General Assembly

Distr.: General
17 March 2023

Original: English

Seventy-eighth session
Items 139 and 140 of the preliminary list*

Proposed programme budget for 2024

Programme planning

Proposed programme budget for 2024

Part IV
International cooperation for development

Section 11
United Nations system support for the African Union's Agenda 2063: The Africa We Want

Programme 9
United Nations system support for the African Union's Agenda 2063: The Africa We Want – strategic partnership for progress towards implementation

Commitment to the subsequent implementation plans of Agenda 2063

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* A/78/50.

** In keeping with paragraph 10 of General Assembly resolution 77/267, the part consisting of the programme plan and programme performance information (part II) is submitted through the Committee for Programme and Coordination for the consideration of the Assembly.

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*** In keeping with paragraph 10 of General Assembly resolution 77/267, the part consisting of the post and non-post resource requirements (part III) is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the Assembly.

Foreword

The year 2023 will mark the end of the first decade of implementation of Agenda 2063: The Africa We Want. At the same time, the General Assembly will hold the Sustainable Development Goals Summit and will advance the preparations for the Summit of the Future. We are thus presented with a once-in-a-generation chance to shape the international dialogue towards fast-tracking the progress of both the 2030 Agenda for Sustainable Development and Agenda 2063. Given Africa's pivotal role in consolidating and accelerating development gains globally, a clear message will need to arise in 2024: that the continent's development needs and priorities should be central to global deliberations if meaningful progress is to be made.

Bearing this in mind, the new narrative on Africa and from Africa will continue to inform the programme's activities in 2024. In particular, the programme entities will work with partners to position Sustainable Development Goal 16 as a key enabler for the attainment of the 2030 Agenda and a driver of development in Africa, by promoting technology and digitalization as a means to build strong institutions and country systems for social cohesion, peace, stability and domestic resource mobilization. Key investments in the digitalization of public services, if targeted correctly, can act as a lever for increasing vertical policy coherence and accelerating development gains, which are pivotal considerations for the implementation of both Agendas. In addition, the programme will consolidate work done over the past few years on the themes of energy, climate, finance and food systems as an essential focus for building increased resilience in Africa. The prioritization of these issues will contribute to bringing an African narrative to the New York stage.

(*Signed*) Cristina **Duarte**
Under-Secretary-General and Special Adviser on Africa

A. Proposed programme plan for 2024 and programme performance in 2022

Overall orientation

Mandates and background

11.1   The Office of the Special Adviser on Africa supports the Secretary-General in ensuring a coherent and integrated approach for United Nations support for Africa and addressing gaps; following up on the implementation of all relevant global summit and conference outcomes of the United Nations related to Africa; coordinating and guiding the preparation of Africa-related reports and inputs; initiating reports on critical issues affecting Africa; monitoring the implementation of Sustainable Development Goal commitments made towards Africa's development; and coordinating global advocacy in support of the African Union's Agenda 2063: The Africa We Want. The Economic Commission for Africa (ECA) is responsible for promoting the economic and social development of its member States, fostering intraregional integration and promoting international cooperation for the development of Africa. ECA is mandated to operate at the regional and subregional levels to harness United Nations assets and bring them to bear on Africa's priorities. To enhance its impact, ECA places a special focus on collecting up-to-date and original regional statistics in order to ground its policy research and advocacy in clear objective evidence; promoting policy consensus; providing meaningful capacity development; and providing advisory services in key thematic fields. The Department of Global Communications of the Secretariat raises international awareness of the economic, political and social situation in Africa, as well as of the efforts made by Africa, the United Nations and the international community to promote the economic recovery and sustainable development of the region in pursuit of the goals of the New Partnership for Africa's Development (NEPAD) and the achievement of the Sustainable Development Goals. The mandates of the Office, ECA and the Department derive from the priorities established in relevant resolutions and decisions, including General Assembly resolutions 32/197, 57/7, 57/300, 61/296, 66/293 and 76/236 and Economic and Social Council resolutions 671 (XXV) A and 1998/46.

11.2   In view of the impact of the coronavirus disease (COVID-19) pandemic on health systems, social protection structures, employment, education and other areas critical for Africa's development, enhanced coordination and advocacy efforts are critically needed to ensure that the planning and implementation of programmes and projects to address the impact of COVID-19 are aligned with the 2030 Agenda for Sustainable Development, Agenda 2063 and the priorities established by the African Union, the African Union Development Agency-NEPAD, regional economic communities and African countries for a strong recovery. Despite the challenges, the COVID-19 pandemic provides an opportunity to build forward, build better and accelerate the implementation of the 2030 Agenda during the decade of action for the Sustainable Development Goals.

Strategy and external factors for 2024

11.3   In 2022, the COVID-19 pandemic continued to prove that no country was ready to overcome the challenges of the future on its own. According to the World Health Organization, 4.8 billion people have received at least one COVID-19 vaccine dose globally. In Africa, this figure stands at around 342 million, out of a total population of around 1.2 billion. The lingering COVID-19 divide reaffirms the need for a change of paradigm in the international multilateral system, one that is particularly relevant for Africa. To this end, the programme has engaged with partners and stakeholders to form a new narrative on Africa: one that reflects and strengthens Africa's role as a key stakeholder and a vital player in the global arena, with its success stories and best practices to share; one that brings to the global debate issues that are key for Africa's development, such as domestic resource mobilization, the energy mix and the role of digitization in underpinning institution-building, innovation and economic growth; and one that is of Africa and from Africa, to be fully embraced within the United Nations and beyond.

11.4   The implementation of the programme's strategy will be guided by the vision of an empowered Africa that drives its own development to progressively fulfil its potential as a continent of hope, opportunities and prosperity with the coherent support of the international system. To transform the vision into a reality, the programme has a strategic mission: to leverage data and knowledge to feed advisory services, awareness-raising, communications and advocacy that mobilize the United Nations system, African Member States, international partners, civil society and the private sector at the global and regional levels around the transformative vision of the African Union and in support of the joint implementation of the 2030 Agenda and Agenda 2063 on the continent, building on synergies, complementarities, strong partnerships, innovation and strategic foresight.

11.5   To fulfil that mission, the Office of the Special Adviser on Africa, ECA and the Department of Global Communications will promote the new narrative through coordinated and complementary action in policy analysis, research and development, advocacy, communications, global and regional coordination, monitoring and evaluation and support for Member States. The strategic agenda, developed in consultation with the Group of African States and other stakeholders, guides the programme activities around six cluster areas identified as key for Africa's development because of their multiplying impact: financing for development; achieving sustainable development to deliver durable peace; governance, resilience and human capital; science, technology and innovation; industrialization, the demographic dividend and trade, with a focus on the African Continental Free Trade Area; and a balanced energy mix and climate adaptation. Taking into account the crucial role of young people in Africa in the continent's development, special attention will be given to promoting youth-focused policies and proposals under each cluster area, in particular when addressing human capital and the demographic dividend.

11.6   With regard to cooperation with other entities at the global, regional, national and local levels, the programme will continue to work closely with African Member States and African Union institutions as its main partners, in particular with the African Union Commission, the secretariat of the African Union Development Agency-NEPAD, the regional economic communities, the African Peer Review Mechanism and the African Capacity-Building Foundation, among others. In addition, the programme will continue to promote partnerships with an array of Member States, international organizations, civil society, the private sector, academia, think tanks, the African diaspora and other external stakeholders to enhance common approaches and synergies in their efforts to support Africa's development in the key areas identified in the programme's strategy. The Office of the Special Adviser on Africa will lead coordination efforts at the global level under subprogramme 1, while ECA will lead coordination at the regional, national and local levels under subprogramme 2.

11.7   With regard to inter-agency coordination and liaison, the programme will ensure strategic-level coordination among United Nations entities through the interdepartmental task force on African affairs by identifying priorities for building forward and building better, promoting results-based planning to develop the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development and monitoring the implementation of the agreed plans and priorities. The Regional Collaborative Platform for Africa will ensure operational-level coordination among United Nations entities in the field and with the resident coordinator system, bringing to the attention of the interdepartmental task force the areas of work where strategic guidance is needed or gaps are identified and providing the data and information necessary for the identification of priorities and the monitoring of the work of the United Nations.

11.8   With regard to the external factors, the overall plan for 2024 is based on the following planning assumptions:

(a)   African countries significantly realign their priorities towards building forward and building better;

(b)   International partners continue to support Africa's sustainable development through financial contributions, technical support and the adoption of policy frameworks that support African ownership and empowerment;

(c)   The partnership between the United Nations and the African Union is further strengthened through the continued implementation of the Joint United Nations-African Union Framework

for Enhanced Partnership in Peace and Security, the renewed approach to the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development, and the adoption of the African Union-United Nations Framework on Human Rights;

(d)   International organizations and partners are committed to the implementation of multi-stakeholder projects and programmes in support of the implementation of the 2030 Agenda, Agenda 2063, NEPAD and the priorities of the African Union and African countries;

(e)   United Nations entities actively engage in the interdepartmental task force on African affairs;

(f)   United Nations entities working in Africa participate in the Regional Collaborative Platform for Africa and its opportunity and issue-based coalitions with the regional Development Coordination Office, the Regional Bureau for Africa of the United Nations Development Programme and ECA as the joint secretariat;

(g)   External stakeholders and potential partners, including media organizations, academic institutions, civil society organizations and creative communities, continue to engage with the programme's priorities;

(h)   Member States and partners continue to advocate for and find joint solutions to mitigate the impacts of external shocks on Africa.

11.9   The programme integrates a gender perspective in its operational activities, deliverables and results, as appropriate. Subprogramme 1 incorporates a gender perspective into its analytical and policy documents as well as its advocacy activities, with a particular focus on the relevance of issues relating to peace, security and development for the empowerment of women and girls. It actively participates in and co-organizes side events on gender equality and issues relating to the empowerment of women during the annual sessions of the Commission on the Status of Women. A gender perspective will continue to be mainstreamed across the activities of subprogramme 2 with respect to the development and delivery of United Nations support for the implementation of the priorities of the African Union and the African Union Development Agency, including the use of sex-disaggregated statistics, the effects of COVID-19 on the employment of women and the increase in domestic violence owing to COVID-19, as well as work towards mainstreaming a gender perspective into all the opportunity and issue-based coalitions. Lastly, subprogramme 3 promotes gender equality and the empowerment of women by producing and disseminating communications products, through *Africa Renewal* platforms, that counter stereotypes and discrimination against women, and by promoting a balanced presence of women and men in all its multimedia products, promotional campaigns and events.

11.10   In line with the United Nations Disability Inclusion Strategy, the programme will promote, through its activities and policy recommendations, proposals that specifically foster the inclusion of persons with disabilities and will take measures necessary to increase the accessibility of its products and events.

Impact of the pandemic and lessons learned

11.11   The continuation of the COVID-19 pandemic into 2022 had an impact on the implementation of mandates, in particular by leading to changes in the delivery approach of activities under all subprogrammes. For example, with the resumption of some high-level events, select in-person representational duties were resumed, while in other cases, the digital divide continued to have an impact on the delivery of online events, limiting broad-based engagement. Nevertheless, all programme entities continued to make use of digital technologies to facilitate online engagement and maintained a flexible approach to implementing deliverables.

11.12   In addition, in order to support Member States on issues related to the COVID-19 pandemic, within the overall scope of the objectives, subprogramme 1 has included domestic resource mobilization as a key consideration in its programming towards promoting strong country systems as part of its narrative to support African States in their post-COVID-19 recovery efforts.

11.13   The programme continues to mainstream lessons learned and best practices related to the adjustments to and adaptation of the programme owing to the COVID-19 pandemic, including adapting and tailoring outputs for online delivery and increasing opportunities for online engagement, where appropriate.

