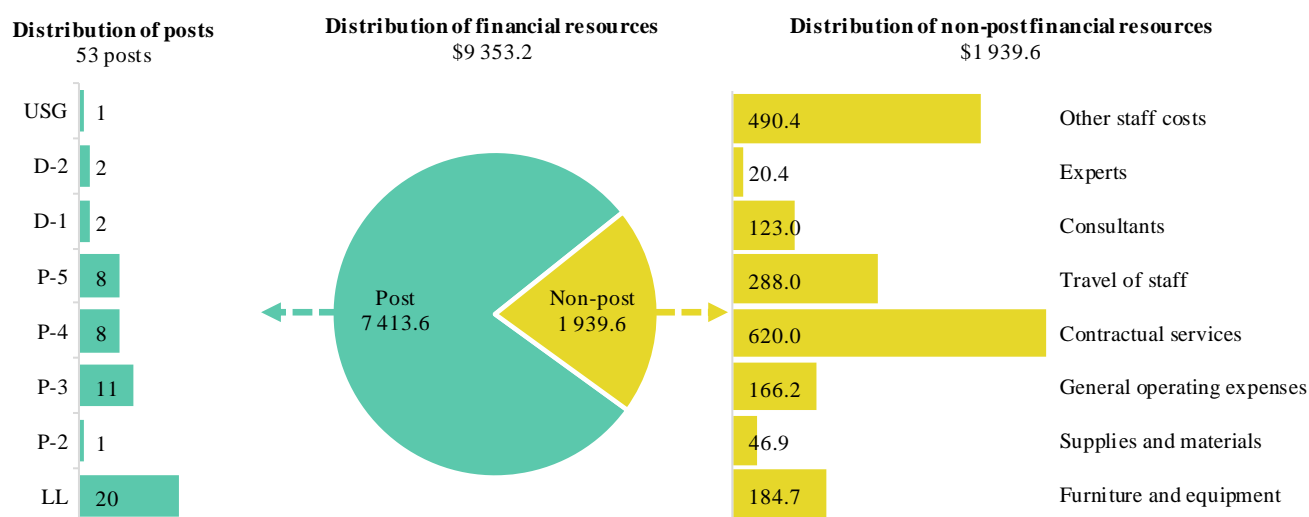
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	6 479.6	7 413.6	—	—	—	—	—	7 413.6
Non-post	2 464.2	1 939.6	—	—	—	—	—	1 939.6
Total	8 943.8	9 353.2	—	—	—	—	—	9 353.2
Post resources by category								
Professional and higher		33	—	—	—	—	—	33
General Service and related		20	—	—	—	—	—	20
Total		53	—	—	—	—	—	53

Figure 18.XXXV

Executive direction and management: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)

**Extrabudgetary resources**

- 18.212 Extrabudgetary resources for this component amounting to \$113,000 would support the 2023 Mo Ibrahim Foundation Leadership Fellowship Programme.

Programme of work**Subprogramme 1****Macroeconomic policy and governance**

- 18.213 The proposed regular budget resources for 2024 amount to \$3,729,000 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.45 and figure 18.XXXVI.

Table 18.45

Subprogramme 1: evolution of financial and post resources

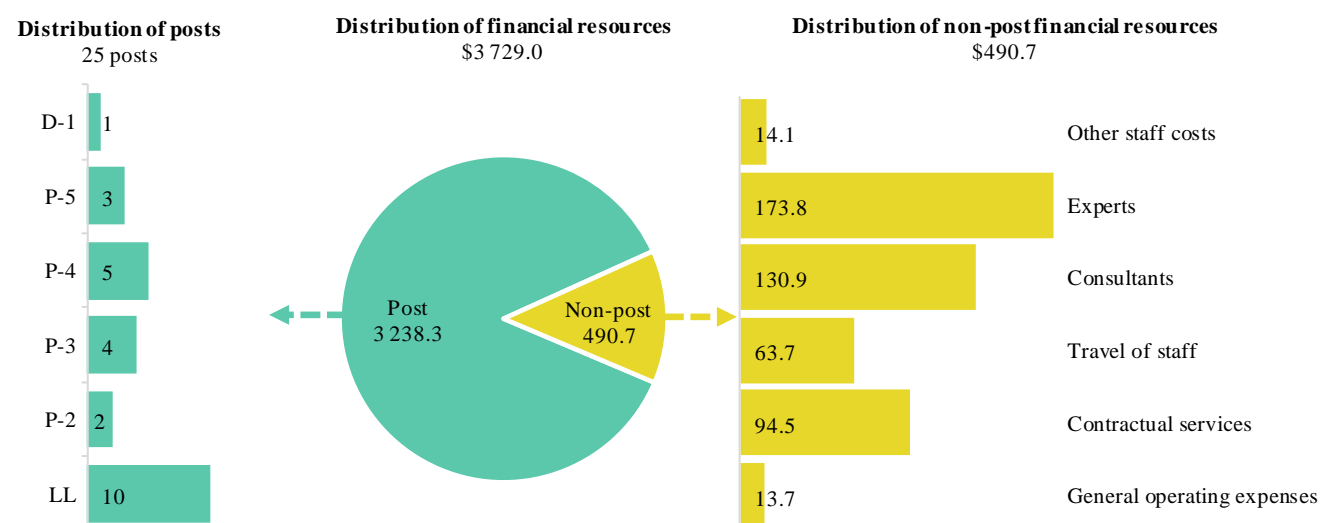
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	3 334.7	3 238.3	—	—	—	—	—	3 238.3
Non-post	579.1	490.7	—	—	—	—	—	490.7
Total	3 913.8	3 729.0	—	—	—	—	—	3 729.0
Post resources by category								
Professional and higher		15	—	—	—	—	—	15
General Service and related		10	—	—	—	—	—	10
Total		25	—	—	—	—	—	25

Figure 18.XXXVI

Subprogramme 1: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Extrabudgetary resources

- 18.214 Extrabudgetary resources for the subprogramme are estimated at \$319,800 and would be used to improve the capacities of members of ECA in tax policy and administration through continued technical support. Support will also be provided for disaster risk management, debt management and advocacy for reform of the global financial architecture. The expected decrease of \$290,400 is due mainly to the conclusion of the project on strengthening the capacity of ECA in the area of public finance.

Subprogramme 2

Regional integration and trade

18.215 The proposed regular budget resources for 2024 amount to \$3,372,800 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.46 and figure 18.XXXVII.

Table 18.46

Subprogramme 2: evolution of financial and post resources

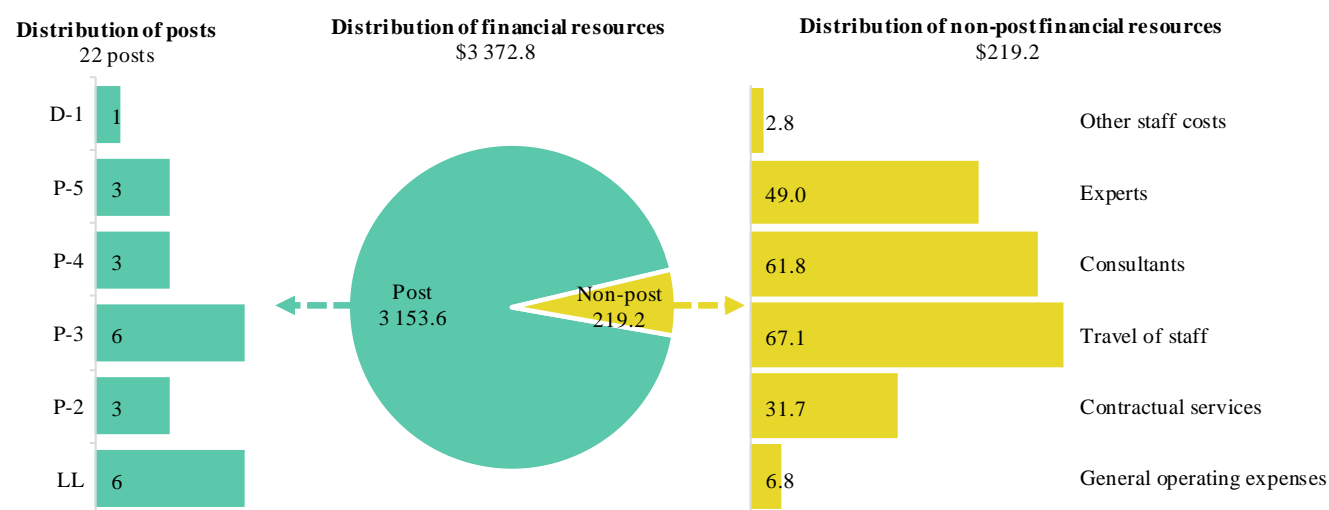
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	3 088.3	3 153.6	—	—	—	—	—	3 153.6
Non-post	255.0	219.2	—	—	—	—	—	219.2
Total	3 343.3	3 372.8	—	—	—	—	—	3 372.8
Post resources by category								
Professional and higher		16	—	—	—	—	—	16
General Service and related		6	—	—	—	—	—	6
Total		22	—	—	—	—	—	22

Figure 18.XXXVII

Subprogramme 2: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Extrabudgetary resources

18.216 Extrabudgetary resources for the subprogramme are estimated at \$774,100 and would be used to provide technical support to African countries for planning and monitoring and for efforts to operationalize the Agreement Establishing the African Continental Free Trade Area, with particular reference to the planned protocol on women and youth. The expected decrease of \$4,236,300 is due to the conclusion of technical cooperation projects.

