General Assembly

Seventy-seventh session
Items 139 and 140 of the preliminary list*

Proposed programme budget for 2023

Programme planning

Proposed programme budget for 2023

Part IV
International cooperation for development

Section 11
United Nations system support for the African Union's Agenda 2063: The Africa We Want

Programme 9
United Nations system support for the African Union's Agenda 2063: The Africa We Want – strategic partnership for progress towards implementation

Commitment to the subsequent implementation plans of Agenda 2063

Contents

_____

 * A/77/50.

 ** In keeping with paragraph 11 of resolution 72/266 A, the part consisting of the programme plan and programme performance information is submitted through the Committee for Programme and Coordination for the consideration of the General Assembly.

Please recycle

*** In keeping with paragraph 11 of resolution 72/266 A, the part consisting of the post and non-post resource requirements is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the General Assembly.

Foreword

The year 2021 witnessed the emergence of a new gap that threatens to increase world inequalities: the vaccine divide. African countries have been severely affected by both the limitations of their pharmaceutical industry and the lack of compliance of global stakeholders with agreed commitments to vaccine distribution. The reduced rate of vaccination on the continent has prevented African economies from fully reopening and has continued to hamper health, social protection and education systems, threatening to undermine Africa's most valuable asset: its demographic dividend. This dire reality has underscored the need for a renewed multilateralism that leads to more justice and equity in the international community and a new scenario in which an empowered Africa is fully autonomous, independent and interdependent and its voice is heard and respected in international forums.

That is the vision of Agenda 2063 and the main objective of programme 9. In that regard, the programme will step up efforts to maximize the potential of the recovery through coordinated action on areas that are key to the leapfrogging of Africa towards sustainable development. The Office of the Special Adviser on Africa, the Economic Commission for Africa and the Department of Global Communications will continue to promote digitization and the African Continental Free Trade Area as critical tools for the recovery. In addition, the three subprogrammes will increase their focus on climate adaptation and energy access to ensure that African countries have the capacity to power their industrialization and, consequently, increase their resilience.

(*Signed*) Cristina **Duarte**
Under-Secretary-General and Special Adviser on Africa

A. Proposed programme plan for 2023 and programme performance in 2021

Overall orientation

Mandates and background

11.1   The Office of the Special Adviser on Africa is responsible for ensuring a coherent and integrated approach for United Nations support for Africa and addressing gaps; following up on the implementation of all relevant global summit and conference outcomes of the United Nations related to Africa; coordinating and guiding the preparation of Africa-related reports and inputs; initiating reports on critical issues affecting Africa; monitoring the implementation of commitments made towards Africa's development; and coordinating global advocacy in support of the New Partnership for Africa's Development (NEPAD), currently subsumed under Agenda 2063: The Africa We Want. The Economic Commission for Africa (ECA) is responsible for promoting the economic and social development of its member States, fostering intraregional integration and promoting international cooperation for the development of Africa. ECA is mandated to operate at the regional and subregional levels to harness United Nations assets and bring them to bear on Africa's priorities. To enhance its impact, ECA places a special focus on collecting up-to-date and original regional statistics in order to ground its policy research and advocacy in clear objective evidence; promoting policy consensus; providing meaningful capacity development; and providing advisory services in key thematic fields. The Department of Global Communications raises international awareness of the economic, political and social situation in Africa, as well as of the efforts made by Africa, the United Nations and the international community to promote the economic recovery and sustainable development of the region in pursuit of the goals of NEPAD and the achievement of the Sustainable Development Goals. The mandates of the Office of the Special Adviser on Africa, ECA and the Department of Global Communications derive from the priorities established in relevant resolutions and decisions, including General Assembly resolutions 32/197, 57/7, 57/300, 61/296, 66/293 and 76/236 and Economic and Social Council resolutions 671 (XXV) A and 1998/46.

11.2   In view of the impact of the coronavirus disease (COVID-19) pandemic on health systems, social protection structures, employment, education and other areas critical for Africa's development, enhanced coordination and advocacy efforts are critically needed to ensure that the planning and implementation of programmes and projects to address the impact of COVID-19 are aligned with the 2030 Agenda for Sustainable Development, Agenda 2063 and the priorities established by the African Union, the African Union Development Agency-NEPAD, regional economic communities and African countries for a strong recovery. Despite the challenges, the COVID-19 pandemic provides an opportunity to build forward, build better and accelerate the implementation of the 2030 Agenda during the decade of action for the Sustainable Development Goals. This will require strong analytical and monitoring capacities that can be sharply focused on identifying key policies and programmes with a multiplying effect that contribute decisively to Africa's development and that establish Africa's common position on COVID-19 recovery responses in the global arena.

Strategy and external factors for 2023

11.3   In 2021, the COVID-19 pandemic continued to prove that no country was ready to overcome the challenges of the future on its own. It created an opportunity to promote a change of paradigm in the international multilateral system, one that is particularly relevant for Africa. To this end, a new narrative is needed, one that reflects and strengthens Africa's role as a key stakeholder and a vital player in the global arena, with its success stories and best practices to share; that brings to the global debate issues that are key for Africa's development, such as domestic resource mobilization, the energy mix and the role of digitization in underpinning institution-building, innovation and economic growth; and of Africa and from Africa, to be fully embraced within the United Nations and beyond. The programme's strategy is aimed at promoting this new narrative.

11.4   The implementation of the programme's strategy will be guided by the vision of an empowered Africa that drives its own development to progressively fulfil its potential as a continent of hope, opportunities and prosperity with the coherent support of the international system. To transform the vision into a reality, the programme has a strategic mission: to leverage data and knowledge to promote evidence-based policies through advisory services, awareness-raising, communications and advocacy that mobilize the United Nations system, African Member States, international partners, civil society and the private sector at the global and regional levels around the transformative vision of the African Union and in support of the joint implementation of the 2030 Agenda and Agenda 2063 on the continent, building on synergies, complementarities, strong partnerships, innovation and strategic foresight.

11.5   To fulfil that mission, the Office of the Special Adviser on Africa, ECA and the Department of Global Communications will promote the new narrative through coordinated and complementary action in policy analysis, research and development, advocacy, communications, global and regional coordination, monitoring and evaluation and support for Member States. The strategic agenda, developed in consultation with the Group of African States and other stakeholders, will guide the programme activities around six cluster areas identified as key for Africa's development because of their multiplying impact: financing for development; achieving sustainable development to deliver durable peace; governance, resilience and human capital; science, technology and innovation; industrialization, the demographic dividend and trade, with a focus on the African Continental Free Trade Area; and sustainable energy and climate change. Taking into account the crucial role of young people in Africa in the continent's development, special attention will be given to promoting youth-focused policies and proposals under each cluster area, in particular when addressing human capital and the demographic dividend.

11.6   Following the approval by the General Assembly of the strategy in its resolution 76/236, as well as its decision to change of name of the programme to underscore United Nations support for Agenda 2063 as the road map for the achievement of sustainable development in Africa, it is proposed to change the names of the three subprogrammes with the objective of ensuring their alignment with both Agenda 2063 and the programme's new strategy.

11.7   For 2023, the planned deliverables of programme 9 will support Member States in their ongoing management of and recovery from the COVID-19 pandemic. The Office of the Special Adviser on Africa will provide evidence and data-based advice to Member States to maximize the impact of recovery plans and will monitor the implementation of recovery-related commitments. ECA will continue to work with the African Union and its organs, as well as with other United Nations entities, on developing joint COVID-19 responses in order to support Member States on initiatives related to their sustainable recovery from the disruptive impact of the pandemic on their economies. The Department of Global Communications will continue to amplify Africa's COVID-19 response and recovery efforts. The establishment and strengthening of strategic partnerships that are translated into joint planning exercises are fundamental to ensure that recovery is approached as a coherent exercise in which synergies and complementarities among United Nations entities and other stakeholders are leveraged. All entities will support the Special Adviser in undertaking high-level advocacy activities to mobilize international support for Africa's recovery.

11.8   Reflecting the importance of continuous improvement and responding to the needs and requests of Member States, the programme plan for 2023 continues to incorporate lessons learned and best practices related to the adjustments to and adaptation of the programme owing to the COVID-19 pandemic. Examples of lessons learned and best practices include the organization of virtual and hybrid meetings at the request of Member States, migration from paper to digital content production and dissemination and maximization of digital technologies to engage with younger and more technology-savvy audiences. At the same time, it is assumed that those operational conditions have improved and allow for mandate implementation through formerly established approaches. Any modifications to planned deliverables would be in pursuance of the objectives, strategies and mandates and would be reported as part of the programme performance information.

11.9   With regard to cooperation with other entities at the global, regional, national and local levels, the programme will continue to work closely with African Member States and African Union institutions as their main partners, in particular with the African Union Commission, the secretariat of the African Union Development Agency-NEPAD, the regional economic communities, the African Peer Review Mechanism and the African Capacity-Building Foundation, among others. In addition, the programme will continue to promote partnerships with an array of Member States, international organizations, civil society, the private sector, academia, think tanks, the African diaspora and other external stakeholders to enhance common approaches and synergies in their efforts to support Africa's development in the key areas identified in the programme's strategy. The Office of the Special Adviser on Africa will lead cooperation efforts at the global level under subprogramme 1, while ECA will lead cooperation at the regional, national and local levels under subprogramme 2.

11.10   With regard to inter-agency coordination and liaison, programme 9 will promote enhanced coherence of the United Nations system in Africa, leveraging the complementarities between the interdepartmental task force on African affairs, to which the Office of the Special Adviser on Africa provides support through subprogramme 1, and the Regional Collaborative Platform for Africa, to which ECA provides support through subprogramme 2. The interdepartmental task force will ensure strategic-level coordination among United Nations entities, in particular by identifying priorities for building forward and building better, promoting results-based planning to develop the African Union-United Nations framework for the joint implementation of the 2030 Agenda and Agenda 2063 and monitoring the implementation of the agreed plans and priorities. The Regional Collaborative Platform will ensure operational-level coordination among United Nations entities in the field and with the resident coordinator system, bringing to the attention of the interdepartmental task force the areas of work where strategic guidance is needed or gaps are identified and providing the data and information necessary for the identification of priorities and the monitoring of the work of the United Nations. The new structure of programme 9 as approved by the General Assembly, in particular the establishment of the executive direction and management component under the leadership of the Special Adviser, will ensure that both coordination mechanisms feed into each other.

11.11   With regard to the external factors, the overall plan for 2023 is based on the following planning assumptions:

(a)   African countries significantly realign their priorities towards building forward and building better;

(b)   International partners continue to support Africa's sustainable development through financial contributions, technical support and the adoption of policy frameworks that support African ownership and empowerment;

(c)   The partnership between the United Nations and the African Union is further strengthened through the continued implementation of the Joint United Nations-African Union Framework for Enhanced Partnership in Peace and Security, the renewed approach to the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development, and the adoption of the African Union-United Nations Framework on Human Rights;

(d)   International organizations and partners are committed to the implementation of multi-stakeholder projects and programmes in support of the implementation of the 2030 Agenda, Agenda 2063, NEPAD and the priorities of the African Union and African countries;

(e)   United Nations entities actively engage in the interdepartmental task force on African affairs;

(f)   United Nations entities working in Africa participate in the Regional Collaborative Platform for Africa and its opportunity and issue-based coalitions with the regional Development Coordination Office, the Regional Bureau for Africa of the United Nations Development Programme and ECA as the joint secretariat;

(g)   Member States actively participate in the Africa Dialogue Series and other policy development and advocacy activities;

(h)   External stakeholders and potential, partners including media organizations, academic institutions, civil society organizations and creative communities, continue to engage with the programme's priorities.