Legislative mandates

11.14   The list below provides all mandates entrusted to the programme.

General Assembly resolutions

32/197	Restructuring of the economic and social sectors of the United Nations system	69/313	Addis Ababa Action Agenda of the Third International Conference on Financing for Development (Addis Ababa Action Agenda)
54/232	Implementation of the first United Nations Decade for the Eradication of Poverty	70/1	Transforming our world: the 2030 Agenda for Sustainable Development
57/2	United Nations Declaration on the New Partnership for Africa's Development	71/254	Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027
57/7	Final review and appraisal of the United Nations New Agenda for the Development of Africa in the 1990s and support for the New Partnership for Africa's Development	75/233	Quadrennial comprehensive policy review of operational activities for development of the United Nations system
57/300	Strengthening of the United Nations: an agenda for further change	76/236	Programme planning
61/296	Cooperation between the United Nations and the African Union	77/170	Ensuring access to affordable, reliable, sustainable and modern energy for all
63/1	Political declaration on Africa's development needs	77/271	Promotion of durable peace through sustainable development in Africa

Security Council resolutions

1197 (1998)	2282 (2016)
2033 (2012)	2457 (2019)

Economic and Social Council resolutions

1998/46	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields	2022/25	Progress in the implementation of General Assembly resolution 71/243 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system
2022/6	Social dimensions of the New Partnership for Africa's Development		

Subprogramme 1
Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063

General Assembly resolutions

53/92; 54/234; 57/296	The causes of conflict and the promotion of durable peace and sustainable development in Africa	74/302; 76/298	Implementation of the recommendations contained in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa
58/233; 76/297; 77/270	New Partnership for Africa's Development: progress in implementation and international support	75/327	Implementation of the recommendations contained in the report of the Secretary-General on the promotion of durable peace and sustainable development in Africa
66/293	A monitoring mechanism to review commitments made towards Africa's development		

Statements by the President of the Security Council

S/PRST/1997/46

> **Subprogramme 2**
> **Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063**

Economic and Social Council resolutions

671 (XXV) A   Establishment of an Economic Commission
                 for Africa

> **Subprogramme 3**
> **Public information and awareness activities in support of Agenda 2063**

General Assembly resolutions

60/109 B   Questions relating to information: United
             Nations public information policies and
             activities

Deliverables

11.15   Table 11.1 lists all cross-cutting deliverables of the programme.

Table 11.1
Cross-cutting deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Substantive services for meetings (number of three-hour meetings)	**4**	**4**	**4**	**4**
Meetings of:				
1. The Advisory Committee on Administrative and Budgetary Questions	1	1	1	1
2. The Committee for Programme and Coordination	1	1	1	1
3. The Fifth Committee	1	1	1	1
4. The Economic and Social Council on items related to Africa's development	1	1	1	1
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)	**1**	**6**	**6**	**6**
5. Africa Dialogue Series	–	5	5	5
6. Africa Day at the high-level political forum on sustainable development	1	1	1	1
Publications (number of publications)	**1**	**1**	**1**	**1**
7. Outcome document of the Africa Dialogue Series	1	1	1	1
Technical materials (number of materials)	**1**	**1**	**1**	**3**
8. Fact sheets and other technical materials informing discussions for the Africa Dialogue Series	1	1	1	3
D. Communication deliverables				
Digital platforms and multimedia content: one quarterly joint audio product on issues related to Africa's sustainable development.				

Evaluation activities

11.16   The following evaluations to be conducted by the programme are planned for 2024:

(a)   Evaluation of the strategic agenda of the Office of the Special Adviser on Africa for the period 2021–2023;

(b)   Midterm assessment of the Office's capacity-building project for Member States on the design and implementation of policies for the promotion of durable peace through sustainable development.

Programme of work

Subprogramme 1
Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063

Objective

11.17   The objective, to which this subprogramme contributes, is to advance effective implementation of the 2030 Agenda and Agenda 2063 through coherent, integrated and effective United Nations system engagement, global advocacy and strategic partnership with African Member States and the African Union.

Strategy

11.18   To contribute to the objective, the subprogramme will:

(a)   Act as the focal point for the African Union Development Agency-NEPAD and Agenda 2063 at Headquarters; support enhanced collaboration between the United Nations system and the African Union Commission, regional economic communities, the Agency-NEPAD, the African Peer Review Mechanism and other African Union communities; and contribute to strengthening the implementation of the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development;

(b)   Coordinate the interdepartmental task force on African affairs and monitor United Nations system support for Africa's sustainable development in order to promote strategic planning and programming in the United Nations system in Africa in accordance with the priorities of the African Union and African Member States as enshrined in Agenda 2063 and its first 10-year implementation plan;

(c)   Perform horizon scanning and analyse emerging trends, challenges and opportunities in the areas of strategic focus of the programme, as well as developing policy proposals to maximize opportunities and minimize and mitigate identified risks, in particular through the management of data and knowledge;

(d)   Track and monitor the implementation of commitments to Africa's development with clear benchmarks and indicators aimed at assessing their contribution to the implementation of the 2030 Agenda and Agenda 2063 and, when appropriate, propose corrective measures;

(e)   Facilitate intergovernmental deliberations on issues related to Africa's sustainable development and support African Member States in their participation in intergovernmental processes;

(f)   Develop and implement communication and global advocacy strategies in coordination with subprogrammes 2 and 3 in support of Agenda 2063;

(g)   Promote strategic partnerships with African Member States and African Union institutions, as well as leveraging United Nations knowledge and capacities through technical cooperation with United Nations agencies, funds and programmes around flagship initiatives and projects.

11.19   The above-mentioned work is expected to result in:

(a)   Enhanced empowerment of African Member States to mobilize increased resources for Africa's development and maximize their impact through targeted data and evidence-based policies;

(b)   Strengthened cooperation between the United Nations system and the African Union and other African institutions, as well as increased complementarity of their activities in support of the implementation of the 2030 Agenda and Agenda 2063;

(c)   A more coherent and integrated approach by the United Nations system support for Africa to challenges affecting Africa's development that includes and addresses existing gaps and leverages opportunities through impact-focused priorities with a multiplying impact;

(d)   Stronger alignment of intergovernmental discussions with the priorities of African countries and the African Union, as well as increased integration of African perspectives into global debates and decisions;

(e)   Greater accountability of stakeholders in the implementation of commitments to Agenda 2063 and the 2030 Agenda;

(f)   Increased awareness and understanding of the international community of the perspective of the African Union and the realities and priorities of African countries.
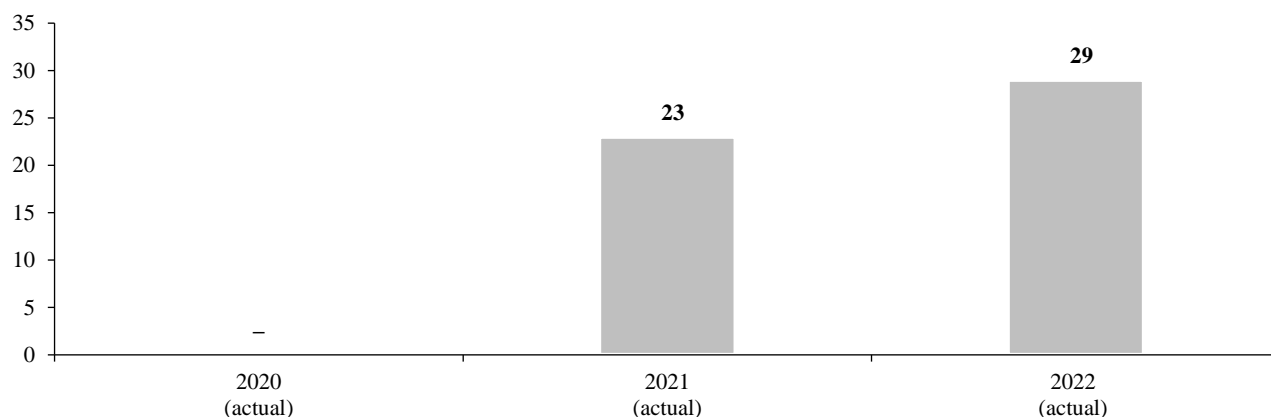
Programme performance in 2022

School feeding as an accelerator for peace and development in Africa

11.20   With 38 per cent of persons in Africa aged 15 years old or below in 2022 according to the United Nations Population Fund, Africa has one of the youngest demographic profiles of any continent. As a result, schools play a crucial role in maximizing Africa's demographic dividend and contributing to socioeconomic development. However, 150 million children on the continent do not attend primary school, and for those who do, educational attainment is below the global average. Furthermore, enrolment and completion rates drop dramatically during secondary education, affecting mostly girls. In 2021, the Office of the Special Adviser on Africa joined the School Meals Coalition, which brings together Member States, United Nations entities and other stakeholders to identify best practices and develop policy proposals to enhance the outreach and impact of school-feeding programmes. The objective was to leverage the knowledge and expertise of the Coalition to support African countries in addressing the challenge caused by non-attainment of educational potential. Within that framework, in 2022, the subprogramme launched the initiative "A pen for a gun", with a double aim: to encourage African countries to join the Coalition so they can benefit from the knowledge-sharing, and to develop a multi-pronged approach that promotes schools as hubs for development, social cohesion and peace. It builds on the multiplying impact that school-feeding programmes have by: (a) increasing school enrolment, attendance and finalization rates; (b) boosting nutrition, improving children's overall health and strengthening their learning capacities; (c) promoting gender equality and social inclusion; and (d) enhancing local economic growth. It is founded on the understanding that, as the most basic public service, schools can help to increase the presence of State institutions across the territory of African countries, strengthening social cohesion and mitigating the potential influence of non-State actors in remote and marginalized areas.

11.21   Progress towards the objective is presented in the performance measure below (see figure 11.I).

Figure 11.I
Performance measure: number of African States engaged in the School Meals Coalition (cumulative)

Planned results for 2024

Result 1: technology and digitization for a sustainable, inclusive and resilient recovery from the COVID-19 pandemic

Programme performance in 2022 and target for 2024

11.22   The subprogramme's work contributed to 4,598 patent applications in Africa by African residents, which exceeded the planned target of 3,600 patent applications.

11.23   Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 11.II).

Figure 11.II
Performance measure: number of patent applications in Africa by African residents (annual)[1]
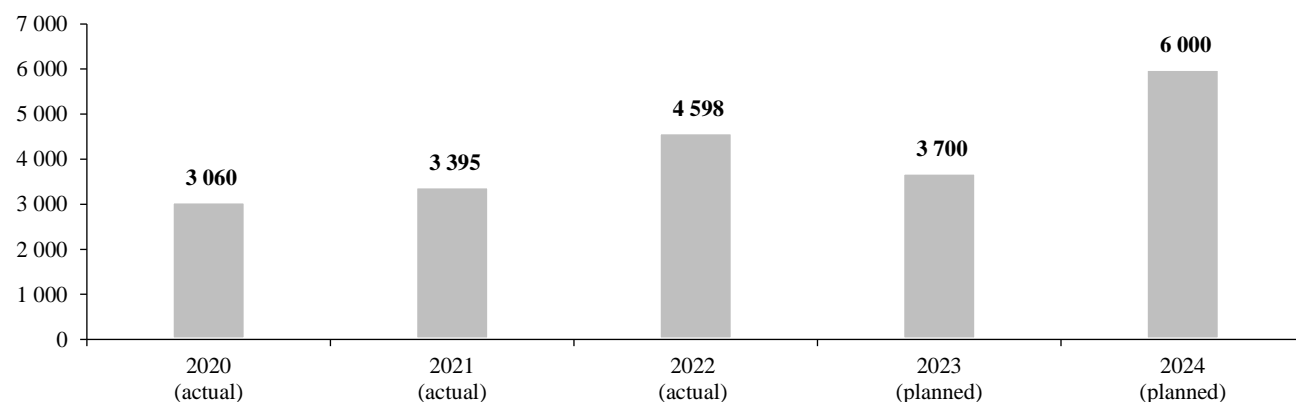
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[1] World Intellectual Property Organization, *World Intellectual Property Indicators 2022* (Geneva, 2022).