Subprogramme 3

Private sector development and finance

18.217 The proposed regular budget resources for 2024 amount to \$2,943,500 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.47 and figure 18.XXXVIII.

Table 18.47

Subprogramme 3: evolution of financial and post resources

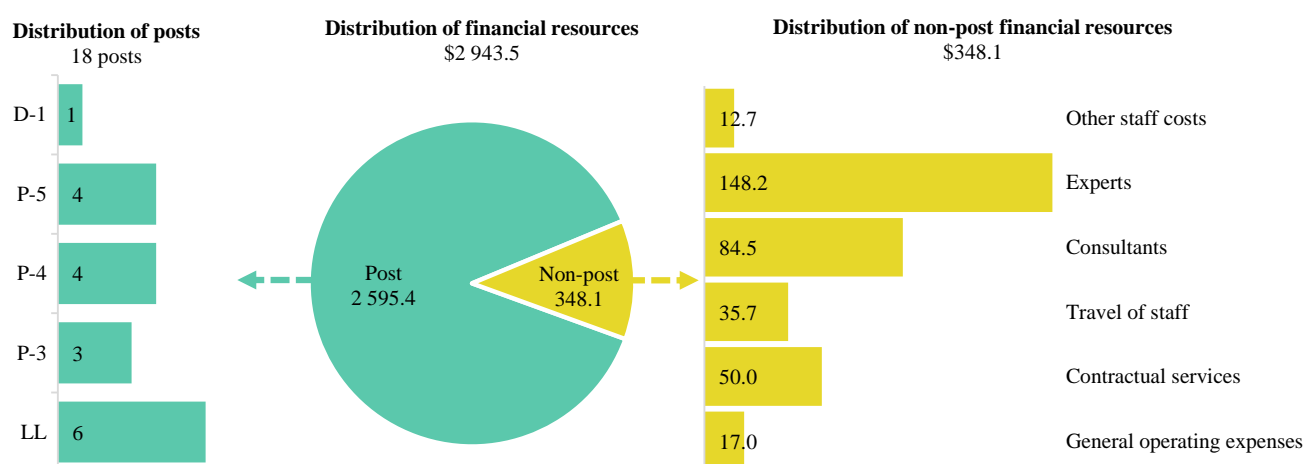
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	2 848.9	2 595.4	—	—	—	—	—	2 595.4
Non-post	241.8	348.1	—	—	—	—	—	348.1
Total	3 090.7	2 943.5	—	—	—	—	—	2 943.5
Post resources by category								
Professional and higher		12	—	—	—	—	—	12
General Service and related		6	—	—	—	—	—	6
Total		18	—	—	—	—	—	18

Figure 18.XXXVIII

Subprogramme 3: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Extrabudgetary resources

18.218 Extrabudgetary resources for the subprogramme are estimated at \$401,300 and would assist with technical cooperation projects, research and analysis in the areas of implementation of the single African air transport market; development of curricula on land governance in Africa; and stock exchange development and integration in Africa. The expected decrease of \$275,500 is due to the conclusion of a technical cooperation project.

Subprogramme 4

Data and statistics

18.219 The proposed regular budget resources for 2024 amount to \$5,028,100 and reflect an increase of \$17,800 compared to 2023. The proposed increase is explained in paragraph 18.200 (a). Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.48 and figure 18.XXXIX.

Table 18.48

Subprogramme 4: evolution of financial and post resources

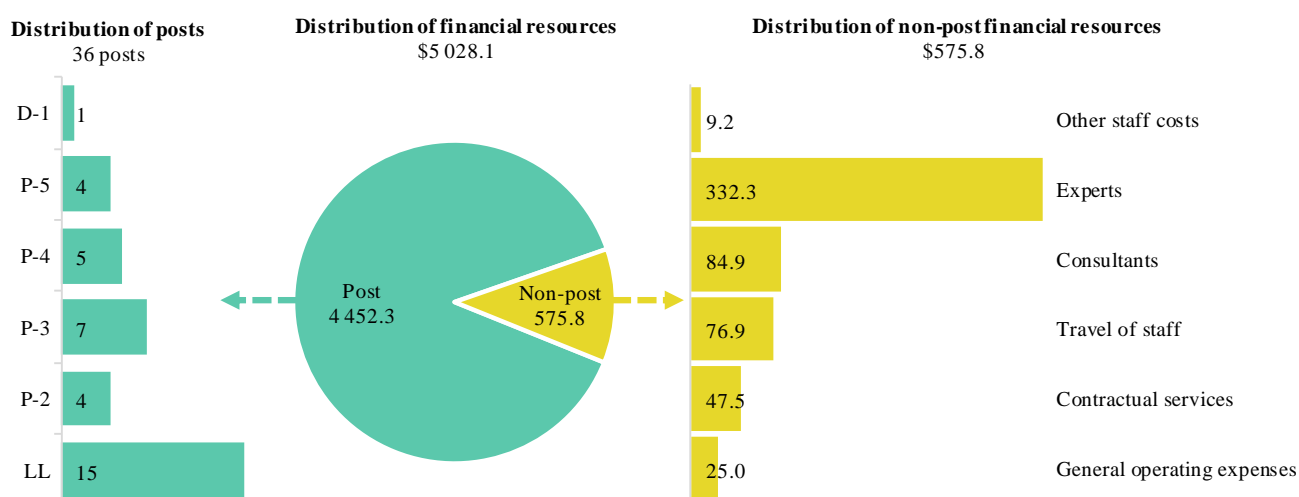
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	4 538.3	4 434.5	17.8	—	—	17.8	0.4	4 452.3
Non-post	703.6	575.8	—	—	—	—	—	575.8
Total	5 241.9	5 010.3	17.8	—	—	17.8	0.4	5 028.1
Post resources by category								
Professional and higher		21	—	—	—	—	—	21
General Service and related		15	—	—	—	—	—	15
Total		36	—	—	—	—	—	36

Figure 18.XXXIX

Subprogramme 4: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Extrabudgetary resources

18.220 Extrabudgetary resources for the subprogramme are estimated at \$1,247,400 and would support technical cooperation projects, research and analysis; field support in the areas of civil registration and vital statistics; development of integrated geospatial information frameworks at national and regional levels; and efforts to attain and to track progress towards the Sustainable Development

Goals. The expected decrease of \$1,270,200 is due to the finalization and expected closure of a project on the monitoring of the Sustainable Development Goals and statistics in Africa.

Subprogramme 5 Technology, climate change and natural resources management

18.221 The proposed regular budget resources for 2024 amount to \$3,383,400 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.49 and figure 18.XL.

Table 18.49

Subprogramme 5: evolution of financial and post resources

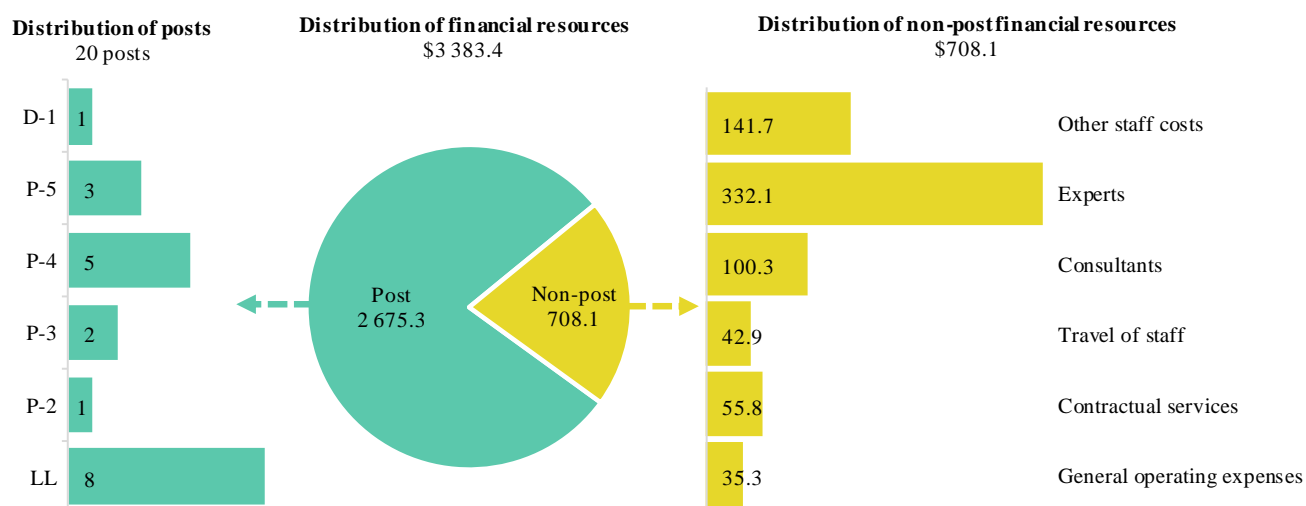
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	2 627.0	2 675.3	—	—	—	—	—	2 675.3
Non-post	823.0	708.1	—	—	—	—	—	708.1
Total	3 450.0	3 383.4	—	—	—	—	—	3 383.4
Post resources by category								
Professional and higher		12	—	—	—	—	—	12
General Service and related		8	—	—	—	—	—	8
Total		20	—	—	—	—	—	20

Figure 18.XL

Subprogramme 5: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Extrabudgetary resources

- 18.222 Extrabudgetary resources for the subprogramme are estimated at \$2,537,300 and would be used mainly to support members of ECA in the area of climate change through research, policy analysis, workshops and training. In addition, the resources would support digital identity and data protection work within Africa through the digital transformation strategy. The expected decrease of \$38,400 is due to reduced requirements for contractual services.

