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Proposed programme budget for the biennium 2018-2019**

Part II Political affairs

Section 3 Political affairs

(Programme 2 of the biennial programme plan for the period 2018-2019)***

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* Reissued for technical reasons on 1 June 2017.

** A summary of the approved programme budget will be issued as [A/72/6/Add.1](#).

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**** The present report does not contain an annex on follow-up action taken to implement relevant recommendations of the oversight bodies, given that no such recommendations are outstanding.

Overview

Table 3.1 **Financial resources**

(United States dollars)

Appropriation for 2016-2017	1 346 045 300
Technical adjustments (removal of non-recurrent requirements and biennial provision of posts)	(105 246 800)
Other changes	(15 740 100)
Total resource change	(120 986 900)
Proposal of the Secretary-General for 2018-2019 ^a	1 225 058 400

^a At 2016-2017 revised rates.

Table 3.2 **Post resources**

	<i>Number</i>	<i>Level</i>
<i>Regular budget</i>		
Approved for the biennium 2016-2017	376	3 USG, 3 ASG, 13 D-2, 16 D-1, 48 P-5, 64 P-4, 52 P-3, 22 P-2/1, 5 GS (PL), 100 GS (OL), 6 SS, 7 FS, 5 NPO, 32 LL
Reclassification	–	6 SS to FS in the Office of the United Nations Special Coordinator for the Middle East Peace Process 1 FS to LL in the Office of the United Nations Special Coordinator for the Middle East Peace Process
Abolishment	(3)	1 P-5 in the Office of the United Nations Special Coordinator for the Middle East Peace Process 1 GS (OL) under subprogramme 2 of the Department of Political Affairs 1 GS (OL) under subprogramme 3 of the Department of Political Affairs
Proposed for the biennium 2018-2019	373	3 USG, 3 ASG, 13 D-2, 16 D-1, 47 P-5, 64 P-4, 52 P-3, 22 P-2/1, 5 GS (PL), 98 GS (OL), 12 FS, 5 NPO, 33 LL

Overall orientation

- 3.1 The objective of programme 2 is the maintenance of international peace and security, to be achieved by assisting Member States, at their request, to resolve potentially violent disputes or conflict peacefully, in accordance with the principles of the Charter of the United Nations and the resolutions emanating from the General Assembly and the Security Council. The direction of the programme is provided in the pertinent resolutions of the Assembly and the mandates of the Council, which has the primary responsibility for the maintenance of international peace and security. To help Member States prevent armed conflict, the Department of Political Affairs deploys the tools of preventive diplomacy, peacemaking and peacebuilding, including in partnership with a range of international, regional and other organizations.
- 3.2 The strategy of the Department embodies the recognition that inclusive political solutions provide a sound foundation for a durable peace. The Department will continue to support Member States in their efforts towards the prevention of armed conflicts through means of diplomacy, sustaining peace and peacebuilding, including in partnership with international, regional and subregional organizations, international financial institutions, civil society organizations, women's groups,

Note: The following abbreviations are used in tables and charts: ASG, Assistant Secretary-General; FS, Field Service; GS, General Service; LL, Local level; NPO, National Professional Officer; OA, other assessed; OL, Other level; PL, Principal level; RB, regular budget; SS, Security Service; USG, Under-Secretary-General; WAE, when actually employed; XB, extrabudgetary.

youth organizations and the private sector, taking into account national priorities and policies, in accordance with relevant mandates.

- 3.3 The Department will continue to provide political advice and analysis to the Secretary-General and the United Nations system; strengthen its early warning capacity, and reinforce its support to special political missions, including special envoys and regional offices, as well as peacekeeping operations, especially in the areas of mediation and elections, and to resident coordinators working in complex political situations. The Department will also focus on providing electoral assistance to Member States, work closely with the Peacebuilding Commission and the Peacebuilding Support Office on post-conflict peacebuilding and provide mediation support to the United Nations system and, as requested, to Member States and regional and other organizations. The Department will maximize the use of its network of regional offices and special political missions as one of its tools for conflict prevention and mediation.
- 3.4 The Department will continue to provide substantive support to policymaking organs, such as the Security Council and its subsidiary bodies, the Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples and the Committee on the Exercise of the Inalienable Rights of the Palestinian People, and will continue to implement the Global Counter-Terrorism Strategy. The Department will continue to strive to reinforce the capacity of Member States, the international community and regional organizations for preventive diplomacy, good offices and non-military measures to prevent potentially violent disputes from escalating into conflicts, as well as to resolve violent conflicts that have erupted, while fully respecting the sovereignty, territorial integrity and political independence of Member States and the principle of non-intervention in matters that are essentially within the domestic jurisdiction of any State, as well as respecting the principle of consent, which is an essential element for the success of such efforts.
- 3.5 The Peacebuilding Support Office will continue to support the work of the Peacebuilding Commission, manage the Peacebuilding Fund and foster collaboration among United Nations system entities to promote the coherence of peacebuilding efforts. The Office will support the work of the Commission by preparing analytical background documents and briefing notes to facilitate its engagement and its interaction with the United Nations system and other stakeholders. The Office will also promote collaboration among United Nations system entities to ensure enhanced support for the work of the Peacebuilding Commission and to promote a coherent approach to peacebuilding through the capturing of lessons learned from the United Nations system engagement in countries emerging from conflict. The Peacebuilding Fund will contribute to consolidating peace by funding projects designed to respond to imminent threats to the peace process, build or strengthen national capacities to promote peaceful resolution of conflict, stimulate economic revitalization and re-establish essential administrative services. Women's participation and gender equality will remain a strong, cross-cutting focus of all of the work streams of the Peacebuilding Support Office.
- 3.6 The United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory was established by the General Assembly to serve as a record, in documentary form, of the damage caused to natural and legal persons by the construction of the Wall by Israel in the Occupied Palestinian Territory, including in and around East Jerusalem. The Register of Damage is a subsidiary organ of the General Assembly under the administrative authority of the Secretary-General.

Overview of resources

- 3.7 The overall resources proposed for the biennium 2018-2019 for this section amount to \$1,225,058,400 before recosting, reflecting a net decrease of \$120,986,900 (or 9.0 per cent) compared with the appropriation for 2016-2017. Resource changes result from two factors: (a) technical adjustments relating to the removal of non-recurrent requirements and the biennial provision of new posts established in 2016-2017 and reductions relating to the phased abolishment

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of posts; and (b) other resource changes. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

3.8 The distribution of resources is reflected in tables 3.3 to 3.5.

Table 3.3 Financial resources by component

(Thousands of United States dollars)

(1) *Regular budget*

	2014-2015 expenditure	2016-2017 appropri- ation	Resource changes					Total	Percent- age	Total before recosting	Recosting	2018-2019 estimate
			Technical adjustment (non- recurrent, biennial provision of posts)	New and expanded mandates	Within and/or across section(s)	Other						
A. Department of Political Affairs												
1. Policymaking organs												
(a) Security Council	42.2	216.8	-	-	-	-	-	-	-	216.8	8.5	225.3
(b) Committee on the Exercise of the Inalienable Rights of the Palestinian People	-	73.0	-	-	-	-	-	-	-	73.0	2.8	75.8
Subtotal, policymaking organs	42.2	289.8	-	-	-	-	-	-	-	289.8	11.3	301.1
2. Executive direction and management	7 754.3	7 208.1	-	-	(70.2)	-	(70.2)	(1.0)	7 137.9	183.3		7 321.2
3. Programme of work												
Subprogramme 1, Prevention, management and resolution of conflicts	36 743.1	41 763.6	529.0	-	123.3	-	652.3	1.6	42 415.9	1 254.7		43 670.6
Subprogramme 2, Electoral assistance	7 404.7	7 386.6	-	-	49.8	(162.4)	(112.6)	(1.5)	7 274.0	213.6		7 487.6
Subprogramme 3, Security Council affairs	14 186.1	13 512.7	-	-	(29.6)	(162.4)	(192.0)	(1.4)	13 320.7	332.8		13 653.5
Subprogramme 4, Decolonization	1 670.8	1 552.2	-	-	-	-	-	-	1 552.2	40.3		1 592.5
Subprogramme 5, Question of Palestine	5 843.4	5 703.2	(102.0)	-	-	-	(102.0)	(1.8)	5 601.2	164.6		5 765.8
Subprogramme 6, Counter- Terrorism Implementation Task Force	2 070.3	2 044.5	-	-	(85.3)	-	(85.3)	(4.2)	1 959.2	57.0		2 016.2
Subtotal, programme of work	67 918.5	71 962.8	427.0	-	(12.0)	(324.8)	160.4	0.2	72 123.2	2 063.0		74 186.2

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	<i>Resource changes</i>										
	<i>2014-2015 expenditure</i>	<i>2016-2017 appropri- ation</i>	<i>Technical adjustment (non- recurrent, biennial provision of posts)</i>	<i>New and expanded mandates</i>	<i>Within and/or across section(s)</i>	<i>Other</i>	<i>Total</i>	<i>Percent- age</i>	<i>Total before recosting</i>	<i>Recosting</i>	<i>2018-2019 estimate</i>
4. Programme support	6 840.4	6 476.1	(77.0)	–	12.0	(393.6)	(458.6)	(7.1)	6 017.5	168.9	6 186.4
Subtotal, A	82 555.4	85 936.8	350.0	–	–	(718.4)	(368.4)	(0.4)	85 568.4	2 426.5	87 994.9
B. Special political missions	1 114 225.7	1 229 391.9	(104 991.9)	–	–	(14 787.1)	(119 779.0)	(9.7)	1 109 612.9	–	1 109 612.9
C. Office of the United Nations Special Coordinator for the Middle East Peace Process	16 534.3	16 992.5	(24.4)	–	–	(72.8)	(97.2)	(0.6)	16 895.3	390.4	17 285.7
D. Peacebuilding Support Office	6 980.5	6 429.3	(580.5)	–	–	(56.5)	(637.0)	(9.9)	5 792.3	183.5	5 975.8
E. Register of Damage	6 035.7	5 337.7	–	–	–	(105.3)	(105.3)	(2.0)	5 232.4	199.4	5 431.8
F. United Nations Office to the African Union	1 354.4	1 957.1	–	–	–	–	–	–	1 957.1	37.6	1 994.7
Subtotal	1 227 686.0	1 346 045.3	(105 246.8)	–	–	(15 740.1)	(120 986.9)	(9.0)	1 225 058.4	3 237.4	1 228 295.8

(2) *Other assessed*

	<i>2014-2015 expenditure</i>	<i>2016-2017 estimate</i>	<i>2018-2019 estimate</i>
F. United Nations Office to the African Union	13 513.2	14 139.8	15 674.6
Subtotal	13 513.2	14 139.8	15 674.6

(3) *Extrabudgetary*

	<i>2014-2015 expenditure</i>	<i>2016-2017 estimate</i>	<i>2018-2019 estimate</i>
A. Department of Political Affairs	48 501.5	87 339.1	87 889.1
D. Peacebuilding Support Office	4 031.3	5 000.7	4 661.1
E. Register of Damage	1 598.2	2 246.8	506.6
Subtotal	54 131.0	94 586.6	93 056.8
Total	1 295 330.2	1 454 771.7	1 337 027.2

Table 3.4 Post resources

Category	Established regular budget		Temporary						Total	
	2016-2017	2018-2019	Regular budget		Other assessed ^a		Extrabudgetary ^b		2016-2017	2018-2019
			2016-2017	2018-2019	2016-2017	2018-2019	2016-2017	2018-2019		
Professional and higher										
USG	2	2	1	1	–	–	–	–	3	3
ASG	3	3	–	–	–	–	–	–	3	3
D-2	11	11	2	2	–	–	–	–	13	13
D-1	16	16	–	–	2	2	3	3	21	21
P-5	41	41	7	6	2	2	11	11	61	60
P-4/3	97	97	19	19	23	23	50	51	189	190
P-2/1	21	21	1	1	–	–	5	4	27	26
Subtotal	191	191	30	29	27	27	69	69	317	316
General Service										
Principal level	5	5	–	–	–	–	1	1	6	6
Other level	88	86	12	12	–	–	24	21	124	119
Subtotal	93	91	12	12	–	–	25	22	130	125
Other										
Security Service	–	–	6	–	–	–	–	–	6	–
Local level	3	3	29	30	14	14	12	2	58	49
Field Service	–	–	7	12	8	8	–	–	15	20
National Professional Officer	–	–	5	5	1	1	–	1	6	7
Subtotal	3	3	47	47	23	23	12	3	85	76
Total	287	285	89	88	50	50	106	94	532	517

^a Funded from the support account for peacekeeping operations.

^b Funded from the various extrabudgetary trust funds under section 3.

Table 3.5 Distribution of resources by component

(Percentage)

	Regular budget	Other assessed	Extrabudgetary
A. Department of Political Affairs			
1. Policymaking organs			
(a) Security Council	–	–	–
(b) Committee on the Exercise of the Inalienable Rights of the Palestinian People	–	–	–
Subtotal, policymaking organs	–	–	–
2. Executive direction and management			
	0.6	–	5.0
3. Programme of work			
Subprogramme 1. Prevention, management and resolution of conflicts	3.5	–	43.7
Subprogramme 2. Electoral assistance	0.6	–	2.3
Subprogramme 3. Security Council affairs	1.1	–	0.2
Subprogramme 4. Decolonization	0.1	–	0.3
Subprogramme 5. Question of Palestine	0.4	–	0.1
Subprogramme 6. Counter-Terrorism Implementation Task Force	0.2	–	38.2
Subtotal, programme of work	5.9	–	84.8

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	<i>Regular budget</i>	<i>Other assessed</i>	<i>Extrabudgetary</i>
4. Programme support	0.5	–	4.7
Subtotal, A	7.0	–	94.5
B. Special political missions	90.5	–	–
C. Office of the United Nations Special Coordinator for the Middle East Peace Process	1.4	–	–
D. Peacebuilding Support Office	0.5	–	5.0
E. United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory	0.4	–	0.5
F. United Nations Office to the African Union	0.2	100.0	–
Total	100.0	100.0	100.0

Technical adjustments

- 3.9 Resource changes reflect the net effect of the removal of non-recurrent requirements totalling \$105,246,800 for section 3, including an increase of \$350,000 for the Department of Political Affairs, and decreases of: (a) \$104,991,900 for special political missions; (b) \$24,400 for the Office of the United Nations Special Coordinator for the Middle East Peace Process; and (c) \$580,500 for the Peacebuilding Support Office.
- 3.10 Resource changes reflecting the net increase of \$350,000 for the Department of Political Affairs relate mainly to the biennial provision for nine new posts (1 D-2, 2 P-5, 2 P-4, 2 P-3, 1 General Service (Other level) and 1 General Service (Local level)) that were established in 2016-2017 pursuant to General Assembly resolution [70/248 C](#) with respect to the revised estimates relating to the Department of Political Affairs on the future of United Nations peace operations: implementation of the recommendations of the High-level Independent Panel on Peace Operations, offset in part by: (a) reductions relating to the phased abolishment of posts, approved by the General Assembly in resolution [70/247](#); and (b) the discontinuation of one-time requirements relating to the inquiry into the events of 19 September 2016 in the Syrian Arab Republic.
- 3.11 Resource changes reflecting a decrease of \$104,991,900 for special political missions reflect the difference between the 2016-2017 appropriation as of April 2017, and the biennial provision for 2018-2019 approved by the General Assembly for special political missions in its resolution [71/274](#).
- 3.12 Resource changes reflecting a decrease of \$24,400 for the Office of the United Nations Special Coordinator for the Middle East Peace Process relate mainly to the removal of non-recurrent items.
- 3.13 Resource changes reflecting a decrease of \$580,500 for the Peacebuilding Support Office relate to the discontinuation of one-time provisions for the study on youth, peace and security and the review of the United Nations peacebuilding architecture.

Changes within and/or across section(s)

- 3.14 Resource changes in the Department of Political Affairs include the redeployment of \$185,100 from executive direction and management and subprogrammes 3 and 6 to subprogrammes 1 and 2 and programme support. Resource changes reflect mainly the redeployment of resources under travel of staff and consultants, reflecting the redistribution of resources across subprogrammes within the Department.

Other changes

- 3.15 Resource changes reflect a net reduction of \$15,740,100, comprising a reduction of \$15,839,600, made possible from efficiencies that the entities under section 3 plan to bring about in the biennium 2018-2019, offset in part by resource requirements relating to the proposed

reclassification of six posts of Close Protection Officer (Security Service) as Field Service posts in the Office of the United Nations Special Coordinator for the Middle East Peace Process. The proposed reduction is a result of, inter alia, the efforts of the entities under section 3 to apply the anticipated Umoja efficiencies presented in the eighth progress report of the Secretary-General on the enterprise resource planning project (A/71/390) to individual day-to-day operations. The Umoja efficiencies set out in the eighth progress report were based on the Organization's experience with the system, anticipated future changes, including future roll-outs, a global review of end-to-end processes, the retirement of legacy systems and improvements to business process and planning capabilities. Efficiencies were expressed, inter alia, as the dollar value of a full-time equivalent, where applicable. Further information on the approach is provided in the foreword and introduction of the proposed programme budget for the biennium 2018-2019.