Result 2: action for a balanced energy mix in Africa to achieve the Sustainable Development Goals

Programme performance in 2022 and target for 2024

11.24   The subprogramme's work contributed to the adoption by African Union member States of the African Common Position on Energy Access and Just Energy Transition, which specifically acknowledged the trade-offs between energy and climate change as a challenge for Africa's sustainable development, which met the planned target.

11.25   Progress towards the objective and the target for 2024 are presented in the performance measure below (see table 11.2).

Table 11.2
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)	2023 (planned)	2024 (planned)
Industrialized Member States promoted a commitment to net zero emissions	Member States adopted a global road map to achieve energy access for all by 2030	African Union member States adopted the African Common Position on Energy Access and Just Energy Transition	Member States endorse specific proposals for the implementation of an energy mix to achieve energy access for all in Africa	Member States make progress in identifying and accessing financing options for a balanced energy mix and climate adaptation priorities as outlined in their national development and universal energy access plan

Result 3: strong country systems for development, social cohesion, and peace and stability in Africa

Proposed programme plan for 2024

11.26   The weak presence or absence of the State, particularly in peripheral regions of countries, has an impact on socioeconomic development, which in turn can contribute to instability. The digitalization of State service delivery can play a significant positive role in fostering effective and resilient State institutions, enabling development and economic growth and supporting the expansion of State presence in remote and hard-to-reach areas. The subprogramme has been working with African countries to advocate for public sector capacity-building, addressing a range of issues from domestic resource mobilization to education and other e-government services, such as e-tax services and digital health. As of 2022, only 14 African countries had institutionalized whole-of-government approaches to public sector digital transformation, while 12 had a plan or draft to do so.[2]

Lessons learned and planned change

11.27   The lesson for the subprogramme was the need to enhance its advocacy and capacity-building to better highlight the benefits of targeted investment in technology to digitalize State services. Such benefits include citizen-centric public services that are universally accessible, a whole-of-government approach to digital government transformation, and simple, efficient and transparent government systems. In applying the lesson, the subprogramme will work with the International Telecommunication Union, the World Bank, the African Union Commission and other stakeholders

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[2] World Bank, *GovTech Maturity Index 2022 Update: Trends in Public Sector Digital Transformation* (Washington, D.C., 2022).

to identify areas for strengthening regulatory frameworks around e-government in African countries, develop tailored policy guidance and provide capacity-building to African civil servants. These efforts are expected to result in an increase in the overall number of African States that have a whole-of-government approach to public sector digital transformation.

11.28   Expected progress towards the objective is presented in the performance measure below (see figure 11.III).

Figure 11.III
Performance measure: number of African States that have a whole-of-government approach to public sector digital transformation (cumulative)
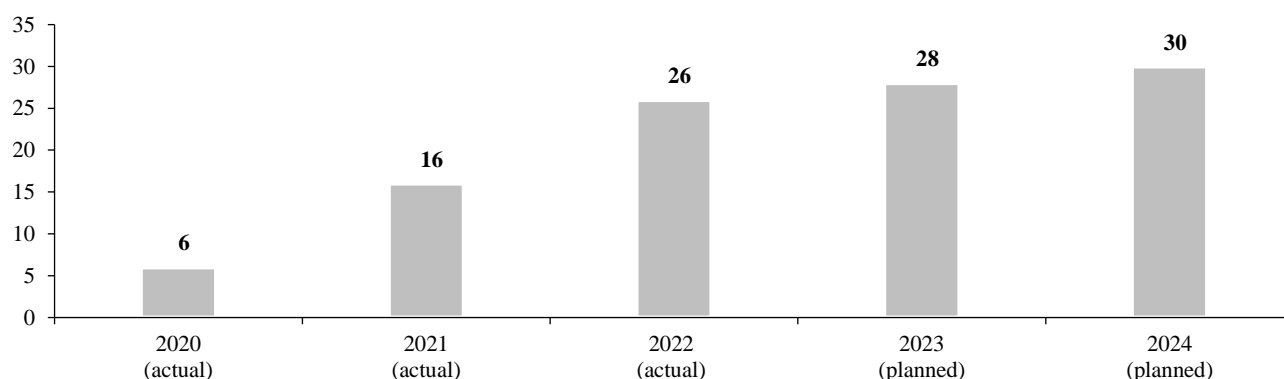
Deliverables

11.29   Table 11.3 lists all deliverables of the subprogramme.

Table 11.3
Subprogramme 1: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	**3**	**3**	**4**	**3**
1. Report of the Secretary-General to the General Assembly on the New Partnership for Africa's Development	1	1	1	1
2. Report of the Secretary-General on the promotion of durable peace and sustainable development in Africa	1	1	1	1
3. Biennial report of the Secretary-General to the General Assembly on the review of the implementation of commitments towards Africa's development	–	–	1	–
4. Report of the Secretary-General to the Committee for Programme and Coordination on the United Nations system support for Agenda 2063	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	**3**	**3**	**3**	**3**
5. Meetings of the General Assembly	3	3	3	3
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)	**6**	**8**	**10**	**12**
6. Workshops on Africa's sustainable development, peace and security	2	2	4	6
7. Seminars of the research network	4	6	6	6

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
Publications (number of publications)	**2**	**2**	**6**	**20**
8. On Africa's sustainable development	2	2	6	20
Technical materials (number of materials)	**18**	**19**	**30**	**11**
9. On Africa's sustainable development, peace and security	6	6	6	2
10. On sustainable development and durable peace in Africa	6	7	12	4
11. On key issues for Africa's peace and development	6	6	12	4
12. Online training course on linkages between peace and development	–	–	–	1

C. **Substantive deliverables**

Consultation, advice and advocacy: consultations and strategic-level coordination with African Union institutions; consultations on an annual results-oriented workplan for the interdepartmental task force on African affairs; evidence-based and data-driven advice and policy proposals provided to United Nations leadership and African Member States, including monthly briefings focused on trends, foresight and policy analysis, as well as quarterly briefings and materials in support of the participation of African Member States in intergovernmental processes; advocacy products focused on the prioritization of policy proposals aimed at supporting Africa's transformational agenda, including panels, round tables and side events during the Economic and Social Council youth forum, the high-level political forum on sustainable development and other major United Nations conferences aimed at an audience of approximately 200 participants (government and academia) for each advocacy event, and at least four advocacy videos.

Databases and substantive digital materials: online knowledge repository with digital copies of the work of the Office of the Special Adviser on Africa in at least four official languages of the United Nations; United Nations monitoring mechanism database; data on United Nations action in Africa made available to complement the Office's reporting mandate; database of African think tanks and non-governmental organizations; online country dashboards for African members of the Security Council and the Peacebuilding Commission.

D. **Communication deliverables**

Outreach programmes, special events and information materials: awareness-raising events, toolkits and pamphlets on key issues affecting Africa's sustainable development.

External and media relations: press releases, press conferences and media dialogues on issues related to Africa's sustainable development, peace and security and human rights in Africa.

Digital platforms and multimedia content: Office of the Special Adviser on Africa website and social media with updated content in at least four official languages of the United Nations; multimedia documents in all United Nations official languages; communication and multimedia content that meet the full accessibility standards issued by the Office.

Subprogramme 2
Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063

Objective

11.30   The objective, to which this subprogramme contributes, is to accelerate the integrated implementation of Agenda 2063 and the 2030 Agenda through United Nations system-wide coherence and collaboration and to enhance capacities of African Union organs and agencies, in particular the African Union Commission, the African Union Development Agency-NEPAD and the regional economic communities, at the regional and subregional levels.

Strategy

11.31   To contribute to the objective, the subprogramme will:

(a)   Enhance United Nations system-wide collaboration at the regional level towards the realization of the 2030 Agenda and promote and strengthen joint planning and implementation of actions

of United Nations entities working on development in relation to the 2030 Agenda through the vehicles of the Regional Collaborative Platform for Africa;

(b)   Conduct policy research and analysis on key African Union priorities and targeted studies on transboundary issues relevant to Africa's regional transformation and integration drive, as well as disseminating the findings at regional and subregional intergovernmental and high-level stakeholder platforms across the five subregions of Africa;

(c)   Provide technical assistance and advisory services within the framework of Agenda 2063 and the 2030 Agenda, taking into account the United Nations-African Union cooperation frameworks and the African Union strategic priorities;

(d)   Build the capacity of subregional entities to formulate coherent strategies for the integrated implementation of development priorities of regional economic communities and intergovernmental organizations in collaboration with the subregional offices and subprogrammes of ECA;

(e)   Work under the architecture of the Regional Collaborative Platform for Africa, with the opportunity and issue-based coalitions as its vehicles in the promotion of coherence in United Nations system-wide support for the African Union and support for resident coordinators and United Nations country teams in the implementation of activities towards the realization of Agenda 2063 and the 2030 Agenda;

(f)   Support the African Union Development Agency-NEPAD in the context of continental priorities and Africa's development agenda in collaboration with subprogrammes 1 and 2.

11.32   The above-mentioned work is expected to result in:

(a)   Increased and more effective United Nations support for the African Union and its development priorities as reflected in Agenda 2063;

(b)   Development and implementation by Member States of their national development priorities.

Programme performance in 2022

Strengthened African Union and United Nations collaboration on Agenda 2063 and 2030 Agenda priorities through a new mechanism

11.33   In 2022, building on the momentum achieved by the internal Regional Collaborative Platform for Africa and the tangible results achieved by its opportunity- and issue-based coalitions, and leveraging newly reinvigorated dialogue with the African Union Commission regarding a common platform for collaboration, the subprogramme supported the establishment of a new coordination structure, the African Union-United Nations Regional Collaborative Platform. The Platform agreed to eight key joint priority areas (data and statistics; macroeconomic management; demographic dividend; new technologies and digital transitions; climate action and resilience; peace, security and human rights; forced displacement and migration; and regional initiatives and strategies). Through this platform, the subprogramme coordinated meetings between opportunity- and issue-based coalitions "1" and "5" and relevant African Union technical focal points, which led to the identification and co-creation of policies and action plans for joint implementation to address issues related to legal identity and civil registration, harmonization of data and statistics across Africa and monitoring of progress towards the 2030 Agenda and Agenda 2063, including through the Africa United Nations Data for Development Platform. In addition, the subprogramme facilitated cooperation between the African Union Institute for Statistics and the African Centre for Statistics of ECA to produce climate data and statistics.

11.34   Progress towards the objective is presented in the performance measure below (see table 11.4).

Table 11.4
Performance measure

2020 (actual)	2021 (actual)	2022 (actual)
–	–	The African Union-United Nations Regional Collaborative Platform identified key priority areas and developed joint policies and action plans to address them
		The evidence base for decision-making was improved through the joint production of climate data and statistics by the African Union and the United Nations

Planned results for 2024

Result 1: the role of digitization and the African Continental Free Trade Area for a sustainable, inclusive and resilient recovery from the COVID-19 pandemic

Programme performance in 2022 and target for 2024

11.35   The subprogramme's work contributed to strengthened capacities of Botswana, the Central African Republic, the Comoros, Sao Tome and Principe and South Sudan, as well as the Economic Community of West African States, in formulating and validating their strategies in relation to the African Continental Free Trade Area, which did not meet the planned target of 18.5 per cent of intra-African trade as a percentage of total trade in Africa. The target could not be met owing to a lack of available data in 2022. The performance measure for 2022 therefore reflects the latest available data.