11.12   The Office of the Special Adviser on Africa, ECA and the Department of Global Communications integrate a gender perspective in their operational activities, deliverables and results, as appropriate. For example, the Office incorporates a gender perspective into all the analytical and policy documents that it produces, with a particular focus on the relevance of issues relating to peace, security and development for the empowerment of women and girls and, as part of its advocacy activities, organizes specific events that are focused on the realization of human rights for women and the challenges that women face in their efforts to promote their countries' inclusive sustainable development. The Office actively participates in and co-organizes with its strategic partners side events on gender equality and issues relating to the empowerment of women during the annual sessions of the Commission on the Status of Women. A gender perspective will continue to be mainstreamed across the activities of subprogramme 2 with respect to the development and delivery of United Nations support for the implementation of the priorities of the African Union and the African Union Development Agency, including the push for sex-disaggregated statistics, the effects of COVID-19 on the employment of women and the increase in domestic violence owing to COVID-19, as well as work towards mainstreaming a gender perspective into all the opportunity and issue-based coalitions. Lastly, under subprogramme 3, the Department promotes gender equality and the empowerment of women by producing and disseminating communications products, through *Africa Renewal* platforms, that are focused on women and gender equality and by promoting a balanced presence of women and men in all of its multimedia products, promotional campaigns and events. The Department works to counter stereotypes and discrimination against women by offering a wide range of alternative perspectives and ensuring that the voices of women are given prominence in its products, communication campaigns and events.

11.13   In line with the United Nations Disability Inclusion Strategy, the programme will promote, through its activities and policy recommendations, proposals that specifically foster the inclusion of persons with disabilities and will take the measures necessary to increase the accessibility of its products and events.

Programme performance in 2021

Impact of the pandemic

11.14   The continuation of the COVID-19 pandemic into 2021 had an impact on the implementation of mandates, in particular travel restrictions, which limited the capacity of the Special Adviser on Africa to undertake high-level advocacy missions. Such restrictions also forced the Office of the Special Adviser to cancel some advocacy activities and reprogramme others under subprogramme 1. ECA experienced similar limitations, compounded by the fact that, in Africa, limited access to vaccines transformed virtual meetings into the norm and further limited travel options. This created an additional challenge for subprogrammes 1 and 2 owing to the digital divide. An overconcentration of activities during available time slots between the COVID-19 waves and the increase in virtual events led to the fatigue of participants, resulting in reduced engagement and a more limited impact of workshops, webinars and interactive activities for all subprogrammes. Restrictions also affected the use of interpretation services, hindering the implementation of the multilingualism mandate.

11.15   In order to support Member States on issues related to the COVID-19 pandemic, within the overall scope of the objectives, subprogramme 1 increased its advisory support to Member States in United Nations bodies, in particular the Group of African States, in the identification of key priorities for the recovery, and subprogramme 2 promoted, through the Regional Collaborative Platform for Africa, joint United Nations COVID-19 responses. Each opportunity and issue-based coalition supported several initiatives, such as improving country liquidity to finance the recovery and the purchase of vaccines, the development of the pharmaceutical industry in Africa and the pooled purchasing of vaccines. All opportunity and issue-based coalitions were urged to mainstream

COVID-19 into all work streams. Subprogramme 3 featured interviews with African Union officials and African Permanent Representatives to the United Nations in which they referred to their COVID-19 response efforts.

Legislative mandates

11.16 The list below provides all mandates entrusted to the programme.

General Assembly resolutions

32/197	Restructuring of the economic and social sectors of the United Nations system	69/313	Addis Ababa Action Agenda of the Third International Conference on Financing for Development (Addis Ababa Action Agenda)
54/232	Implementation of the first United Nations Decade for the Eradication of Poverty	70/1	Transforming our world: the 2030 Agenda for Sustainable Development
57/2	United Nations Declaration on the New Partnership for Africa's Development	74/225	Ensuring access to affordable, reliable, sustainable and modern energy for all
57/7	Final review and appraisal of the United Nations New Agenda for the Development of Africa in the 1990s and support for the New Partnership for Africa's Development	71/254	Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027
57/300	Strengthening of the United Nations: an agenda for further change	75/233	Quadrennial comprehensive policy review of operational activities for development of the United Nations system
61/296	Cooperation between the United Nations and the African Union	76/236	Programme planning
63/1	Political declaration on Africa's development needs		

Security Council resolutions

1197 (1998)	2282 (2016)
2033 (2012)	2457 (2019)

Economic and Social Council resolutions

1998/46	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields	2020/23	Progress in the implementation of General Assembly resolution 71/243 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system
2021/9	Social dimensions of the New Partnership for Africa's Development		

Subprogramme 1
Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063

General Assembly resolutions

53/92; 54/234; 57/296	The causes of conflict and the promotion of durable peace and sustainable development in Africa	74/302	Implementation of the recommendations contained in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa
58/233; 71/320; 73/335; 74/301; 75/322	New Partnership for Africa's Development: progress in implementation and international support	75/327	Implementation of the recommendations contained in the report of the Secretary-General on the promotion of durable peace and sustainable development in Africa
66/293	A monitoring mechanism to review commitments made towards Africa's development		

Statements by the President of the Security Council

S/PRST/1997/46

> ## Subprogramme 2
> ## Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063

Economic and Social Council resolutions

671 (XXV) A   Establishment of an Economic Commission for Africa

> ## Subprogramme 3
> ## Public information and awareness activities in support of Agenda 2063

General Assembly resolutions

60/109 B   Questions relating to information: United Nations public information policies and activities

Deliverables

11.17   Table 11.1 lists all cross-cutting deliverables of the programme.

Table 11.1
Cross-cutting deliverables for the period 2021–2023, by category and subcategory

Category and subcategory	2021 planned	2021 actual	2022 planned	2023 planned
A. Facilitation of the intergovernmental process and expert bodies				
Substantive services for meetings (number of three-hour meetings)	**4**	**4**	**4**	**4**
Meetings of:				
1. The Advisory Committee on Administrative and Budgetary Questions	1	1	1	1
2. The Committee for Programme and Coordination	1	1	1	1
3. The Fifth Committee	1	1	1	1
4. The Economic and Social Council on items related to Africa's development	1	1	1	1
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)	–	–	1	1
5. Seminar on Africa's sustainable development	–	–	1	1
Publications (number of publications)	–	–	1	1
6. On Africa's sustainable development	–	–	1	1
Technical materials (number of materials)	–	–	1	1
7. On Africa's sustainable development	–	–	1	1
D. Communication deliverables				
Digital platforms and multimedia content: one quarterly joint audio product.				

Evaluation activities

11.18   The Office of Internal Oversight Services evaluation on strengthening the role of evaluation and the application of evaluation findings on programme design, delivery and policy directives (A/76/69), completed in 2021, has guided the proposed programme plan for 2023.

11.19   The results and lessons of the evaluation referenced above have been taken into account for the proposed programme plan for 2023. In particular, evaluation findings have been considered when undertaking the design and planning of the highlighted results. For example, in response to the finding that overemphasis on a project-based approach has limited the transferability and broader impact of results, the programme has sought to identify highlighted results in areas with a multiplying effect, such as energy access, to ensure the transferability of positive results to other sectors of development. Furthermore, the programme will embed evaluation actions in the road map of the proposed results to increase its capacity to take corrective action when and if needed to ensure the achievement of the expected outcomes.

11.20   An Office of Internal Oversight Services evaluation on the implementation of the recommendations included in the evaluation of the United Nations support to NEPAD (IED-19-018) is planned for 2023.

Programme of work

Subprogramme 1
Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063

Objective

11.21   The objective, to which this subprogramme contributes, is to advance effective implementation of the 2030 Agenda and Agenda 2063 through coherent, integrated and effective United Nations system engagement, global advocacy and strategic partnership with African Member States and the African Union.

Strategy

11.22   To contribute to the objective, the subprogramme will:

(a)   Act as the focal point for the African Union Development Agency-NEPAD and Agenda 2063 at Headquarters; support enhanced collaboration between the United Nations system and the African Union Commission, regional economic communities, the Agency-NEPAD, the African Peer Review Mechanism and other African Union communities; and contribute to strengthening the implementation of the African Union-United Nations framework for the joint implementation of the 2030 Agenda and Agenda 2063;

(b)   Coordinate the interdepartmental task force on African affairs and monitor United Nations system support for Africa's sustainable development in order to promote strategic planning and programming in the United Nations system in Africa in accordance with the priorities of the African Union and African Member States as enshrined in Agenda 2063 and its first 10-year implementation plan;

(c)   Perform horizon scanning and analyse emerging trends, challenges and opportunities in the areas of strategic focus of the programme, as well as develop policy proposals to maximize opportunities and minimize and mitigate identified risks, in particular through the management of data and knowledge;

(d)   Track and monitor the implementation of commitments to Africa's development with clear benchmarks and indicators aimed at assessing their contribution to the implementation of the 2030 Agenda and Agenda 2063 and, when appropriate, propose corrective measures;

(e)   Facilitate intergovernmental deliberations on issues related to Africa's sustainable development and support African Member States in their participation in intergovernmental processes;

(f)   Develop and implement communication and global advocacy strategies in coordination with subprogramme 3 to establish a global advocacy platform in support of Agenda 2063;

(g)   Promote strategic partnerships with African Member States and African Union institutions, as well as leverage United Nations knowledge and capacities through technical cooperation with United Nations agencies, funds and programmes around flagship initiatives and projects.

11.23   The above-mentioned work is expected to result in:

(a)   Enhanced empowerment of African Member States that are able to mobilize increased resources for Africa's development and maximize their impact through targeted data and evidence-based policies;

(b)   Strengthened cooperation between the United Nations system and the African Union and other African institutions, as well as increased complementarity of the activities of the United Nations and the African Union in support of the implementation of the 2030 Agenda and Agenda 2063;

(c)   A more coherent and integrated approach by the United Nations system support for Africa to challenges affecting Africa's development that includes and addresses existing gaps and leverages opportunities through impact-focused priorities with a multiplying impact;

(d)   Stronger alignment of intergovernmental discussions with the priorities of African countries and the African Union, as well as increased integration of African perspectives into global debates and decisions;

(e)   Greater accountability of stakeholders in the implementation of commitments to Agenda 2063 and the 2030 Agenda;

(f)   Increased awareness and understanding of the international community of the perspective of the African Union and the realities and priorities of African countries.

Programme performance in 2021

Increased platforms for the participation of African youth in policymaking

11.24   Africa is the youngest continent in the world. Over 800 million Africans, approximately 65 per cent of the continent's population, are under 25 years of age. However, their participation in policymaking processes is not always proportional to their demographic weight. To contribute to addressing this issue, the subprogramme has organized an annual Africa regional breakout session at the Economic and Social Council youth forum. In response to the impact of the COVID-19 pandemic, the subprogramme turned to digital platforms as a way to ensure business continuity. The subprogramme realized that digital platforms, in particular social media, provided an opportunity to increase its engagement with African youth. Furthermore, in view of the impact that response policies would have on Africa's development during the next decade, the subprogramme considered that it was fundamental not only to increase the number of platforms dedicated to African youth but also to ensure that those platforms were linked to the forums and initiatives that the subprogramme organized for policymakers. In this regard, the subprogramme organized, along with several youth associations, a series of debates on the future of Africa on the social media application Clubhouse to commemorate Africa Day. It also launched the Youth Stage, a new section of the Africa Dialogue Series consisting of virtual debates on the three sub-themes of the Series that were continued on Twitter and that contributed to the Public Policy Forum discussions of the Series.