Subprogramme 6

Gender equality and women's empowerment

- 18.223 The proposed regular budget resources for 2024 amount to \$1,096,700 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.50 and figure 18.XLI.

Table 18.50

Subprogramme 6: evolution of financial and post resources

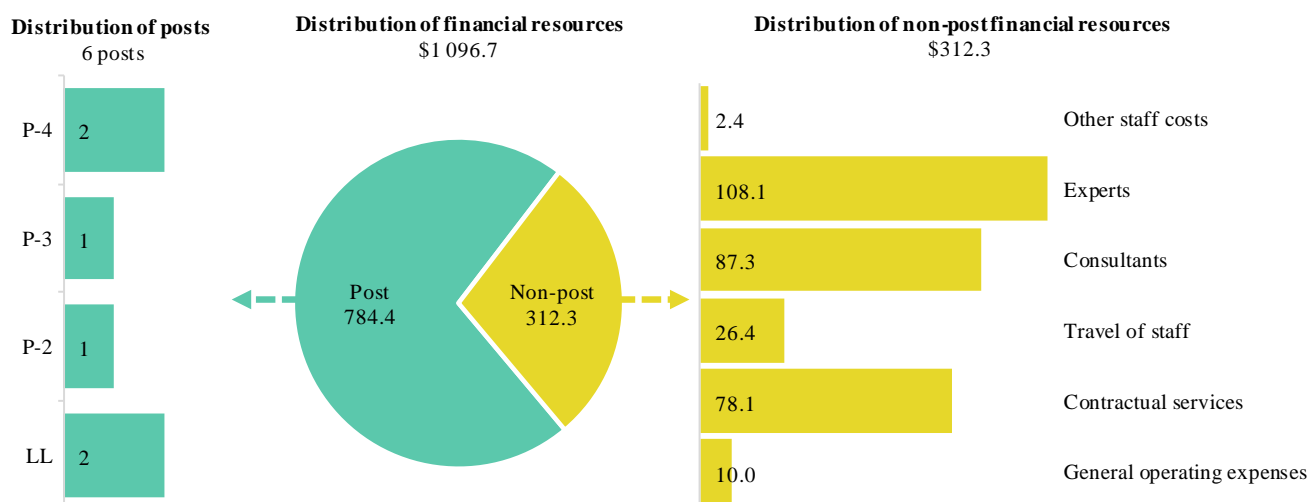
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	544.3	784.4	—	—	—	—	—	784.4
Non-post	265.3	312.3	—	—	—	—	—	312.3
Total	809.6	1 096.7	—	—	—	—	—	1 096.7
Post resources by category								
Professional and higher		4	—	—	—	—	—	4
General Service and related		2	—	—	—	—	—	2
Total		6	—	—	—	—	—	6

Figure 18.XLI

Subprogramme 6: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 7 Subregional activities for development

Component 1 Subregional activities in North Africa

18.224 The proposed regular budget resources for 2024 amount to \$3,040,100 and reflect an increase of \$15,600 compared with the appropriation for 2023. The proposed increase is explained in paragraph 18.200 (b). Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.51 and figure 18.XLII.

Table 18.51

Subprogramme 7, component 1: evolution of financial and post resources

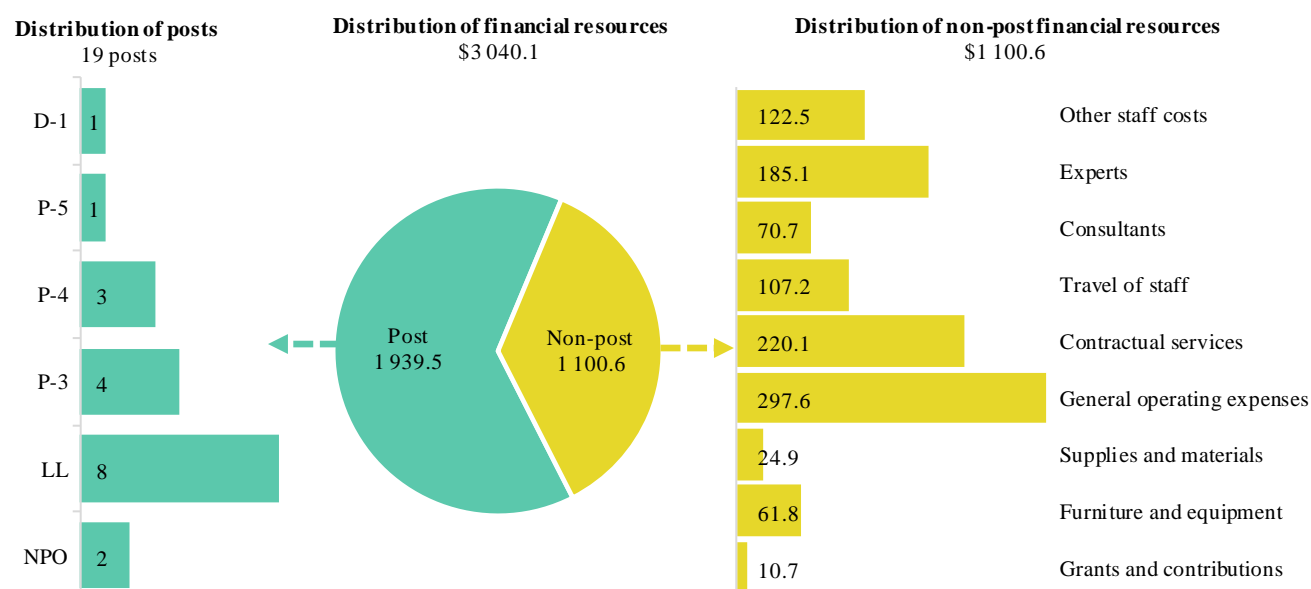
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	2 279.2	1 923.9	—	—	—	15.6	0.8	1 939.5
Non-post	784.4	1 100.6	—	—	—	—	—	1 100.6
Total	3 063.6	3 024.5	—	—	—	15.6	0.5	3 040.1
Post resources by category								
Professional and higher		9	—	—	—	—	—	9
General Service and related		10	—	—	—	—	—	10
Total		19	—	—	—	—	—	19

Figure 18.XLII

Subprogramme 7, component 1: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Component 2

Subregional activities in West Africa

18.225 The proposed regular budget resources for 2024 amount to \$3,042,600 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.52 and figure 18.XLIII.

Table 18.52

Subprogramme 7, component 2: evolution of financial and post resources

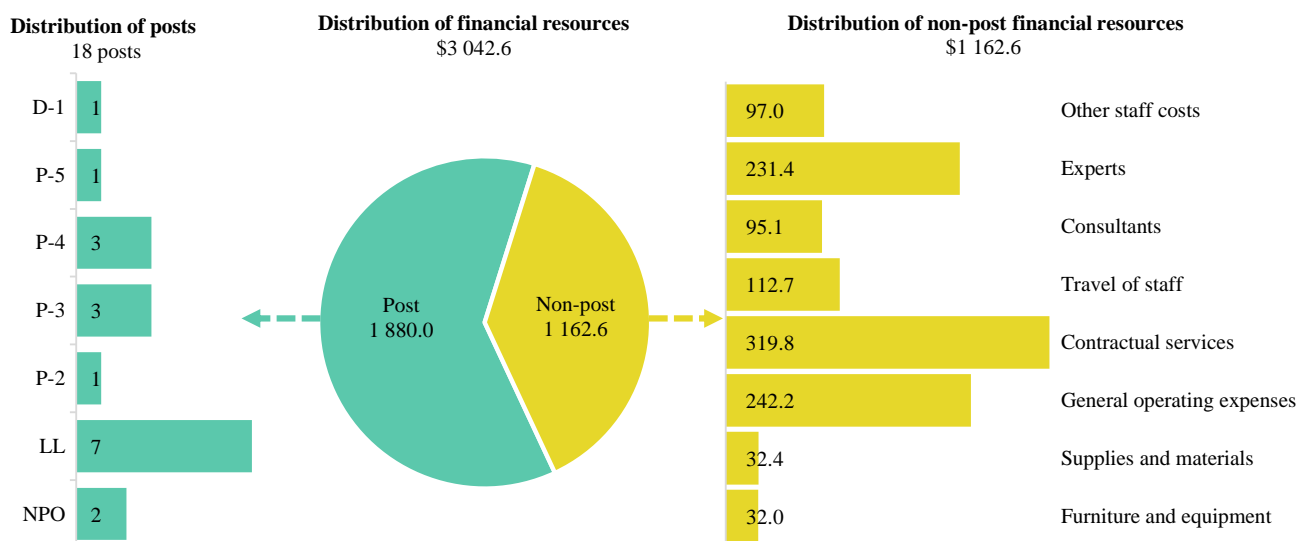
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	1 666.6	1 880.0	—	—	—	—	—	1 880.0
Non-post	976.5	1 162.6	—	—	—	—	—	1 162.6
Total	2 643.1	3 042.6	—	—	—	—	—	3 042.6
Post resources by category								
Professional and higher		9	—	—	—	—	—	9
General Service and related		9	—	—	—	—	—	9
Total		18	—	—	—	—	—	18

Figure 18.XLIII

Subprogramme 7, component 2: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Component 3

Subregional activities in Central Africa

18.226 The proposed regular budget resources for 2024 amount to \$3,945,500 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.53 and figure 18.XLIV.