11.36   Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 11.IV).

Figure 11.IV
Performance measure: share of intra-African trade in the total trade of Africa
(Percentage)
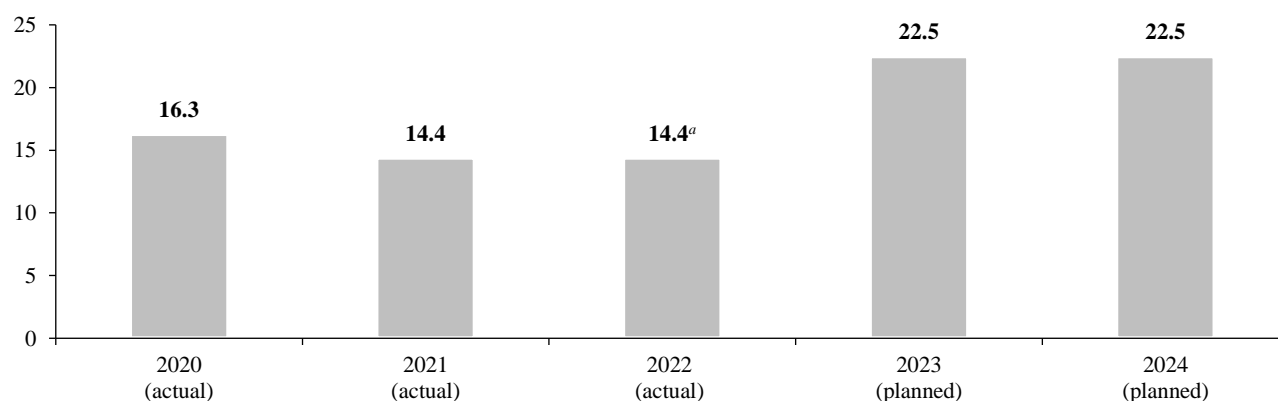
[a] Based on latest available data from 2021.

**Result 2: enhanced action by African countries on energy access and climate adaptation**

Programme performance in 2022 and target for 2024

11.37   The subprogramme's work contributed to five additional national and regional strategies developed to promote energy access and climate adaptation, for a cumulative total of seven strategies, which exceeded the planned target of four strategies.

11.38   Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 11.V).

Figure 11.V
Performance measure: number of national and regional strategies developed to promote energy access and climate adaptation (cumulative)
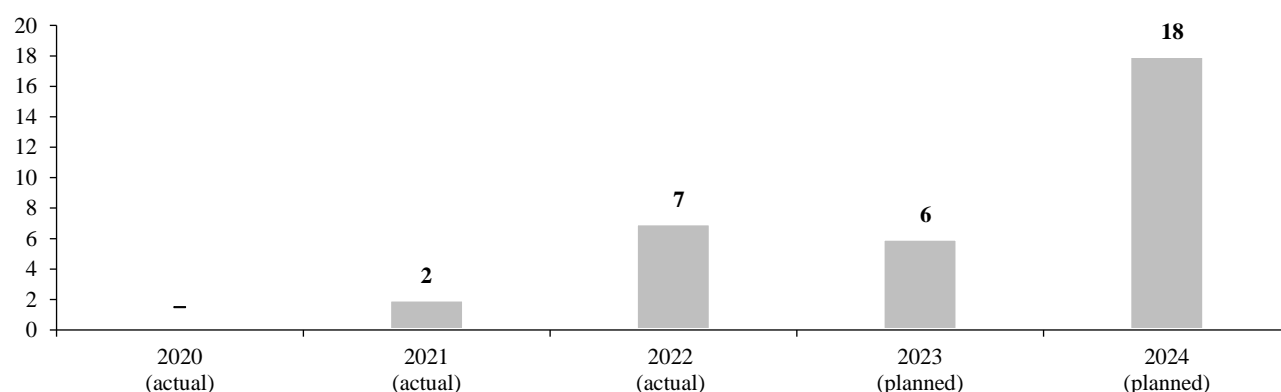
Result 3: accelerated progress towards the 2030 Agenda and Agenda 2063 at the regional, subregional and national levels through an integrated approach

Proposed programme plan for 2024

11.39   The 2030 Agenda and Agenda 2063 recognize that peace and security are prerequisites for achieving sustainable development and that sustainable development provides pathways to peaceful societies. In 2022, the African Union adopted the Tangier Declaration, which reaffirmed the need to promote peace, security and stability as a prerequisite for the implementation of Africa's development and integration agenda and specifically acknowledged "the inter-connectedness between inclusive growth, sustainable development, and implication for peace". The subprogramme, in coordination with subprogramme 1, supported the African Union and its member States through regional and subregional studies that examined these interconnections in the four African subregions to inform policymaking and action towards the realization of the 2030 Agenda and Agenda 2063.

Lessons learned and planned change

11.40   The lesson for the subprogramme was that an effective uptake of such analysis at the national and subregional levels requires targeted support through the production of context-specific briefs, increased advocacy and the provision of tailored capacity-building. In applying the lesson, the subprogramme will develop actionable policy recommendations for an integrated approach to achieving the 2030 Agenda and Agenda 2063. These recommendations will be based on context-specific research that examines the potential for development gains, such as industrialization, economic diversification and regional integration, to contribute to peace and security and vice versa, and will be complemented by validation and dissemination workshops, capacity-building activities and targeted advocacy at the regional, subregional and national levels, in collaboration with subprogrammes 1 and 3, to promote the further uptake of research findings and policy recommendations.

11.41   Expected progress towards the objective is presented in the performance measure below (see figure 11.VI).

Figure 11.VI
Performance measure: number of integrated initiatives adopted by national or subnational authorities or at the regional level to accelerate progress towards the 2030 Agenda and Agenda 2063 (cumulative)
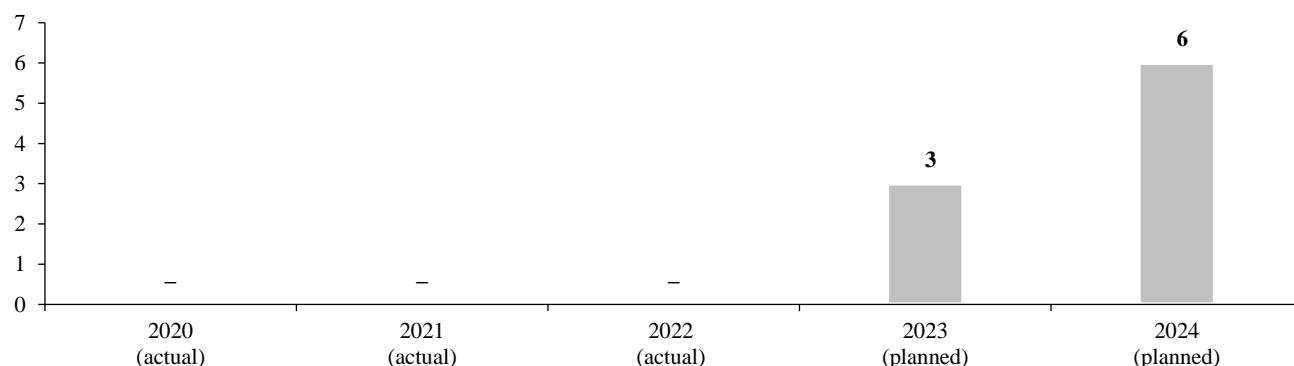
Deliverables

11.42   Table 11.5 lists all deliverables of the subprogramme.

Table 11.5
Subprogramme 2: deliverables for the period 2022–2024, by category and subcategory

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	**3**	**3**	**4**	**4**
Reports on:				
1. United Nations support for the African Union and its NEPAD programme to the Conference of African Ministers of Finance, Planning and Economic Development	1	1	1	1
2. The African Union-United Nations Regional Collaborative Platform for Africa annual meeting	–	–	1	1
3. The annual session of the Regional Collaborative Platform for Africa (expert body)	1	1	1	1
4. The retreat of the opportunity and issue-based coalitions of the Regional Collaborative Platform for Africa (expert body)	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	**18**	**23**	**19**	**25**
5. Meeting of the Conference of Ministers	–	–	1	1
6. Annual session of the Regional Collaborative Platform for Africa	2	1	2	1
7. Africa Regional Forum on Sustainable Development	–	1	1	1
8. African Union-United Nations meetings	4	4	6	6
9. Retreat of the Regional Collaborative Platform for Africa	8	12	1	8
10. Meetings on capacity development and partnerships related to Agenda 2063 and the 2030 Agenda	4	5	8	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	**1**	**2**	**1**	**2**
11. On the African Union Development Agency-NEPAD partnership	1	2	1	2

Category and subcategory	2022 planned	2022 actual	2023 planned	2024 planned
Seminars, workshops and training events (number of days)	**6**	**2**	**12**	**6**
12. Workshop on collaboration on the Regional Collaborative Platform for Africa	2	2	4	2
13. Workshops on capacity development and partnerships related to Agenda 2063 and the 2030 Agenda	4	–	8	4
Publications (number of publications)	**5**	**1**	**5**	**4**
14. Progress report of the Regional Collaborative Platform for Africa opportunity and issue-based coalitions	1	1	1	1
15. Progress report of the Regional Collaborative Platform for Africa on the implementation of African Union-United Nations frameworks and initiatives	1	–	1	1
16. On topics specific to the work of the Regional Collaborative Platform for Africa	1	–	1	–
17. On Agenda 2063 and the 2030 Agenda	1	–	1	1
18. On topics related to African Union organs and agencies	1	–	1	1
Technical materials (number of materials)	**3**	**1**	**3**	**2**
19. On progress on decisions of the Regional Collaborative Platform for Africa	1	–	1	1
20. On implementation of integrated approaches towards Agenda 2063 and the 2030 Agenda	2	1	2	1

C. **Substantive deliverables**

Consultation, advice and advocacy: advisory services, upon request, relating to integrated implementation of Agenda 2063 and the 2030 Agenda for ECA member States, the African Union Commission, the African Union Development Agency-NEPAD and the six regional economic communities; advocacy relating to capacity-building support for the African Union in the context of United Nations-African Union frameworks.

D. **Communication deliverables**

Outreach programmes, special events and information materials: pamphlets, booklets and celebrations and commemorations of special events and exhibits.

Digital platforms and multimedia content: website with up-to-date content on the work of the subprogramme.

Subprogramme 3
Public information and awareness activities in support of Agenda 2063

Objective

11.43   The objective, to which this subprogramme contributes, is to achieve the informed understanding and engagement of a global audience in support of the economic, political and social development of Africa.

Strategy

11.44   To contribute to the objective, the subprogramme will:

(a)   Develop global comprehensive editorial plans on priority issues affecting Africa, including generating support in Africa and beyond for the African Union Development Agency-NEPAD, and the achievement of the African Union's Agenda 2063 and the 2030 Agenda, as well as in support of the work of subprogrammes 1 and 2 and their advocacy strategies. This is under the umbrella of the strategy of the Africa Section of the Department of Global Communications and in line with the global communications strategy;

(b)   Produce external communications content, including through the *Africa Renewal* digital platforms, media advisories and other public information, for use by external media, both African and international, and provide external communications support to the Office of the Special Adviser on Africa;

(c)   Produce or translate select content into languages including French and Kiswahili.

11.45   The above-mentioned work is expected to result in enhanced awareness of key thematic issues of the African Union Development Agency-NEPAD and other issues related to economic recovery and sustainable development in Africa.