- 3.16 For section 3, this translates into: (a) post and non-post reductions of \$718,400 for the Department of Political Affairs, under subprogrammes 2 and 3 of the programme of work (\$324,800), and under programme support (\$393,600); (b) reductions of \$14,787,100 under special political missions; (c) post and non-post reductions of a net amount of \$72,800, comprising a reduction of \$172,300 and an increase of \$99,500 relating to the proposed reclassification of six posts of Close Protection Officer (Security Service) as Field Service posts in the Office of the United Nations Special Coordinator for the Middle East Peace Process; (d) non-post reductions of \$56,500 for the Peacebuilding Support Office; and (e) non-post reductions of \$105,300 for the United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory.

Other assessed and extrabudgetary resources

- 3.17 During the biennium, extrabudgetary resources estimated at \$93,056,800 will be utilized to complement the substantive activities under section 3. The estimates include resources for the Department of Political Affairs in the areas of preventive diplomacy, conflict resolution, mediation, peacemaking, electoral assistance, counter-terrorism and peacebuilding; in the Peacebuilding Support Office to cover salary and common staff costs for the continuing posts and non-post requirements, including travel and general operating expenses; and in the United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory to support the activities of the office in Ramallah. During the biennium, other assessed resources under the support account for peacekeeping operations estimated at \$15,674,600 will be utilized by the United Nations Office to the African Union.

Other information

- 3.18 The Department of Political Affairs continues to have mechanisms in place for the enhancement of overall institutional performance, results-based management and accountability, and has developed various tools to enhance its performance and accountability. They include evaluation policy, evaluation guidelines and a learning and evaluation framework. The latter framework brings together all of the Department's efforts to learn from its engagements and to evaluate their performance, thereby helping to improve the effectiveness and efficiency of the Department's work both at Headquarters and in the field.
- 3.19 Pursuant to General Assembly resolution [58/269](#), resources have been identified for the conduct of monitoring and evaluation for the Department of Political Affairs that would amount to \$306,600, representing a total of 14 work-months of staff in the Professional category and 10 work-months of staff in the General Service (Other level) category, funded from regular budget and extrabudgetary resources and reflected under executive direction and management.
- 3.20 Over the past two years, the Department of Political Affairs has taken significant steps to enhance its learning and evaluation systems and build a body of knowledge and evidence to inform and improve its work. In 2016, the Office of Internal Oversight Services conducted an evaluation of the Department, in which it found that the Department had supported almost all of the "highest criticality" conflicts around the world. The Office recommended that the Department

institutionalize its role in ensuring field-level accountability, strengthen Headquarters and field-level planning processes and fill gaps in its early warning analysis and in its evaluation function.

- 3.21 In response to the evaluation, the Department continued to work to strengthen its evaluation capacity, with support from voluntary contributions. This has allowed the Department to work in a number of areas, including: (a) revising the Department's evaluation policy to ensure that it is fit for purpose and aligned with the latest norms and standards of the United Nations Evaluation Group; (b) developing and implementing Department-wide evaluations; and (c) coordinating management responses to recommendations from those evaluations. To strengthen the way that learning and evaluation efforts inform policymaking and decision-making, the Department's evaluations and studies on lessons learned translate recommendations into concrete actions to be monitored systematically and regularly.
- 3.22 Pursuant to resolution 58/269, resources identified for the conduct of monitoring and evaluation for the Register of Damage would amount to \$9,800 and would represent 0.5 work-months of staff in the Professional category and 0.5 work-months of staff in the General Service category. The requirements would provide for the mandatory self-evaluation of the activities of the Office for the Register of Damage.
- 3.23 A particular focus has been and, in the biennium 2018-2019, will continue to be placed on the accountability of staff. The Office for the Register of Damage strives to ensure that performance discussions are being held regularly and in accordance with the administrative instruction on the Performance Management and Development System (ST/AI/2010/5). In addition, the completion by all staff of mandatory training courses available in Inspira is monitored by the Executive Director of the Office, and the completion of non-mandatory training activities as they relate to accountability is being encouraged.
- 3.24 The Register of Damage continuously monitors the activities of the field team and provides guidance with a view to streamlining operations of outreach and claim intake. A yearly seminar with the Outreach and Claim Intake team in the field is conducted, together with the Senior Legal Officer and Claims Processing Officers from the Office for the Register of Damage to upgrade the skills of the Claim Intakers and to provide guidance on how to improve the quality of their work.
- 3.25 The Board of the Register of Damage provides guidance on various legal and factual matters related to the processing of the claims and in order to ensure consistency in the quality of claims review. The Office for the Register of Damage creates and regularly updates a manual on guidelines for the review of claims.
- 3.26 Since the methodology of the outreach has been established, claim intake in the Occupied Palestinian Territory, including in and around East Jerusalem, and processing of the claim forms would remain mostly unchanged in the biennium 2018-2019, and there would be no need for a new self-evaluation conducted by an external consultant.
- 3.27 The issue of publications as a part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 3.6 and as described in the output information for each subprogramme.

Table 3.6 **Summary of publications**

	2014-2015 actual			2016-2017 estimate			2018-2019 estimate		
	Print	Electronic	Print and electronic	Print	Electronic	Print and electronic	Print	Electronic	Print and electronic
Recurrent	1	72	45	1	72	43	–	134	10
Non-recurrent	–	–	4	1	–	4	–	–	4
Total	1	72	49	2	72	47	–	134	14

A. Department of Political Affairs

Resource requirements (before recosting): \$85,568,400

Table 3.7 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

	2014-2015 expenditure	2016-2017 appropriation	Resource growth		Total before recosting	Recosting	2018-2019 estimate
			Amount	Percentage			
1. Policymaking organs							
Security Council	42.2	216.8	–	–	216.8	8.5	225.3
Committee on the Exercise of the Inalienable Rights of the Palestinian People	–	73.0	–	–	73.0	2.8	75.8
Subtotal, policymaking organs	42.2	289.8	–	–	289.8	11.3	301.1
2. Executive direction and management	7 754.3	7 208.1	(70.2)	(1.0)	7 137.9	183.3	7 321.2
3. Programme of work							
Subprogramme 1. Prevention, management and resolution of conflicts	36 743.1	41 763.6	652.3	1.6	42 415.9	1 254.7	43 670.6
Subprogramme 2. Electoral assistance	7 404.7	7 386.6	(112.6)	(1.5)	7 274.0	213.6	7 487.6
Subprogramme 3. Security Council affairs	14 186.1	13 512.7	(192.0)	(1.4)	13 320.7	332.8	13 653.5
Subprogramme 4. Decolonization	1 670.8	1 552.2	–	–	1 552.2	40.3	1 592.5
Subprogramme 5. Question of Palestine	5 843.4	5 703.2	(102.0)	(1.8)	5 601.2	164.6	5 765.8
Subprogramme 6. Counter- Terrorism Implementation Task Force	2 070.3	2 044.5	(85.3)	(4.2)	1 959.2	57.0	2 016.2
Subtotal, programme of work	67 918.5	71 962.8	160.4	0.2	72 123.2	2 063.0	74 186.2
4. Programme support	6 840.4	6 476.1	(458.6)	(7.1)	6 017.5	168.9	6 186.4
Subtotal	82 555.4	85 936.8	(368.4)	(0.4)	85 568.4	2 426.5	87 994.9

(2) *Extrabudgetary*

	2014-2015 expenditure	2016-2017 estimate	2018-2019 estimate
1. Executive direction and management	3 011.6	4 088.0	4 607.9
2. Programme of work			
Subprogramme 1. Prevention, management and resolution of conflicts	30 932.8	49 831.8	40 649.2
Subprogramme 2. Electoral assistance	1 456.6	2 011.6	2 096.2
Subprogramme 3. Security Council affairs	–	269.8	201.6

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	<i>2014-2015 expenditure</i>	<i>2016-2017 estimate</i>	<i>2018-2019 estimate</i>
Subprogramme 4. Decolonization	–	135.6	271.6
Subprogramme 5. Question of Palestine	–	41.6	83.3
Subprogramme 6. Counter- Terrorism Implementation Task Force	11 609.8	26 570.6	35 589.2
Subtotal, programme of work	43 999.2	78 861.0	78 891.1
3. Programme support	1 490.7	4 390.1	4 390.1
Subtotal	48 501.5	87 339.1	87 889.1
Total	131 056.9	173 275.9	175 884.0

Table 3.8 **Post resources**

<i>Category</i>	<i>Established regular budget</i>		<i>Temporary</i>						<i>Total</i>	
			<i>Regular budget</i>		<i>Other assessed</i>		<i>Extrabudgetary</i>			
	<i>2016- 2017</i>	<i>2018- 2019</i>	<i>2016- 2017</i>	<i>2018- 2019</i>	<i>2016- 2017</i>	<i>2018- 2019</i>	<i>2016- 2017</i>	<i>2018- 2019</i>	<i>2016- 2017</i>	<i>2018- 2019</i>
Professional and higher										
USG	1	1	–	–	–	–	–	–	1	1
ASG	2	2	–	–	–	–	–	–	2	2
D-2	9	9	–	–	–	–	–	–	9	9
D-1	15	15	–	–	–	–	2	2	17	17
P-5	37	37	1	1	–	–	8	9	46	47
P-4/3	91	91	–	–	–	–	47	48	138	139
P-2/1	21	21	–	–	–	–	5	4	26	25
Subtotal	176	176	1	1	–	–	62	63	239	240
General Service										
Principal level	5	5	–	–	–	–	1	1	6	6
Other level	85	83	3	3	–	–	22	19	110	105
Subtotal	90	88	3	3	–	–	23	20	116	111
Other										
Local level	1	1	–	–	–	–	–	–	1	1
Subtotal	1	1	–	–	–	–	–	–	1	1
Total	267	265	4	4	–	–	85	83	356	352

1. Policymaking organs

(a) Security Council

Resource requirements (before recosting): \$216,800

- 3.28 The Security Council, one of the principal organs of the United Nations under Article 7 of the Charter of the United Nations, is charged with primary responsibility for the maintenance of international peace and security. As specified in Article 28 of the Charter, the Council is to be so organized as to be able to function continuously. In addition to regular meetings, the President of the

Security Council can call meetings of the Council any time he or she deems it necessary, as well as at the request of any member of the Council and in the context of Articles 11, 35 and 99 of the Charter.

3.29 The Security Council is authorized, under Article 29 of the Charter, to establish such subsidiary organs as it deems necessary for the performance of its functions. The Military Staff Committee, established by Article 47 of the Charter, is the only subsidiary body of the Council named in the Charter. In addition to the Informal Working Group on Documentation and Other Procedural Questions, the Working Group on Peacekeeping Operations, the Ad Hoc Working Group on Conflict Prevention and Resolution in Africa, the Working Group on Children and Armed Conflict and the Working Group established pursuant to resolution 1566 (2004), there are currently 17 other subsidiary organs.

3.30 The distribution of resources for the Security Council is reflected in table 3.9.

Table 3.9 Resource requirements: Security Council

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Non-post	216.8	216.8	–	–
Total	216.8	216.8	–	–

3.31 The resources indicated in table 3.9 would provide for travel of representatives and external printing. Travel of representatives would cover the travel of the Chairs of the sanctions committees to assess, first-hand, the effectiveness and impact of sanctions imposed by the Security Council.

(b) Committee on the Exercise of the Inalienable Rights of the Palestinian People

Resource requirements (before recosting): \$73,000

3.32 The Committee on the Exercise of the Inalienable Rights of the Palestinian People was established pursuant to General Assembly resolution 3376 (XXX). The Committee meets throughout the year as required and submits an annual report to the General Assembly. In discharging its mandate to exert all efforts to promote the realization of the inalienable rights of the Palestinian people (subprogramme 5), the Committee participates in meetings, sends delegations on missions and invites, as necessary, prominent personalities or experts. Its mandate, which has been expanded over the years, was most recently reaffirmed by the Assembly in its resolution 69/20. It is envisaged that the Committee will remain in existence until a just, comprehensive and lasting settlement of the question of Palestine has been achieved, Israeli-Palestinian peace agreements have been effectively implemented and the inalienable rights of the Palestinian people have been fully realized.

3.33 The distribution of resources for the Committee on the Exercise of the Inalienable Rights of the Palestinian People is reflected in table 3.10.

Table 3.10 Resource requirements: Committee on the Exercise of the Inalienable Rights of the Palestinian People

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Non-post	73.0	73.0	–	–
Total	73.0	73.0	–	–

- 3.34 The resources indicated in table 3.10 would cover the travel of representatives of the Committee and prominent personalities invited by the Committee.

2. Executive direction and management

Resource requirements (before recosting): \$7,137,900

- 3.35 The Office of the Under-Secretary-General for Political Affairs is charged with the overall policy direction, supervision and management of the Department. In addition to performing the functions of department head, the Under-Secretary-General provides the Secretary-General with advice and support on political matters; provides political guidance and instructions to special envoys and special representatives of the Secretary-General; directs and manages the day-to-day operations of good offices, fact-finding and special political missions; undertakes consultations and negotiations relating to the peaceful settlement of disputes; and acts as the United Nations focal point for electoral assistance activities. The Under-Secretary-General is also the Executive Director of the United Nations Counter-Terrorism Centre and the Counter-Terrorism Implementation Task Force.
- 3.36 In 2016, following the issuance of the report of the High-Level Independent Panel on Peace Operations (A/70/95-S/2015/446) and the report of the Secretary-General on the future of United Nations peace operations (A/70/357-S/2015/682), the Secretary-General submitted to the General Assembly a report entitled “Revised estimates relating to the report of the Secretary-General on the future of United Nations peace operations: implementation of the recommendations of the High-level Independent Panel on Peace Operations” (A/70/745), with a view to revitalizing conflict prevention and mediation capacities in the Department of Political Affairs. By its resolution 70/248 C, the Assembly approved the establishment of nine new positions in the Department, distributed across four Divisions: the Africa I Division, the Africa II Division, the Americas Division and the Policy and Mediation Division. The implementation of that resolution is under way and is better positioning the Department to deliver across five key areas identified as priorities in the latter report: (a) stronger political analysis in areas related to conflict prevention and mediation, and specifically for working more closely with the wider United Nations system to better understand and address the root causes of conflict; (b) enhanced ability to address regional and subregional dynamics; (c) closer and more strategic cooperation with regional and subregional organizations in the areas of conflict prevention and mediation; (d) better ability to translate early warning information into early action, including by expanding the range of deployable and field-based capacities in support of Member States and regional and subregional organizations; and (e) stronger technical expertise in critical areas related to conflict prevention and mediation, in particular commitments relating to women, peace and security.
- 3.37 In the exercise of his responsibilities, the Under-Secretary-General is assisted by two Assistant Secretaries-General. One Assistant Secretary-General supervises the Africa I and II Divisions and the Security Council Affairs Division, while the other supervises the Americas Division, the Europe Division, the Asia and Pacific Division, the Middle East and West Asia Division, the Division for Palestinian Rights and the Decolonization Unit. The Electoral Assistance Division, the Policy and Mediation Division and the Counter-Terrorism Implementation Task Force report directly to the Under-Secretary-General.
- 3.38 To support the Under-Secretary-General in his oversight and management responsibilities, the Office of the Under-Secretary-General includes the Chief of Office and focal points for regional and thematic divisions and for monitoring and evaluation. The Office also includes small teams that handle strategic communications and donor relations.
- 3.39 In line with requests from the United Nations system, the Office of the Under-Secretary-General provides direction to ensure close cooperation and coordination with Secretariat entities, agencies, funds and programmes in the area of peace and security.

Table 3.11 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
(a) Programme of work is effectively managed	Timely delivery of outputs and services [percentage of requested materials/ services provided on or before the deadline]	Target	100	100	100	100
		Estimate		100	98	98
		Actual			98	98
(b) Increased timeliness of submission of documentation	Increased percentage of pre-session documents submitted in accordance with the required deadline	Target	100	100	100	95
		Estimate		100	100	90
		Actual			100	95
(c) Effective substantive support, management and administration of special political missions, field offices and high-level envoys where the Department of Political Affairs is the lead entity	Satisfaction of field offices, special political missions and special envoys with support from the Department at Headquarters [percentage of field offices, special political missions and special envoys indicating satisfaction with the support from the Department]	Target	100	100	100	100
		Estimate		100	100	98
		Actual			100	98
(d) Efficiencies achieved in travel costs for the Organization	Increased percentage of air tickets purchased at least two weeks before the commencement of travel	Target	100			
		Estimate				
		Actual				

External factors

- 3.40 The programme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is support from Member States; (b) there are no sudden and unforeseen political, economic and social developments that have an adverse impact on the programme; and (c) the required financial and human resources are made available.