Table 18.53

Subprogramme 7, component 3: evolution of financial and post resources

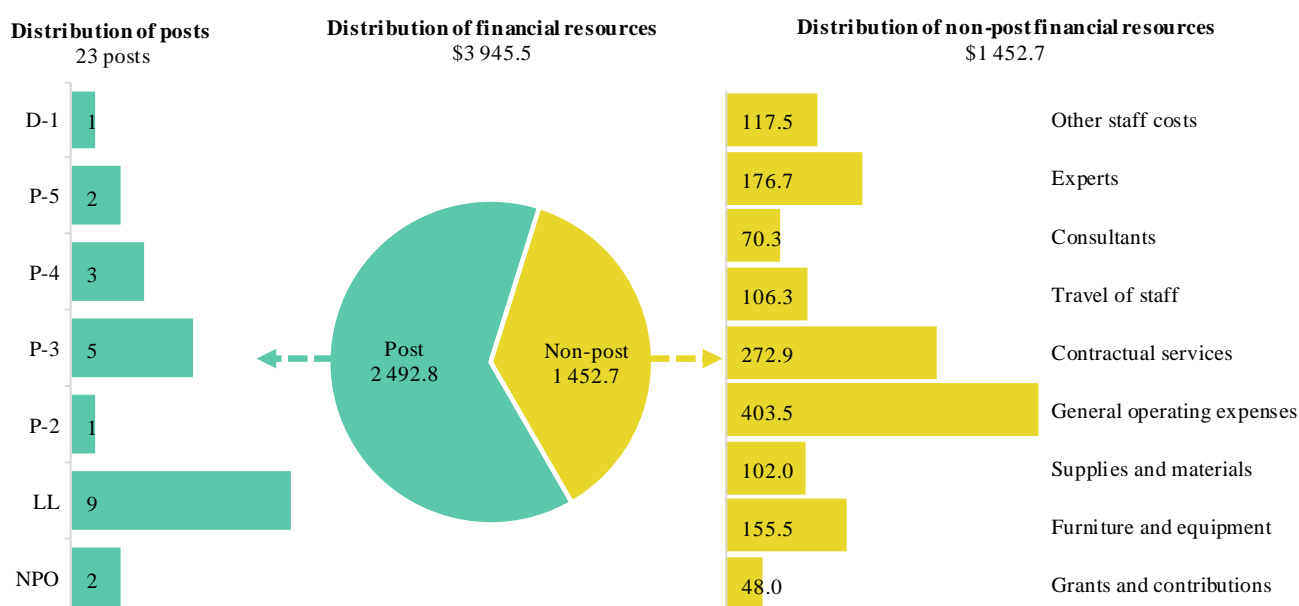
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	2 169.9	2 492.8	—	—	—	—	—	2 492.8
Non-post	1 117.5	1 452.7	—	—	—	—	—	1 452.7
Total	3 287.4	3 945.5	—	—	—	—	—	3 945.5
Post resources by category								
Professional and higher		12	—	—	—	—	—	12
General Service and related		11	—	—	—	—	—	11
Total		23	—	—	—	—	—	23

Figure 18.XLIV

Subprogramme 7, component 3: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Component 4

Subregional activities in East Africa

18.227 The proposed regular budget resources for 2024 amount to \$3,141,400 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.54 and figure 18.XLV.

Table 18.54

Subprogramme 7, component 4: evolution of financial and post resources

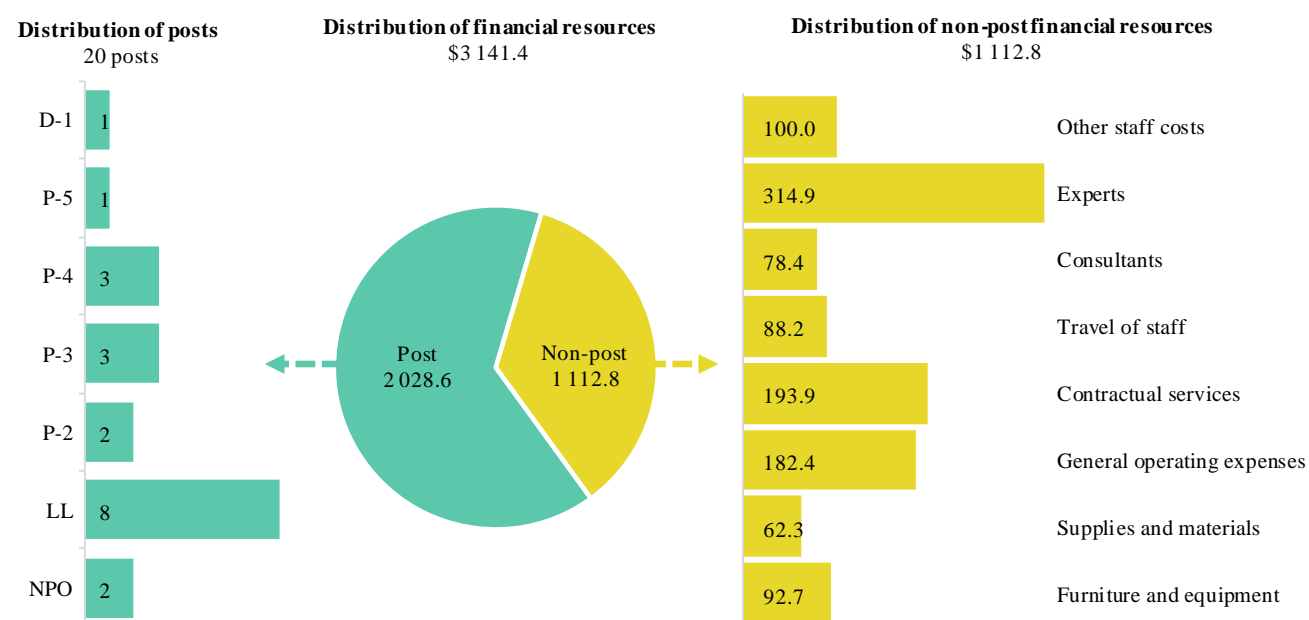
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	1 985.1	2 028.6	—	—	—	—	—	2 028.6
Non-post	903.5	1 112.8	—	—	—	—	—	1 112.8
Total	2 888.6	3 141.4	—	—	—	—	—	3 141.4
Post resources by category								
Professional and higher		10	—	—	—	—	—	10
General Service and related		10	—	—	—	—	—	10
Total		20	—	—	—	—	—	20

Figure 18.XLV

Subprogramme 7, component 4: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Component 5

Subregional activities in Southern Africa

18.228 The proposed regular budget resources for 2024 amount to \$3,135,200 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.55 and figure 18.XLVI.

Table 18.55

Subprogramme 7, component 5: evolution of financial and post resources

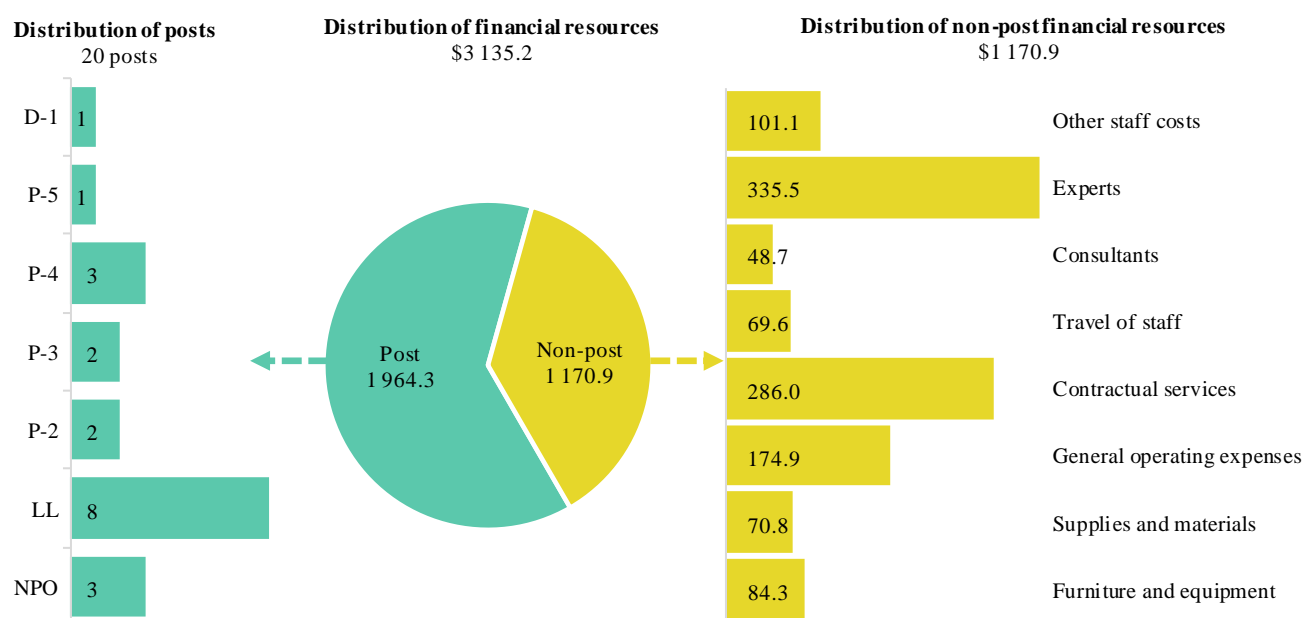
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total	Percentage		
Financial resources by main category of expenditure									
Post	2 322.0	1 964.3	—	—	—	—	—	1 964.3	
Non-post	1 007.9	1 170.9	—	—	—	—	—	1 170.9	
Total	3 329.9	3 135.2	—	—	—	—	—	3 135.2	
Post resources by category									
Professional and higher		9	—	—	—	—	—	9	
General Service and related		11	—	—	—	—	—	11	
Total		20	—	—	—	—	—	20	

Figure 18.XLVI

Subprogramme 7, component 5: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Subprogramme 8

Economic development and planning

18.229 The proposed regular budget resources for 2024 amount to \$1,656,600 and reflect an increase of \$120,000 in the resource level compared with the appropriation for 2023. The proposed increase is explained in paragraph 18.201. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.56 and figure 18.XLVII.