Programme performance in 2022

Increased awareness of the general public through *Africa Renewal* podcast

11.46   As part of its digital strategy to reach online audiences in a new way with a solutions-oriented narrative of Africa, the subprogramme introduced audio options for its content in 2021. In 2022, in addition to audio formats of its articles, the subprogramme produced and launched a three-episode pilot of the *Africa Renewal* podcast, working together with the Africa Podcast Festival, which at the time was the convener of the only existing Africa-wide podcast festival. The three episodes were interviews with African experts, respectively, a Ugandan trade law and policy specialist and one of the architects of the African Continental Free Trade Area, a Kenyan scientist who leads global clinical trial research and worked on the ground-breaking malaria vaccine for children announced by the World Health Organization in 2021, and a Nigerian climate change activist on her expectations for the twenty-seventh session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, which was held in Egypt later in 2022. The three episodes were played 1,006 times.

11.47   Progress towards the objective is presented in the performance measure below (see figure 11.VII).

Figure 11.VII
Performance measure: number of plays of the *Africa Renewal* podcast
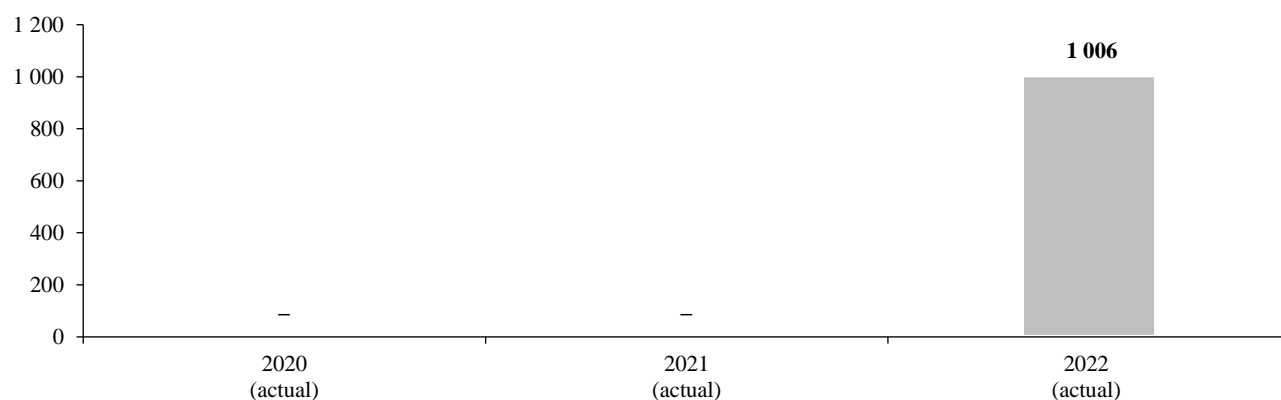
Planned results for 2024

Result 1: the role of digitalization for sustainable recovery from the COVID-19 pandemic

Programme performance in 2022 and target for 2024

11.48   The subprogramme's work contributed to 22 *Africa Renewal* articles with a focus on digitalization, covering topics including digital platforms to facilitate the implementation of the African Continental Free Trade Area, profiles of young people who have established digital-based companies, such as for telehealth services in the Gambia and virtual payments in the Democratic Republic of the Congo, and the rise of crowdfunding online as a source of financing for entrepreneurs, which exceeded the planned target of 20 articles.

11.49   Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 11.VIII).

Figure 11.VIII
Performance measure: number of *Africa Renewal* articles published with a focus on digitalization (annual)
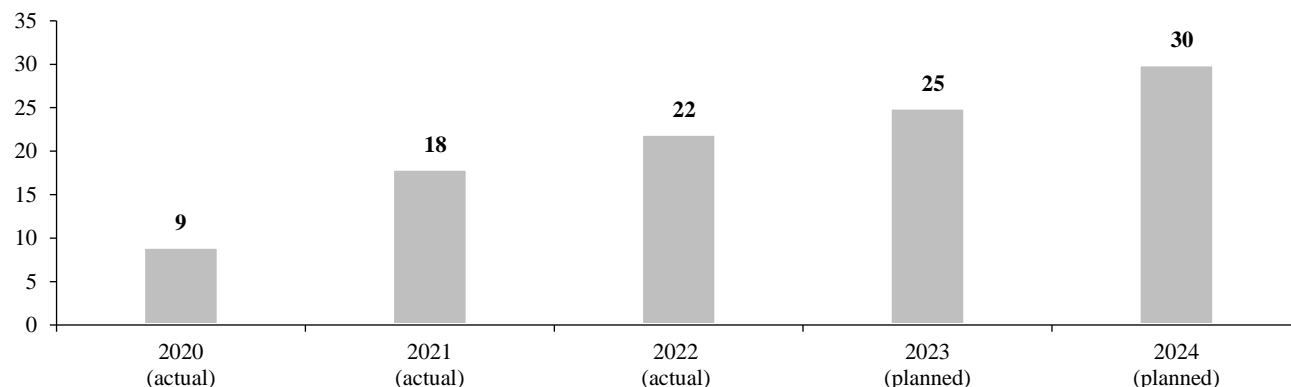
Result 2: amplified African voices in the public sphere on issues related to climate change and energy

Programme performance in 2022 and target for 2024

11.50   The subprogramme's work contributed to 14 African women experts on climate and energy being cited or interviewed or their work being published in *Africa Renewal*, including eight scientists who wrote op-eds in *Africa Renewal* related to climate issues in the run-up to the twenty-seventh session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, held in Egypt, which exceeded the planned target of 12 African women experts.

11.51   Progress towards the objective and the target for 2024 are presented in the performance measure below (see figure 11.IX).

Figure 11.IX
Performance measure: number of African women experts on climate and energy cited, published or interviewed in *Africa Renewal* (annual)
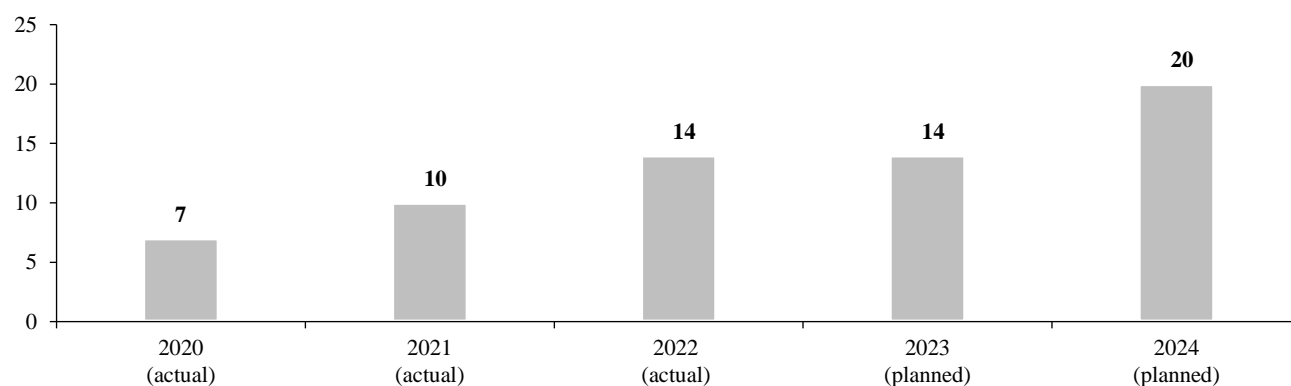
Result 3: increased awareness of the general public on peace and security issues in Africa

Proposed programme plan for 2024

11.52   Technological advancements, including increased mobile penetration and Internet access, have resulted in audiences being able to access digital content in different formats and at their own convenience. In 2022, apart from its podcast pilot, the subprogramme produced 386 audio format stories that were played 19,000 times. The majority of the downloads were in Africa (32.3 per cent), followed by the Americas (31.7 per cent).

Lessons learned and planned change

11.53   The lesson for the subprogramme was that audio format stories are an effective way to reach *Africa Renewal* audiences directly, with the potential to increase as mobile penetration and Internet access continue to grow in Africa, with an estimated 613 million unique mobile subscribers by 2025.[3] In applying the lesson, the subprogramme will focus on producing audio format content on topics related to peace and security in Africa, including on the development of a New Agenda for Peace as part of the preparations for the Summit of the Future.

11.54   Expected progress towards the objective is presented in the performance measure below (see figure 11.X).

Figure 11.X
Performance measure: number of plays of *Africa Renewal* audio stories on peace and security issues (annual)
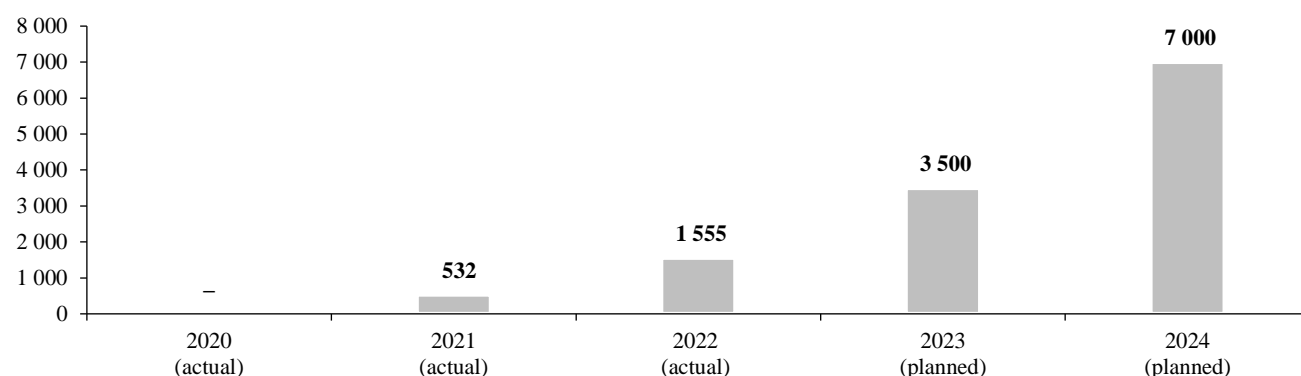
Deliverables

11.55   Table 11.6 lists all deliverables of the subprogramme.

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[3] Global System for Mobile Communications Association, "The mobile economy sub-Saharan Africa 2022", 2022.

Table 11.6
Subprogramme 3: deliverables for 2024, by category and subcategory

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Category and subcategory

D. Communication deliverables

Outreach programmes, special events and information materials: partnerships with approximately 25 editors and writers at major media houses in Africa and other countries, education institutions, civil society organizations and creative communitie s to amplify *Africa Renewal* content for wider distribution and dissemination; four webinars with youth organizations; external communications products, including relating to the annual Africa Dialogue Series, the Commission on the Status of Women, the Economic and Social Council youth forum, the General Assembly and African Union flagship events; contributions to the work of the Regional Collaborative Platform for Africa and the interdepartmental task force on African affairs; publicity in suppo rt of international, regional and local initiatives and campaigns that foster or ha ve an impact on Africa's economic and social development.

External and media relations: media round tables; content tailored to specific media outlets interested in Africa's development for syndication or citation and in including relevant information on United Nations support for Africa in their own materials; international, regional and local initiatives and campaigns that foster or affect Africa's economic and social development; p ublic information material, including media advisories.

Digital platforms and multimedia content: digital products and written and audio content for *Africa Renewal* digital platforms, including the *Africa Renewal* website, *Africa Renewal* social media accounts, 24 curated newsletters and a mobile phone application.

B.   Proposed post and non-post resource requirements for 2024

Overview

11.56   The proposed regular budget resources for 2024, including the breakdown of resource changes, as applicable, are reflected in tables 11.7 to 11.9.