Outputs

- 3.41 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.12 Categories of outputs and final outputs

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget and extrabudgetary)	
<i>General Assembly</i>	
Substantive servicing of meetings	
1. Meetings of the General Assembly and its committees	36
<i>Security Council</i>	
Substantive servicing of meetings	
2. Meetings and consultations of the Security Council and its subsidiary bodies	120

<i>Outputs</i>	<i>Quantity</i>
Other substantive activities (regular budget and extrabudgetary)	
Good offices, fact-finding and other special missions	
3. Good offices, fact-finding and special missions	98
4. Meetings with officials from Member States and regional and subregional organizations to discuss matters related to international peace and security	2 080
Administrative support services (regular budget and extrabudgetary)	
Overall management	
5. Representation at and convening of meetings with officials of the Secretariat, offices away from Headquarters and United Nations funds and programmes on issues of common concern	1 096
6. Coordination and quality control of parliamentary documentation on various matters related to peace and security	109
7. Political and managerial guidance to the United Nations Special Coordinator for the Middle East Peace Process and special political missions (number of instances)	888
8. Monitoring and coordination of activities of the Department of Political Affairs (number of management meetings with divisional directors)	312

3.42 The distribution of resources for executive direction and management is reflected in table 3.13.

Table 3.13 **Resource requirements: executive direction and management**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	6 876.9	6 876.9	23	23
Non-post	331.2	261.0	–	–
Subtotal	7 208.1	7 137.9	23	23
Extrabudgetary	4 088.0	4 607.9	10	9
Total	11 296.1	11 745.8	33	32

3.43 The amount of \$7,137,900, reflecting a net decrease of \$70,200 compared with the appropriation for 2016-2017, would provide for the continuation of 23 posts (1 Under-Secretary-General, 2 Assistant Secretary-General, 1 D-1, 3 P-5, 3 P-4, 2 P-3 and 11 General Service (Other level)) and non-post requirements for the travel of staff and hospitality to support the implementation of mandates under the programme. The net decrease of \$70,200 reflects the redistribution of the staff travel budget across subprogrammes within the Department, taking into account emerging needs.

3.44 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$4.6 million, including nine posts (3 P-5, 1 P4, 4 P-3 and 1 General Service (Other level)), would be utilized to support the activities carried out by the Office. The increase broadly reflects the realignment of extrabudgetary funds to support a strengthened communications team and donor relations unit to provide strategic programmatic aspects of extrabudgetary resource management for the Department. The resources also support the multi-year appeal mechanism for fundraising.

3. Programme of work

3.45 The distribution of resources by subprogramme is reflected in table 3.14.

Table 3.14 **Resource requirements by subprogramme**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2016-2017</i>
Regular budget				
1. Prevention, management and resolution of conflicts	41 763.6	42 415.9	137	137
2. Electoral assistance	7 386.6	7 274.0	23	22
3. Security Council affairs	13 512.7	13 320.7	49	48
4. Decolonization	1 552.2	1 552.2	5	5
5. Question of Palestine	5 703.2	5 601.2	15	15
6. Counter-Terrorism Implementation Task Force	2 044.5	1 959.2	6	6
Subtotal	71 962.8	72 123.2	235	233
Extrabudgetary	78 861.0	78 891.1	61	60
Total	150 823.8	151 014.3	296	293

Subprogramme 1 Prevention, management and resolution of conflicts

Resource requirements (before recosting): \$42,415,900

3.46 Substantive responsibility for this subprogramme is vested in the regional divisions and the Policy and Mediation Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.15 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To promote international peace and security through prevention, management and resolution of conflicts by peaceful means

<i>Expected accomplishments of the Secretariat</i>	<i>Indicators of achievement</i>		<i>Performance measures</i>			
			<i>2018-2019</i>	<i>2016-2017</i>	<i>2014-2015</i>	<i>2012-2013</i>
(a) Improved capacity and capability of Member States to identify, prevent and address conflict situations	(i) 100 per cent response to all requests of Member States and regional organizations for preventive action [percentage]	Target	100	100	100	100
		Estimate		100	100	100
		Actual			100	100
	(ii) Number of good offices efforts to address conflict situations where the United Nations was asked to assist [number of good offices efforts]	Target	52	22	22	30
		Estimate		22	22	30
		Actual			22	30

Part II Political affairs

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures				
			2018-2019	2016-2017	2014-2015	2012-2013
(b) Effective maintenance of peace processes	(iii) Increased percentage of women in mediation efforts where the United Nations is involved [percentage of United Nations mediation support teams with women members]	Target	100	100		
		Estimate		100	100	
		Actual			100	100
	[number of women appointed as Special Representatives and Special Envoys]	Target	6	4		
		Estimate		5	3	–
		Actual			2	2
(i) Increased percentage of all requests of Member States and regional organizations in support of the peace process having resulted in preventing, mitigating or resolving conflict situations [percentage]	Target	90	85	50		
	Estimate		73	84	50	
	Actual			79	–	
	(ii) Increased number of peacebuilding projects implemented in support of efforts to prevent, manage or resolve conflicts	Target	187	150		
		Estimate		263	136	
		Actual			279	

External factors

3.47 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is political will on the part of Member States to cooperate in the full implementation of the subprogramme; and (b) there are no sudden and unforeseen political, economic and social developments that have an adverse impact on the subprogramme.

Outputs

3.48 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.16 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget/extrabudgetary)	
<i>General Assembly</i>	
Substantive servicing of meetings	
1. Meetings and/or informal consultations of the General Assembly and its subsidiary organs	28
Parliamentary documentation	
2. Report of the Secretary-General on cooperation between the United Nations and regional and other organizations	1
3. Reports of the Secretary-General on matters related to peace and security	32
4. Report of the Secretary-General pursuant to Security Council resolution 2240 (2015)	1
5. Documents on matters related to peace and security	394
Other services	
6. Organization of side events for Member States and other stakeholders during sessions of the General Assembly on issues relating to the prevention and resolution of conflicts	7

Section 3 Political affairs

<i>Outputs</i>	<i>Quantity</i>
<i>Security Council</i>	
Substantive servicing of meetings	
7. Meetings and/or informal consultations of the Security Council and its subsidiary organs	54
Parliamentary documentation	
8. Reports of the Secretary-General on matters related to peace and security	59
9. Documents on matters related to peace and security	25
<i>United Nations Standing Advisory Committee on Security Questions in Central Africa</i>	
Substantive servicing of meetings	
10. Ministerial meetings of the Committee	4
Parliamentary documentation	
11. Reports of the Secretary-General on regional confidence-building measures: activities of the United Nations Standing Advisory Committee on Security Questions in Central Africa	2
Other services	
12. Meetings of the Permanent Representatives in New York	10
Other substantive activities (regular budget/extrabudgetary)	
Good offices, fact-finding and other special missions	
13. Fact-finding and other special missions on behalf of the Secretary-General	175
14. Substantive political support and advice to special representatives and special envoys and advisers of the Secretary-General on mediation and negotiating efforts for the prevention and resolution of conflicts, and peacemaking and peacebuilding efforts, including support and advice for field operations	27
15. Meetings of the Secretary-General and the Deputy Secretary-General or their representative with representatives of Member States, international and regional organizations and civil society organizations, both in and away from New York, focusing on early warning and options and recommendations for preventive action and peacebuilding, keeping in mind a gender perspective, requiring the preparation of analytical papers, assessment and guidance notes, background papers and materials, briefing notes, talking points and profiles	3 290
Seminars	
16. Seminars, training and academic meetings relevant to preventive diplomacy, peacemaking and peacebuilding	93
Technical material	
17. Updating and maintenance of databases on international peace and security issues	4
International cooperation and inter-agency coordination and liaison (regular budget/extrabudgetary)	
Contribution to joint outputs	
18. Inputs to the reports of the Secretary-General to the General Assembly on country or region-specific special political missions and other matters related to peace and security	30
19. Inputs to the reports of the Secretary-General to the Security Council on country or region-specific special political missions and other matters related to peace and security	65
20. Inputs to reports of other United Nations entities on various topics	59
21. Fact-finding missions co-led with or led by other departments/entities	157
22. Training, seminars and academic meetings relevant to preventive diplomacy, peacemaking and peacebuilding conducted jointly with other entities	192

3.49 The distribution of resources for subprogramme 1 is reflected in table 3.17.

Table 3.17 **Resource requirements: subprogramme 1, Prevention, management and resolution of conflicts**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	39 941.7	41 210.0	137	137
Non-post	1 821.9	1 205.9	–	–
Subtotal	41 763.6	42 415.9	137	137
Extrabudgetary	49 831.8	40 649.2	30	30
Total	91 595.4	83 065.1	167	167

- 3.50 The amount of \$42,415,900, reflecting a net increase of \$652,300 compared with the appropriation for 2016-2017, would provide for the continuation of 137 posts (6 D-2, 7 D-1, 21 P-5, 27 P-4, 26 P-3, 15 P-2/1, 34 General Service (Other level) and 1 Local level) and non-post requirements for consultants, experts and the travel of staff to support the implementation of the mandate of the subprogramme. The net increase of \$652,300 is attributable primarily to: (a) the delayed impact of the nine new posts (1 D-2, 2 P-5, 2 P-4, 2 P-3, 1 General Service (Other level) and 1 Local level) approved by the General Assembly in its resolution [70/248 C](#) of 17 June 2016; (b) increases under travel of staff and consultants, reflecting the redistribution of resources across subprogrammes within the Department; and (c) the discontinuation of one-time provisions relating to the inquiry into the events of 19 September 2016 in the Syrian Arab Republic.
- 3.51 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$40.6 million, including 30 posts (3 P-5, 13 P-4, 9 P-3, 2 P-2 and 3 General Service (Other level)), would be utilized to support the activities carried out under the subprogramme. The decrease broadly reflects the completion of a number of activities at the end of the biennium 2016-2017 that are not expected to continue in 2018-2019.

Subprogramme 2 Electoral assistance

Resource requirements (before recosting): \$7,274,000

- 3.52 Substantive responsibility for subprogramme 2 is vested in the Electoral Assistance Division, which provides leadership and guidance to all United Nations electoral assistance activities. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.18 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To strengthen the existing capacity of the requesting Member States to organize and conduct periodic and genuine elections that enjoy the overall public confidence and that contribute to stability and security, especially in transitional and post-conflict situations

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures				
		2018-2019	2016-2017	2014-2015	2012-2013	
(a) Enhanced capacity of Member States requesting electoral assistance to strengthen their democratic processes and develop, improve and refine their electoral institutions and processes	(i) Increased percentage of cases where electoral needs assessments and other electoral missions were undertaken in response to requests from Member States within four weeks of the approval of the mission deployment by the United Nations Focal Point for Electoral Assistance [percentage]	Target	94	93		
		Estimate		93	92	
		Actual			93	91
	(ii) Increased number of experts and staff deployed to the field within the mandated time frame to conduct electoral missions, including in support of good offices efforts, or provide technical advice, in response to requests from Member States [percentage of number of cases where electoral missions/experts were deployed within the required time frame]	Target	98	96		
		Estimate		96	95	
		Actual			94	94
	(iii) Increased percentage of cases where electoral assessment reports include gender-specific analysis and recommendations [percentage]	Target	100			
		Estimate		98		
		Actual			94	94
(b) Strengthened system-wide coherence and consistency in the provision of United Nations electoral assistance	Increased number of United Nations system-wide electoral policies and other policy-related documents developed by the Electoral Assistance Division in coordination with other relevant United Nations entities [number of documents]	Target	8	8		
		Estimate		8	8	
		Actual			8	8
(c) Enhanced capacity of regional and subregional organizations in the area of elections	Increased number of electoral partnership activities with regional and subregional organizations [number of events or initiatives]	Target	12			
		Estimate		10		
		Actual			8	8

External factors

- 3.53 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the situation in the country in which electoral assistance is requested is conducive to a credible election.

Outputs

- 3.54 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.19 Categories of outputs and final outputs

<i>Outputs</i>	<i>Quantity</i>
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
<i>General Assembly</i>	
Substantive servicing of meetings	
1. Plenary	1
Parliamentary documentation	
2. Report of the Secretary-General on strengthening the role of the United Nations in enhancing the effectiveness of the principle of periodic and genuine elections and the promotion of democratization	1
Other substantive activities (regular budget)	
Good offices, fact-finding and other special missions	
3. Needs assessment missions to formulate strategic, system-wide responses to Member States requesting assistance in the conduct of their elections	40
Technical materials	
4. Updating and maintenance of the United Nations single electoral roster, a database of electoral experts	1
5. Maintenance of United Nations institutional memory in the provision of electoral assistance	1
6. Technical guidelines and reference materials on electoral processes, the electoral legal framework and the organization and administration of elections	10
Seminars	
7. Training seminars and international symposiums for electoral administrators and staff at the regional and national levels on the design, planning and autonomous implementation of transparent and accountable electoral processes	3
International cooperation and inter-agency coordination and liaison (regular budget/extrabudgetary)	
Contribution to joint outputs	
8. Technical support for the design of electoral projects aimed at developing or enhancing the capacity of national electoral authorities, particularly in the areas of gender mainstreaming, voter registration and modernization of electoral processes	15
Other services	
9. Establishment of institutional partnerships and mechanisms for cooperation with various organizations that can contribute electoral assistance to Member States	3
10. Initiatives to enhance cooperation and partnerships with non-United Nations organizations engaged in electoral activities through the conduct of and participation in seminars, workshops and knowledge-sharing events	10
Technical cooperation (regular budget/extrabudgetary)	
Field projects	
11. Coordination of and support for international election observers	2
12. Technical assistance missions to support field projects in support of electoral activities	30

3.55 The distribution of resources for subprogramme 2 is reflected in table 3.20.

Table 3.20 Resource requirements: subprogramme 2, Electoral assistance

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	7 080.1	6 917.7	23	22
Non-post	306.5	356.3	–	–
Subtotal	7 386.6	7 274.0	23	22
Extrabudgetary	2 011.6	2 096.2	1	1
Total	9 398.2	9 370.2	24	23

- 3.56 The amount of \$7,274,000, reflecting a net decrease of \$112,600 compared with the appropriation for 2016-2017, would provide for the continuation of 22 posts (1 D-2, 1 D 1, 4 P-5, 7 P-4, 3 P-3 and 6 General Service (Other level)) and non-post requirements for consultants and the travel of staff to support the implementation of the mandate of the subprogramme. The net decrease of \$112,600 is attributable primarily to reduced requirements for post resources as a result of the proposed abolishment of one post of Office Assistant (General Service (Other level)), reflecting the anticipated efficiencies the Department plans to bring about in 2018-2019, offset in part by an increase under travel of staff, reflecting the redistribution of resources across subprogrammes within the Department, taking into account emerging needs.
- 3.57 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$2.1 million, including 1 D-1 post, would be utilized to support the activities carried out under the subprogramme. The increase broadly reflects the expected level of contributions to support existing activities. Estimated extrabudgetary resources for the biennium 2018-2019 would finance needs assessment missions that might be undertaken as the first response to a request for electoral assistance and urgent electoral missions related to conflict prevention or mission start-up. They would also finance, inter alia, the costs of critical electoral activities as new needs arise in the course of an electoral assistance programme; a knowledge management system that includes research on important policy issues, development of guidelines and international standards; and the cost of post-election assessments for coordination with system-wide post-conflict peacebuilding and/or democratization efforts.

Subprogramme 3 Security Council affairs

Resource requirements (before recosting): \$13,320,700

- 3.58 Substantive responsibility for this subprogramme is vested in the Security Council Affairs Division, which provides advice and substantive services to the Council and its subsidiary organs, and the Military Staff Committee. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.21 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To enable the deliberations and effective decision-making by the Security Council and its subsidiary organs

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
(a) Improved organizational and procedural aspects of meetings servicing as well as enhanced substantive and technical secretariat support to the Member States and other participants at the mandated meetings	Increased degree of satisfaction expressed by members of the Security Council, as well as the wider United Nations membership, with the services provided by the Security Council Affairs Division [percentage of favourable feedback]	Target	100	100	100	95
		Estimate		100	100	100
		Actual			100	100
(b) Improved access to information relating to the work of the Security Council and its subsidiary organs	(i) Increase in the number of pages viewed of the online <i>Repertoire of the Practice of the Security Council</i> [millions of pages viewed]	Target	0.52	0.49 ^a	1.77	0.47
		Estimate		0.50	0.48 ^a	1.73
		Actual			0.57	0.54
	(ii) Increase in the number of visits to the Security Council home page [millions of visits]	Target	13.00	9.57	5.32	4.76
		Estimate		12.00	7.98	5.19
		Actual			12.85	6.65
(c) Decisions of the Security Council and its subsidiary organs requiring substantive support are implemented in a timely manner by the subprogramme	(i) 100 per cent of experts recommended to the sanctions committee within two weeks of the renewal of the mandate of a sanctions regime and within six weeks of a new sanctions mandate [percentage]	Target	100	100	100	
		Estimate		100	100	100
		Actual			91	100
	(ii) Missions of the Security Council and its subsidiary organs are carried out within the time frame stipulated by the relevant organ [percentage of comprehensive mission reports issued in a timely manner]	Target	100	100	100	100
		Estimate		100	100	100
		Actual			100	100

^a Figures adjusted owing to change in methodology for collection of website statistics for pages viewed.

External factors

3.59 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that there is political will on the part of Member States.