11.25   Progress towards the objective is presented in the performance measure below (see figure 11.I).

Figure 11.I
Performance measure: number of African youth participating in policy-focused platforms

Figure 11.I bar chart showing values: 2019 (actual) 150; 2020 (actual) 168; 2021 (actual) 230.
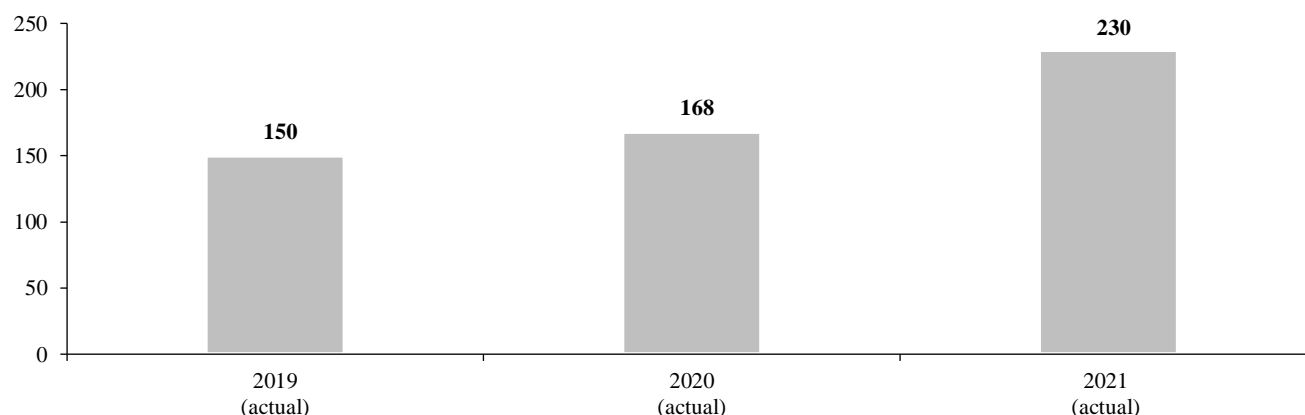
Planned results for 2023

Result 1: empowerment and ownership of African countries over their financial resources

Programme performance in 2021 and target for 2023

11.26   The subprogramme's work contributed to the participation of 10 African countries in voluntary national reviews, which did not meet the planned target of 20 African countries. The impact of the COVID-19 pandemic limited overall participation in the voluntary national reviews.

11.27   The subprogramme's work also contributed to the consideration by Member States and stakeholders of the study on impact of illicit financial flows in Africa and the analysis on bottlenecks in remittances regulation, as well as to the increased awareness of Member States and stakeholders of the role of credit-rating agencies, which met the planned targets.

11.28   Progress towards the objective and the target for 2023 are presented in the performance measure below (see table 11.2).

Table 11.2
Performance measure

2019 (actual)	*2020 (actual)*	*2021 (actual)*	*2022 (planned)*	*2023 (planned)*
17 African countries participated in voluntary national reviews	16 African countries participated in voluntary national reviews African countries' perspectives are included in official forums and conferences to advance the effective implementation of the 2030 Agenda and Agenda 2063 through coherent,	10 African countries participated in voluntary national reviews Member States and stakeholders considered the study on impact of illicit financial flows in Africa Member States and stakeholders considered the analysis on bottlenecks in	Member States discuss proposed framework to address the impact of illicit financial flows on Africa Member States consider the road map to address remittances bottlenecks	Member States endorse specific proposals for the increase in domestic resource mobilization in Africa

2019 (actual)	*2020 (actual)*	*2021 (actual)*	*2022 (planned)*	*2023 (planned)*
	integrated and effective United Nations system engagement and partnership with African Member States	remittances regulation Increased awareness of Member States and stakeholders of the role of credit-rating agencies		

Result 2: technology and digitization to strengthen Africa's self-reliance in addressing health issues

Programme performance in 2021 and target for 2023

11.29 The subprogramme's work contributed to increased emphasis on the relevance of intellectual property rights in Africa, as well as 3,395 patent applications originating in Africa from African residents in 2021, which exceeded the planned target of 3,230 such applications.

11.30 Progress towards the objective and the target for 2023 are presented in the performance measure below (see figure 11.II).

Figure 11.II
Performance measure: annual number of patent applications in Africa by African residents
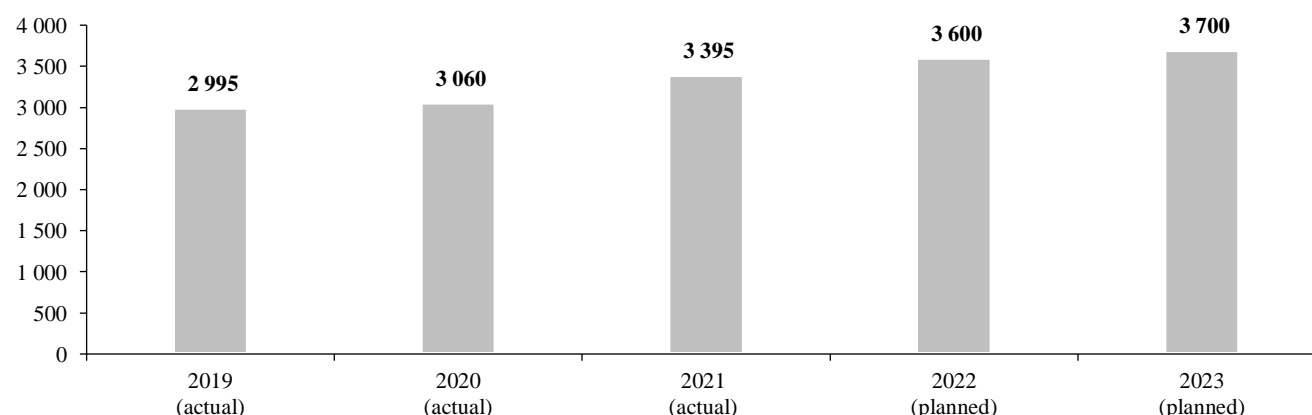
Result 3: action for a balanced energy mix in Africa to achieve the Sustainable Development Goals

Proposed programme plan for 2023

11.31 Over 600 million Africans, representing over 50 per cent of the total population and over 70 per cent of the rural population in sub-Saharan Africa, do not have access to electricity. Without access to energy, African citizens will not be able to see their basic rights, such as to health and education, fulfilled, and the continent will not be able to industrialize or achieve sustainable development. The subprogramme has raised awareness of the need to create a framework that will enable African countries to adopt the energy mix necessary to multiply energy access substantially on the continent. In particular, the subprogramme has focused on promoting a common understanding among Member States that energy access is a precondition for the achievement of other Goals.

Lessons learned and planned change

11.32   The lesson for the subprogramme was that advocacy efforts are significantly more effective when complemented by relevant data and evidence to substantiate them. In applying the lesson, the subprogramme will work with the International Renewable Energy Agency, the International Energy Agency, the African Development Bank, the African Union Commission and other stakeholders to compile accurate data and evidence that showcases the importance of pursuing a balanced energy mix for Africa to achieve the Goals. These efforts are expected to result in the increased energy preparedness of African countries.

11.33   Expected progress towards the objective is presented in the performance measure below (see table 11.3).

Table 11.3
Performance measure

2019 (actual)	2020 (actual)	2021 (actual)	2022 (planned)	2023 (planned)
Member States decided to convene the high-level dialogue on energy to address global energy access challenges	Industrialized Member States promoted a commitment to net zero emissions	Member States adopted a global road map to achieve energy access for all by 2030	Member States acknowledge the trade-offs between energy and climate change as a challenge for Africa's sustainable development	Member States endorse specific proposals for the implementation of an energy mix to achieve energy access for all in Africa

Deliverables

11.34   Table 11.4 lists all deliverables of the subprogramme.

Table 11.4
Subprogramme 1: deliverables for the period 2021–2023, by category and subcategory

Category and subcategory	2021 planned	2021 actual	2022 planned	2023 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	**3**	**4**	**3**	**4**
1. Report of the Secretary-General to the General Assembly on the New Partnership for Africa's Development	1	1	1	1
2. Report of the Secretary-General on the promotion of durable peace and sustainable development in Africa	1	1	1	1
3. Biennial report of the Secretary-General to the General Assembly on the review of the implementation of commitments towards Africa's development	–	1	–	1
4. Report of the Secretary-General to the Committee for Programme and Coordination on the United Nations system support for Agenda 2063	1	1	1	1
Substantive services for meetings (number of three-hour meetings)	–	**3**	**3**	**3**
5. Meetings of the General Assembly	–	3	3	3
B. Generation and transfer of knowledge				
Seminars, workshops and training events (number of days)	**2**	**6**	**6**	**10**
6. Workshops on Africa's sustainable development, peace and security	2	2	2	4

Category and subcategory	2021 planned	2021 actual	2022 planned	2023 planned
7. Seminars of the research network	–	4	4	6
Publications (number of publications)	**–**	**1**	**2**	**6**
8. On Africa's sustainable development	–	1	2	6
Technical materials (number of materials)	**11**	**16**	**18**	**30**
9. On Africa's sustainable development, peace and security	6	6	6	6
10. On sustainable development and durable peace in Africa	5	10	6	12
11. On key issues for Africa's peace and development	–	–	6	12

C. **Substantive deliverables**

Consultation, advice and advocacy: consultations and strategic-level coordination with African Union institutions; consultations on an annual results-oriented workplan for the interdepartmental task force on African affairs; evidence-based and data-driven advice and policy proposals provided to United Nations leadership and African Member States, including monthly briefings focused on trends, foresight and policy analysis, as well as quarterly briefings and materials in support of the participation of African Member States in intergovernmental processes; advocacy products focused on the prioritization of policy proposals aimed at supporting Africa's transformational agenda, including panels, round tables and side events during the Economic and Social Council youth forum, the high-level political forum on sustainable development and other major United Nations conferences aimed at an audience of at least 200 participants (government and academia) for each advocacy event, and at least four advocacy videos.

Databases and substantive digital materials: online knowledge repository with digital copies of the work of the Office of the Special Adviser on Africa in at least four official languages of the United Nations; United Nations monitoring mechanism database; data on United Nations action in Africa made available to complement the Office's reporting mandate; database of African think tanks and non-governmental organizations.

D. **Communication deliverables**

Outreach programmes, special events and information materials: awareness-raising events, toolkits and pamphlets on key issues affecting Africa's sustainable development.

External and media relations: press releases, press conferences and media dialogues on issues related to Africa's sustainable development, peace and security and human rights in Africa.

Digital platforms and multimedia content: Office of the Special Adviser on Africa website and social media with updated content in at least four official languages of the United Nations; multimedia documents in all United Nations official languages; communication and multimedia content that meet the full accessibility standards issued by the Office.

Subprogramme 2
Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and the Agenda 2063

Objective

11.35 The objective, to which this subprogramme contributes, is to accelerate the integrated implementation of Agenda 2063 and the 2030 Agenda through United Nations system-wide coherence and collaboration and to enhance capacities of African Union organs and agencies, in particular the African Union Commission, the African Union Development Agency-NEPAD and the regional economic communities, at the regional and subregional levels.

Strategy

11.36 To contribute to the objective, the subprogramme will:

(a) Promote and strengthen joint planning and implementation of actions of United Nations entities working on development in relation to the 2030 Agenda through the vehicles of the Regional Collaborative Platform for Africa;

(b)   Conduct policy research and analysis on key African Union priorities and targeted studies on transboundary issues relevant to Africa's regional transformation and integration drive, as well as disseminate the findings at regional and subregional intergovernmental and high-level stakeholder platforms across the five subregions of Africa;

(c)   Provide technical assistance and advisory services within the framework of Agenda 2063 and the 2030 Agenda, taking into account the United Nations-African Union cooperation frameworks and the African Union strategic priorities;

(d)   Build the capacity of subregional entities to formulate coherent strategies for the integrated implementation of development priorities of regional economic communities and intergovernmental organizations in collaboration with the subregional offices and subprogrammes of ECA;

(e)   Continue to work under the architecture of the Regional Collaborative Platform for Africa, with the opportunity and issue-based coalitions as its vehicles in the promotion of coherence in United Nations system-wide support for the African Union and support for resident coordinators and United Nations country teams in the implementation of activities towards the realization of Agenda 2063 and the 2030 Agenda;

(f)   Continue to support the African Union Development Agency-NEPAD in the context of continental priorities and Africa's development agenda in collaboration with subprogrammes 1 and 2.

11.37   The above-mentioned work is expected to result in:

(a)   Enhanced United Nations system-wide collaboration at the regional level towards the realization of the 2030 Agenda;

(b)   Increased and more effective United Nations support for the African Union and its development priorities as reflected in Agenda 2063;

(c)   Development and implementation by Member States of their national development priorities.