Table 11.7
Overall: evolution of financial resources by object of expenditure
(Thousands of United States dollars)

			Changes					2024 estimate (before recosting)
Object of expenditure	2022 expenditure[a]	2023 appropriation	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Posts	7 037.8	7 339.7	–	–	–	–	–	7 339.7
Other staff costs	23.4	154.1	–	–	43.3	43.3	28.1	197.4
Hospitality	–	1.7	–	–	–	–	–	1.7
Consultants	64.4	157.3	–	–	(55.2)	(55.2)	(35.1)	102.1
Experts	24.7	369.1	–	–	(151.9)	(151.9)	(41.2)	217.2
Travel of representatives	–	–	–	–	–	–	–	–
Travel of staff	170.3	207.7	–	–	(0.1)	(0.1)	(0.0)	207.6
Contractual services	415.5	391.9	–	–	170.7	170.7	43.6	562.6
General operating expenses	45.3	52.0	–	–	(16.5)	(16.5)	(31.7)	35.5
Supplies and materials	–	7.2	–	–	(2.3)	(2.3)	(31.9)	4.9
Furniture and equipment	20.4	14.5	–	–	2.0	2.0	13.8	16.5
Grants and contributions	81.7	–	–	–	10.0	10.0	–	10.0
Other	(0.6)	–	–	–	–	–	–	–
Total	**7 882.9**	**8 695.2**	**–**	**–**	**–**	**–**	**–**	**8 695.2**

[a] At the time of reporting, the expenditures presented in this table and subsequent tables are not final and may be subject to adjustments that could result in minor differences between the information contained in the present report and the financial statements to be finalized by 31 March 2023.

Table 11.8
Overall: proposed posts and post changes for 2024
(Number of posts)

	Number	Details
Approved for 2023	44	1 USG, 1 D-2, 2 D-1, 6 P-5, 10 P-4, 13 P-3, 1 P-2/1, 1 GS (PL), 8 GS (OL), 1 LL
Redeployment		1 Data Analyst (P-3) from subprogramme 1 to executive direction and management
Proposed for 2024	44	1 USG, 1 D-2, 2 D-1, 6 P-5, 10 P-4, 13 P-3, 1 P-2/1, 1 GS (PL), 8 GS (OL), 1 LL

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Note: The following abbreviations are used in tables and figures: GS (OL), General Service (Other level); GS (PL), General Service (Principal level); (LL), Local level; USG, Under-Secretary-General.

Table 11.9
Overall: proposed posts by category and grade
(Number of posts)

| Category and grade | 2023 approved | Changes | | | | | 2024 proposed |
		Technical adjustments	New/expanded mandates	Other	Total		
Professional and higher							
USG	1	–	–	–	–		1
D-2	1	–	–	–	–		1
D-1	2	–	–	–	–		2
P-5	6	–	–	–	–		6
P-4	10	–	–	–	–		10
P-3	13	–	–	–	–		13
P-2/1	1	–	–	–	–		1
Subtotal	**34**	**–**	**–**	**–**	**–**		**34**
General Service and related							
GS (PL)	1	–	–	–	–		1
GS (OL)	8	–	–	–	–		8
LL	1	–	–	–	–		1
Subtotal	**10**	**–**	**–**	**–**	**–**		**10**
Total	**44**	**–**	**–**	**–**	**–**		**44**

11.57   Additional details on the distribution of the proposed resources for 2024 are reflected in tables 11.10 to 11.12 and figure 11.XI.

11.58   As reflected in tables 11.10 (1) and 11.11, the overall resources proposed for 2024 amount to $8,695,200 before recosting, reflecting no change compared with the appropriation for 2023. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

Table 11.10
Overall: evolution of financial resources by source of funding, component and subprogramme
(Thousands of United States dollars)

(1)   *Regular budget*

| Component/subprogramme | 2022 expenditure | 2023 appropriation | Changes | | | | | 2024 estimate (before recosting) |
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
A. Executive direction and management	1 192.2	1 527.9	–	–	198.1	198.1	13.0	1 726.0
B. Programme of work								
1. Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	4 472.8	4 720.6	–	–	(198.1)	(198.1)	(4.2)	4 522.5

Component/subprogramme	2022 expenditure	2023 appropriation	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	2024 estimate (before recosting)
				Changes				
2. Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063	806.4	975.0	–	–	–	–	–	975.0
3. Public information and awareness activities in support of Agenda 2063	1 411.5	1 471.7	–	–	–	–	–	1 471.7
Subtotal, B	**6 690.7**	**7 167.3**	**–**	**–**	**(198.1)**	**(198.1)**	**(2.8)**	**6 969.2**
Subtotal, 1	**7 882.9**	**8 695.2**	**–**	**–**	**–**	**–**	**–**	**8 695.2**

(2)   *Extrabudgetary*

Component/subprogramme	2022 expenditure	2023 estimate	Change	Percentage	2024 estimate
A. Executive direction and management	47.5	191.1	16.9	8.8	208.0
B. Programme of work					
1. Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	387.6	363.6	60.9	16.8	424.5
2. Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063	–	–	–	–	–
3. Public information and awareness activities in support of Agenda 2063	–	–	–	–	–
Subtotal, B	**387.6**	**363.6**	**60.9**	**16.8**	**424.5**
Subtotal, 2	**435.1**	**554.7**	**77.8**	**14.0**	**632.5**
Total	**8 318.0**	**9 249.9**	**77.8**	**0.8**	**9 327.7**

Table 11.11
Overall: proposed posts for 2024 by source of funding, component and subprogramme
(Number of posts)

Regular budget

Component/subprogramme	2023 approved	Changes Technical adjustments	New/expanded mandates	Other	Total	2024 proposed
A. Executive direction and management	11	–	–	1	1	12
B. Programme of work						
1. Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	21	–	–	(1)	(1)	20
2. Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063	5	–	–	–	–	5
3. Public information and awareness activities in support of Agenda 2063	7	–	–	–	–	7
Subtotal, B	**33**	**–**	**–**	**(1)**	**(1)**	**32**
Total	**44**	**–**	**–**	**–**	**–**	**44**

Table 11.12
Overall: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes Technical adjustments	New/ expanded mandates	Other	Total	Percentage	2024 estimate (before recosting)
Financial resources by main category of expenditure								
Post	7 037.8	7 339.7	–	–	–	–	–	7 339.7
Non-post	845.1	1 355.5	–	–	–	–	–	1 355.5
Total	**7 882.9**	**8 695.2**	**–**	**–**	**–**	**–**	**–**	**8 695.2**
Post resources by category								
Professional and higher		34	–	–	–	–	–	34
General Service and related		10	–	–	–	–	–	10
Total		**44**	**–**	**–**	**–**	**–**	**–**	**44**

Figure 11.XI
Distribution of proposed resources for 2024 (before recosting)
(Number of posts/thousands of United States dollars)

Distribution of posts
44 posts

USG	1
D-2	1
D-1	2
P-5	6
P-4	10
P-3	13
P-2	1
GS (PL)	1
GS (OL)	8
LL	1

Distribution of financial resources
$8 695.2

Post 7 339.7

Non-post 1 355.5

Distribution of non-post financial resources
$1 355.5

197.4	Other staff costs
1.7	Hospitality
217.2	Experts
102.1	Consultants
207.6	Travel of staff
562.6	Contractual services
35.5	General operating expenses
4.9	Supplies and materials
16.5	Furniture and equipment
10.0	Grants and contributions
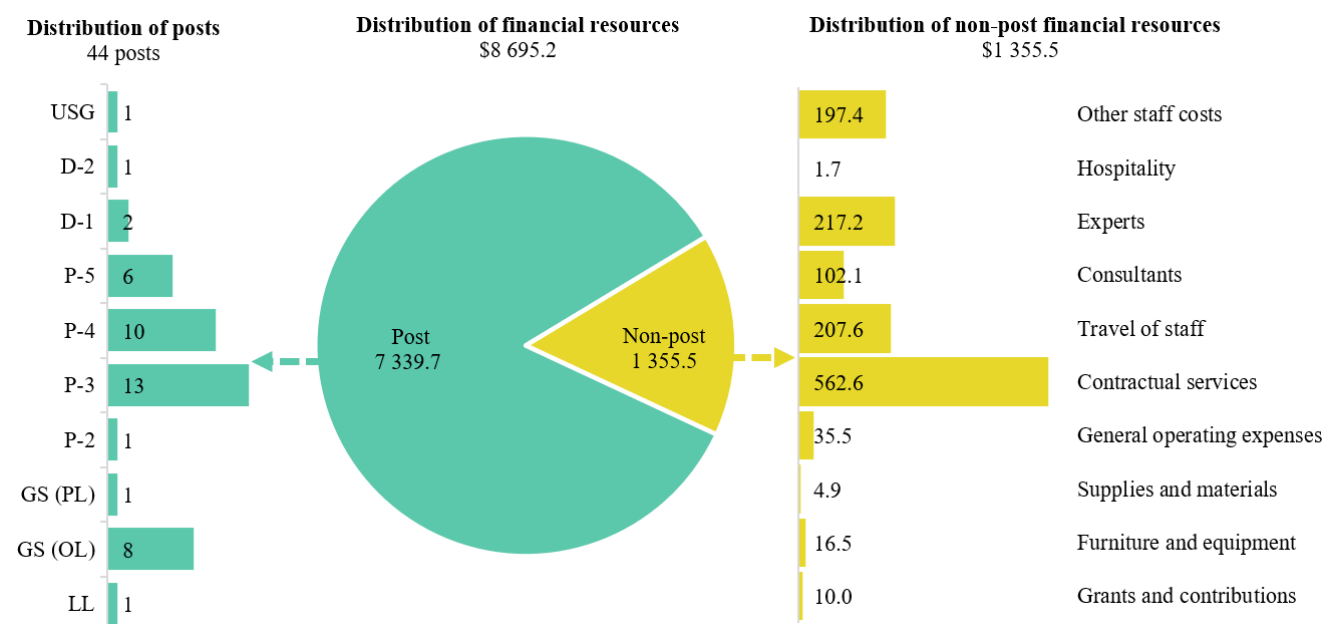
Explanation of variances by factor, component and subprogramme

Overall resource changes

Other changes

11.59   As reflected in table 11.10 (1), the net effect of the proposed changes is cost-neutral and is related to the operational requirements projected for 2024. The breakdown of changes is as follows:

(a)   **Executive direction and management**. The increase of $198,100 reflects the net effect of:

     (i)   An increase of $165,500 under posts, resulting from the proposed inward redeployment of one post of Data Analyst (P-3) from subprogramme 1, as described in annex III;

     (ii)   A net increase of $32,600 under non-post resources, mainly for consultancy services to undertake an impact evaluation of the programme's strategic agenda for the period 2021-2023;

(b)   **Subprogramme 1, Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063**. The decrease of $198,100 reflects the net effect of:

     (i)   A decrease of $165,500 under posts, resulting from the proposed outward redeployment of one post of Data Analyst (P-3) to executive direction and management, as described in annex III;

     (ii)   A net decrease of $32,600 under non-post resources, resulting mainly from reduced resource requirements for travel of experts given the adoption of a hybrid delivery model for the subprogramme's expert meetings.

Extrabudgetary resources

11.60   As reflected in table 11.10 (2), extrabudgetary resources amounting to $632,500 would provide for non-post resources for the Office of the Special Adviser on Africa under executive direction and management and subprogramme 1. The resources would complement regular budget resources and would be used mainly to develop the strategy on the promotion of durable peace through sustainable development interventions, in particular by building strong domestic resource mobilization systems that curb illicit financial flows and provide policy space to Member States and by generating and disseminating new knowledge on the role of public service delivery in strengthening trust in public institutions and promoting social cohesion.

11.61   The extrabudgetary resources under the present section are subject to the oversight of the Special Adviser on Africa based on delegated authority from the Secretary-General.

Executive direction and management

11.62   The executive direction and management component comprises the Office of the Under-Secretary-General and the Strategic Management Unit.