Outputs

3.60 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.22 Categories of outputs and final outputs

<i>Outputs</i>	<i>Quantity</i>
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
<i>General Assembly</i>	
Parliamentary documentation	
1. Notifications by the Secretary-General under Article 12, paragraph 2, of the Charter of the United Nations	2
2. Reports of the Security Council	2
<i>Security Council</i>	
Substantive servicing of meetings	
Substantive and technical secretariat support for:	
3. Meetings and consultations of the Council as a whole	800
4. Meetings of informal working groups of the Council and bilateral and group consultations	10
5. Meetings of subsidiary bodies of the Council, including sanctions committees	200
Parliamentary documentation	
6. Lists of communications from private individuals and non-governmental bodies pursuant to paragraph A of the appendix to the provisional rules of procedure of the Security Council	2
7. Summary statement by the Secretary-General on matters of which the Council is seized and of the stage reached in their consideration (weekly addenda)	2
Other services	
8. Facilitation of issuance of resolutions, presidential statements, press statements and other decisions of the Security Council	1
Sanctions committees, sanctions monitoring teams, groups and panels and other bodies	
9. Facilitation of documentation of the sanctions committees, working groups and other bodies	1
10. Updating and maintenance of roster of experts for the selection of experts	1
11. Substantive guidance and administrative support to sanctions monitoring teams, groups and panels (number of sanctions monitoring teams, groups and panels)	9
Other substantive activities (regular budget/extrabudgetary)	
Good offices, fact-finding and other special missions	
12. Missions, including substantive, administrative and logistical support, for the Security Council to countries or regions in connection with matters of which the Council is seized	6
13. Missions, including substantive, administrative and logistical support, for members and/or the Chair of subsidiary organs of the Council, including sanctions committees	4
Recurrent publications (mandated)	
14. <i>Repertoire of the Practice of the Security Council</i>	2
Seminars	
15. Orientation of new Council members with respect to the evolving practices, procedures and working methods of the Council and its subsidiary organs	4
Technical materials	
16. Highlights of Security Council Practice	2
Updating and maintenance of:	
17. The website of the Security Council, including the web pages of the <i>Repertoire</i> , in all official languages	1
18. The website of the subsidiary bodies of the Security Council in all official languages	1
19. Sanctions list of various sanctions committees (individual web page) in all official languages	11
20. Consolidated United Nations Security Council Sanctions List in all official languages	1
21. Field missions mandate table	1
22. Graphs on sanctions regimes and other restrictions	1

<i>Outputs</i>	<i>Quantity</i>
Updating and maintenance of cross-cutting issues tables	
23. Women and peace and security	1
24. Children and armed conflict	1
25. Protection of civilians in armed conflict	1
International cooperation and inter-agency coordination and liaison (regular budget)	
Contribution to joint outputs	
26. Facilitation of issuance of parliamentary documentation, such as reports of the Secretary-General and letters from Member States, for the Security Council	1
27. Facilitation of preparation of reports of the sanctions monitoring teams, groups and panels (number of sanctions monitoring teams, groups and panels)	9

3.61 The distribution of resources for subprogramme 3 is reflected in table 3.23.

Table 3.23 **Resource requirements: subprogramme 3, Security Council affairs**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	13 298.8	13 136.4	49	48
Non-post	213.9	184.3	–	–
Subtotal	13 512.7	13 320.7	49	48
Extrabudgetary	269.8	201.6	1	–
Total	13 782.5	13 522.3	50	48

3.62 The amount of \$13,320,700, reflecting a net decrease of \$192,000 compared with the appropriation for 2016-2017, would provide for the continuation of 48 posts (1 D-2, 3 D-1, 7 P-5, 7 P-4, 4 P-3, 5 P-2/1, 3 General Service (Principal level) and 18 General Service (Other level)) and non-post requirements mainly under other staff costs and contractual services to support the implementation of the mandate of the subprogramme. The net decrease of \$192,000 is attributable primarily to: (a) the proposed abolishment of one post of Meeting Services Assistant (General Service (Other level)), reflecting the anticipated efficiencies the Department plans to bring about in 2018-2019; and (b) a reduction under consultants and travel of staff, reflecting the redistribution of resources across subprogrammes within the Department, taking into account emerging needs.

3.63 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$201,600 would be utilized to support the activities carried out under the subprogramme. The decrease broadly reflects the expected level of contributions to support existing activities. Extrabudgetary resources would provide funding to develop a website employing a relational database, automate data collection and allow complex multilayered queries and data analysis.

Subprogramme 4 Decolonization

Resource requirements (before recosting): \$1,552,200

3.64 Substantive responsibility for subprogramme 4 is vested in the Decolonization Unit, which will provide support to the Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples, as well as to

the General Assembly. The issues related to decolonization are guided by the relevant provisions of the Charter of the United Nations as well as the principles of the Declaration on the Granting of Independence to Colonial Countries and Peoples contained in Assembly resolutions 1514 (XV) and 1541 (XV) and other relevant Assembly resolutions. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.24 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To promote the decolonization process in accordance with the Charter of the United Nations and relevant resolutions of the General Assembly for the 17 Non-Self-Governing Territories so as to bring about the complete eradication of colonialism

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
The Special Committee and the General Assembly will be able to carry out their decolonization mandates and make progress in the decolonization process of the 17 Non-Self-Governing Territories	(i) Timely submission of parliamentary documents [percentage of documents submitted on time]	Target	100	100	100	100
		Estimate		100	100	100
		Actual			100	100
	(ii) Sustained level of support to the work of the Special Committee in facilitating communication with the administering Powers [percentage of Secretariat working papers prepared with involvement of the administering Powers]	Target	100	100	100	100
		Estimate		94	100	100
		Actual			94	100

External factors

3.65 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) administering Powers transmit, in a timely manner, information on the Territories under their respective administration, pursuant to Article 73 *e* of the Charter of the United Nations; (b) Member States continue to support the decolonization process; (c) the specialized agencies provide information on their relevant activities in the Non-Self-Governing Territories; and (d) the administering Powers cooperate with the Special Committee in the implementation of the relevant resolutions and decisions of the United Nations.

Outputs

3.66 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.25 Categories of outputs and final outputs

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
<i>General Assembly</i>	
Substantive servicing of meetings	
1. Plenary	2
2. Formal meetings of the Special Political and Decolonization Committee (Fourth Committee)	16
Parliamentary documentation	
3. Reports of the Secretary-General on information from Non-Self-Governing Territories transmitted under Article 73 <i>e</i> of the Charter of the United Nations	2

<i>Outputs</i>	<i>Quantity</i>
4. Reports of the Secretary-General on offers by Member States of study and training facilities for inhabitants of Non-Self-Governing Territories	2
5. Reports of the Secretary-General on the implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples by the specialized agencies and the international institutions associated with the United Nations	2
<i>Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples</i>	
Substantive servicing of meetings	
6. Plenary	40
7. Meetings of the Caribbean and Pacific regional seminars	12
8. Meetings of the Bureau of the Special Committee	40
9. Meetings of the Bureau of the Special Committee with the Secretary-General	2
10. Informal consultations	10
Parliamentary documentation	
11. Report prepared by the Rapporteur of the Special Committee concerning Puerto Rico	2
12. Working papers on the Non-Self-Governing Territories, namely, American Samoa, Anguilla, Bermuda, British Virgin Islands, Cayman Islands, Falkland Islands (Malvinas), French Polynesia, Gibraltar, Guam, Montserrat, New Caledonia, Pitcairn, Saint Helena, Tokelau, Turks and Caicos Islands, United States Virgin Islands and Western Sahara	34
<i>Economic and Social Council</i>	
Substantive servicing of meetings	
13. Meetings of the Council	4
Parliamentary documentation	
14. Report of the President of the Council on consultations with the Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples: information submitted by the specialized agencies and other organizations of the United Nations system on their activities with regard to the implementation of the Declaration	2
Other substantive activities (regular budget/extrabudgetary)	
Technical material	
15. Updating and maintenance of the website on decolonization	1

3.67 The distribution of resources for subprogramme 4 is reflected in table 3.26.

Table 3.26 **Resource requirements: subprogramme 4, Decolonization**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	1 552.2	1 552.2	5	5
Subtotal	1 552.2	1 552.2	5	5
Extrabudgetary	135.6	271.6	–	–
Total	1 687.8	1 823.8	5	5

3.68 The amount of \$1,552,200 would provide for the continuation of five posts (1 D-1, 1 P-5, 1 P-4 and 2 General Service (Other level)) to support the implementation of the mandate of the subprogramme. Requirements for general temporary assistance and overtime are provided centrally

under programme support. Resources for visiting missions of the Special Committee and for the travel of representatives from Non-Self-Governing Territories to participate in the work of the Special Committee are provided for separately under section 2, General Assembly and Economic and Social Council affairs and conference management.

- 3.69 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$271,600 would be utilized to support the activities carried out under the subprogramme. The increase broadly reflects the expected level of contributions to support existing activities. Extrabudgetary resources would provide for consultancy to update the decolonization website and supplement the travel budget.

Subprogramme 5 Question of Palestine

Resource requirements (before recosting): \$5,601,200

- 3.70 Substantive responsibility for subprogramme 5 is vested in the Division for Palestinian Rights. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.27 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enable the Palestinian people to exercise their inalienable rights through a comprehensive, just and lasting settlement of the question of Palestine

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
Heightened international awareness of the question of Palestine, as well as international support for the rights of the Palestinian people and the peaceful settlement of the question of Palestine through the work of the Committee on the Exercise of the Inalienable Rights of the Palestinian People	(i) Sustained level of dialogue, engagement and support on the part of the international community for the programme's objectives [number of resolutions adopted]	Target	4	4	4	4
		Estimate		4	4	4
		Actual			4	4
	[number of international meetings and conferences]	Target	8	8	8	8
		Estimate		8	8	8
		Actual			8	8
	[number of International Days of Solidarity with the Palestinian People]	Target	2	2	2	2
		Estimate		2	2	2
		Actual			2	2
(ii) Continued involvement of civil society organizations in support of the efforts of the Committee and the United Nations towards a comprehensive, just and lasting settlement of the question of Palestine [number of civil society conferences, public forums, meetings and consultations between the Committee and civil society organizations]	Target	4	4	4	4	
	Estimate		4	4	4	
	Actual			4	4	

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures			
		2018-2019	2016-2017	2014-2015	2012-2013
	(iii) Increase in international awareness of the question of Palestine, including through an increased number of quality briefing notes, informational materials and resources provided by the Division for Palestinian Rights [number of briefing notes, informational materials and resources]	Target	150	140	
		Estimate		140	125
		Actual			125 118

External factors

3.71 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the situation on the ground and developments in the political process are conducive to the full implementation of the subprogramme.

Outputs

3.72 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.28 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
<i>General Assembly</i>	
<i>Committee on the Exercise of the Inalienable Rights of the Palestinian People</i>	
Substantive servicing of meetings	
1. Meetings of the Committee	14
2. Meeting of the Bureau of the Committee	16
3. Consultations with civil society organizations on the question of Palestine (1 in New York and 1 in Geneva)	2
International meetings and conferences on the question of Palestine in:	
4. North America	1
5. Europe	2
6. The Middle East	2
7. Africa	1
8. Asia and the Pacific	1
9. Latin America and the Caribbean	1
Parliamentary documentation	
10. Report of the Committee on the Exercise of the Inalienable Rights of the Palestinian People	2
11. Programme of work	2
Other services	
12. Committee correspondence; substantive notes, working papers, talking points, statements and other material for meetings of the Committee, the Bureau and other meetings in which the Committee participates; compilation of resolutions and decisions of the General Assembly and the Security Council relating to the question of Palestine	2
13. Substantive notes, agendas, draft statements, final documentation and reports of the Chair for eight international meetings and conferences and two consultations with civil society organizations	24

Section 3 Political affairs

<i>Outputs</i>	<i>Quantity</i>
Other substantive activities (regular budget)	
Recurrent publications (mandated)	
14. Final reports of international meetings and conferences convened under the auspices of the Committee	8
15. Bulletin on United Nations and intergovernmental action relating to the question of Palestine	24
16. Developments related to the Middle East peace process	6
Recurrent publications (discretionary)	
17. <i>NGO Action News</i>	104
Non-recurrent publications (discretionary)	
18. Studies and information notes	4
Exhibits, guided tours, lectures	
19. Annual Palestinian exhibit or cultural event in connection with the International Day of Solidarity with the Palestinian People at Headquarters	2
20. Briefings of United Nations officials, visitors, non-governmental organizations and others	12
Special events	
21. Organization of the International Day of Solidarity with the Palestinian People and other special events at the discretion of the Committee	4
22. Information-sharing, outreach efforts and participation in meetings of civil society in support of the Committee's work and objectives	4
Technical materials	
Updating and maintenance of:	
23. The United Nations Information System on the Question of Palestine	1
24. The databases on non-governmental organizations and experts	2
25. The website of the Division and the Committee and social media accounts	1
Technical cooperation (regular budget and extrabudgetary)	
Training, seminars and workshops	
26. Training programme for the staff of the Palestinian Government	10
27. Support for the participation of Palestinian representatives in events other than those organized by the Division for Palestinian Rights that are supported by the Committee	2

3.73 The distribution of resources for subprogramme 5 is reflected in table 3.29.

Table 3.29 **Resource requirements: subprogramme 5, Question of Palestine**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	4 119.5	4 017.5	15	15
Non-post	1 583.7	1 583.7	–	–
Subtotal	5 703.2	5 601.2	15	15
Extrabudgetary				
	41.6	83.3	–	–
Total	5 744.8	5 684.5	15	15

3.74 The amount of \$5,601,200, reflecting a net decrease of \$102,000 compared with the appropriation for 2016-2017, would provide for the continuation of 15 posts (1 D-1, 1 P-5, 2 P-4, 5 P-3 and

6 General Service (Other level)) and non-post requirements mainly under travel of representatives, travel of staff and general operating expenses to support the implementation of the mandate of the subprogramme. The decrease of \$102,000 reflects the discontinuation of a one-time provision related to the phased abolishment of one post, approved by the General Assembly in resolution 70/247.

- 3.75 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$83,300 would be utilized to support the activities carried out under the subprogramme. The increase broadly reflects the expected level of contributions to support existing activities. Extrabudgetary resources would provide for the travel of members of civil society organizations, in particular Palestinian and Israeli civil society, to events and international meetings organized under the auspices of the Division for Palestinian Rights.

Subprogramme 6 Counter-Terrorism Implementation Task Force

Resource requirements (before recosting): \$1,959,200

- 3.76 Substantive responsibility for subprogramme 6 is vested in the Office of the Counter-Terrorism Implementation Task Force, including the United Nations Counter-Terrorism Centre, which plays the central role in ensuring overall coordination and coherence in the counter-terrorism efforts of the United Nations system and facilitating and providing capacity-building assistance to Member States. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.30 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

<i>Expected accomplishments of the Secretariat</i>		<i>Indicators of achievement</i>	<i>Performance measures</i>				
			<i>2018-2019</i>	<i>2016-2017</i>	<i>2014-2015</i>	<i>2012-2013</i>	
(a) Strengthened capacity of Member States to respond effectively to the threat of international terrorism by implementing the United Nations Global Counter-Terrorism Strategy		Increase in the number of countries receiving coordinated United Nations assistance for the integrated implementation of the United Nations Global Counter-Terrorism Strategy, including the prevention of violent extremism as and when conducive to terrorism	Target	9	7	5	3
		[number of countries]	Estimate		7	5	3
		Actual			5	3	
(b) Strengthened collaboration among Member States, entities of the United Nations system, other international and regional organizations, and civil society partners to implement the United Nations Global Counter-Terrorism Strategy		Stronger engagement with Member States, United Nations entities and civil society in the implementation of the United Nations Global Counter-Terrorism Strategy	Target	56	22	3	2
		[number of capacity-building workshops to facilitate the implementation of the Strategy]	Estimate		22	3	3
		Actual			3	2	

External factors

- 3.77 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) Member States are willing to strengthen cooperation among themselves and Governments are willing to cooperate with each other in combating terrorism; (b) the relevant

United Nations system entities are ready to work together on the programme initiatives and activities under the auspices of the Task Force, providing required substantive input, taking pertinent implementation leadership and providing operational support; (c) relevant international and regional organizations and national institutions are ready to collaborate with the Task Force on relevant programme initiatives and activities; and (d) there exists the required level of capacity on the part of the recipient countries to work with the Task Force and its entities.