Programme performance in 2021

Improved monitoring by African countries of progress towards the 2030 Agenda and Agenda 2063

11.38   High-quality data and statistics and robust monitoring are key to tracking progress towards achievement of the 2030 Agenda and Agenda 2063 and to providing the foundation for informed decision-making and effective policy responses. The subprogramme has been working to enhance United Nations system-wide collaboration in response to Africa's emerging needs by implementing various institutional changes to operationalize the Regional Collaborative Platform for Africa, including its opportunity and issue-based coalitions and task forces. As part of these efforts in 2021, the subprogramme, under the Regional Collaborative Platform, launched the Africa United Nations Data for Development Platform, the first platform to serve as a one-stop repository that captures high-quality data on and evidence of the 2030 Agenda and the Goals from all African countries, disaggregated by target and indicators to enable more granular monitoring of progress. The publicly available portal also allows users to classify the statistics by various dimensions, such as the eight regional economic communities recognized by the African Union, least developed countries and landlocked developing countries, and by thematic areas, such as agriculture, energy and health. Such reliable and collective data will enable all actors, including national policymakers and planners, civil society organizations, academia and the private sector, to engage in evidence-based policy action and strengthen collaboration to accelerate progress towards the 2030 Agenda and Agenda 2063.

11.39   Progress towards the objective is presented in the performance measure below (see table 11.5).

Table 11.5
Performance measure

2019 (actual)	2020 (actual)	2021 (actual)
–	–	Improved monitoring by policymakers and planners, civil society organizations, academia and the private sector of progress towards the 2030 Agenda and Agenda 2063, enabling informed decision-making and evidence-based policy action

Planned results for 2023

Result 1: coherent and integrated support for the implementation of Agenda 2063 and the 2030 Agenda

Programme performance in 2021 and target for 2023

11.40   The subprogramme's work contributed to the adoption of a road map to enhance integrated approaches for the implementation of the 2030 Agenda and Agenda 2063 in policies and strategies of the African Union Development Agency-NEPAD and the African Union regional economic communities, which met the planned target.

11.41   Progress towards the objective and the target for 2023 are presented in the performance measure below (see table 11.6).

Table 11.6
Performance measure

2019 (actual)	2020 (actual)	2021 (actual)	2022 (planned)	2023 (planned)
Countries agree to analyse the Joint United Nations-African Union Framework for Enhanced Partnership in Peace and Security, the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development and the seven strategic priorities of the African Union to promote an integrated approach in the implementation of Agenda 2063 and the 2030 Agenda	African Union Commission and the regional economic communities reaching a consensus on methodology to enhance integrated policies and strategies of African Union organs and agencies for the implementation of Agenda 2063 and the 2030 Agenda for the subregional studies	Adoption of a road map to enhance integrated approaches for the implementation of the 2030 Agenda and Agenda 2063 in policies and strategies of the African Union Development Agency-NEPAD and the African Union regional economic communities	At least one policy and one strategy of the African Union organs and agencies promote an integrated approach for the implementation of the 2030 Agenda and Agenda 2063	One additional policy and one additional strategy of the African Union organs and agencies promote an integrated approach for the implementation of the 2030 Agenda and Agenda 2063

Result 2: the role of digitization and the African Continental Free Trade Area for a transformative recovery from the COVID-19 pandemic

Programme performance in 2021 and target for 2023

11.42   The subprogramme's work contributed to 14.4 per cent of intra-African trade as a percentage of total trade in Africa,[1] which did not meet the planned target of 18.7 per cent. The target was not met owing in part to the impact of COVID-19 on supply chains and consumption and production patterns.

11.43   Progress towards the objective and the target for 2023 are presented in the performance measure below (see figure 11.III).

Figure 11.III
Performance measure: share of intra-African trade in the total trade of Africa
(Percentage)
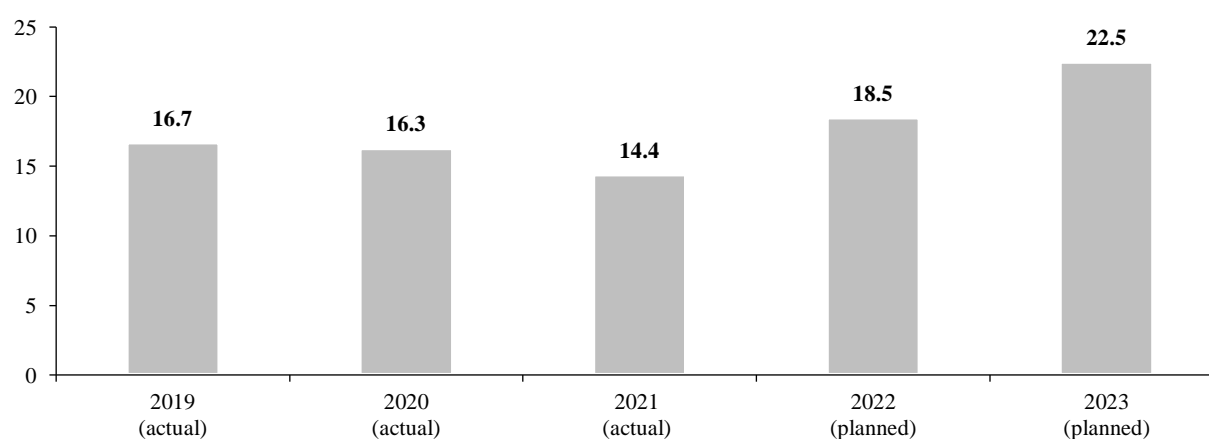
Result 3: enhanced action by African countries on energy access and climate adaptation

Proposed programme plan for 2023

11.44   Coordination within the United Nations system and with African Union institutions is crucial to achieve success in the joint implementation of the 2030 Agenda and Agenda 2063. The subprogramme is responsible for strengthening collaboration in the implementation of the priority areas in the Africa region, acting in particular as a member of the joint secretariat of the Regional Collaborative Platform for Africa. Furthermore, the subprogramme is working closely with the African Union Development Agency-NEPAD to advance six priority areas identified in the recently signed memorandum of understanding between ECA and the African Union Development Agency-NEPAD that will run over the next three years. Those areas are: climate resilience and governance, environmental sustainability and natural resources management; sustainable energy, nexus energy-water-food and empowerment of rural communities; knowledge management and evaluation and human and institutional development; science, technology and innovation; economic integration, macroeconomics and governance policy; and wealth creation – industrialization.

Lessons learned and planned change

11.45   The lesson for the subprogramme was that improved coherent strategies for energy and climate adaptation in Africa require joint approaches to delivery, including supporting Member States through the integration of climate resilience into development planning for a better impact of

–––––––––––––––

[1] Indicative estimates based on latest available data.

interventions. In applying the lesson, the subprogramme will leverage its comparative advantage of being the only field-based entity in the programme to complement the efforts of other subprogrammes towards climate adaptation and energy access in Africa. In particular, the subprogramme will facilitate exchanges and feedback with the Regional Collaborative Platform for Africa and the resident coordinator system to support Member States with tools and capacities for the integration of climate resilience into investments in key sectors, including energy, water, agriculture and transport, and the development of policies and strategies to promote energy access.

11.46   Expected progress towards the objective is presented in the performance measure below (see figure 11.IV).

Figure 11.IV
Performance measure: cumulative number of national and regional strategies developed to promote energy access and climate adaptation
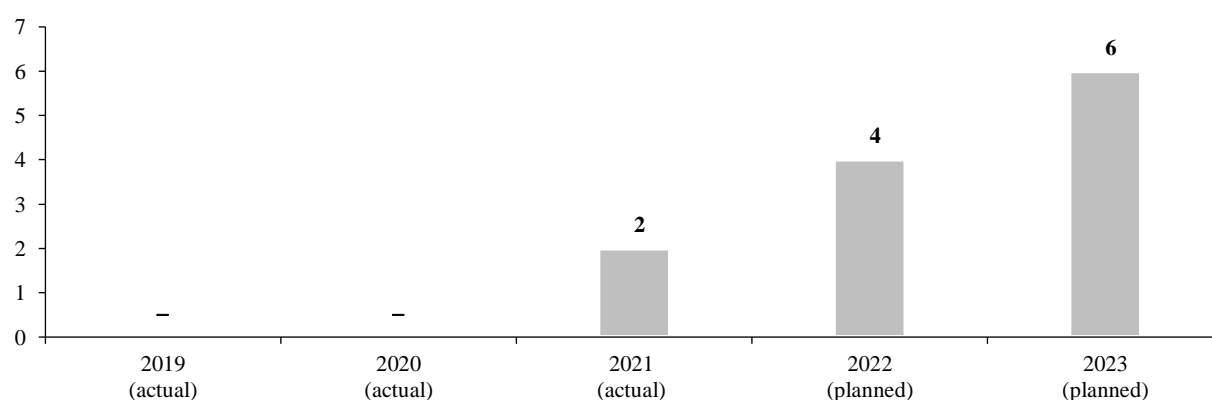
Deliverables

11.47   Table 11.7 lists all deliverables of the subprogramme.

Table 11.7
Subprogramme 2: deliverables for the period 2021–2023, by category and subcategory

Category and subcategory	2021 planned	2021 actual	2022 planned	2023 planned
A. Facilitation of the intergovernmental process and expert bodies				
Parliamentary documentation (number of documents)	**1**	**3**	**4**	**4**
Reports on:				
1. United Nations support for the African Union and its NEPAD programme to the Conference of African Ministers of Finance, Planning and Economic Development	–	1	1	1
2. The African Union-United Nations Regional Collaborative Platform for Africa annual meeting	–	1	–	1
3. The annual session of the Regional Collaborative Platform for Africa (expert body)	–	1	1	1
4. The retreat of the opportunity and issue-based coalitions of the Regional Collaborative Platform for Africa (expert body)	–	–	1	1
Substantive services for meetings (number of three-hour meetings)	**8**	**5**	**18**	**19**
5. Meeting of the Conference of Ministers	–	1	–	1

Category and subcategory	2021 planned	2021 actual	2022 planned	2023 planned
6. Annual session of the Regional Collaborative Platform for Africa	–	2	2	2
7. Africa Regional Forum on Sustainable Development	–	2	–	1
8. African Union-United Nations meetings	–	–	4	6
9. Annual retreat of the Regional Collaborative Platform for Africa	–	–	8	1
10. Meetings on capacity development and partnerships related to Agenda 2063 and the 2030 Agenda	8	–	4	8
B. Generation and transfer of knowledge				
Field and technical cooperation projects (number of projects)	**1**	**1**	**1**	**2**
11. Fellowship on the linkages among development, peace and security and human rights[a]	1	–	–	–
12. On the African Union Development Agency-NEPAD partnership	–	1	1	1
Seminars, workshops and training events (number of days)	**4**	**2**	**6**	**12**
13. Workshop on collaboration on the Regional Collaborative Platform for Africa	–	2	2	4
14. Workshops on capacity development and partnerships related to Agenda 2063 and the 2030 Agenda	4	–	4	8
Publications (number of publications)	**3**	**2**	**5**	**5**
15. Progress report of the Regional Collaborative Platform for Africa opportunity and issue-based coalitions	–	1	1	1
16. Progress report of the Regional Collaborative Platform for Africa on the implementation of African Union-United Nations frameworks and initiatives	–	1	1	1
17. On topics specific to the work of the Regional Collaborative Platform for Africa	–	–	1	1
18. On Agenda 2063 and the 2030 Agenda	1	–	1	1
19. On topics related to African Union organs and agencies	2	–	1	1
Technical materials (number of materials)	**3**	**2**	**3**	**3**
20. On progress on decisions of the Regional Collaborative Platform for Africa	–	–	1	1
21. On implementation of integrated approaches towards Agenda 2063 and the 2030 Agenda	3	2	2	2

C. Substantive deliverables

Consultation, advice and advocacy: advisory services, upon request, relating to integrated implementation of Agenda 2063 and the 2030 Agenda for ECA member States, the African Union Commission, the African Union Development Agency-NEPAD and the six regional economic communities; advocacy relating to capacity-building support for the African Union in the context of United Nations-African Union frameworks.

D. Communication deliverables

Outreach programmes, special events and information materials: pamphlets, booklets and celebrations and commemorations of special events and exhibits.

Digital platforms and multimedia content: website with up-to-date content on the work of the subprogramme.

---

[a] The unit of measurement used for the fellowship programme under this subcategory is the number of fellows rather than the number of projects that the fellows will work on at ECA.

Subprogramme 3
Public information and awareness activities in support of Agenda 2063

Objective

11.48   The objective, to which this subprogramme contributes, is to achieve the informed understanding and engagement of a global audience in support of the economic, political and social development of Africa.