11.63   The overall responsibilities of the executive direction and management component include the following functions:

(a)   To represent the programme and facilitate the interaction of the three subprogrammes with other entities and stakeholders;

(b)   To contribute to and facilitate debate among Member States, in particular those in the Group of African States, on the strategic direction of programme 9;

(c)   To develop a forward-looking strategy for the activities of programme 9 to respond to emerging and foreseeable priorities of African Member States and the African Union;

(d)   To coordinate the joint planning and performance monitoring of programme 9 and to provide strategic guidance for the prioritization of issues within the programme;

(e)   To provide strategic guidance for the development of policy for, and to provide direction for and ensure the implementation of, the programme of work of the Office of the Special Adviser on Africa, through continuous planning, monitoring and evaluation of subprogrammes performance;

(f)   To promote transparency, cooperation, synergies and coherence among the three subprogrammes;

(g)   To provide guidance for the mainstreaming of data analysis and management in the programme's activities;

(h)   To manage all administrative issues regarding the functioning of the Office of the Special Adviser and to provide logistical and administrative support for the implementation of subprogramme 1;

(i)   To contribute to United Nations reform discussions and implementation, in particular in relation to improving system-wide coherence in United Nations development work in Africa.

11.64   In accordance with the 2030 Agenda for Sustainable Development, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution 72/219, the programme is integrating environmental management practices into its operations. In 2022, it continued to reduce its carbon footprint through the mainstreaming of virtual platforms for internal and external communications, which resulted in a reduction in travel and in the use of documentation, and by consolidating the premises of the Office of the Special Adviser on Africa in one location as they had previously been spread across two of

the United Nations office buildings in New York. These measures contributed to reducing the Organization's carbon footprint. The programme will continue to reduce its carbon footprint, including by further operationalizing virtual platforms for strategic engagement and interaction with its stakeholders and by implementing measures to limit energy waste, adopting environmentally friendly procurement processes, recycling obsolete information technology equipment and raising staff awareness.

11.65   Information on the timely submission of documentation and advance booking for air travel is reflected in table 11.13. Cases of non-compliance with regard to the submission of documentation are due to punctuality shortcomings in the production process linked to temporary staff shortages. Non-compliance with regard to advance booking for air travel is due mostly to the late receipt of documentation needed for travel requests or participation as part of delegations of other senior officials. To improve future compliance, the Office will continue to take every measure needed to enable the timely submission of travel requests.

Table 11.13
Compliance rate
(Percentage)

	Actual 2020	Actual 2021	Actual 2022	Planned 2023	Planned 2024
Timely submission of documentation	100	100	–	100	100
Air tickets purchased at least 2 weeks before the commencement of travel	25	50	47	100	100

11.66   The proposed regular budget resources for 2024 amount to $1,726,000 and reflect an increase of $198,100 compared with the appropriation for 2023. The proposed increase is explained in paragraph 11.59 (a). Additional details on the distribution of the proposed resources for 2024 are reflected in table 11.14 and figure 11.XII.

Table 11.14
Executive direction and management: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2022 expenditure	2023 appropriation	Changes					2024 estimate (before recosting)
			Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	1 105.7	1 392.9	–	–	165.5	165.5	11.9	1 558.4
Non-post	86.5	135.0	–	–	32.6	32.6	24.1	167.6
Total	**1 192.2**	**1 527.9**	**–**	**–**	**198.1**	**198.1**	**13.0**	**1 726.0**
Post resources by category								
Professional and higher		5	–	–	1	1	20.0	6
General Service and related		6	–	–	–	–	–	6
Total		**11**	**–**	**–**	**1**	**1**	**9.1**	**12**

Figure 11.XII
Executive direction and management: distribution of proposed resources for 2024 (before recosting)
(Number of posts/thousands of United States dollars)
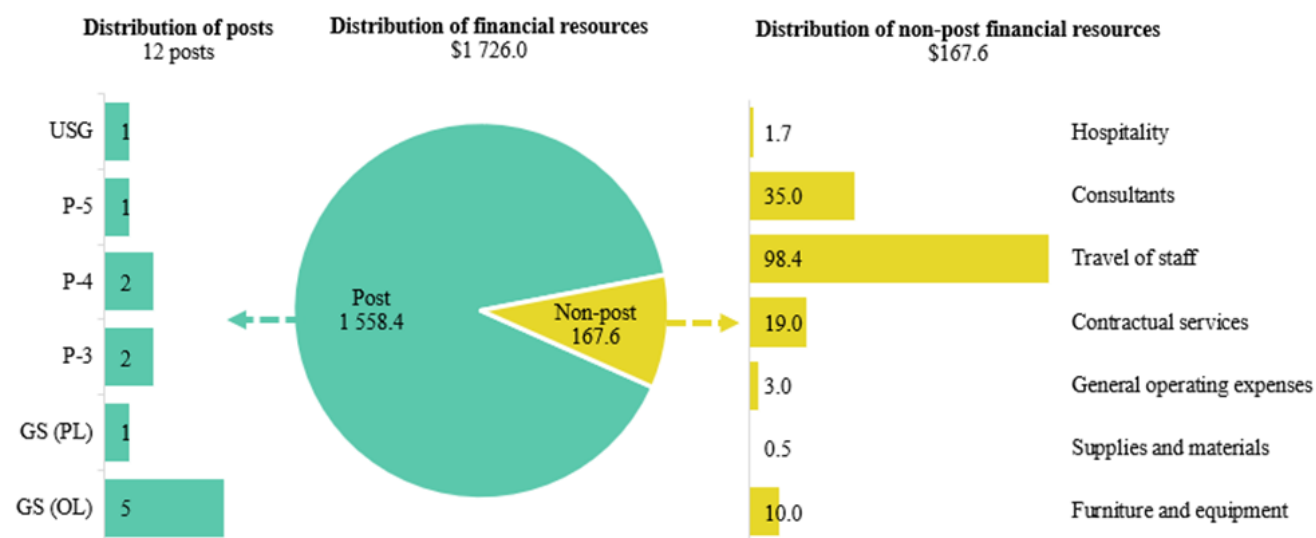
Extrabudgetary resources

11.67   Extrabudgetary resources for this component amounting to $208,000 under non-post resources would complement regular budget resources and would be used mainly to strengthen the data function of the Strategic Management Unit.

11.68   The expected increase of $16,900 is attributable mainly to increased mobilization of support from partners following the finalization of the resource mobilization strategy of the Office of the Special Adviser on Africa and the operationalization of the data function.

Programme of work

Subprogramme 1
Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063

11.69   The proposed regular budget resources for 2024 amount to $4,522,500 and reflect a decrease of $198,100 compared with the appropriation for 2023. The proposed decrease is explained in paragraph 11.59 (b). Additional details on the distribution of the proposed resources for 2024 are reflected in table 11.15 and figure 11.XIII.

Table 11.15
Subprogramme 1: evolution of financial and post resources

(Thousands of United States dollars/number of posts)

			Changes					2024 estimate (before recosting)
	2022 expenditure	*2023 appropriation*	*Technical adjustments*	*New/ expanded mandates*	*Other*	*Total*	*Percentage*	
Financial resources by main category of expenditure								
Post	4 041.8	3 970.2	–	–	(165.5)	(165.5)	(4.2)	3 804.7
Non-post	431.0	750.4	–	–	(32.6)	(32.6)	4.3	717.8
Total	**4 472.8**	**4 720.6**	**–**	**–**	**(198.1)**	**(198.1)**	**(4.2)**	**4 522.5**
Post resources by category								
Professional and higher		21	–	–	(1)	(1)	(4.8)	20
General Service and related		–	–	–	–	–	–	–
Total		**21**	**–**	**–**	**(1)**	**(1)**	**(4.8)**	**20**

Figure 11.XIII
Subprogramme 1: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)
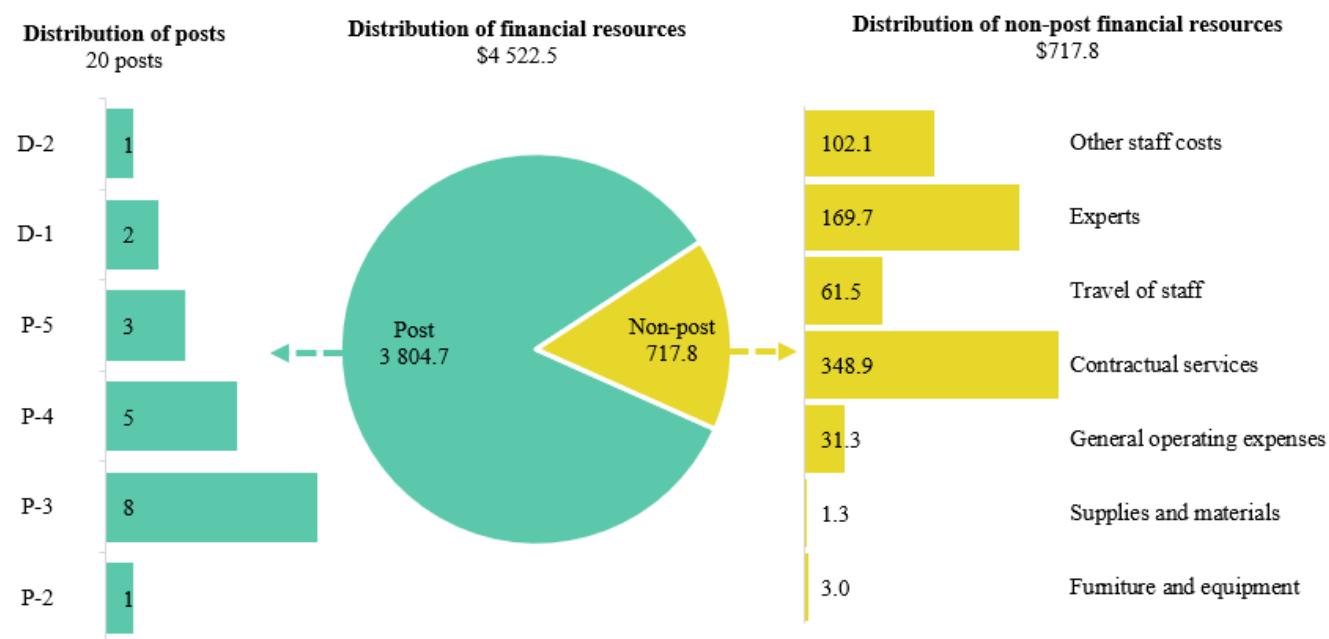
Extrabudgetary resources

11.70   Extrabudgetary resources for this subprogramme amounting to $424,500 under non-post resources would complement regular budget resources and would be used mainly to generate and disseminate knowledge, deliver capacity-building and undertake advocacy campaigns on the promotion of durable peace through sustainable development. In particular, the resources will support the efforts of the Office of the Special Adviser on Africa to promote school feeding as an entry point for increasing public service delivery across the continent and to strengthen domestic resource mobilization as a critical tool to increase African countries' fiscal and policy space.

11.71   The expected increase of $60,900 is attributable mainly to increased capacity by the subprogramme to attract resources following the launch of the Office's resource mobilization strategy and the increase in quality of the Office's products as a result of the reform process on the programme's organizational and business structure in response to an evaluation by the Office of Internal Oversight Services.

Subprogramme 2
Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063

11.72   The proposed regular budget resources for 2024 amount to $975,000 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 11.16 and figure 11.XIV.