Outputs

3.78 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.31 **Categories of outputs and final outputs**

<i>Outputs</i>	<i>Quantity</i>
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
<i>General Assembly</i>	
Substantive servicing of meetings	
1. Meeting on biennial review of the United Nations Global Counter-Terrorism Strategy	1
2. Briefings of the Counter-Terrorism Implementation Task Force to the General Assembly	8
3. High-level meeting on counter-terrorism issues	1
Parliamentary documentation	
4. Report of the Secretary-General on the implementation of the United Nations Global Counter-Terrorism Strategy by the United Nations system	1
Other substantive activities (regular budget/extrabudgetary)	
Booklets, pamphlets, fact sheets, wallcharts, information kits	
5. Counter-Terrorism Implementation Task Force newsletter (“The Beam”)	4
Technical materials	
Updating and maintenance of:	
6. The website of the Counter-Terrorism Implementation Task Force	1
7. The Integrated Assistance for Countering Terrorism portal	1
International cooperation and inter-agency coordination and liaison (regular budget/extrabudgetary)	
Substantive servicing of inter-agency meetings	
8. Coordination meetings of the Counter-Terrorism Implementation Task Force entities on United Nations system-wide counter-terrorism efforts	8
9. Capacity-building meetings and workshops to strengthen engagement with Member States, United Nations entities and civil society in the implementation of the United Nations Global Counter-Terrorism Strategy	56
Documentation of inter-agency meetings	
10. Reports by the 12 Counter-Terrorism Implementation Task Force working groups on sharing best practices and experiences in implementing various elements of the United Nations Global Counter-Terrorism Strategy	1

3.79 The distribution of resources for subprogramme 6 is reflected in table 3.32.

Table 3.32 Resource requirements: subprogramme 6, Counter-Terrorism Implementation Task Force

	Resources (thousands of United States dollars)		Posts	
	2016-2017	2018-2019 (before recosting)	2016-2017	2018-2019
Regular budget				
Post	1 877.9	1 877.9	6	6
Non-post	166.6	81.3	–	–
Subtotal	2 044.5	1 959.2	6	6
Extrabudgetary	26 570.6	35 589.2	29	29
Total	28 615.1	37 548.4	35	35

- 3.80 The amount of \$1,959,200, reflecting a decrease of \$85,300 compared with the appropriation for 2016-2017, would provide for the continuation of six posts (1 D-2, 1 P 5, 1 P-4, 1 P-3 and 2 General Service (Other level)) and non-post requirements under travel of staff to support the implementation of the mandate of the subprogramme. The net decrease of \$85,300 is attributable to a reduction under travel of staff, reflecting the redistribution of resources across subprogrammes within the Department.
- 3.81 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$35.6 million, including 29 posts (1 D-1, 2 P-5, 9 P-4, 7 P-3, 2 P-2 and 8 General Service (Other level)), would be utilized to support the activities carried out under the subprogramme. The increase primarily relates to the activities to strengthen the capacity of the United Nations Counter-Terrorism Centre in implementing its programme of work. Extrabudgetary resources would provide for essential support to fulfil the functions of the Counter-Terrorism Implementation Task Force Office, including the United Nations Counter-Terrorism Centre, in supporting the implementation of the United Nations Global Counter-Terrorism Strategy. These functions include: (a) organizing capacity-building workshops to facilitate the implementation of the Strategy and enhance international cooperation on implementation of the Strategy; (b) coordinating policy advice, sharing best practices in countering terrorism and supporting the implementation of various elements of the Strategy facilitated by nine Task Force working groups; and (c) assisting with the integrated implementation of the Strategy and United Nations system-wide delivery, facilitated by the Integrated Assistance for Countering Terrorism Initiative.

4. Programme support

Resource requirements (before recosting): \$6,017,500

- 3.82 The Executive Office provides administrative, managerial and programme support necessary for the implementation of the mandated activities of the Department. It assists the Under-Secretary-General in the preparation of the proposed biennial programme plans, the preparation and monitoring of the programme budget, the management of trust funds and extrabudgetary resources, relevant support services for the efficient utilization of human resources and the planning, control and coordination of requirements related to general office administration. In addition, it provides administrative and logistical support to a number of special representatives and envoys of the Secretary-General and to special political missions. The Executive Office also handles the Department's information technology needs, including the maintenance and upgrading of computer equipment and user applications through its Information Management Team.
- 3.83 The distribution of resources for programme support is reflected in table 3.33.

Table 3.33 Resource requirements: programme support

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	3 016.1	2 948.4	13	13
Non-post	3 460.0	3 069.1	–	–
Subtotal	6 476.1	6 017.5	13	13
Extrabudgetary	4 390.1	4 390.1	14	14
Total	10 866.2	10 407.6	27	27

- 3.84 The amount of \$6,017,500, reflecting a net decrease of \$458,600 compared with the appropriation for 2016-2017, would provide for the continuation of 13 posts (1 D-1, 2 P 4, 1 P-2, 2 General Service (Principal level) and 7 General Service (Other level) and non-post requirements mainly under other staff costs, contractual services and general operating expenses to support the implementation of mandates under the programme. The net reduction of \$458,600 is attributable primarily to: (a) the anticipated efficiencies the Department plans to bring about in 2018-2019; and (b) the discontinuation of a one-time provision related to the phased abolishment of one post, approved by the General Assembly in resolution [70/247](#).
- 3.85 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$4.4 million, including 14 posts (1 P-5, 1 P-4, 4 P-3, 1 General Service (Principal level) and 7 General Service (Other level)), would be utilized to support the activities carried out under programme support.

B. Special political missions

Resource requirements (before recosting): \$1,109,612,900

- 3.86 By its resolution [69/264](#), the General Assembly decided that the overall provision for special political missions requested in section 3 of the proposed programme budget for the biennium 2016-2017 should be \$1,130.4 million, which was further reduced by \$6.0 million as a result of efficiency gains related to programme support (\$1,124.4 million). The overall level of the revised appropriation for the biennium 2016-2017 under this component, as of April 2017, amounts to \$1,229.4 million. A biennial provision is included in the proposed programme budget for 2018-2019 in the amount of \$1,124,400,000 for special political missions, in accordance with Assembly resolution [71/274](#), which is further reduced by \$14,787,100 as a result of efficiencies anticipated for 2018-2019. The provision does not take into account two missions, the United Nations Mission in Colombia, for which estimated resource levels were not available at the time of the preparation of the Secretary-General's proposed budget outline, and the Organization for the Prohibition of Chemical Weapons-United Nations Joint Investigative Mechanism, for which at the time of the preparation of the Secretary-General's proposed budget outline the assumption was made that the mandate would not be renewed for 2018-2019.
- 3.87 In accordance with established procedures, the utilization of the amount will be subject to individual legislative mandates and approval of individual budget proposals. Once the Advisory Committee on Administrative and Budgetary Questions has reviewed such proposals and made its recommendations, the Assembly would take action as to whether such requirements would represent an appropriate charge against the provision of \$1,109,612,900 for special political missions.
- 3.88 Any additional requirements above the provision of \$1,109,612,900 would continue to be treated in accordance with the provisions of annex I, paragraph 11, of General Assembly resolution [41/213](#).

3.89 The distribution of resources for special political missions is reflected in table 3.34.

Table 3.34 **Resource requirements: special political missions**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Non-post	1 229 391.9	1 109 612.9	–	–
Subtotal	1 229 391.9	1 109 612.9	–	–
Total	1 229 391.9	1 109 612.9	–	–

3.90 The resource requirements indicated in table 3.34 reflect the provision for special political missions approved by the General Assembly in its resolution 71/274. The decrease of \$119,779,000 reflects the net effect of: (a) the difference between the appropriation for 2016-2017 as of April 2017 for special political missions and the biennial provision for 2018-2019 for special political missions approved by the General Assembly in resolution 71/274, not taking into account that the appropriation for two missions, the United Nations Mission in Colombia and the Organization for the Prohibition of Chemical Weapons-United Nations Joint Investigative Mechanism, are not included in the provision for special political missions; and (b) a decrease of \$14.8 million as a result of efficiencies anticipated for 2018-2019.

C. Office of the United Nations Special Coordinator for the Middle East Peace Process

Resource requirements (before recosting): \$16,895,300

- 3.91 The Office of the United Nations Special Coordinator for the Middle East Peace Process was established in accordance with General Assembly resolution 48/213, in which the Assembly requested the Secretary-General to ensure the coordinated work of the United Nations system for an adequate response to the needs of the Palestinian people and to mobilize financial, technical and economic assistance, and with its resolution 49/88, in which the Assembly welcomed the appointment of the Special Coordinator. The Special Coordinator serves as the United Nations focal point for the Middle East peace process, including the socioeconomic aspects of the peace process and related United Nations development assistance for Jordan, Lebanon, Palestine and the Syrian Arab Republic.
- 3.92 The Office of the Special Coordinator will continue to provide good offices and other forms of diplomatic engagement in the State of Palestine, Israel and the region to promote conflict resolution and prevention, taking into account diplomatic, cultural and gender perspectives. The Office will act as a focal point for the United Nations in its efforts to encourage and engage the parties and the international community through increased planning and/or negotiations and/or consultations with a view to making progress towards a two-State solution.
- 3.93 Given the lack of progress on final status negotiations, from February to July 2016, the Office of the Special Coordinator took part in drafting the Quartet report, outlining urgent steps to reverse negative trends on the ground that threaten the viability of the two-State solution and obstruct a return to meaningful negotiations. In line with the Quartet’s recommendations, the Office has stepped up its efforts to promote positive change on a wide range of issues, including intra-Palestinian reconciliation, settlement-related activity and other Israeli policies in Area C of the West Bank, the reconstruction and stabilization of Gaza, strengthening of the Palestinian institutions and economy, prevention of violent escalation and support for civil society activities. Intensive engagement with regional and international actors, taking advantage of the Office’s

position and broad mandate, is crucial to achieving these goals. The Office is the primary partner of the Governments of Israel and Palestine in the oversight of and mediation on the Gaza Reconstruction Mechanism. The Office will also continue its role as the primary interlocutor with the Government of Israel’s Coordination of Government Activities in the Territories office on behalf of the United Nations agencies and programmes in Palestine, responsible for negotiating access, movement and other matters of concern to the Office and the United Nations country team.

- 3.94 The Office of the Special Coordinator continues to improve cooperation with regional United Nations missions and agencies, such as the United Nations Truce Supervision Organization (UNTSO) and the United Nations Development Programme (UNDP), to benefit from economies of scale, negotiated contracts, shared facilities and services and established processes. At the programme level, the Office plays a leading role in coordinating the humanitarian and development work of the 25 United Nations resident and non-resident agencies and programmes in Palestine and facilitates inter-agency collaboration. The Office coordinates meetings of the United Nations country team, identifies opportunities for joint programming and actively promotes and participates in sectoral and thematic working groups. With the commencement of the implementation of the second United Nations Development Assistance Framework for Palestine in 2018, the Office will continue its role of coordinating with regional United Nations missions and agencies to leverage available expertise and identify opportunities for collaboration. At the regional level, the Office has reinforced its collaboration with several missions and programmes and facilitates regular meetings of peace operations and other United Nations agencies operating in the region, with a view to enhancing and integrating coordination, information-sharing and analysis in a rapidly changing Middle East.
- 3.95 Globally, the Office of the Special Coordinator will remain an active participant of the Ad Hoc Liaison Committee for the Coordination of the International Assistance to Palestinians and will continue to report to the Committee twice a year. The Office will also continue to coordinate with other Committee members, including the two parties, the International Monetary Fund, the World Bank and the Office of the Quartet Representative, to ensure the efficacy of the Ad Hoc Liaison Committee forum in recommending tangible actions to both parties to bring about positive changes for their populations.
- 3.96 Through enhanced coordination and support provided by the Office of the Special Coordinator, United Nations agencies are able to effectively and efficiently leverage their comparative advantages, resulting in greater impact of their respective programming in support of the development and humanitarian agenda of the Government of Palestine.
- 3.97 Substantive responsibility for this subprogramme is vested in the Office of the United Nations Special Coordinator for the Middle East Peace Process. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.35 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To advance the Middle East peace process towards a comprehensive, just and lasting peace and improve the socioeconomic conditions of the Palestinian people

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
(a) Participants will re-engage in taking steps towards a lasting peace	(i) Increased frequency of negotiations between the parties involved in the conflict, with the support of the United Nations [number of meetings involving or initiated by the Special Coordinator]	Target	1 000	1 000	1 000	600
		Estimate		1 500	1 000	600
		Actual			1 064	900

Part II Political affairs

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
	(ii) Tangible steps taken by the parties involved in the conflict, with the support of the United Nations, to improve the situation on the ground [number of advocacy meetings and other related activities held by Office of the Special Coordinator principals and their units with the parties with regard to the improvement of the situation on the ground]	Target	312			
		Estimate				
		Actual				
(b) Mobilization of resources for improving the humanitarian conditions and development needs of the Palestinian people	Increase in voluntary contributions by the international community to improve the socioeconomic conditions of the Palestinian people and in support of Palestinian state-building efforts [millions of United States dollars]	Target	1 500	1 500	2 000	1 800
		Estimate		1 500	2 000	1 800
		Actual			3 040	1 830
(c) Coordinated response to the humanitarian and development needs of the Palestinian people and institutions	Increase in the number of coordinated activities carried out by the United Nations system in accordance with the integrated strategic framework, the United Nations Development Assistance Framework and the consolidated appeals process [number of country programmes jointly implemented by the United Nations system organizations]	Target	15	15	15	15
		Estimate		15	15	15
		Actual			15	7
	[percentage of resources funded out of those requested in the consolidated appeals process]	Target	70	78	70	75
		Estimate		50	70	75
		Actual			52	65

External factors

3.98 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the Palestinian State remains viable and there is political will on the part of all parties to maintain a ceasefire and continue engaging in a meaningful framework of political dialogue, and cooperate with the Office of the United Nations Special Coordinator for the Middle East Peace Process and the United Nations country team in the performance of its functions; (b) there is adequate political and financial support by Member States; (c) the security situation in the area is favourable; (d) the political and security environment in Gaza allows the implementation of humanitarian and development programmes; (e) there is positive progress towards national unity and reconciliation; and (f) the parties take tangible steps to improve the situation on the ground.

Outputs

3.99 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.36 Categories of outputs and final outputs

<i>Outputs</i>	<i>Quantity</i>
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
<i>Security Council</i>	
Substantive servicing of meetings	
1. Meetings and informal consultations of the Security Council	24
Other substantive activities (regular budget)	
Good offices, fact-finding and other special missions:	
2. Participation in and support to fact-finding, familiarization and other special missions	4
3. Regular and ad hoc meetings and consultations with Governments, their accredited representatives, relevant parties and non-governmental and civil society organizations, academia and think tanks	1
4. Regular and ad hoc meetings of the Special Coordinator with the parties and other relevant actors	1
5. Regular and ad hoc briefing notes, including research, analysis and advice on political, micro and macro socioeconomic affairs, trends and developments	1
Press releases, press conferences	
6. Press conferences	6
7. Press releases and statements	24
8. Regular and ad hoc contacts with the media	1
Technical materials	
9. Reports to the Ad Hoc Liaison Committee	4
10. Socioeconomic reports on overview of the Palestinian economy	8
11. Monitoring and evaluation report of the implementation of the United Nations Development Assistance Framework 2018-2022	2
Seminars	
12. Briefings for the international community and regional partners	8
International cooperation and inter-agency coordination and liaison (regular budget)	
Substantive servicing of inter-agency meetings	
13. Coordination meetings of the 25 members of the United Nations country team, including the non-resident agencies of Palestine	24
14. Meetings with Palestinian and Israeli government representatives on the Gaza Reconstruction Mechanism	24
15. Humanitarian country team meetings for coordination of the delivery of humanitarian assistance	22
Contribution to joint outputs	
16. Regular and ad hoc review of official reports and other publications of United Nations agencies and offices operating in Palestine	1
17. Contribution to Middle East Quartet products (reports, statements and other documents)	5
18. Development of concept notes for joint interventions to support joint programmes implemented by two or more United Nations system organizations	4
Technical cooperation (regular budget)	
Advisory services	
19. Technical assistance meetings to nationally-led aid coordination mechanisms and national development planning processes	15

3.100 The distribution of resources for the Office of the Special Coordinator for the Middle East Peace Process is reflected in table 3.37.

Table 3.37 **Resource requirements: Office of the Special Coordinator for the Middle East Peace Process**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	14 309.4	14 438.4	66	65
Non-post	2 683.1	2 456.9	–	–
Total	16 992.5	16 895.3	66	65

- 3.101 The amount of \$16,895,300, reflecting a net decrease of \$97,200 compared with the appropriation for 2016-2017, would provide for the continuation of 65 posts (1 Under-Secretary-General, 1 D-2, 4 P-5, 4 P-4, 8 P 3, 12 Field Service, 5 National Professional Officer and 30 Local level) and non-post requirements mainly under general operating expenses, travel of staff and contractual services to support the implementation of the mandate of the Office. The decrease of \$97,200 reflects the net effect of: (a) the discontinuation of non-recurrent resources under non-post resources approved in 2016-2017; (b) the anticipated efficiencies the Office plans to bring about in 2018-2019, reflecting the reclassification of one post of Administrative Assistant (Field Service) as a Local level post, and non-post reductions; (c) the proposed abolishment of the post of Chief of Mission Support (P-5); and (d) the proposed reclassification of six posts of Close Protection Officer (Security Service) as Field Service posts.
- 3.102 Taking into account the co-location of the Office of the Special Coordinator and UNTSO in Jerusalem, and with the aim of improving synergies and maximizing efficiency gains, the two entities determined that the Chief of Mission Support (D-1) of UNTSO would also serve as the Chief of Mission Support for the Office of the Special Coordinator. Accordingly, it is proposed that the post of Chief of Mission Support (P-5) of the Office be abolished.
- 3.103 The Office of the Special Coordinator proposes the reclassification of six posts of Close Protection Officer (Security Service) as Field Service posts. In the budgets for previous bienniums, six of the eight posts of Close Protection Officer have been reflected as Security Service posts (local staff). While the Office of Human Resources Management had determined that the posts of Close Protection Officer should be classified as Field Service posts (international staff), this was not reflected in the budgets for previous bienniums. Owing to the situation in the Israel/West Bank/Gaza duty station, with different host authorities administering the region, locally recruited staff would not have access to some parts of the territory. In addition, the weapon licence obtained from one local authority is issued only to international staff members of the United Nations. In the light of the fact that only international staff can perform the required functions, it is proposed that the six posts of Close Protection Officer, currently Security Service posts, be reclassified as Field Service posts.