Strategy

11.49   To contribute to the objective, the subprogramme will:

(a)   Develop global comprehensive editorial plans on priority issues affecting Africa, including generating support in Africa and beyond for the African Union Development Agency-NEPAD, the African Union's Agenda 2063 and the achievement of the 2030 Agenda, as well as in support of the work of the Office of the Special Adviser on Africa and ECA and their advocacy strategies. This is under the umbrella of the strategy of the Africa Section of the Department of Global Communications, which supports a shift to a digital focus, and in line with the global communications strategy;

(b)   Produce external communications content, including through the *Africa Renewal* digital platforms, background notes, media advisories and other public information, for use by external media, both African and international, and provide external communications support to the Office of the Special Adviser on Africa;

(c)   Produce or translate select content into languages including Chinese, French and Kiswahili.

11.50   The above-mentioned work is expected to result in enhanced awareness of key thematic issues of the African Union Development Agency-NEPAD and other issues related to economic recovery and sustainable development in Africa.

Programme performance in 2021

Increased awareness of the general public through *Africa Renewal* audio articles

11.51   According to the Global System for Mobile Communication, in 2021, Africa had the greatest mobile penetration in the world and was expected to reach 615 million unique subscribers by 2025. Furthermore, between 2010 and 2019, more than 300 million Africans gained access to the Internet, with nearly 500 million new smartphone connections. Taking advantage of these technological advancements to reach audiences in new ways, the subprogramme produced articles in audio format. In 2021, the subprogramme produced audio versions of 110 *Africa Renewal* articles that were fully played 6,002 times. Among the most played were an op-ed by the Chair of the African Group of Negotiators on Climate Change on Africa's priorities at the twenty-sixth session of the Conference of the Parties to the United Nations Framework Convention on Climate Change and a story on the impact of providing clean water in a village in South Sudan.

11.52   Progress towards the objective is presented in the performance measure below (see figure 11.V).

Figure 11.V
Performance measure: number of plays of *Africa Renewal* audio articles
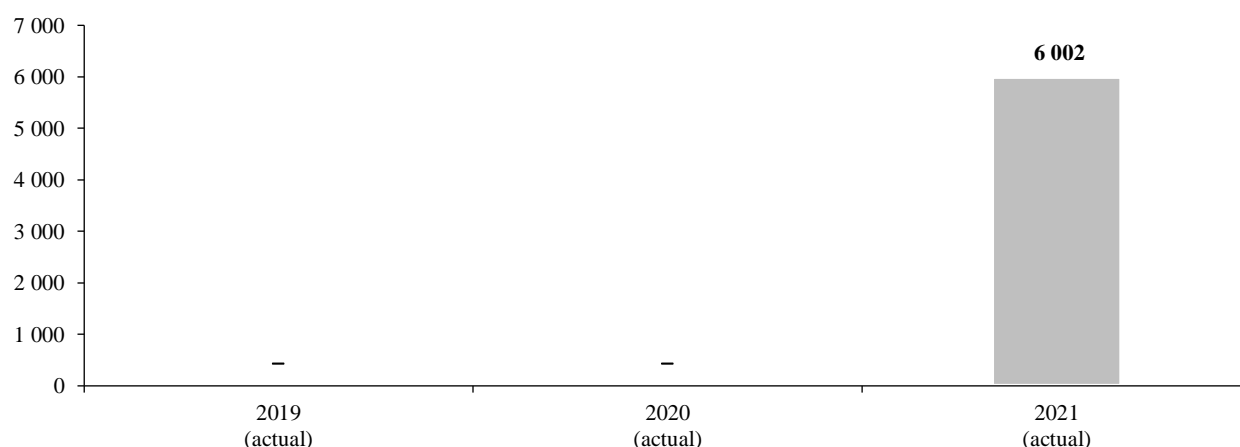
Planned results for 2023

Result 1: highlighting Africa's challenges and priorities in a digital and multilingual world

Programme performance in 2021 and target for 2023

11.53   The subprogramme's work contributed to 212,036 combined followers on the *Africa Renewal* English and French Facebook and Twitter accounts, which did not meet the planned target of 224,000 followers. The target was not met owing to delays in the development of the social media strategy and in arrangements for dedicated expertise as part of the subprogramme's overall digital focus. While the target was not met, there was an overall positive trend.

11.54   Progress towards the objective and the target for 2023 are presented in the performance measure below (see figure 11.VI).

Figure 11.VI
Performance measure: cumulative number of followers of *Africa Renewal* social media accounts
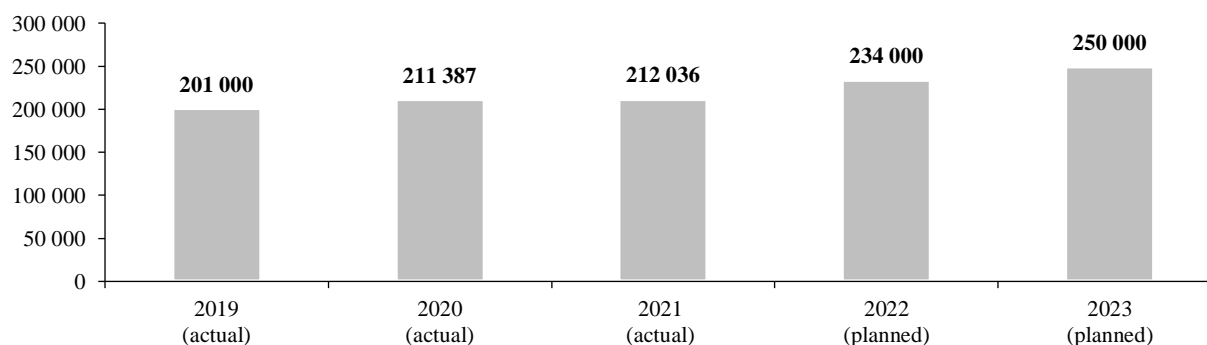
Result 2: the role of digitalization for sustainable recovery from the COVID-19 pandemic

Programme performance in 2021 and target for 2023

11.55   The subprogramme's work contributed to 18 *Africa Renewal* articles with a focus on digitalization that were also amplified on social media, which exceeded the planned target of 12.

11.56   Progress towards the objective and the target for 2023 are presented in the performance measure below (see figure 11.VII).

Figure 11.VII
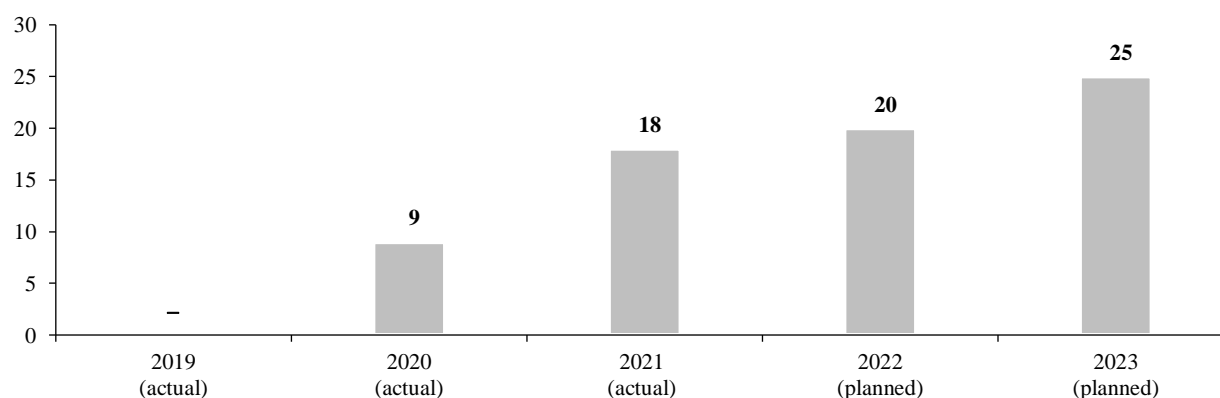**Performance measure: annual number of *Africa Renewal* articles published with a focus on digitalization**

Year	Value
2019 (actual)	—
2020 (actual)	9
2021 (actual)	18
2022 (planned)	20
2023 (planned)	25

Result 3: amplified African voices in the public sphere on issues related to climate change and energy

Proposed programme plan for 2023

11.57   In the run-up to the twenty-sixth session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, in 2021, research showed that of about 1,300 authors involved in the 100 most cited climate change research papers from 2016 to 2020, only 22 per cent of them were women. In addition, 90 per cent of the scientists were affiliated with academic institutions in Australia, Europe or North America, and only 10 authors were from Africa. Women were also not cited in the media as experts as frequently as men. In 2020, the Global Media Monitoring Project found that, globally, just under a quarter (24 per cent) of expert voices in the news were women. As stated in the report, in Africa during the period 1995–2020, the overall presence of women as subjects or sources in print, radio and television news reached just 22 per cent. The subprogramme worked on showcasing the voices of women experts in 2021, including those of young women scientists from Ethiopia, Kenya, Nigeria and Senegal working on Goal 2 (tackling hunger), and an interview was conducted with one of the few African women authors of the Intergovernmental Panel on Climate Change report, from Madagascar.

Lessons learned and planned change

11.58   The lesson for the subprogramme was that *Africa Renewal*, as a United Nations platform, is a trusted and credible media space in which women experts can tell their stories or showcase their expertise. In applying the lesson, the subprogramme will increase the number of African women experts featured in *Africa Renewal* to showcase their knowledge of climate change and energy issues, as well as to voice African perspectives on global dialogues.

11.59   Expected progress towards the objective is presented in the performance measure below (see figure 11.VIII).

Figure 11.VIII
Performance measure: annual number of African women experts on climate and energy cited, published or interviewed in *Africa Renewal*
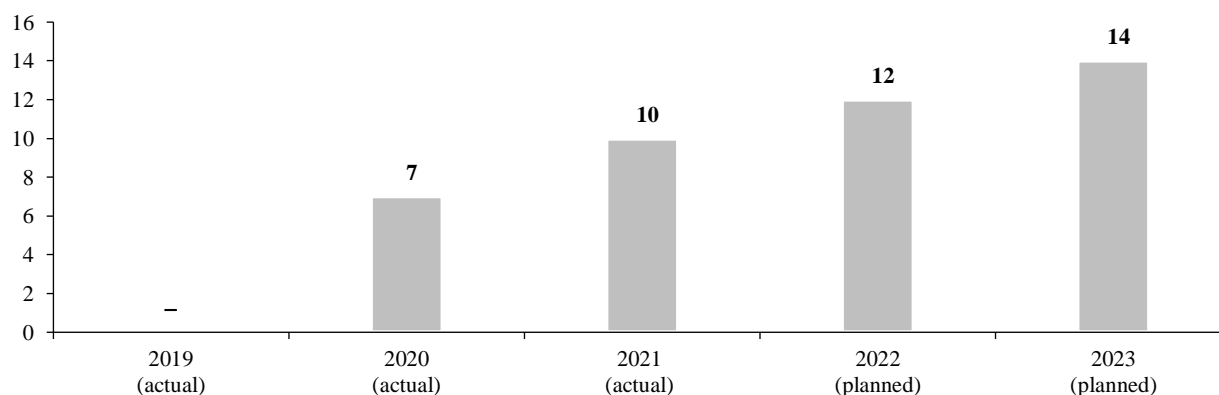
Deliverables

11.60   Table 11.8 lists all deliverables of the subprogramme.

Table 11.8
Subprogramme 3: deliverables for the period 2021–2023, by category and subcategory

Category and subcategory	*2021 planned*	*2021 actual*	*2022 planned*	*2023 planned*
B. Generation and transfer of knowledge				
Publications (number of publications)	**6**	–	–	–
Africa Renewal magazine	6	–	–	–
D. Communication deliverables				

Outreach programmes, special events and information materials: partnerships with at least 25 editors and writers at major media houses in Africa and other countries, education institutions, civil society organizations and creative communities to amplify *Africa Renewal* content for wider distribution and dissemination; two webinars with youth organizations; external communications products, including relating to the annual Africa Dialogue Series, the Commission on the Status of Women, the Economic and Social Council youth forum, the General Assembly and African Union flagship events; contributions to the work of the Regional Collaborative Platform for Africa and the interdepartmental task force on African affairs; publicity in support of international, regional and local initiatives and campaigns that foster or have an impact on Africa's economic and social development.