Table 18.56

Subprogramme 8: evolution of financial resources

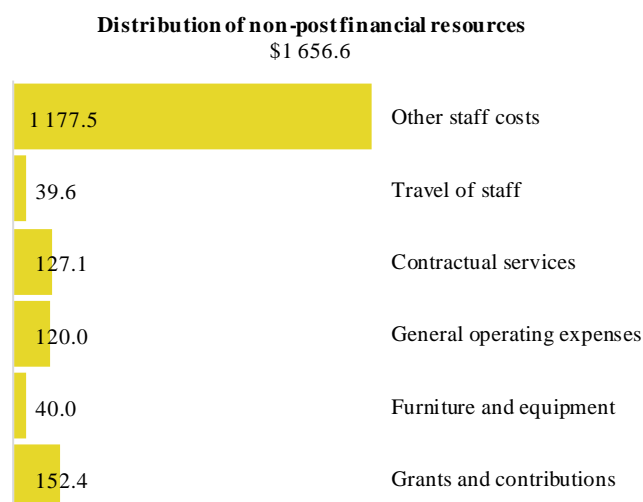
(Thousands of United States dollars)

	2022 expenditure	2023 appropriation	Changes				2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage
Financial resources by main category of expenditure							
Non-post	1 347.6	1 536.6	–	–	120.0	120.0	–
Total	1 347.6	1 536.6	–	–	120.0	120.0	–

Figure 18.XLVII

Subprogramme 8: distribution of proposed resources for 2024 (before recosting)

(Thousands of United States dollars)



Extrabudgetary resources

18.230 Extrabudgetary resources for the subprogramme are estimated at \$1,966,000 and would contribute to such work of the African Institute for Economic Development and Planning as the training of participants from members of ECA and costs associated with the relocation of the Institute to its new premises at United Nations House in Dakar. The increase of \$107,500 is mainly due to the Commission's plans to fill the three vacant posts at the Institute and for the Institute to provide additional on-site training.

Subprogramme 9

Poverty, inequality and social policy

18.231 The proposed regular budget resources for 2024 amount to \$3,304,400 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.57 and figure 18.XLVIII.

Table 18.57

Subprogramme 9: evolution of financial and post resources

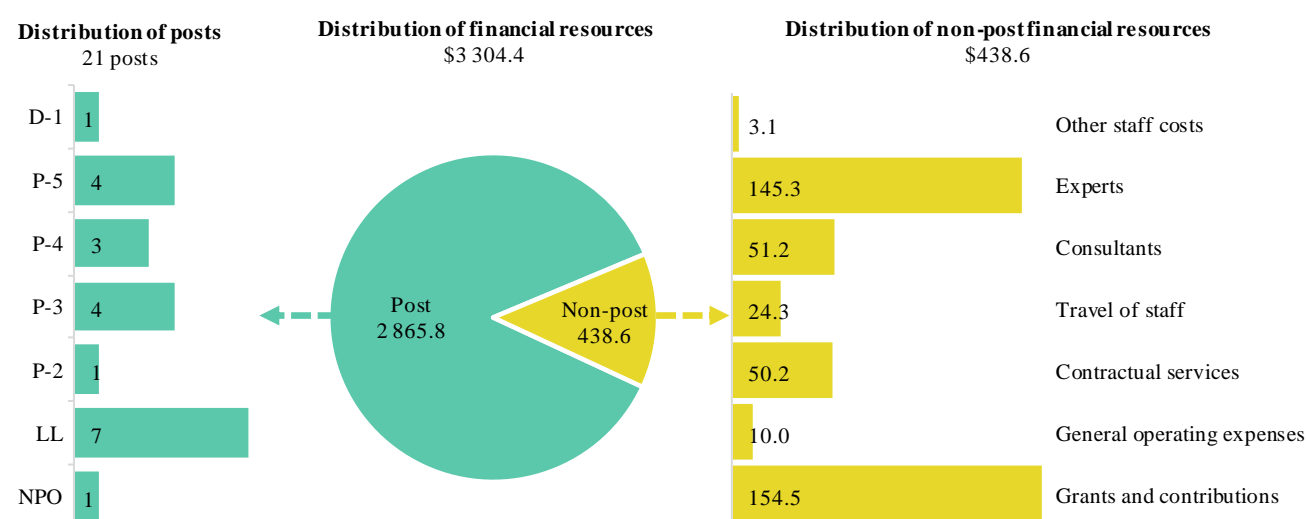
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total	Percentage		
Financial resources by main category of expenditure									
Post	2 116.5	2 865.8	—	—	—	—	—	2 865.8	
Non-post	413.2	438.6	—	—	—	—	—	438.6	
Total	2 529.7	3 304.4	—	—	—	—	—	3 304.4	
Post resources by category									
Professional and higher		13	—	—	—	—	—	13	
General Service and related		8	—	—	—	—	—	8	
Total		21	—	—	—	—	—	21	

Figure 18.XLVIII

Subprogramme 9: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)



Extrabudgetary resources

18.232 Extrabudgetary resources for the subprogramme are estimated at \$2 million and would assist with technical cooperation projects, research and analysis, and field support, including capacity-building in the areas of international migration, population and development, the strengthening of policy capacities in the areas of urbanization and development, and ageing (activities related to the Madrid

International Plan of Action on Ageing). The expected increase of \$1,466,400 will support the project on international migration in Africa.

Programme support

- 18.233 The programme support component comprises two divisions, the Division of Administration and the Publications, Conference and Knowledge Management Division. The Division of Administration ensures the effective implementation of the Commission's mandate by providing administrative and financial support, guaranteeing compliance with United Nations regulations and rules, policies and procedures. It encompasses the Office of the Director of Administration, the Human Resources Management Section, the United Nations Health-Care Centre, the Supply Chain Management Section, the Facilities Management Section and the Finance and Budget Section.
- 18.234 In 2024, the component will continue to ensure efficient support for the functions and services performed at ECA headquarters in Addis Ababa, the five subregional offices and the African Institute for Economic Development and Planning. It will also continue to collaborate with the United Nations agencies, funds and programmes based in Ethiopia in supporting the United Nations common services framework through the operations management team.
- 18.235 The key focus will be on supporting the implementation of United Nations system-wide projects, including the strategic capital master plan, the provision of effective career advancement and development support to staff members, the further delegation of authority to the subregional offices in the areas of human and financial resources management, the supervision of the \$57 million Africa Hall project, the coordination of business continuity and organizational resilience initiatives, coordination with the 28 United Nations entities serving in Ethiopia in the area of business continuity and operational matters and coordination with member organizations and offices to further strengthen the medical services provided at the United Nations Health-Care Centre. In addition, the component will participate actively in the Secretariat-wide implementation of the Secretary-General's efficiency agenda.
- 18.236 The proposed regular budget resources for 2024 amount to \$33,629,700 and reflect a decrease of \$2,991,100 compared with the appropriation for 2023. The proposed decrease is explained in paragraph 18.200 (c). Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.58 and figure 18.XLIX.

Table 18.58

Programme support: evolution of financial and post resources

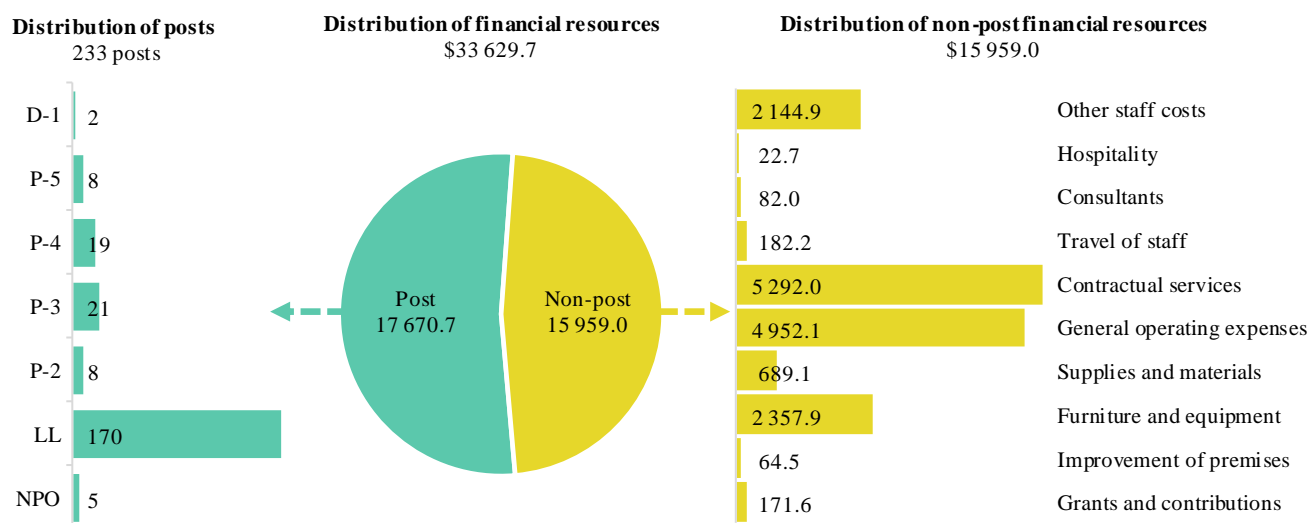
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	17 185.1	17 560.9	109.8	—	—	109.8	0.6	17 670.7
Non-post	14 452.6	19 059.9	(3 100.9)	—	—	(3 100.9)	16.3	15 959.0
Total	31 637.7	36 620.8	(2 991.1)	—	—	(2 991.1)	(8.2)	33 629.7
Post resources by category								
Professional and higher		58	—	—	—	—	—	58
General Service and related		175	—	—	—	—	—	175
Total		233	—	—	—	—	—	233

Figure 18.XLIX

Programme support: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)


Extrabudgetary resources

- 18.237 Extrabudgetary resources for the component are estimated at \$3,927,700 and would support the United Nations Health-Care Centre. The estimated resource level reflects an increase of \$401,300 compared with the estimates for 2023, due to the projected increase in cost recovery.