D. Peacebuilding Support Office

Resource requirements (before recosting): \$5,792,300

- 3.104 The Peacebuilding Commission, the Peacebuilding Fund and the Peacebuilding Support Office were established by concurrent resolutions of the General Assembly (resolution [60/180](#)) and the Security Council (resolutions [1645 \(2005\)](#) and [1646 \(2005\)](#)). Substantive responsibility for this subprogramme is vested in the Peacebuilding Support Office. The Office supports the work of the Peacebuilding Commission in all its substantive aspects and manages the Peacebuilding Fund on behalf of the Secretary-General. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 8 of programme 2 of the biennial programme plan for the period 2018-2019.

- 3.105 Concurrent resolutions of the Security Council (resolution [2282 \(2016\)](#)) and the General Assembly (resolution [70/262](#)) on the review of the United Nations peacebuilding architecture, adopted in April 2016, have introduced a far-reaching and comprehensive approach to sustaining peace and peacebuilding, highlighting that sustaining peace is a shared task that should flow through all parts of the United Nations system engagement. The resolutions have enhanced and strengthened the mandate of the Peacebuilding Support Office by placing all efforts on sustaining peace at the heart of United Nations activities. In the resolutions, the General Assembly and the Security Council stressed that the Peacebuilding Support Office should be revitalized, and emphasized that the full support of the Secretary-General is needed, in order for the Peacebuilding Support Office to support the Peacebuilding Commission, to increase synergies with other parts of the United Nations system, and to provide strategic advice to the Secretary-General. In resolution [70/262](#), the Assembly invited the Secretary-General to report to it at its seventy-second session on efforts to implement the resolution, including to provide options on increasing, restructuring and better prioritizing funding dedicated to United Nations peacebuilding activities, including through assessed and voluntary contributions, for the consideration of Member States. Accordingly, a report containing the proposals for the implementation of General Assembly resolution [70/262](#) and Security Council resolution [2282 \(2016\)](#) will be presented during the seventy-second session of the General Assembly.
- 3.106 The key task of the Peacebuilding Commission, as a dedicated intergovernmental advisory body, is to bring a strategic approach and coherence to international peacebuilding efforts and, in particular, to fulfil functions in: (a) bringing sustained international attention to sustaining peace, to provide political accompaniment and advocacy to countries affected by conflict, with their consent; (b) to promote an integrated, strategic and coherent approach to peacebuilding; (c) to serve a bridging role among principal organs and relevant entities; and (d) to serve as a platform to convene all relevant actors to develop and share good practices in peacebuilding and to ensure predictable financing. The Commission has also been tasked with diversifying its working methods in support of sustaining peace by providing options for its country-specific meetings and formats, considering regional and cross-cutting issues, enhancing synergies with the Peacebuilding Fund and facilitating closer engagement with relevant stakeholders through its annual session.
- 3.107 The Peacebuilding Support Office will place particular emphasis on aiding the Peacebuilding Commission in implementing General Assembly resolution [70/262](#) and Security Council resolution [2282 \(2016\)](#) and ensuring effective support to countries and regions affected by conflict under the consideration of the Peacebuilding Commission at the request of the countries. To support the Commission in delivering on its enhanced role, the Office will continue to strengthen its support to the Organizational Committee of the Commission, the Chair and Vice-Chairs of the Commission, Chairs of the country-specific configurations and focal points on thematic and other issues in implementing their respective annual workplans. The Office will continue to enhance its role in supporting United Nations system-wide efforts in support of sustaining peace by bringing operational and policy coherence within the system, improving internal United Nations leadership, capability and accountability, ensuring the continuity of relevant peacebuilding programmes to improve mission transitions, strengthening partnerships between the United Nations and key stakeholders, implementing various options on increasing, restructuring and better prioritizing funding dedicated to United Nations peacebuilding activities, providing options for the adequate resourcing of peacebuilding activities of United Nations country teams and peacebuilding components of peacekeeping operations and special political missions, and strengthening the capacity of the senior leadership of United Nations country teams to absorb relevant peacebuilding functions and to support the participation of women and youth in peacebuilding processes.
- 3.108 As a manifestation of the commitment of the Secretary-General to ensure implementation of General Assembly resolution [70/262](#) and Security Council resolution [2282 \(2016\)](#), the Peacebuilding Support Office was made a member of the Executive Committee for senior-level decision-making in the Secretariat. As part of its effort to promote a coherent approach of the United Nations to peacebuilding and to strengthen synergy with other entities of the United Nations system, the Office continues to convene the Senior Peacebuilding Group, which brings

together representatives of relevant departments, funds and programmes at the level of Assistant Secretary-General and the Peacebuilding Contact Group at the working level. With similar objectives, the Office also co-chairs with UNDP the United Nations Working Group on Transitions, which has a broader membership. In 2016, the Senior Peacebuilding Group adopted a strategic results framework on the implementation of the resolutions on sustaining peace. The Office supports the Secretary-General and the United Nations system in coherent actions among humanitarian, development and peacebuilding actors, including through the Senior Peacebuilding Group, the Working Group on Transitions and strengthened partnerships, in order to sustain peace.

- 3.109 Since the 2008 joint declaration on post-crisis assessments and recovery planning, the European Union, the World Bank Group and the United Nations have worked together to jointly assist Governments in plans for recovery after disaster or conflicts. Support for this partnership, thus far housed in the Peacebuilding Support Office through seconded personnel, has become a regular function of the Office. In their resolutions on the review of the peacebuilding architecture, the General Assembly and the Security Council also emphasized the centrality of gender-responsive approaches to effective peacebuilding (see General Assembly resolution [70/262](#), paras. 21 and 22, and Security Council resolution [2282 \(2016\)](#), paras. 21 and 22). They called upon the Peacebuilding Commission to integrate a gender perspective into all of its work (*ibid.*, para. 6), and in September 2016 the Commission adopted a gender strategy, the first intergovernmental gender strategy of its kind in the United Nations. The Office also adopted an internal office gender policy in December 2016. The General Assembly and the Security Council called upon Member States and relevant United Nations organs and entities to consider ways to increase meaningful and inclusive participation of youth in peacebuilding efforts (*ibid.*, para. 23). The Office has been playing a leadership role, in close collaboration with civil society partners, in the development of the youth, peace and security agenda for the United Nations system, leading to the adoption by the Security Council of resolution [2250 \(2015\)](#) on youth, peace and security. To implement that resolution, the Office has partnered closely with the United Nations Population Fund and, through seconded personnel, has been jointly leading the development of the progress study mandated by the Council in the resolution.
- 3.110 The United Nations Peacebuilding Fund contributes to sustaining peace by funding programmes and projects designed to respond to imminent threats to peace processes, support for the implementation of peace agreements and political dialogue; build and/or strengthen national capacities to promote coexistence and peaceful resolution of conflict and to carry out peacebuilding activities; revitalize the economy and generate immediate peace dividends for the population at large; and establish or re-establish essential administrative services and related human and technical capacities. The Peacebuilding Fund serves as the instrument of first recourse for the engagement of the Secretary-General in realizing the promise of the Charter, supporting one of his fundamental priorities to strengthen the Organization's capacities to prevent violence.
- 3.111 The Peacebuilding Support Office will continue to manage the United Nations Peacebuilding Fund with the objective of sustaining peace in conflict-affected countries and advancing strategic alignment within the United Nations system and between the United Nations and international financial institutions. In its role in supporting the Peacebuilding Commission to enhance synergies with the Peacebuilding Fund, the Office will ensure a more coherent approach of the United Nations in the countries that receive advice from the Commission and that benefit from support from the Peacebuilding Fund.
- 3.112 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 8 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.38 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To enhance consolidation of peace in post-conflict countries

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures				
		2018-2019	2016-2017	2014-2015	2012-2013	
(a) Effective and efficient functioning of the Peacebuilding Commission in support of countries at risk of lapsing or relapsing into conflict	(i) Increased number of countries that benefit from the services of the Peacebuilding Commission [number of countries]	Target	16			
		Estimate		14		
		Actual			9	6
	(ii) Increased number of policy reforms and processes at the country level that result from the engagement with and support of the Peacebuilding Commission [number of policy reforms and processes]	Target	25			
		Estimate		23		
		Actual				
	(iii) Increased number of policy discussion meetings held with the participation of key peacebuilding partners, such as regional organizations, international financial institutions, United Nations system partners and civil society, with substantive input and a direct link to the operations on the ground [number of meetings]	Target	120			
		Estimate		80		
		Actual			124	124
	(iv) Increased percentage of recommendations of General Assembly resolution 70/262 on the review of the United Nations peacebuilding architecture and Security Council resolution 2282 (2016) on post-conflict peacebuilding implemented [percentage]	Target	100	75		
		Estimate		50		
		Actual				
(b) Effective mobilization of resources for the Peacebuilding Fund and their efficient allocation to prevent the lapse or relapse into conflict	(i) Percentage of active Peacebuilding Fund projects that are on track to deliver their outputs towards the peacebuilding results [percentage]	Target	85			
		Estimate		85		
		Actual			80	80
	(ii) Annual fundraising target of \$100 million pledges to the Peacebuilding Fund is reached [percentage of target reached]	Target	100	100	100	100
		Estimate		80	80	100
		Actual			66	61
	(iii) All funds raised in the previous year are allocated within the subsequent year [percentage]	Target	100	100		
		Estimate		100	149	
		Actual			111	138
	(iv) Percentage of allocation of the Peacebuilding Fund to countries discussed within the Peacebuilding Commission's framework is maintained [percentage]	Target	30	50		
		Estimate		11	55	
		Actual			30	51

Part II Political affairs

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures			
		2018-2019	2016-2017	2014-2015	2012-2013
	(v) At least 15 per cent of Peacebuilding Fund allocations are dedicated to projects whose principal objective is to address the specific needs of women, advance gender equality or empower women [percentage]	Target Estimate Actual	15 20		13 9
(c) Enhanced effectiveness of the United Nations support to national peacebuilding efforts, including support to women's participation and gender equality	Increased number of additional policies and guidance notes on peacebuilding approved by the Senior Peacebuilding Group, the Policy Committee or the United Nations Development Group [number of additional policies and guidance notes]	Target Estimate Actual	6 5	5 4	4 2 8 –

External factors

3.113 The Office is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the Peacebuilding Commission is equipped and willing to implement the priorities it has set in its annual workplans; (b) strong political will, policy and implementation capacity exist in countries the Commission is engaged with; (c) legitimate local and national structures are built and supported and relevant actors are involved in the process of peacebuilding; and (d) sufficient contributions are made to the Peacebuilding Fund.

Outputs

3.114 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.39 **Categories of outputs and final outputs**

Outputs	Quantity
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
<i>General Assembly</i>	
Parliamentary documentation	
1. Report of the Secretary-General on the Peacebuilding Fund	2
2. Report of the Peacebuilding Commission	2
<i>Security Council</i>	
Parliamentary documentation	
3. Report of the Peacebuilding Commission	2
<i>Peacebuilding Commission</i>	
Substantive servicing of meetings	
4. Meetings of the Organizational Committee	20
5. Country-specific configuration meetings	78
6. Meetings of the Chairs' group	8

3.115 The distribution of resources for the Peacebuilding Support Office is reflected in table 3.40.

Table 3.40 Resource requirements: Peacebuilding Support Office

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	4 949.5	4 949.5	14	14
Non-post	1 479.8	842.8	–	–
Subtotal	6 429.3	5 792.3	14	14
Extrabudgetary	5 000.7	4 661.1	8	8
Total	11 430.0	10 453.4	22	22

- 3.116 The amount of \$5,792,300, reflecting a net decrease of \$637,000 compared with the appropriation for 2016-2017, would provide for the continuation of 14 posts (1 Assistant Secretary-General, 1 D-2, 1 D-1, 3 P-5, 4 P-4, 1 P-3 and 3 General Service (Other level)) and non-post requirements mainly for the travel of representatives, the travel of staff and contractual services to support the implementation of the mandate of the Office. The net decrease of \$637,000 is primarily attributable to: (a) technical adjustments for the discontinuation of one-time provisions for the progress study on youth, peace and security and the review of the peacebuilding architecture; and (b) anticipated efficiencies the Office plans to bring about in 2018-2019.
- 3.117 The organizational structure of the Office will remain unchanged, comprising the immediate Office of the Assistant Secretary-General, the Peacebuilding Commission Support Branch, the Policy Planning and Application Branch and the Financing for Peacebuilding Branch.
- 3.118 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$4.7 million and generated as programme support for the Peacebuilding Fund, including eight posts (1 D-1, 2 P-5, 2 P-4, 1 P-3 and 2 General Service (Other level)), would be utilized to support the activities carried out by the Office. The increase broadly reflects the expected level of contributions to support existing activities. Furthermore, two posts of Associate Expert (P-2) and two P-5 posts may be provided through non-reimbursable secondments by other United Nations system organizations. It is proposed that all posts located in the Financing for Peacebuilding Branch be funded from extrabudgetary resources utilizing the Peacebuilding Overhead Fund in the light of the direct relationship and responsibilities of the Branch to the Peacebuilding Fund.

E. United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory

Resource requirements (before recosting): \$5,232,400

- 3.119 The United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory was established by the General Assembly to serve as a documentary record of the damage caused to all natural and legal persons concerned as a result of the construction of the wall by Israel in the Occupied Palestinian Territory, including in and around East Jerusalem. In accordance with the provisions of General Assembly resolution ES-10/17, an Office for the Register of Damage was set up at the United Nations Office at Vienna as a subsidiary organ of the General Assembly operating under the administrative authority of the Secretary-General and responsible for the establishment and comprehensive maintenance of the Register of Damage.
- 3.120 In order to accomplish progressive registration of damage claims and to achieve increased awareness on the part of the affected Palestinian natural and legal persons of the possibility of and requirements for filing damage claim forms, it would be necessary to: (a) undertake outreach activities in the Occupied Palestinian Territory, including in and around East Jerusalem;

- (b) conduct claim reception activities, including distribution of claim forms to potential claimants, provision of technical assistance to potential claimants in completing the claim forms, and collection and delivery of claim forms to the Office of the Register in Vienna; (c) process the claim forms collected and prepare them for submission to the Board of the United Nations Register of Damage; and (d) review claim forms and include in the Register those that the Board decides are in conformity with the established criteria.
- 3.121 The Office of the Register of Damage will remain active for the duration of the registration process. The establishment of the Register itself is a continuous process, which is likely to last several years, given the thousands of potential claim forms and the continued construction of the wall, which may result in new damage claims. The Register will include both printed and electronic versions of the claims, which will be safeguarded at the Office.
- 3.122 The Office will be responsible for the administration of a community outreach programme to inform the Palestinian public about the possibility of and requirements for filing a claim. Furthermore, the team in Ramallah will provide technical assistance to claimants in filing the claim forms for registration of damage, as well as collecting and sending them, together with supporting documents, to the Office in Vienna for processing and review in accordance with objective criteria defined in the Register of Damages Rules of Procedure. The Office will also be responsible for maintaining the archive of the Register of Damage, both in paper form and electronically.
- 3.123 It is expected that, during the biennium 2018-2019, substantive and operational activities of the Office of the Register of Damage, including its outreach campaign in the West Bank and in and around East Jerusalem, will shift towards the collection of outstanding claims, in particular community claims, and, where required, the rectification of submitted claims. In addition, the Office will be available to receive claims in the event of the continuation of the construction of the wall, which may affect 30 additional communities. Political will and the cooperation of all parties concerned, as well as the overall security situation, continue to be essential for the delivery of the outputs of the programme.
- 3.124 The Office of the Register of Damage will continue to make every effort to streamline and rationalize its mandated activities, in order to expedite claims processing to bridge the gap between the number of claims collected and those reviewed by the Office. To that end, the Office has streamlined the internal procedures and continued to further develop its information technology applications.
- 3.125 The Office of the Register of Damage cooperates closely with the United Nations Office for Project Services, which is the key provider of logistical, human and financial resources services in the implementation of outreach and claims collection projects, funded by extrabudgetary resources. The Office of the Register of Damage benefits from constructive cooperation with the Department of Political Affairs and the Office for the Coordination of Humanitarian Affairs. This cooperation includes political advice, information-sharing and operational support.
- 3.126 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 9 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.41 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To establish and maintain a Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory in accordance with General Assembly resolution ES-10/17

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
(a) Progressive registration of damage claim forms	(i) Additional number of damage claim forms collected [number of claim forms collected]	Target	1 000	8 000	15 000	15 000
		Estimate		8 000	10 000	15 000
		Actual			11 521	17 000
	(ii) Additional number of damage claim forms processed by the Office of the United Nations Register of Damage [number of claim forms processed]	Target	8 000	8 000	5 000	3 000
		Estimate		8 000	8 000	4 000
		Actual			8 579	7 778
	(iii) Additional number of damage claim forms reviewed and registered by the Board of the Register out of those processed by the Office of the Register [number of claim forms reviewed and registered]	Target	8 000	8 000	5 000	3 000
		Estimate		8 000	8 000	4 000
		Actual			8 579	7 778
(b) Increased public awareness of the affected Palestinian natural and legal persons about the possibility of and the requirements for filing claim forms	Additional number of affected natural and legal persons informed about the possibility of and the requirements for filing a damage claim form [number of persons informed]	Target	10 000	80 000	250 000	200 000
		Estimate		80 000	320 000	200 000
		Actual			226 023	332 000

External factors

3.127 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is political will and cooperation on the part of all parties concerned, as requested by the General Assembly in its resolution ES-10/17; (b) further extrabudgetary resources would become available for funding the work of the team on the ground, and (c) the overall security situation in the West Bank and the region does not adversely affect stability, thus rendering it impossible to carry out the mandate of the Register of Damage in the Occupied Palestinian Territory.