External and media relations: media round tables; content tailored to specific media outlets interested in Africa's development for syndication or citation and in including relevant information on United Nations support for Africa in their own materials; international, regional and local initiatives and campaigns that foster or affect Africa's economic and social development; and public information material, including media advisories.

Digital platforms and multimedia content: digital products and written and audio content for *Africa Renewal* digital platforms, including the *Africa Renewal* website, *Africa Renewal* social media accounts, 24 curated newsletters in English and French and a mobile phone application.

B.   Proposed post and non-post resource requirements for 2023

Overview

11.61   The proposed regular budget resources for 2023, including the breakdown of resource changes, as applicable, are reflected in tables 11.9 to 11.11.

Table 11.9
Overall: evolution of financial resources by object of expenditure
(Thousands of United States dollars)

Object of expenditure	2021 expenditure[a]	2022 appropriation	Changes Technical adjustments	New/ expanded mandates	Other	Total	Percentage	2023 estimate (before recosting)
Post	7 298.7	6 962.3	65.7	–	–	65.7	0.9	7 028.0
Other staff costs	94.6	171.5	–	–	(29.9)	(29.9)	(17.4)	141.6
Hospitality	–	1.6	–	–	–	–	–	1.6
Consultants	9.9	121.4	–	–	22.1	22.1	18.2	143.5
Experts	–	337.6	–	–	(12.1)	(12.1)	(3.6)	325.5
Travel of staff	33.1	227.2	–	–	(23.7)	(23.7)	(10.4)	203.5
Contractual services	418.6	322.2	–	–	38.0	38.0	11.8	360.2
General operating expenses	56.2	46.7	–	–	1.1	1.1	2.4	47.8
Supplies and materials	0.7	6.6	–	–	–	–	–	6.6
Furniture and equipment	54.4	10.3	(1.4)	–	4.5	3.1	30.1	13.4
Grants and contributions	76.7	–	–	–	–	–	–	–
Total	**8 042.9**	**8 207.4**	**64.3**	**–**	**–**	**64.3**	**0.8**	**8 271.7**

[a] At the time of reporting, the expenditures presented in this table and subsequent tables are not final and may be subject to adjustments that could result in minor differences between the information contained in the present report and the financial statements to be published by 31 March 2022.

Table 11.10
Overall: proposed posts and post changes for 2023
(Number of posts)

	Number	Details
Approved for 2022	44	1 USG, 1 D-2, 2 D-1, 6 P-5, 10 P-4, 13 P-3, 1 P-2/1, 1 GS (PL), 8 GS (OL), 1 LL
Proposed for 2023	44	1 USG, 1 D-2, 2 D-1, 6 P-5, 10 P-4, 13 P-3, 1 P-2/1, 1 GS (PL), 8 GS (OL), 1 LL

Note: The following abbreviations are used in tables and figures: GS (OL), General Service (Other level); GS (PL), General Service (Principal level); LL, Local level; RB, regular budget; USG, Under-Secretary-General.

Table 11.11
Overall: proposed posts by category and grade
(Number of posts)

Category and grade	2022 approved	Technical adjustments	New/ expanded mandates	Other	Total	2023 proposed
		Changes				
Professional and higher						
USG	1	–	–	–	–	1
D-2	1	–	–	–	–	1
D-1	2	–	–	–	–	2
P-5	6	–	–	–	–	6
P-4	10	–	–	–	–	10
P-3	13	–	–	–	–	13
P-2/1	1	–	–	–	–	1
Subtotal	**34**	**–**	**–**	**–**	**–**	**34**
General Service and related						
GS (PL)	1	–	–	–	–	1
GS (OL)	8	–	–	–	–	8
LL	1	–	–	–	–	1
Subtotal	**10**	**–**	**–**	**–**	**–**	**10**
Total	**44**	**–**	**–**	**–**	**–**	**44**

11.62   Additional details on the distribution of the proposed resources for 2023 are reflected in tables 11.12 and 11.14 and figure 11.IX.

11.63   As reflected in tables 11.12 (1) and 11.13, the overall resources proposed for 2023 amount to $8,271,700 before recosting, reflecting a net increase of $64,300 (or 0.8 per cent) compared with the appropriation for 2022. Resource changes result from two factors, namely: (a) technical adjustments; and (b) other changes. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

Table 11.12

Overall: evolution of financial resources by source of funding, component and subprogramme

(Thousands of United States dollars)

(1)   *Regular budget*

Component/subprogramme	2021 expenditure	2022 appropriation	Changes					2023 estimate (before recosting)
			Technical adjustments	*New/ expanded mandates*	*Other*	*Total*	*Percentage*	
A. Executive direction and management	–	1 585.0	–	–	(45.0)	(45.0)	(2.8)	1 540.0
B. Programme of work								
1. Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	5 869.5	4 457.1	64.3	–	45.0	109.3	2.5	4 566.4
2. Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063	847.6	841.9	–	–	–	–	–	841.9
3. Public information and awareness activities in support of Agenda 2063	1 325.8	1 323.4	–	–	–	–	–	1 323.4
Subtotal, 1	**8 043.0**	**8 207.4**	**64.3**	**–**	**–**	**64.3**	**0.8**	**8 271.7**

(2)   *Extrabudgetary*

Component/subprogramme	2021 expenditure	2022 estimate			*Change*	*Percentage*	*2023 estimate*
A. Executive direction and management	–	47.5			142.5	300.0	190.0
B. Programme of work							
1. Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	285.1	404.0			58.0	14.4	462.0
2. Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063	–	–			–	–	–
3. Public information and awareness activities in support of Agenda 2063	–	–			–	–	–
Subtotal, 2	**285.1**	**451.5**			**200.5**	**44.4**	**652.0**
Total	**8 328.1**	**8 658.9**			**264.8**	**3.1**	**8 923.7**

Table 11.13
Overall: evolution of post resources by source of funding, component and subprogramme
(Number of posts)

Regular budget

Component/subprogramme	2022 approved	Technical adjustments	New/expanded mandates	Other	Total	2023 proposed
			Changes			
A. Executive direction and management	11	–	–	–	–	11
B. Programme of work						
1. Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063	21	–	–	–	–	21
2. Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063	5	–	–	–	–	5
3. Public information and awareness activities in support of Agenda 2063	7	–	–	–	–	7
Total	**44**	**–**	**–**	**–**	**–**	**44**

Table 11.14
Overall: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2021 expenditure	2022 appropriation	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	2023 estimate (before recosting)
				Changes				
Financial resources by main category of expenditure								
Post	7 298.7	6 962.3	65.7	–	–	65.7	0.9	7 028.0
Non-post	744.3	1 245.1	(1.4)	–	–	(1.4)	(0.1)	1 243.7
Total	**8 043.0**	**8207.4**	**64.3**	**–**	**–**	**64.3**	**0.8**	**8 271.7**
Post resources by category								
Professional and higher		34	–	–	–	–		34
General Service and related		10	–	–	–	–		10
Total		**44**	**–**	**–**	**–**	**–**		**44**

Figure 11.IX
Distribution of proposed resources for 2023 (before recosting)
(Number of posts/thousands of United States dollars)

| Distribution of posts | Distribution of financial resources | Distribution of non-post financial resources |
| 44 posts | $8 271.7 | $1 243.7 |

USG 1
D-2 1
D-1 2
P-5 6
P-4 10
P-3 13
P-2 1
GS (PL) 1
GS (OL) 8
LL 1

Post 7 028.0   Non-post 1 243.7

141.6 Other staff costs
1.6 Hospitality
143.5 Consultants
325.5 Experts
203.5 Travel of staff
360.2 Contractual services
47.8 General operating expenses
6.6 Supplies and materials
13.4 Furniture and equipment
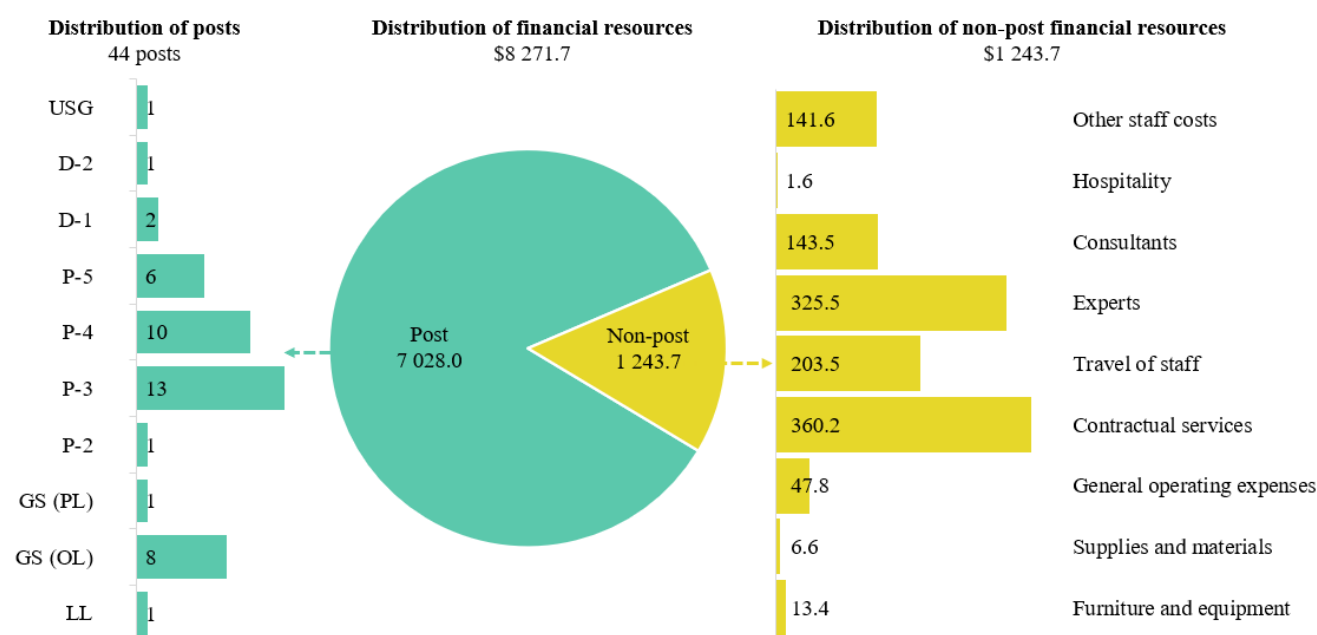
Explanation of variances by factor, component and subprogramme

Overall resource changes

Technical adjustments

11.64   As reflected in table 11.12 (1), resource changes reflect a net increase of $64,300, as follows:

Subprogramme 1, Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063. The net increase of $64,300 reflects the annual provision for one new post of Data Analyst (P-3) established in 2022 pursuant to General Assembly resolution 76/245, which was subject to a 50 per cent vacancy rate in accordance with the established practice for the costing of new posts ($65,700); offset in part by the removal of a non-recurrent provision for furniture and equipment in 2022 related to this new post ($1,400).

Other changes

11.65   As reflected in table 11.12 (1), resource changes reflect the cost-neutral redeployment of resources from the executive direction and management component to the programme of work, as follows:

(a)   **Executive direction and management**. The decrease of $45,000 reflects the redeployment of non-post resources, under other staff costs, to subprogramme 1, as those resources are needed for general temporary assistance for the implementation of the programme of work rather than for executive direction and management;

(b)   **Subprogramme 1, Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063**. The net increase of $45,000 reflects the redeployment of non-post resources for other staff costs from the executive direction and management component, in order to provide for general temporary assistance during periods of peak workload and extended maternity or sick leaves of staff.