Table 11.16
Subprogramme 2: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

			Changes					*2024 estimate (before recosting)*
	2022 expenditure	*2023 appropriation*	*Technical adjustments*	*New/ expanded mandates*	*Other*	*Total*	*Percentage*	
Financial resources by main category of expenditure								
Post	646.0	766.3	–	–	–	–	–	766.3
Non-post	160.4	208.7	–	–	–	–	–	208.7
Total	**806.4**	**975.0**	**–**	**–**	**–**	**–**	**–**	**975.0**
Post resources by category								
Professional and higher		4	–	–	–	–	–	4
General Service and related		1	–	–	–	–	–	1
Total		**5**	**–**	**–**	**–**	**–**	**–**	**5**

Figure 11.XIV
Subprogramme 2: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)

Subprogramme 3
Public information and awareness activities in support of Agenda 2063

11.73   The proposed regular budget resources for 2024 amount to $1,471,700 and reflect no change compared with the appropriation for 2023. Additional details on the distribution of the proposed resources for 2024 are reflected in table 11.17 and figure 11.XV.

Table 11.17
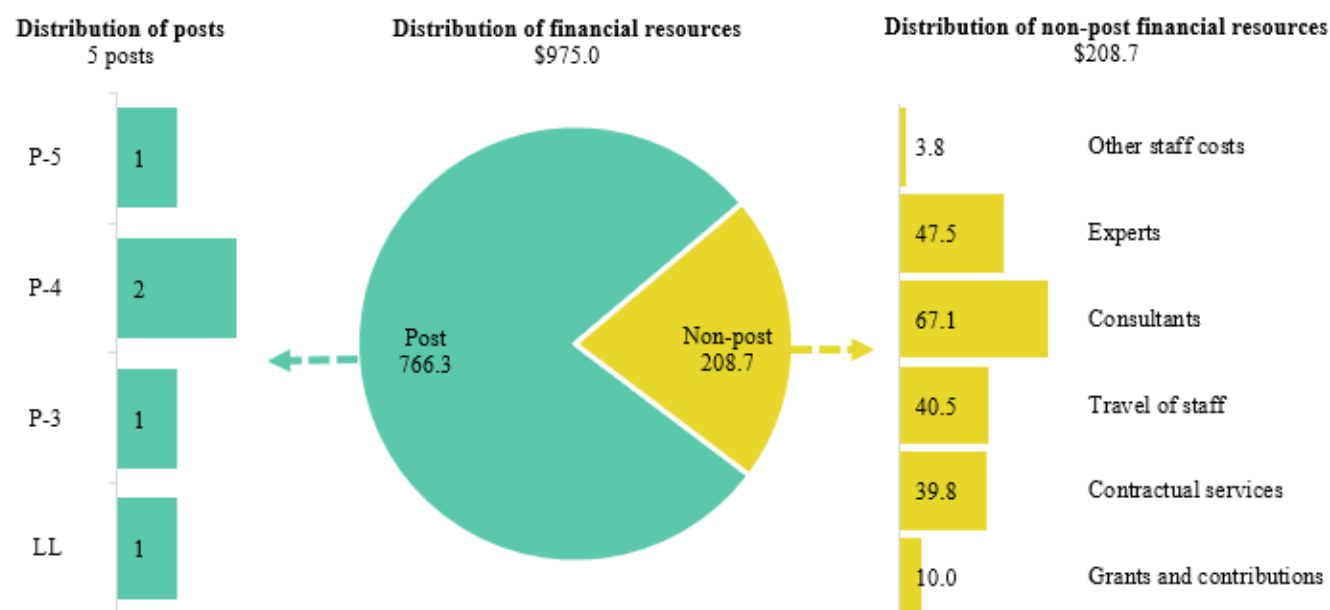**Subprogramme 3: evolution of financial and post resources**

(Thousands of United States dollars/number of posts)

			Changes					2024 estimate (before recosting)
	2022 expenditure	*2023 appropriation*	*Technical adjustments*	*New/ expanded mandates*	*Other*	*Total*	*Percentage*	
Financial resources by main category of expenditure								
Post	1 244.3	1 210.3	–	–	–	–	–	1 210.3
Non-post	167.2	261.4	–	–	–	–	–	261.4
Total	**1 411.5**	**1 471.7**	**–**	**–**	**–**	**–**	**–**	**1 471.7**
Post resources by category								
Professional and higher		4	–	–	–	–	–	4
General Service and related		3	–	–	–	–	–	3
Total		**7**	**–**	**–**	**–**	**–**	**–**	**7**

Figure 11.XV
Subprogramme 3: distribution of proposed resources for 2024 (before recosting)

(Number of posts/thousands of United States dollars)

Distribution of posts
7 posts

P-5   1

P-4   1

P-3   2

GS (OL)   3

Distribution of financial resources
$1 471.7

Post
1 210.3

Non-post
261.4

Distribution of non-post financial resources
$261.4

91.5   Other staff costs

7.2   Travel of staff

154.9   Contractual services

1.2   General operating expenses

3.1   Supplies and materials

3.5   Furniture and equipment
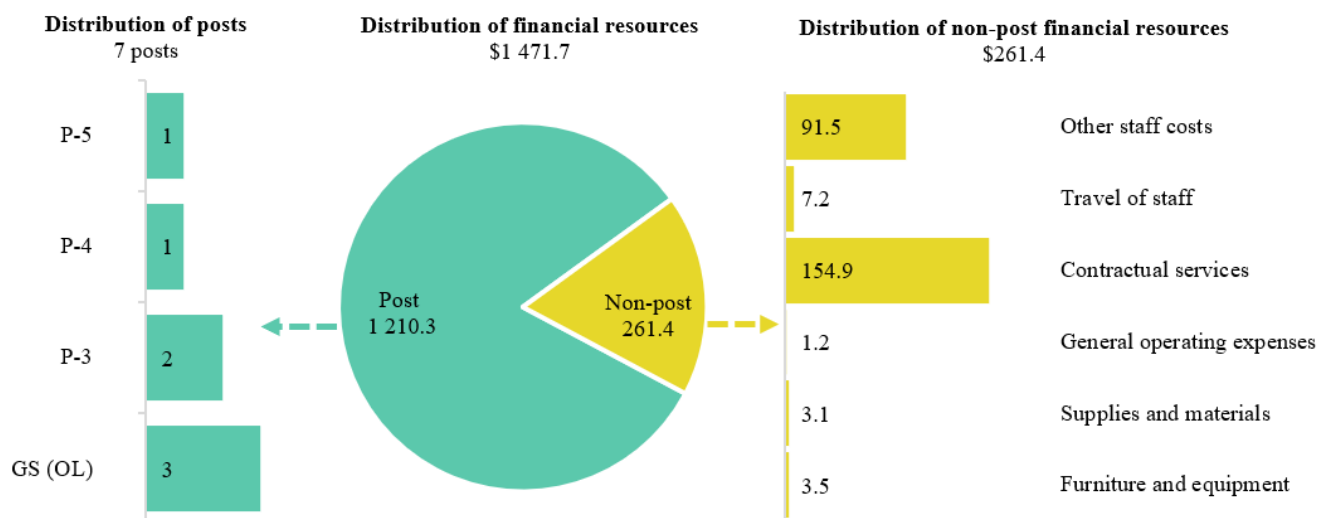
Annex I

Organizational structure and post distribution for 2024

Office of the Special Adviser on Africa
(executive direction and management)
RB:
1 USG
1 P-4
1 GS (PL)
5 GS (OL)
_____
Total: 8

Strategic Management Unit
(executive direction and management)
RB:
1 P-5
1 P-4
1 P-3
1 P-3*a*
_____
Total: 4

Economic Commission for Africa
(subprogramme 2)

RB:
1 P-5
2 P-4
1 P-3
1 LL
_____
Total: 5

Division for Policy, Monitoring and Global Advocacy
(subprogramme 1)
RB:
1 D-2
_____
Total: 1

Department of Global Communications
(subprogramme 3)

RB:
1 P-5
1 P-4
2 P-3
3 GS (OL)
_____
Total: 7

Policy and Monitoring Branch
(subprogramme 1)
RB:
1 D-1
1 P-5
2 P-4
4 P-3
1 P-2
_____
Total: 9

Advocacy and Partnerships Branch
(subprogramme 1)
RB:
1 D-1
2 P-5
3 P-4
4 P-3
_____
Total: 10

Abbreviations: GS (OL), General Service (Other level); GS (PL), General Service (Principal level); LL, Local level; RB, regular budget; USG, Under-Secretary-General.

a Redeployment.

Annex II

Summary of follow-up action taken to implement relevant recommendations of the advisory and oversight bodies

Brief description of the recommendation	*Action taken to implement the recommendation*

Advisory Committee on Administrative and Budgetary Questions
A/77/7

The Advisory Committee stresses that, in the selection of candidates for the posts of the Office of the Special Adviser on Africa, in particular those at the senior levels, every effort should be made to ensure that potential incumbents possess the requisite knowledge, experience and skills required for the implementation of the mandates of the Office. In particular, account should be taken of the recent reorientation and reorganization of the Office, including the new narrative, and the approval by the General Assembly of the new title of programme 9: the United Nations system support for the African Union's Agenda 2063: The Africa We Want – strategic partnership for progress towards implementation (see A/77/7, paras. IV.58 and IV.59). The Committee trusts that an update on the recruitment status will be provided to the General Assembly during its consideration of the present report and in the context of the next budget proposal (para IV.47).

In order to ensure that the prospective candidates have the necessary specialization in using data and knowledge to promote and implement policies that support progress towards sustainable development in Africa and have extensive managerial experience, in line with the reorientation and reorganization of the Office and the new narrative, a thorough review of the job descriptions of the D-2 post and the two D-1 posts was conducted, submitted for classification and approved by the Office of Human Resources of the Secretariat.

The job openings were issued and widely circulated with a view to encouraging applications from candidates from unrepresented and underrepresented Member States as well as female candidates. The recruitment of the D-2 post is in the onboarding phase, while the process for the D-1 posts is currently in the selection stage.

In addition, the Committee trusts that the Office of the Special Adviser on Africa will continue to apply lessons learned from the pandemic by maximizing virtual meetings and online platforms (para IV.52).

The Office has continued to apply lessons learned from the pandemic, as shown by the redistribution of funds within subprogramme 1 to increase resources available for virtual meetings and reduce travel of experts.

The Advisory Committee trusts that the Office of the Special Adviser on Africa will ensure a coordinated approach in the utilization of resources for consultants and avoid duplications among the three entities in the implementation of its mandates (para IV.53).

The three entities continue to increase coordination of their workplans with a view to promoting complementarities and reducing duplications. Furthermore, the Office is changing its business model to prioritize contractual arrangements with think tanks, universities and research centres instead of individual consultancies. This change of business model is expected to bring more coherence and consistency to service delivery and contribute to the institutionalization of knowledge generation on the continent.

Noting the progress achieved so far and the ongoing process of the reorganization of the Office to lead subprogramme 9 in a coordinated manner, the Committee encourages the Office, under the leadership of the Special Adviser on Africa, to continue to improve collaboration and coordination among the three entities in the implementation of the mandates to support Agenda 2063 (para IV.57).

Coordination and collaboration among the three entities has continued, as shown by the fact that all three expected results of all three subprogrammes have a coordinated approach. Furthermore, the three implementing entities have agreed on terms of reference for the implementation of the programme that will institutionalize joint planning, monitoring and evaluation exercises.

Annex III

Summary of proposed post changes, by component and subprogramme

Component/subprogramme	Posts	Grade	Description	Reason for change
Executive direction and management	1	P-3	**Redeployment** of Data Analyst	Within the context of the implementation of the Data Strategy of the Secretary-General for Action by Everyone,
Subprogramme 1, Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	(1)	P-3	**Redeployment** of Data Analyst	Everywhere and taking into account the current stage of data literacy in the Office of the Special Adviser on Africa and the need to mainstream data management into all the activities of the Office, centralizing data-specialized capacities within the Strategic Management Unit would increase the effectiveness of the data function and facilitate the optimal utilization of the existing capacities to support both the executive direction and management component and subprogramme 1.