Outputs

3.128 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.42 Categories of outputs and final outputs

<i>Outputs</i>	<i>Quantity</i>
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget)	
<i>General Assembly</i>	
Parliamentary documentation	
1. Progress report of the Board of the United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory	2
Other substantive activities (regular budget/extrabudgetary)	
<i>Audiovisual resources</i>	
2. Public awareness programme to inform the affected Palestinian natural and legal persons about the possibility of and the requirements for filing damage claims for registration	1
<i>Technical materials</i>	
3. Maintenance of a database and physical records of over 30,000 damage claims approved by the Board	1
4. Distribution and collection of 1,000 claim forms	1
5. Processing of 8,000 damage claim forms by the Office of the Register of Damage	1
6. Reports to the Secretary-General on outreach campaign, claim intake and possible future use of Register of Damage in facilitating political solutions to the conflict	4
7. Review and registration of 8,000 damage claim forms by the Board of the Register	1

3.129 The distribution of resources for the United Nations Register of Damage is reflected in table 3.43.

Table 3.43 Resource requirements: United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	4 482.5	4 482.5	19	19
Non-post	855.2	749.9	–	–
Subtotal	5 337.7	5 232.4	19	19
Extrabudgetary	2 246.8	506.6	13	3
Total	7 584.5	5 739.0	32	22

3.130 The amount of \$5,232,400, reflecting a decrease of \$105,300 compared with the appropriation for 2016-2017, would provide for the continuation of 19 posts (1 D-2, 1 P-5, 5 P-4, 2 P-3, 1 P-2 and 9 General Service (Other level)) and non-post requirements mainly for contractual services, the travel of staff and other staff costs to support the implementation of the mandate of the Office. The reductions reflect the anticipated efficiencies that the Office plans to bring about in 2018-2019.

3.131 During the biennium 2018-2019, estimated extrabudgetary resources amounting to \$506,600, including three posts (1 National Professional Officer and 2 Local level), would be utilized to support the activities carried out by the Office. The decrease reflects the anticipated level of claim intakes, resulting in lower number of posts and a decrease in logistics expenses.

F. United Nations Office to the African Union

Resource requirements (before recosting): \$1,957,100

- 3.132 The United Nations Office to the African Union integrated the former United Nations Liaison Office at Addis Ababa, the African Union Peacekeeping Support Team and the United Nations planning team for the African Union Mission in Somalia (AMISOM), as well as the support elements of the Joint Support and Coordination Mechanism of the African Union-United Nations Hybrid Operation in Darfur. The Office was established on 1 July 2010 pursuant to General Assembly resolution 64/288. As agreed with the African Union, the Joint Support and Coordination Mechanism is co-located with the United Nations Office to the African Union and relies on the Office for administrative and logistical support. Its substantive mandates have not been integrated into the Office, however, as it is a hybrid structure reporting to the United Nations and the African Union, while the Office is a United Nations structure alone.
- 3.133 The main objectives of the United Nations Office to the African Union are to: (a) further develop and implement the strategic partnership between the United Nations and the African Union in the area of peace and security; and (b) to partner with the African Union in efforts to enhance capacities to jointly address challenges to peace and security in Africa. The Office provides an improved mechanism for cooperation at the regional level, primarily with the African Union and subregional organizations throughout Africa. The Office seeks to build a common United Nations-African Union understanding of the causes and drivers of conflicts and potential conflicts, from which collaborative initiatives to prevent, manage and resolve conflicts can be developed. The Office works closely with United Nations peacekeeping operations and special political missions on the continent, and, in so doing, enhances United Nations peace and security relations with the African Union. Furthermore, it provides support to United Nations good offices initiatives in southern and eastern Africa, in coordination with the African Union and the respective subregional organizations. The Office works with the African Union to develop and implement joint approaches to preventing and addressing conflicts in Africa, and to ensure greater collaboration between the African Union and the various United Nations field missions throughout the continent.
- 3.134 The Office furthermore seeks to consolidate the partnership with the African Union in the planning and management of peace operations and the development of institutional capacities to strengthen the partnership in initiatives geared towards preventing, managing and resolving conflicts.
- 3.135 In partnering with the African Union in the area of peace and security, the Office coordinates its work with other United Nations actors, particularly through the governance, peace and security cluster of the 10-year capacity-building programme, and liaises and coordinates with other clusters within the programme. The Office also participates in the mechanisms in Addis Ababa that coordinate donors and other partners.

Regional mission cooperation

- 3.136 The Office will continue to strengthen the United Nations partnership with the African Union by implementing the Joint United Nations-African Union Framework for an Enhanced Partnership in Peace and Security, signed on 19 April 2017 by the Secretary-General and the Chairperson of the African Union Commission. The framework outlines the following focus areas of the partnership: preventing and mediating conflict and sustaining peace; responding to conflict; addressing root causes; and continuous partnership review and enhancement.
- 3.137 In supporting dialogue with the African Union Commission, as well as with the regional economic communities on continental peace and security challenges, the United Nations Office to the African Union engages the secretariat of the African Union Peace and Security Council and the African Union Panel of the Wise on conflict prevention and electoral issues. It also coordinates with the United Nations special political missions and peacekeeping operations on the continent. In the context of the development of the African Standby Force, the Office also coordinates with the United Nations Office in West Africa and the United Nations Office in Central Africa.

- 3.138 As the United Nations Office to the African Union is implementing the existing mandate of the United Nations planning team for AMISOM of providing technical and expert advice to the African Union in the planning and deployment of AMISOM, it maintains close links with the United Nations Support Office in Somalia and the United Nations Assistance Mission in Somalia, as well as with other relevant actors, to ensure consistent, comprehensive and well-coordinated planning support and advice to AMISOM. The Office is also providing technical and expert advice on other African Union peace support operations, such as the Multinational Joint Task Force against Boko Haram and the Regional Cooperation Initiative for the Elimination of the Lord's Resistance Army.
- 3.139 In addition to its liaison work on peace and security with the African Union in general, the Office has also become a regional hub for United Nations peace and security activities for the Horn of Africa and Eastern and Southern Africa. In 2013, the Special Representative of the Secretary-General to the African Union and Head of the United Nations Office to the African Union was designated by the Secretary-General to extend good offices to Eastern and Southern Africa. Hence, the Office now also serves as a troubleshooting special envoy for any emerging tensions and conflicts in the Horn of Africa, East Africa and Southern Africa regions that are not covered by peacekeeping operations or special political missions.

Partnerships

- 3.140 The United Nations Office to the African Union is the focal point for United Nations support to the African Union in the area of peace and security. To ensure that efforts of the United Nations are effective and not duplicative, the Office coordinates its work with the full range of United Nations actors through the governance, peace and security cluster of the Regional Coordination Mechanism for Africa. The mechanism ensures full coordination between the United Nations and the African Union within the Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017-2027. The Office and UNDP co-chair the governance, peace and security cluster with their African Union counterparts.
- 3.141 In enhancing the partnership with the African Union to ensure coordinated and efficient support by the United Nations, the Office engages and coordinates with other clusters of the Regional Coordination Mechanism for Africa. The Office participates in other clusters and subclusters, including the advocacy and communications cluster (chaired by the Office of the Special Adviser on Africa) and the gender equality and empowerment of women and youth cluster (chaired by the United Nations Population Fund).
- 3.142 The Office also maintains effective bilateral relationships with international partners, including the permanent members of the Security Council, the European Union and the African Union Peace and Security Council Troika (the preceding, current and forthcoming Chairs of the Peace and Security Council). The Office also participates in other Addis Ababa-based mechanisms, such as the African Union Partners Group, to ensure broad information-sharing, joint planning and coordinated support to the African Union in addressing peace and security issues on the continent. The Office also maintains liaison with external partners and relevant stakeholders on providing technical and expert advice on the planning and deployment of AMISOM, as well as other African Union peace support operations, including meetings with potential and existing police- and troop-contributing countries, donors and interlocutors.
- 3.143 Substantive responsibility for this subprogramme is vested in the United Nations Office to the African Union. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 10 of programme 2 of the biennial programme plan for the period 2018-2019.

Table 3.44 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To enhance the United Nations strategic partnership with the African Union to jointly address challenges in the areas of peace and security in Africa

Expected accomplishments of the Secretariat	Indicators of achievement	Performance measures				
		2018-2019	2016-2017	2014-2015	2012-2013	
(a) Improved reporting to the Security Council, the General Assembly and other intergovernmental bodies to enable informed decisions on the strategic partnership between the United Nations and the African Union in all stages of the conflict cycle	(i) Sustained interactions between consultative mechanisms of the United Nations and the African Union in peace and security, including the United Nations-African Union Joint Task Force on Peace and Security and the “desk-to-desk meetings” [number of coordination meetings] [number of reporting mechanisms]	Target	10			
		Estimate		10		
		Actual			6	6
		Target	2			
		Estimate		2		
		Actual			2	2
		Target	10			
		Estimate		10		
		Actual			7	2
	(ii) Successful implementation of agreed targets under the Joint United Nations-African Union Framework for an Enhanced Partnership in Peace and Security [number of high-level events] [number of policies and guidelines developed] [number of trainings] [number of frameworks and workplans]	Target	9			
		Estimate		8		
		Actual			6	6
		Target	4			
		Estimate		4		
		Actual			3	–
		Target	6			
		Estimate		6		
		Actual			6	4
(iii) The civilian, military and police components of the African Standby Force and its five regional brigades are fully operational in support of African-led peace support operations [number of reports] [number of joint trainings] [number of African Union peace support operations supported]	Target	2				
	Estimate		2			
	Actual			–	–	
	Target	12				
	Estimate		12			
	Actual			11	8	
	Target	24				
	Estimate		24			
	Actual			14	9	

<i>Expected accomplishments of the Secretariat</i>	<i>Indicators of achievement</i>		<i>Performance measures</i>			
			<i>2018-2019</i>	<i>2016-2017</i>	<i>2014-2015</i>	<i>2012-2013</i>
(b) Enhanced conflict mitigation in southern and eastern Africa, in coordination with the African Union and subregional organizations	Missions in response to requests for good offices support from the initiatives in all regions in southern and eastern Africa regions are carried out in a timely manner [number of missions]	Target	2	2		
		Estimate		2	2	
		Actual			2	

External factors

3.144 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) peacekeeping partners provide the necessary support; (b) there will be continued political will and commitment among States Members of the United Nations and the African Union in promoting cooperation with regional and subregional organizations in the area of peace and security; and (c) the African Union Heads of State endorse a restructuring proposal for the African Union Commission.

Outputs

3.145 During the biennium 2018-2019, the following outputs will be delivered:

Table 3.45 **Categories of outputs and final outputs**

<i>Outputs</i>	<i>Quantity</i>
Servicing of intergovernmental and expert bodies, and reports thereto (regular budget/other assessed)	
<i>Security Council</i>	
Substantive servicing of meetings	
1. Annual joint consultative meeting of the Security Council and the African Union Peace and Security Council	2
Parliamentary documentation	
2. Report of the Secretary-General on strengthening the partnership between the United Nations and the African Union on issues of peace and security in Africa, including the work of the United Nations Office to the African Union	2
Other substantive activities (regular budget/other assessed)	
Good offices, fact-finding and other special missions	
3. Regional visits for conflict analysis and early intervention	2
4. Participation in joint United Nations/African Union or regional economic community technical missions in support of peacekeeping operations	12
Technical materials	
5. Development and monitoring of the implementation of joint United Nations workplans with the African Union/regional economic community/regional mechanism	3
6. Reports to United Nations Headquarters on cooperation in peace operations between the United Nations and the African Union	2
7. Analytical materials on peace and security matters	2
8. Policies and guidelines in support of the African-led peace support operations	8
9. Peace and security-related policies and guidelines in support of implementation of the African Peace and Security Architecture, conflict prevention and management and resolution	4

Section 3 Political affairs

<i>Outputs</i>	<i>Quantity</i>
Seminars	
10. Support to training/workshops of the African Union/regional economic community/regional mechanism in support of peacekeeping-related operations	12
11. Organization of an annual joint United Nations-African Union training course on conflict analysis/mediation	2
12. Organization of an annual capacity-building activity for the African Union Mediation Support Unit	2
13. Organization of an annual capacity-building activity for the African Union Peace and Security Council secretariat	2
International cooperation and inter-agency coordination and liaison (regular budget/other assessed)	
Substantive servicing of inter-agency meetings	
14. African Union summits	2
15. Meetings of the United Nations-African Union Joint Task Force on Peace and Security	4
16. Meetings between the desk officers of the Secretariat and the African Union Commission	2
17. Co-chairing and support of the meetings of the governance, peace and security Cluster of the Regional Coordination Mechanism for the Framework for a Renewed United Nations — African Union Partnership on Africa's Integration and Development Agenda	2
18. Meetings of the African Union Partners Group	2
19. Joint meeting to review progress in the implementation of the Joint United Nations-African Union Framework for an Enhanced Partnership in Peace and Security	2
20. Presentations to the African Union Peace and Security Council on peace and security issues	2
21. Meetings of the African Union-United Nations horizon-scanning teams for early warning and the sharing, as appropriate, of information about United Nations efforts in preventive diplomacy	2
Contribution to joint outputs	
22. Inputs to reports of the Secretary-General on various peace and security-related issues	10

3.146 The distribution of resources for the United Nations Office to the African Union is reflected in table 3.46.

Table 3.46 **Resource requirements: United Nations Office to the African Union**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	1 910.8	1 910.8	6	6
Non-post	46.3	46.3	–	–
Subtotal	1 957.1	1 957.1	6	6
Other assessed	14 139.8	15 674.6	50	50
Total	16 096.9	17 631.7	56	56

3.147 The amount of \$1,957,100 would provide for the continuation of six posts (1 Under-Secretary-General, 1 D-2, 1 P-5, 1 P-4 and 2 Local level) and non-post requirements for the travel of staff, other staff costs, general operating expenses, and supplies and materials to support the implementation of the mandate of the Office.

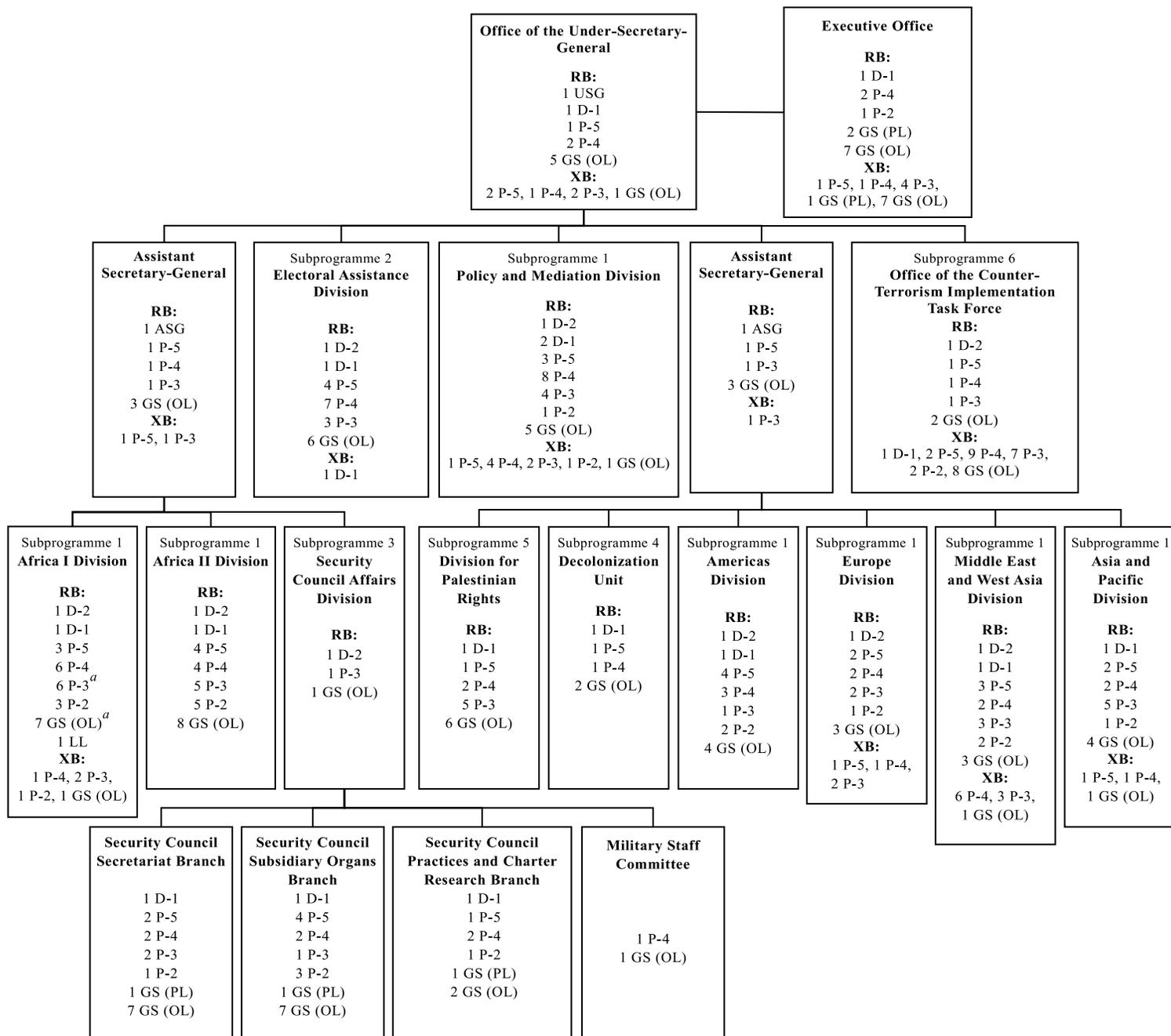
3.148 During the biennium 2018-2019, estimated resources from the support account for peacekeeping operations amounting to \$15.7 million, including 50 posts (2 D-1, 2 P-5, 20 P-4, 3 P-3, 8 Field Service, 1 National Professional Officer and 14 Local level), would be utilized to support the

activities carried out by the Office. The increase of \$1,534,800 in 2018-2019 mainly reflects: (a) the establishment, effective 1 January 2017, of three posts (2 D-1 and 1 National Professional Officer); and (b) requirements for the Office's contribution to facility costs following the co-location within Economic Commission for Africa premises.