Extrabudgetary resources

11.66   As reflected in table 11.12 (2), the Office of the Special Adviser on Africa expects to continue to receive cash contributions, which would complement regular budget resources. In 2023, extrabudgetary non-post resources are estimated at $652,000 and would be used mainly to continue strengthening the operationalization of the data function in the Office and the programme's capacity to use data to underpin its advisory, advocacy, coordination, communications and monitoring functions. Some examples of such projects are: the analysis of the domestic resource mobilization landscape in African Member States; the identification of specific policy measures to support the maximization of domestic resource mobilization in each country by addressing illicit financial flows, leveraging remittances and addressing credit ratings; and support for the implementation of those measures. Extrabudgetary resources represent 7.3 per cent of the total resources for United Nations support for the African Union's Agenda 2063. The increase in voluntary contributions is anticipated as a result of current efforts in resource mobilization to complement regular budget resources in implementing the programme of work, including for new projects in the areas of energy, delivering durable peace through sustainable development, education systems and the strengthening of domestic resource mobilization mechanisms.

11.67   The extrabudgetary resources are subject to the oversight of the Office of the Special Adviser on Africa based on delegated authority from the Secretary-General.

Executive direction and management

11.68   The Executive direction and management component comprises the Office of the Under-Secretary-General and the Strategic Management Unit.

11.69   The overall responsibilities of the executive direction and management component include the following functions:

(a)   To represent the programme and facilitate the interaction of the three subprogrammes with other entities and stakeholders;

(b)   To contribute to and facilitate debate among Member States, in particular those in the Group of African States, on the strategic direction of programme 9;

(c)   To develop a forward-looking strategy for the activities of programme 9 to respond to emerging and foreseeable priorities of African Member States and the African Union;

(d)   To coordinate the joint planning and performance monitoring of programme 9 and to provide strategic guidance for the prioritization of issues within the programme;

(e)   To provide strategic guidance for the development of policy for, and to provide direction for and ensure the implementation of, the programme of work of the Office of the Special Adviser on Africa, through continuous planning, monitoring and evaluation of subprogrammes performance;

(f)   To promote transparency, cooperation, synergies and coherence among the three subprogrammes;

(g)   To provide guidance for the mainstreaming of data analysis and management in the programme's activities;

(h)   To manage all administrative issues regarding the functioning of the Office of the Special Adviser and to provide logistical and administrative support for the implementation of subprogramme 1;

(i)   To contribute to United Nations reform discussions and implementation, in particular in relation to improving system-wide coherence in United Nations development work in Africa.

11.70   In accordance with the 2030 Agenda, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution 72/219, the programme is integrating environmental management practices into its operations. In 2021, it continued to reduce its carbon footprint through the mainstreaming of virtual platforms for internal and external communications, which resulted in a reduction in travel and in the use of documentation and, in turn, also reduced the Organization's carbon footprint. In 2023, the Office will continue this practice, including by further operationalizing virtual platforms for strategic engagement and interaction with its stakeholders and by implementing measures to limit energy waste.

11.71   Information on compliance with the timely submission of documentation and advance booking for air travel is reflected in table 11.15. Cases of non-compliance are due mostly to the late receipt of documentation needed for travel requests or participation as part of delegations of other senior officials. To improve future compliance, the Office will continue to take every measure needed to enable the timely submission of travel requests, including by developing standard operating procedures and checklists to improve compliance and monitoring.

Table 11.15
Compliance rate
(Percentage)

	Actual 2019	Actual 2020	Actual 2021	Planned 2022	Planned 2023
Timely submission of documentation	100	100	100	100	100
Air tickets purchased at least 2 weeks before the commencement of travel	25	25	40	100	100

11.72   The proposed regular budget resources for 2023 amount to $1,540,000 and reflect a decrease of $45,000 compared with the appropriation for 2022. The proposed decrease is explained in paragraph 11.63 (a). Additional details on the distribution of the proposed resources for 2023 are reflected in table 11.16 and figure 11.X.

Table 11.16
Executive direction and management: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

	2021 expenditure	2022 appropriation	Technical adjustments	Changes New/expanded mandates	Changes Other	Changes Total	Changes Percentage	2022 estimate (before recosting)
Financial resources by main category of expenditure								
Post	–	1 409.9	–	–	–	–	–	1 409.9
Non-post	–	175.1	–	–	(45.0)	(45.0)	(25.7)	130.1
Total	–	**1 585.0**	–	–	**(45.0)**	**(45.0)**	**(2.8)**	**1 540.0**
Post resources by category								
Professional and higher		5	–	–	–	–	–	5
General Service and related		6	–	–	–	–	–	6
Total		**11**	–	–	–	–	–	**11**

Figure 11.X
Executive direction and management: distribution of proposed resources for 2023 (before recosting)
(Number of posts/thousands of United States dollars)
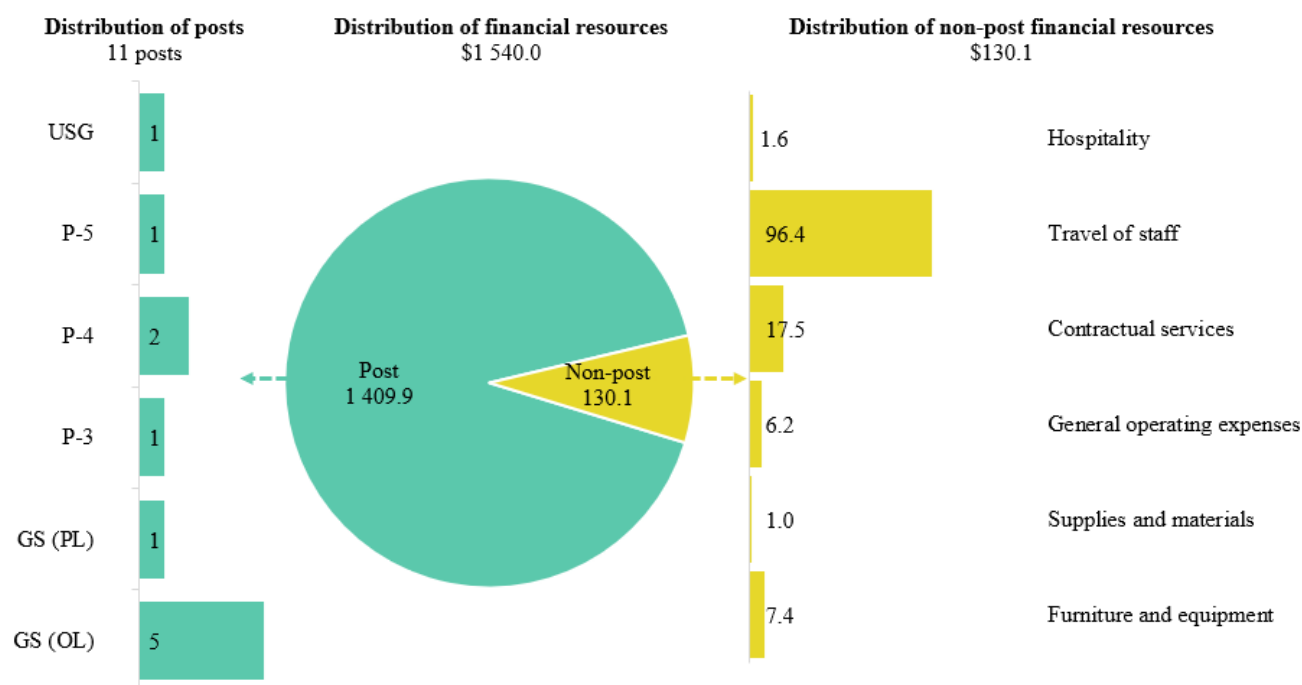
Extrabudgetary resources

11.73   Extrabudgetary resources for the executive direction and management component are estimated at $190,000 and would provide for non-post resources. The resources would support the continued strengthening of the data function.

Programme of work

Subprogramme 1
Data and knowledge management for evidence-based policies and advocacy in support of Agenda 2063

11.74   The proposed regular budget resources for 2023 amount to $4,566,400 and reflect a net increase of $109,300 compared with the appropriation for 2022. The proposed net increase is explained in paragraphs 11.62 and 11.63 (b). The distribution of proposed resources in 2023 is reflected in table 11.17 and figure 11.XI.

Table 11.17
Subprogramme 1: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

			Changes					2023 estimate (before recosting)
	2021 expenditure	*2022 appropriation*	*Technical adjustments*	*New/ expanded mandates*	*Other*	*Total*	*Percentage*	
Financial resources by main category of expenditure								
Post	5 436.9	3 818.2	65.7	–	–	65.7	1.7	3 883.9
Non-post	432.6	638.9	(1.4)	–	45.0	43.6	6.8	682.5
Total	**5 869.5**	**4 457.1**	**64.3**	**–**	**45.0**	**109.3**	**2.5**	**4 566.4**
Post resources by category								
Professional and higher		21	–	–	–	–	–	21
General Service and related		–	–	–	–	–	–	–
Total		**21**	**–**	**–**	**–**	**–**	**–**	**21**

Figure 11.XI
Subprogramme 1: distribution of proposed resources for 2023 (before recosting)
(Number of posts/thousands of United States dollars)
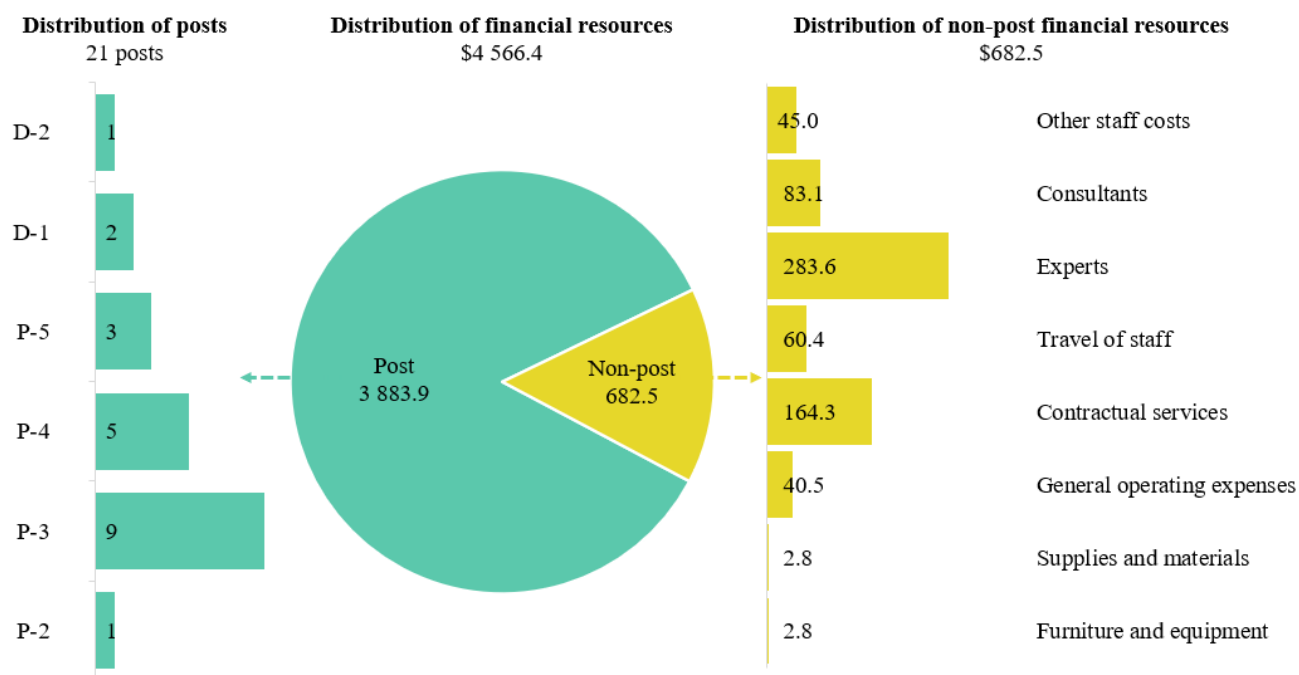
Extrabudgetary resources

11.75   Extrabudgetary resources for the subprogramme are estimated at $462,000 and would provide for non-post resources. The resources would be used mainly to strengthen the analytical capacity of the subprogramme and its technical support provided to Member States with regard to domestic resource mobilization and the promotion of sustainable development and durable peace. Given the impact of the pandemic, the subprogramme will join efforts with other entities and stakeholders to promote

initiatives aimed at identifying key policies that may have a multiplying impact and to support the acceleration of the recovery and the implementation of the 2030 Agenda and Agenda 2063. In this regard, the subprogramme intends to use extrabudgetary resources to complement the regular budget resources in the implementation of its mandate.