II. Regional Commissions New York Office

Proposed post and non-post resource requirements for 2024

Overview

- 18.238 The Regional Commissions New York Office is a joint office representing, coordinating, and providing policy advice to the five regional commissions, namely, the Economic Commission for Africa, the Economic and Social Commission for Asia and the Pacific, the Economic Commission for Europe, the Economic Commission for Latin America and the Caribbean and the Economic and Social Commission for Western Asia. It supports the regional commissions in the effective implementation of relevant legislative mandates at the regional level.
- 18.239 In pursuing its objective, the Office assumes the following interrelated key functions: providing strategic policy advice to the regional commissions on United Nations deliberations and global policy frameworks that have a bearing on their positioning and the implementation of their programmes of work; supporting representation and outreach vis-à-vis relevant intergovernmental and inter-agency bodies with a view to informing decision-making from a regional perspective; enhancing coordination and cooperation among the regional commissions; and making their work and knowledge products readily accessible to a wide range of stakeholders.
- 18.240 In 2022, the Office contributed to the task of amplifying the voices of the regional commissions, reinforcing their partnerships and creating connections at the country and global levels to further increase the visibility and impact of their innovations, joint initiatives and events. The Office contributed to enriching intergovernmental processes and deliberations on regional aspects of development and illustrated the innovative initiatives and platforms developed by the regional commissions. The Office also identified and made available opportunities for the regional commissions to contribute to shaping global policy debate on sustainable development and coordinated initiatives around joint priorities.

Strategic coordination and policy advice

- 18.241 In 2022, the Office played a key role, working closely with the regional commissions, in supporting the follow-up and review of the 2030 Agenda, in particular by strengthening coherence and interaction among entities at the global, regional and national levels. At its meeting in July 2022, the high-level political forum on sustainable development put the spotlight on the regional dimension of development and highlighted innovative regional action on the Sustainable Development Goals. Working with the Coordinator, the Office facilitated the contributions of the regional commissions to the thematic discussion on the Goals under review, as well as the organization of the reporting session of the five chairs of the regional forums on sustainable development. The side-event organized by the Office at the 2022 meeting of the high-level political forum on the theme, “Role of voluntary local reviews in complementing the voluntary national review process: experiences from the regions”, saw a rich exchange of lessons and innovative practices emerging from the regions.
- 18.242 Ahead of the twenty-seventh session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, the Office coordinated, under the leadership of the Deputy Secretary-General, a tripartite collaboration among the regional commissions, the Egyptian Presidency of the twenty-seventh session and the United Nations High-Level Climate Champions that resulted in the organization of five regional round tables on accelerating public and private investment in mature and scalable climate initiatives aligned with the Paris Agreement. The outcome of the round tables included policy measures needed to unlock financial flows and to speed up the pace of climate action, and a compendium containing a pipeline of 50 investment-ready climate initiatives responding to country-driven priorities.
- 18.243 With a view to supporting the Secretary-General in convening the first annual meeting with heads of regional organizations, the Office, in collaboration with the Department of Political and

Peacebuilding Affairs, articulated the objective, scope and thematic focus of the meeting, including its linkage with regional meetings. The Office also coordinated the regional commissions' contribution to the first brief issued by the Global Crisis Response Group on Food, Energy and Finance, and to the weekly briefings provided to the Secretary-General on the implications of the war in Ukraine on the global economy, highlighting trends, impacts and policy measures.

- 18.244 With a view to informing and influencing global policy debates, the Office provided strategic advice to the regional commissions in support of their participation in global platforms for joint policy formation and decision-making, notably the Chief Executives Board and the United Nations Sustainable Development Group. The Office ensured effective contributions by the regional commissions to system-wide initiatives in such areas as measurements of progress that complement GDP, financing for development, extractives, and engagement with the Indonesian Presidency of the Group of 20. Ahead of the fifteenth meeting of the Conference of the Parties to the Convention on Biological Diversity, the Office supported the issuance of a joint statement by the executive secretaries calling for the mainstreaming of biodiversity in policies and programmes and strengthening of knowledge exchange on biodiversity.
- 18.245 In the area of financing, the Office co-led, with the Economic and Social Commission for Western Asia, efforts to advance work by the cluster on illicit financial flows of the Initiative on Financing for Development in the Era of COVID-19 and Beyond, dealing with the operationalization of measures to combat illicit financial flows in such areas as the measurement of such flows, asset recovery and taxing the digital economy.
- 18.246 In advancing corporate priorities, the Office organized and serviced the bi-annual meetings of the executive secretaries with the Deputy Secretary-General, ensuring the provision of effective and coherent support by the regional commissions to system-wide initiatives, including through the exchange of good practices and coordinated approaches to roll-out of the United Nations development system reform.

Representation, communication and outreach

- 18.247 Working closely with the Coordinator, the Office undertakes global representation and advocacy on behalf of the five regional commissions. Efforts in this regard in 2022 contributed to improved coherence and effectiveness of system-wide initiatives and increased the visibility of regional innovations leading to impactful partnerships.

Intergovernmental bodies

- 18.248 The representation and advocacy efforts of the Office contributed to continued recognition of the regional dimensions of development in intergovernmental deliberations.
- 18.249 The Office organized the annual dialogue of the executive secretaries with the Second Committee of the General Assembly under the theme "From risk to resilience: accelerating actions to achieve a more sustainable and equitable future through regional cooperation." The executive secretaries delivered a series of presentations from the regional perspective on the state of progress of pandemic recovery and the combined impact of the food, energy and financing crises, as well as innovative initiatives emerging in their regions to build forward from the pandemic, resulting in more resilient, inclusive and sustainable societies.
- 18.250 The Office prepared and introduced to the management segment of the Economic and Social Council the 2022 edition of the annual report of the Secretary-General on regional cooperation. The Office contributed to the Partnership Forum of the Economic and Social Council held in February 2022 by spotlighting promising and scalable regional partnerships around the Sustainable Development Goals. It also facilitated preparation of the regional session during the Council's 2023 coordination segment by providing a preview of the issues coming up at the regional forums on sustainable

development and highlighting regional perspectives on integrated approaches in pursuit of the Sustainable Development Goals.

- 18.251 The Office supported participation by the regional commissions in the dialogue on the repositioning of the United Nations development system at the regional level, held during the 2022 operational activities for development segment of the Economic and Social Council, focusing on delivery of collective support to countries towards achieving the Sustainable Development Goals and regional level response to cross-border development challenges such as climate change, biodiversity loss and population movements.
- 18.252 In pursuit of relevant mandates and in support of the priorities of the presidents of the General Assembly and the Economic and Social Council, the Office coordinated the effective contribution of the regional commissions to the preparation of the high-level meeting on the New Urban Agenda and the high-level thematic debate entitled a “Moment for Nature”, and also in support of priorities in such areas as climate action, financing, taxation, youth, road safety, ending the COVID-19 pandemic and the sustainable development of Africa, to cite a few.

Inter-agency mechanisms

- 18.253 The Office represents the regional commissions in various inter-agency forums. During the reporting period, it actively participated in and contributed to the work of the High-Level Committee on Programmes of the United Nations System Chief Executives Board for Coordination. In this context, the Office has contributed to the work of several task teams, including in the areas of measuring progress beyond GDP. In addition, the Office provided advisory support to the Coordinator and harmonized positions of the regional commissions and supported the Coordinator’s participation in the meetings of the Management Committee to advance internal reform and management-related initiatives.

Outreach and partnership activities

- 18.254 During the reporting period, the Office further strengthened its communication and outreach efforts and increased the visibility of the work of the regional commissions at Headquarters, and also among permanent missions based in New York, civil society and other stakeholders for potential engagement and partnerships.
- 18.255 Key activities in this regard included the dissemination of a bimonthly newsletter highlighting key events, publications and partnerships involving the regional commissions, and the production of promotional video clips, in partnership with the United States non-profit organization for the transformation of energy systems, the Rocky Mountain Institute, amplifying policy messages from the regional commissions on the climate agenda.
- 18.256 On the margins of the 2022 meeting of the high-level political forum on sustainable development, the Office organized, in collaboration with the regional commissions, the United Nations Development Programme and the United Nations Global Compact, an inaugural partnership event co-hosted with the Office of the President of the Economic and Social Council. The event was an occasion to honour the outgoing President of the Council and to celebrate the work of the regional commissions in support of the Council and regional partnerships in advancing implementation of the 2030 Agenda. Stakeholders that participated in the partnership event welcomed the event as a successful opportunity to exchange perspectives and set in motion new conversations and partnerships on the 2030 Agenda.
- 18.257 In October 2022, the Office also took part in the annual policy dialogue of the Club de Madrid to share an overview of the work of the regional commissions in the areas of debt and financing for development. The outcome fed into deliberations of the Group of Seven, the Group of 20 and the United Nations and assisted Governments and other multilateral organizations with policy recommendations.