Annex I

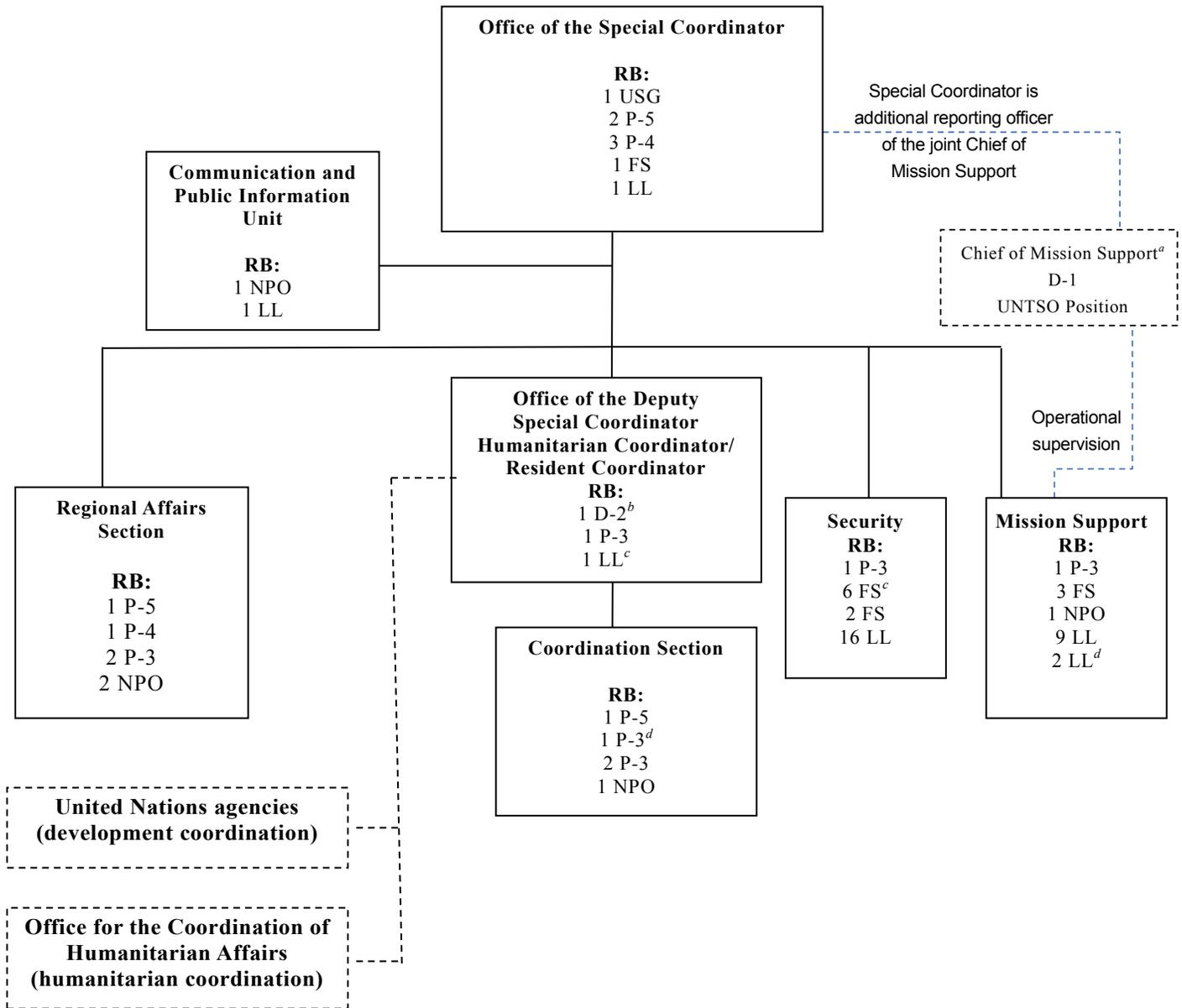
Organizational structure and post distribution for the biennium 2018-2019

Department of Political Affairs



^a 1 P-3 and 1 GS (OL) located in Nairobi.

Office of the United Nations Special Coordinator for the Middle East Peace Process



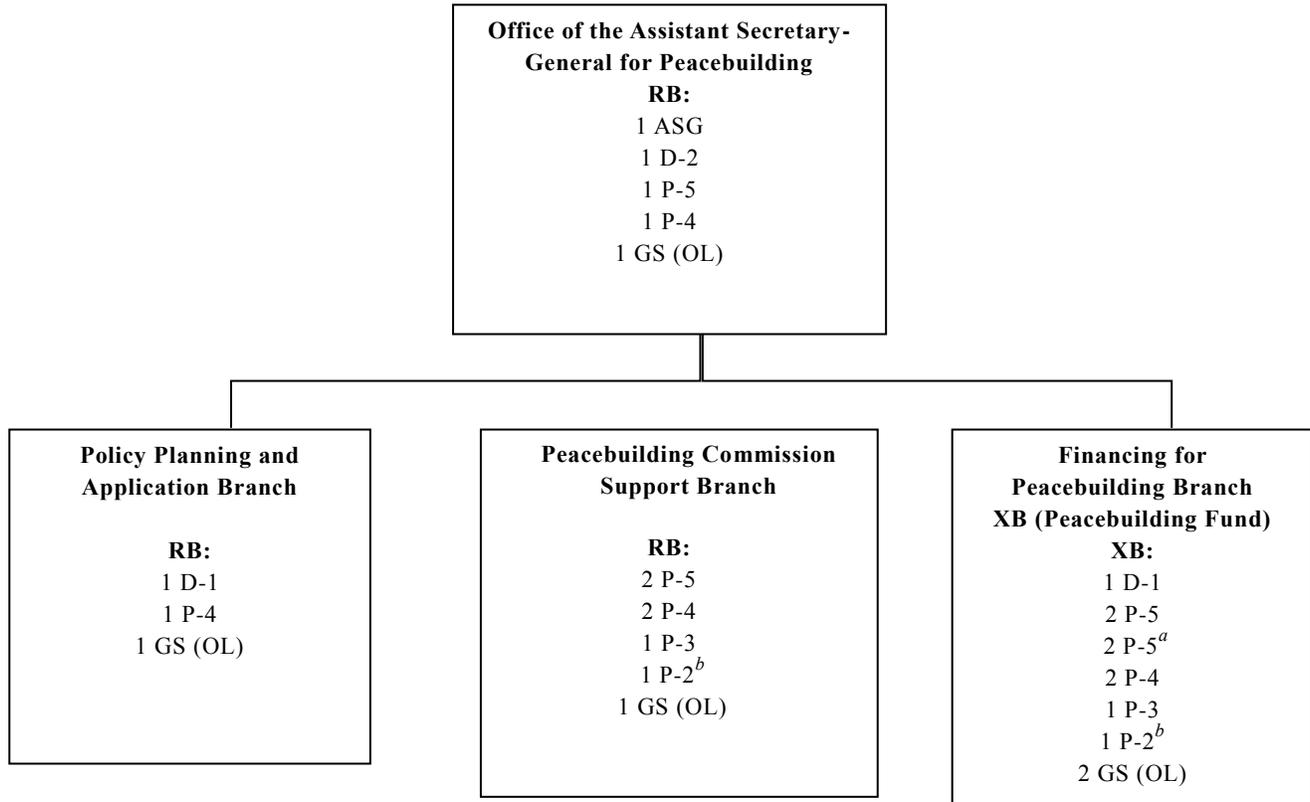
^a Joint UNTSO and Office of the Special Coordinator Chief of Mission Support position is budgeted under UNTSO structure.

^b Post budgeted at the D-2 level and cost shared by UNDP at the ASG level.

^c Reclassification.

^d Redeployment.

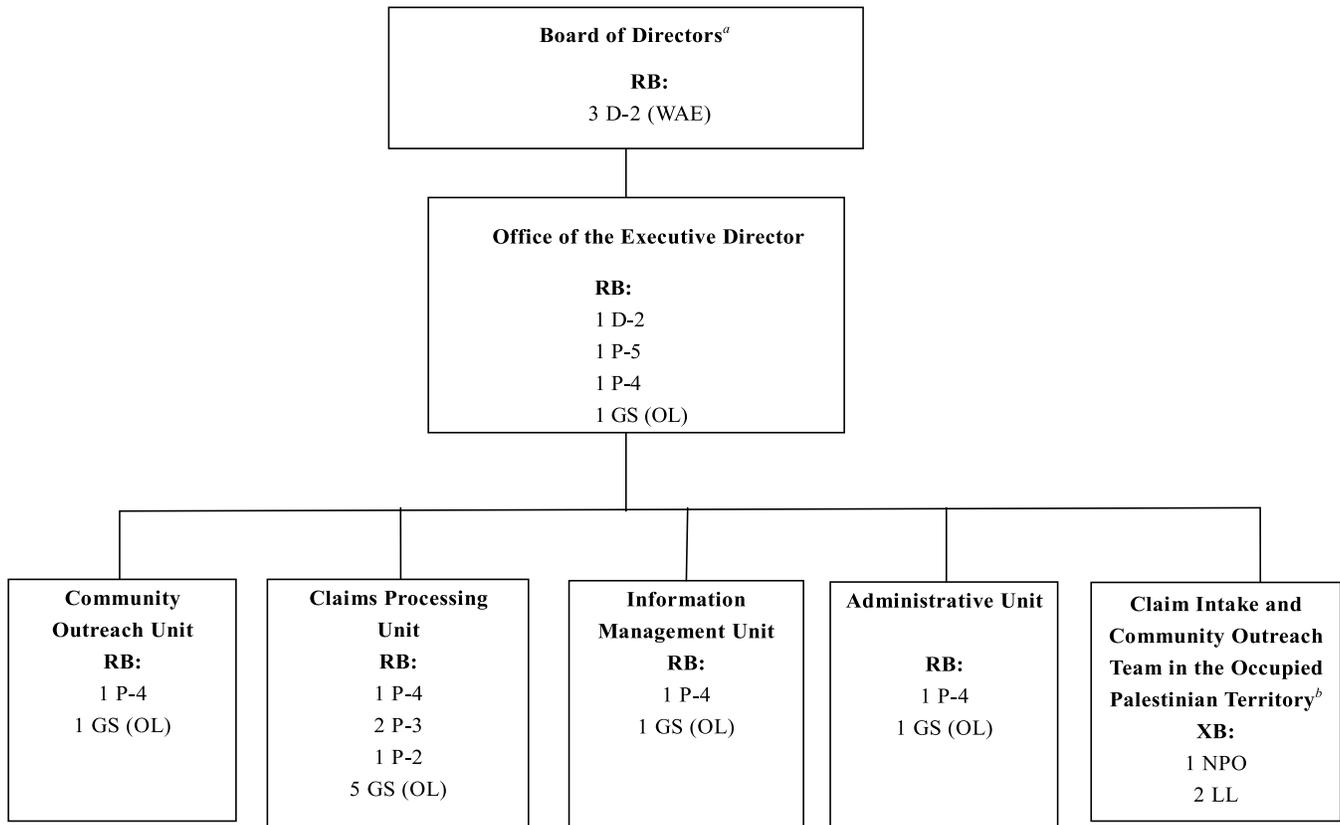
Peacebuilding Support Office



^a Secondment.

^b Associate expert (Junior Professional Officer).

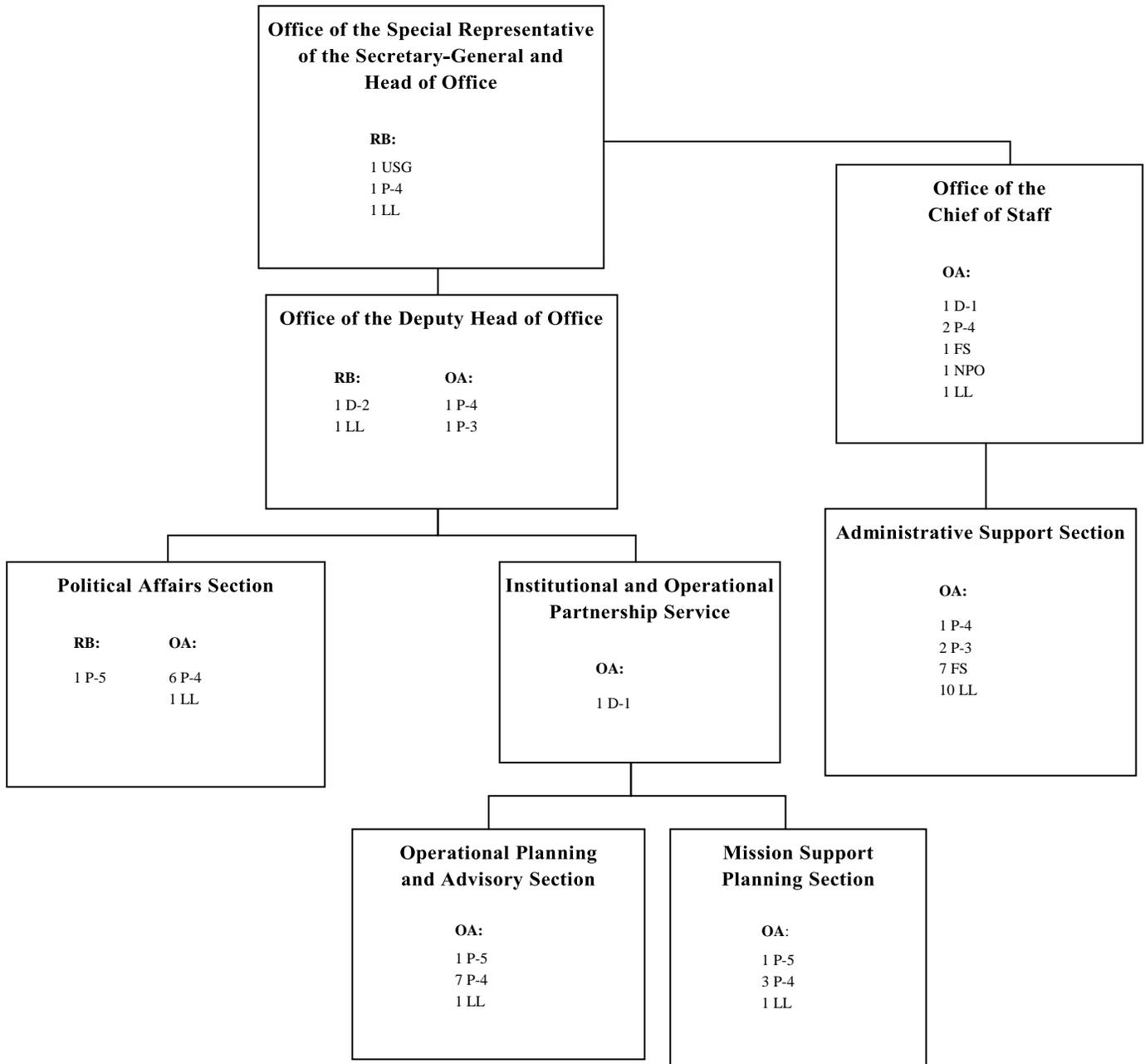
Office of the United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory



^a The Executive Director of the Office of the Register of Damage acts as ex officio member of the Board.

^b The Claims Intake and Community Outreach Team based in Ramallah is funded from the trust fund of the United Nations Register of Damage. All staff of the Unit are administered by the United Nations Office for Project Services.

United Nations Office to the African Union



Annex II

Outputs produced in 2016-2017 not to be carried out in the biennium 2018-2019

A/70/6 (Sect. 3), paragraph

	<i>Output</i>	<i>Quantity</i>	<i>Reason for discontinuation</i>
Peacebuilding Support Office			
3.122 (b)	Substantive servicing of meetings: meetings of the Working Group on Lessons Learned	6	Discussions on lessons learned are incorporated in the Organizational Committee meetings, as required, since the Working Group on Lessons Learned no longer meets
Subtotal, Peacebuilding Support Office		6	
Total		6	