Subprogramme 2
Regional coordination of United Nations support for the integrated implementation of the 2030 Agenda for Sustainable Development and Agenda 2063

11.76   The proposed regular budget resources for 2023 amount to $841,900 and reflect no change in the resource level compared with the appropriation for 2022. Additional details on the distribution of the proposed resources for 2023 are reflected in table 11.18 and figure 11.XII

Table 11.18
Subprogramme 2: evolution of financial and post resources
(Thousands of United States dollars/number of posts)

				Changes					2023 estimate (before recosting)
	2021 expenditure	*2022 appropriation*	*Technical adjustments*	*New/ expanded mandates*	*Other*	*Total*	*Percentage*		
Financial resources by main category of expenditure									
Post	690.1	651.9	–	–	–	–	–		651.9
Non-post	157.5	190.0	–	–	–	–	–		190.0
Total	**847.6**	**841.9**	**–**	**–**	**–**	**–**	**–**		**841.9**
Post resources by category									
Professional and higher		4	–	–	–	–	–		4
General Service and related		1	–	–	–	–	–		1
Total		**5**	**–**	**–**	**–**	**–**	**–**		**5**

Figure 11.XII
Subprogramme 2: distribution of proposed resources for 2023 (before recosting)

(Number of posts/thousands of United States dollars)

Subprogramme 3
Public information and awareness activities in support of Agenda 2063

11.77   The proposed regular budget resources for 2023 amount to $1,323,400 and reflect no change in the resource level compared with the appropriation for 2022. Additional details on the distribution of proposed resources for 2023 are reflected in table 11.19 and figure 11.XIII.

Table 11.19
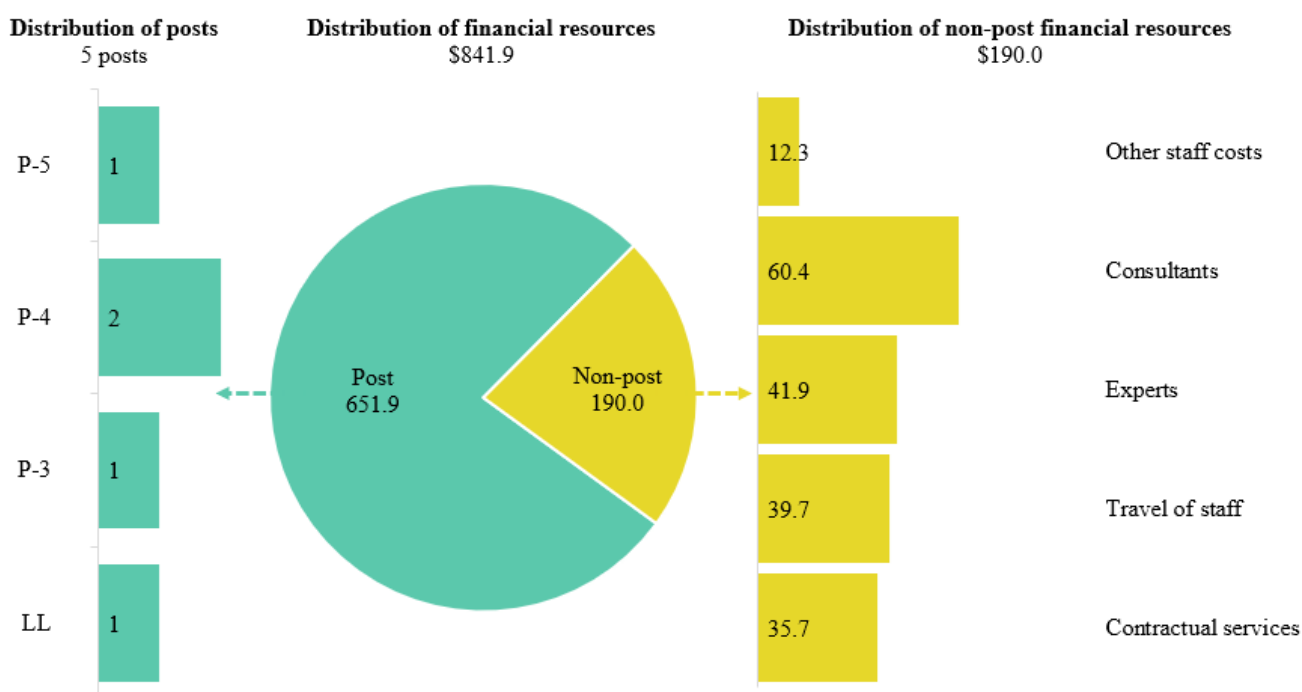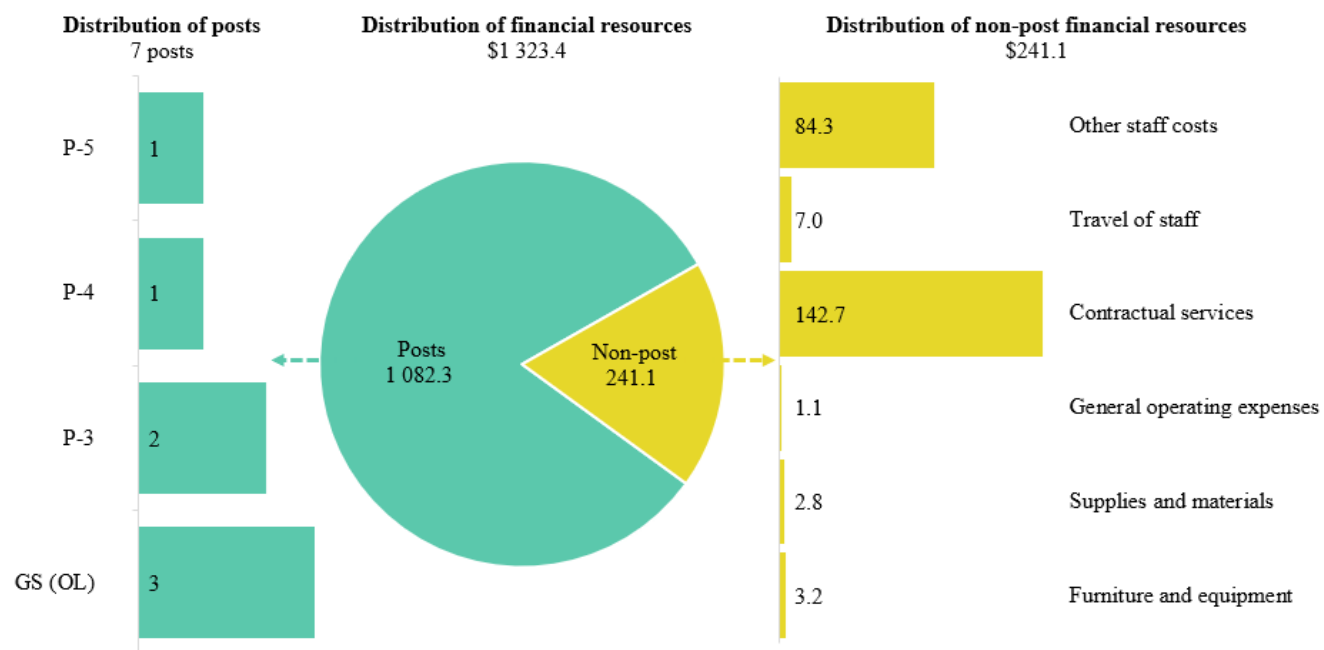**Subprogramme 3: evolution of financial and post resources**

(Thousands of United States dollars/number of posts)

			Changes					2023 estimate (before recosting)
	2021 expenditure	2022 appropriation	Technical adjustments	New/ expanded mandates	Other	Total	Percentage	
Financial resources by main category of expenditure								
Post	1 171.7	1 082.3	–	–	–	–	–	1 082.3
Non-post	154.1	241.1	–	–	–	–	–	241.1
Total	**1 325.8**	**1 323.4**	**–**	**–**	**–**	**–**	**–**	**1 323.4**
Post resources by category								
Professional and higher		4	–	–	–	–	–	4
General Service and related		3	–	–	–	–	–	3
Total		**7**	**–**	**–**	**–**	**–**	**–**	**7**

Figure 11.XIII
Subprogramme 3: distribution of proposed resources for 2023 (before recosting)
(Number of posts/thousands of United States dollars)

Annex I

Organizational structure and post distribution for 2022

Office of the Special Adviser on Africa
(executive direction and management)
RB:
1 USG
1 P-4
1 GS (PL)
5 GS (OL)
_____
Total: 8

Strategic Management Unit
(executive direction and management)
RB:
1 P-5
1 P-4
1 P-3
_____
Total: 3

Economic Commission for Africa
(subprogramme 2)

RB:
1 P-5
2 P-4
1 P-3
1 LL
_____
Total: 5

Division for Policy, Monitoring and Global Advocacy
(subprogramme 1)
RB:
1 D-2
_____
Total: 1

Department of Global Communications
(subprogramme 3)

RB:
1 P-5
1 P-4
2 P-3
3 GS (OL)
_____
Total: 7

Policy and Monitoring Branch
(subprogramme 1)
RB:
1 D-1
1 P-5
2 P-4
4 P-3
1 P-3
1 P-2
_____
Total: 10

Advocacy and Partnerships Branch
(subprogramme 1)

RB:
1 D-1
2 P-5
3 P-4
4 P-3
_____
Total: 10

Abbreviations: GS (OL), General Service (Other level); GS (PL), General Service (Principal level); LL, Local level; RB, regular budget; USG, Under-Secretary-General.

Annex II

Summary of follow-up actions taken to implement relevant recommendations of advisory and oversight bodies

Brief description of the recommendation	*Action taken to implement the recommendation*
Advisory Committee on Administrative and Budgetary Questions A/76/7 and A/76/7/Corr.1	
The Advisory Committee recommends to the General Assembly the consideration of the Secretary-General's revised proposal, subject to the approval of the recommendations of the Committee for Programme and Coordination, and trusts that the implications for the revised proposal, if any, will be presented in the next programme budget submission (para. IV.42).	The Committee for Programme and Coordination had no recommendations with implications for the revised proposal, the implementation of which began on 1 January 2022.
The Advisory Committee trusts that information on the experience gained with respect to the pooling of support staff in the Office of the Under-Secretary-General will be provided in the next budget submission (see also para. IV.53) (para. IV.58).	Despite the short period that has elapsed since the implementation of the new structure, the pooling of support staff in the Office of the Under-Secretary-General has already enabled the realignment of functions among support staff, which has, in turn, led to an increase of the areas of work covered. In particular, the pooling has led to an increase in support for programme implementation and for the operationalization of the internal monitoring process and in support for internal evaluation. In addition, the pooling has also resulted in enhanced staff support through the centralization of meeting support, scheduling and correspondence responsibilities. This has improved the capacity of the Office to track and follow up on correspondence, documentation and engagements and has enabled some staff to specialize in meeting management, which, in turn, has been particularly helpful in enabling the generalized use of virtual platforms. In addition, it has allowed staff in the Professional category, who, until the implementation of the reform had devoted part of their time to the drafting of correspondence, the logistical organization of meetings and other administrative tasks, to focus on substantive technical areas of work.
The Advisory Committee looks forward to an update on the implementation of the resource mobilization strategy in the next budget proposal (para. IV.68).	The resource mobilization strategy has been launched and is aimed at getting extrabudgetary resources to complement the work of the programme in the six areas identified in the strategy. The mobilization of resources during 2022 is, however, expected to be lower than previously anticipated in 2021, for two reasons: first, delays in the implementation of existing extrabudgetary activities due to issues prior to the reform affected the programme's capacity to mobilize as many resources as expected during 2022; second, in view of the continued impact of the coronavirus

Brief description of the recommendation	Action taken to implement the recommendation
	disease (COVID-19) pandemic, some of the project proposals have been redesigned, which has affected the overall resources mobilized for project implementation. The mobilization of resources during 2022 is, however, expected to yield to higher voluntary contributions for that year than in 2021, with a further increase in 2023, as reflected in table 11.12 (2).

———————