Inter-regional cooperation

- 18.258 During the reporting period, the Office supported collaboration among the regional commissions in several areas as reported under the section on strategic coordination and policy advice above. Working with the Coordinator, the Office facilitated the identification of priority areas for interregional collaboration among the regional commissions and with other United Nations entities and supported the formulation of joint projects to be financed through the Development Account. It also promoted collaboration on several substantive issues among the regional commissions and with other United Nations entities through its networks of focal points.

Plans for 2024

- 18.259 The outcomes of the 2023 Sustainable Development Goals Summit, the twenty-eighth session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, the United Nations 2023 Water Conference, the fifth United Nations Conference on the Least Developed Countries, the high-level meeting of the General Assembly on the mid-term review of the implementation of the Sendai Framework for Disaster Risk Reduction 2015–2030, the 2023 Forum on Financing for Development Follow-up, and other global conferences and mandates will guide the work of the Office in 2024.
- 18.260 Building on the momentum generated by the Sustainable Development Goals Summit, the Office will further strengthen its support for the follow-up and review of the 2030 Agenda and the Sustainable Development Goals, bringing regional innovations and best practices to global discussions and ensuring that outcomes of the regional forums feed into the forthcoming meeting of the high-level political forum on sustainable development.
- 18.261 In preparation for the Summit of the Future, to be held in 2024, the Office will provide, in close consultation with the Coordinator, strategic advice and coordination support to the regional commissions in such areas as the rethinking of the international financial architecture, advancing of new metrics, including complementary measures to the GDP, financing for development, and safeguarding the interests of future generations.
- 18.262 The Office will also continue to serve as secretariat to the joint work of the regional commissions, with a special focus on supporting the advancement of the 2030 Agenda, strengthening linkages at the global level and advising on enhancing impact at regional and country levels. Building on the joint work of the regional commissions in 2023, including in such areas as financing for development, support for key transitions in energy, food systems, social and digital connectivity, social protection and sustainable urbanization, the Office will also contribute, through advisory and coordination support, to advancing accelerated implementation of the 2030 Agenda across the five regions.
- 18.263 The Office will systematically hold regular dialogues with the regional commissions and will also service the bi-annual meetings of the Deputy Secretary-General with the executive secretaries, with a view to enhancing internal coordination and ensuring coherent and effective support for global initiatives and processes, including preparations for the Summit of the Future.
- 18.264 In support of efforts to accelerate progress towards the Sustainable Development Goals, the Office will identify engagement and advocacy opportunities, coordinate effective participation of regional commissions in interagency mechanisms, and leverage key opportunities arising in 2024 such as the third United Nations Conference on Landlocked Developing Countries and the fourth International Conference on Small Island Developing States for strategic visibility and the uptake of solutions and perspectives that foster sustainable development at the regional and national levels.
- 18.265 In accordance with the 2030 Agenda, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution [72/219](#), the Office is integrating environmental management practices into its operations. Whenever possible, the Regional Commissions New York Office uses online tools to facilitate collaboration among the regional commissions, including by organizing meetings in an

online format and distributing information and communications materials digitally rather than in printed form. Other measures include adhering to the ban on single-use plastics, optimizing the use of natural light, decreasing the brightness on computer monitors and turning off office equipment at the end of the workday, opting for reusable stationery and reusing copy paper, and encouraging the cultivation of plants in the office to improve indoor air quality.

- 18.266 Information on compliance with the timely submission of documentation and advance booking for air travel is reflected in table 18.60. In 2022, no official trips were undertaken owing to COVID-19-related travel restrictions coupled with exigencies in New York requiring the attention of the Office.

Table 18.59

Compliance rate

(Percentage)

	<i>Actual 2020</i>	<i>Actual 2021</i>	<i>Actual 2022</i>	<i>Planned 2023</i>	<i>Planned 2024</i>
Timely submission of documentation	89	100	100	100	100
Air tickets purchased at least 2 weeks before the commencement of travel	100	100	n/a	100	100

Abbreviation: n/a, not applicable.

- 18.267 The proposed regular budget resources for 2024 amount to \$940,300 and reflect no change compared with the appropriation for 2023. The proposed level of resources provides for the full, efficient and effective implementation of mandates. Additional details on the distribution of the proposed resources for 2024 are reflected in table 18.60 and figure 18.L.

Table 18.60

Overall: evolution of financial resources by object of expenditure

(Thousands of United States dollars)

<i>Object of expenditure</i>	<i>2022 expenditure</i>	<i>2023 appropriation</i>	<i>Changes</i>					<i>2024 estimate (before recosting)</i>
			<i>Technical adjustments</i>	<i>New/expanded mandates</i>	<i>Other</i>	<i>Total</i>	<i>Percentage</i>	
Posts	970.7	876.4	—	—	—	—	—	876.4
Other staff costs	—	11.8	—	—	—	—	—	11.8
Hospitality	—	2.2	—	—	—	—	—	2.2
Travel of staff	—	13.4	—	—	—	—	—	13.4
Contractual services	33.3	17.4	—	—	—	—	—	17.4
General operating expenses	6.1	8.7	—	—	—	—	—	8.7
Supplies and materials	—	3.8	—	—	—	—	—	3.8
Furniture and equipment	7.5	6.6	—	—	—	—	—	6.6
Total	1 017.6	940.3	—	—	—	—	—	940.3

Table 18.61

Overall: proposed posts and post changes for 2024

(Number of posts)

	<i>Number</i>	<i>Details</i>
Approved for 2023	6	1 D-2, 1 P-5, 1 P-4, 1 P-3, 2 GS (OL)
Post changes	—	
Proposed for 2024	6	1 D-2, 1 P-5, 1 P-4, 1 P-3, 2 GS (OL)

Table 18.62
Overall: proposed posts by category and grade
 (Number of posts)

Category and grade	2023 approved	Changes				2024 proposed
		Technical adjustments	New/expanded mandates	Other	Total	
Professional and higher						
D-2	1	—	—	—	—	1
P-5	1	—	—	—	—	1
P-4	1	—	—	—	—	1
P-3	1	—	—	—	—	1
Subtotal	4	—	—	—	—	4
General Service and related						
GS (OL)	2	—	—	—	—	2
Subtotal	2	—	—	—	—	2
Total	6	—	—	—	—	6

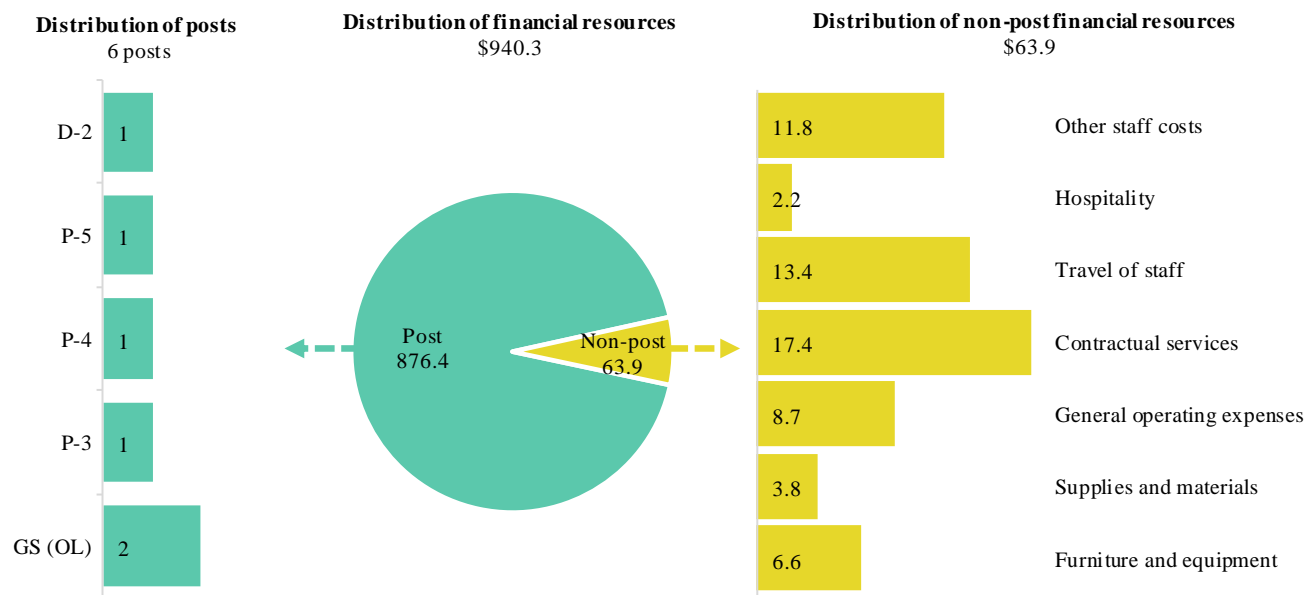
Table 18.63
Overall: evolution of financial and post resources
 (Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)	
			Technical adjustments	New/expanded mandates	Other	Total	Percentage		
Financial resources by main category of expenditure									
Post	970.7	876.4	—	—	—	—	—	876.4	
Non-post	46.8	63.9	—	—	—	—	—	63.9	
Total	1 017.5	940.3	—	—	—	—	—	940.3	
Post resources by category									
Professional and higher		4	—	—	—	—	—	4	
General Service and related		2	—	—	—	—	—	2	
Total		6	—	—	—	—	—	6	

Figure 18.L

Regional Commissions New York Office: distribution of proposed resources for 2024 (before recosting)

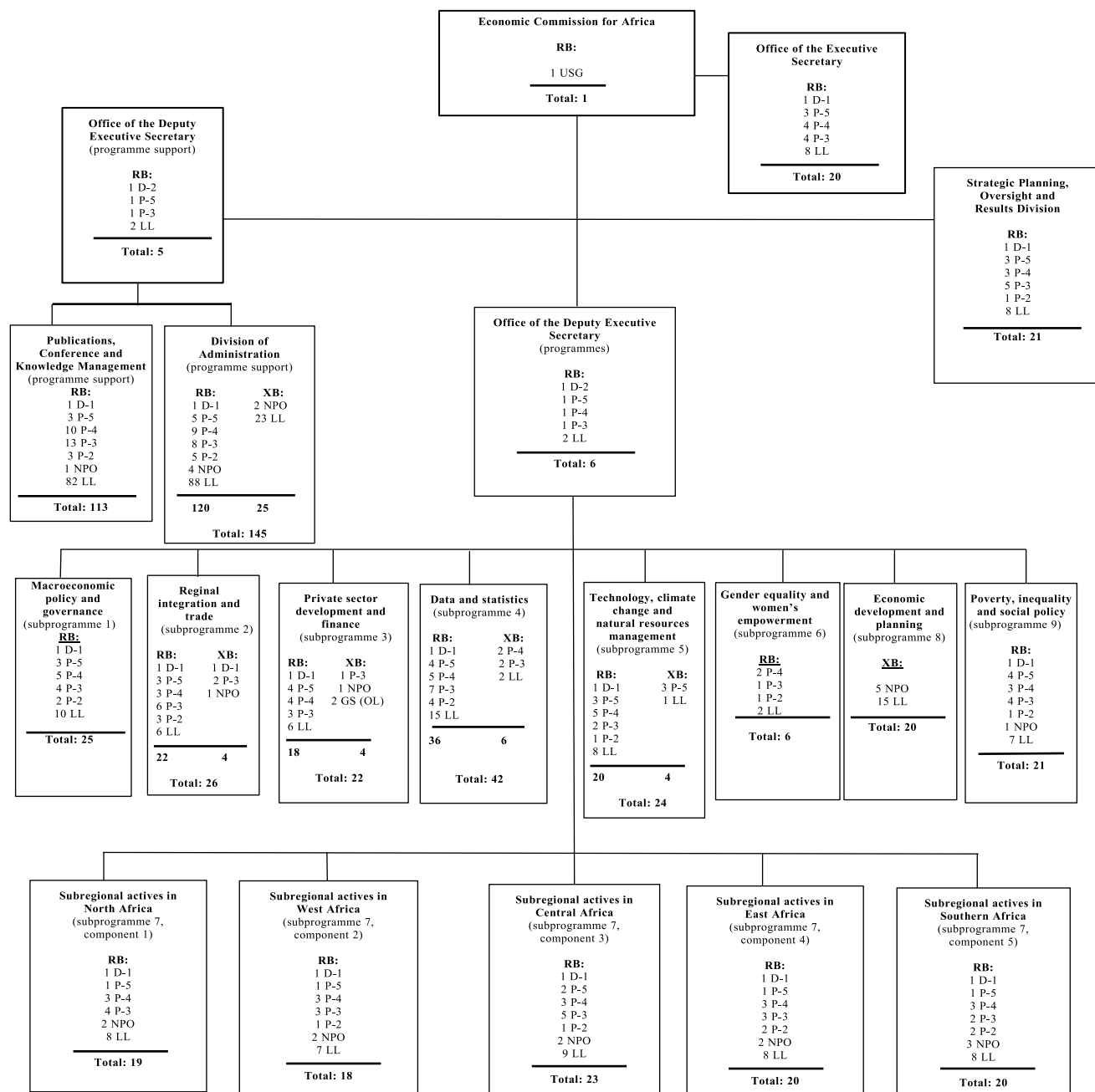
(Number of posts/thousands of United States dollars)



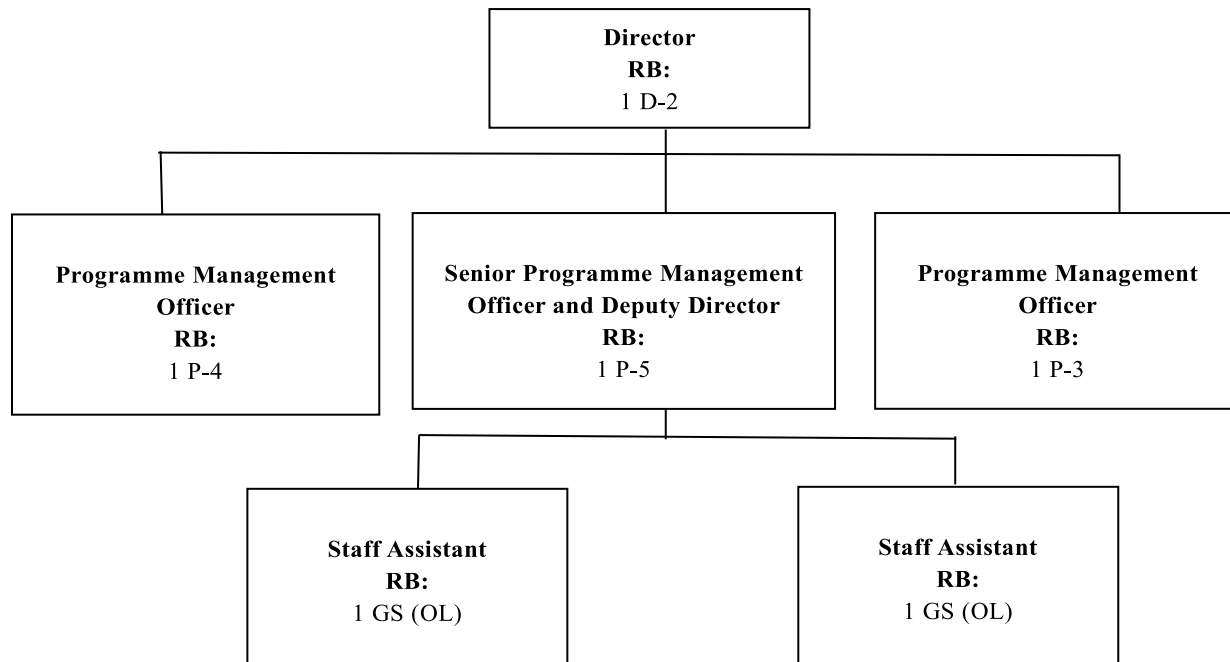
Annex I

Organizational structure and post distribution for 2024

A. Economic Commission for Africa



Abbreviations: GS (OL), General Service (Other level); LL, Local level; NPO, National Professional Officer; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

B. Regional Commissions New York Office

Abbreviations: GS (OL), General Service (Other level); RB, regular budget.

Annex II

Summary of follow-up action taken to implement relevant recommendations of advisory and oversight bodies

Brief description of the recommendation

Action taken to implement the recommendation

Advisory Committee on Administrative and Budgetary Questions

[A/77/7](#)

While the Advisory Committee reiterates the importance of using local consultants for uninterrupted mandate delivery (see [A/76/7](#) and [A/76/7/Corr.1](#), para. V.12), the Committee trusts that every effort will be made to judiciously manage the engagement of consultants in the context of the upcoming budget period, with a view to making use of and strengthening the Commission's in-house capacity and taking into account priorities for staff development and recruitment. The Committee also trusts that the situation of the protocol officers, locally contracted and in the Commission for a long time continuously, will be reviewed and addressed in a sustainable way and that an update will be provided in the context of the next budget submission.

The Commission is judicious about keeping the engagement of consultants at a minimum and in that regard, has made every effort to fill vacant posts and enhance staff training to ensure full and effective mandate delivery.

The Commission's protocol team, which continuously provides exceptional service, is headed by a P-3 and has remained unchanged for the past five years. Currently, there are no locally contracted protocol officers at the Commission.

Annex III**Overall summary of financial and post resources**

(Thousands of United States dollars/number of posts)

	<i>Regular budget</i>			<i>Extrabudgetary</i>			<i>Total</i>		
	<i>2023 appropriation</i>	<i>2024 estimate (before recosting)</i>	<i>Variance</i>	<i>2023 estimate</i>	<i>2024 estimate</i>	<i>Variance</i>	<i>2023 estimate</i>	<i>2024 estimate</i>	<i>Variance</i>
Financial resources									
Economic Commission for Africa	87 179.5	84 341.8	(2 837.7)	17 562.2	13 286.6	(4 275.6)	104 741.7	97 628.4	(7 113.3)
Regional Commissions New York Office	940.3	940.3	–	–	–	–	940.3	940.3	–
Total	88 119.8	85 282.1	(2 837.7)	17 562.2	13 286.6	(4 275.6)	105 682.0	98 568.7	(7 113.3)
Post resources									
Economic Commission for Africa	534	534	–	63	63	–	597	597	–
Regional Commissions New York Office	6	6	–	–	–	–	6	6	–
Total	540	540	–	63	63	–	603	603	–