



# General Assembly

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## Proposed programme budget for the biennium 2018-2019\*\*

### Part IV International cooperation for development

### Section 11 United Nations support for the New Partnership for Africa's Development

(Programme 9 of the biennial programme plan for the period 2018-2019)\*\*\*

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\* Reissued for technical reasons on 1 June 2017.

\*\* A summary of the approved programme budget will be issued as [A/72/6/Add.1](#).

\*\*\* [A/71/6/Rev.1](#).

\*\*\*\* The present report does not contain an annex on outputs included in the biennium 2016-2017 not to be delivered in 2018-2019, given that there are no discontinued outputs.



## Overview

Table 11.1 **Financial resources**

(United States dollars)

Appropriation for 2016-2017	16,605,800
Other changes	(153,800)
Total resource change	(153,800)
Proposal of the Secretary-General for 2018-2019 <sup>a</sup>	16,452,000

<sup>a</sup> At 2016-2017 revised rates.

Table 11.2 **Post resources**

	<i>Number</i>	<i>Level</i>
<i>Regular budget</i>		
Approved for the biennium 2016-2017	44	1 USG, 1 D-2, 2 D-1, 6 P-5, 10 P-4, 13 P-3, 1 P-2/1, 1 GS (PL), 8 GS (OL), 1 LL
Proposed for the biennium 2018-2019	44	1 USG, 1 D-2, 2 D-1, 6 P-5, 10 P-4, 13 P-3, 1 P-2/1, 1 GS (PL), 8 GS (OL), 1 LL

## Overall orientation

- 11.1 Following the final review and appraisal of the implementation of the United Nations New Agenda for the Development of Africa in the 1990s, the General Assembly, in its resolution [57/7](#), endorsed the New Partnership for Africa's Development (NEPAD) as the framework within which the international community should concentrate its efforts for Africa's development, called upon the United Nations system to align its activities in Africa with the priorities of NEPAD, urged the United Nations system to foster a coherent response in coordinating its activities at the national, regional and global levels, and called upon the United Nations system to enhance its advocacy role and public information activities in support of Africa's development.
- 11.2 In the same resolution, the Assembly underscored the need for a structure in the Secretariat in New York to review and report on the support provided for NEPAD by the United Nations system and the international community and on the coordinated implementation of the outcomes of summit meetings and conferences as they relate to Africa. In view of this, the Assembly, in its resolution [57/300](#), endorsed the creation of the Office of the Special Adviser on Africa and entrusted to it the role of coordinating and guiding the preparation of Africa-related reports and inputs, coordinating global advocacy in support of NEPAD and coordinating the Interdepartmental Task Force on African Affairs to ensure coherence and an integrated approach for United Nations support for Africa.
- 11.3 In its resolution [57/7](#), the Assembly welcomed actions taken at the regional level to organize the activities of the United Nations system around thematic clusters covering the priority areas of NEPAD. In that regard, the Regional Coordination Mechanism of United Nations system organizations working in Africa, which is convened by the Economic Commission for Africa (ECA), has also become an important mechanism for enhancing United Nations system-wide coordination and cooperation at the regional and subregional levels in support of the African Union and its NEPAD programme.

*Note:* The following abbreviations are used in tables and charts: GS, General Service; LL, Local level; OL, Other level; PL, Principal level; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

- 11.4 As NEPAD has been the overarching framework for the implementation of the Millennium Development Goals in Africa, it will continue to be a critical guiding framework for the continent's implementation of the 2030 Agenda for Sustainable Development and its Sustainable Development Goals. Furthermore, NEPAD has assumed a critical role in view of the designation by the African Union of the NEPAD Planning and Coordinating Agency as a key implementing agent of the African Union's Agenda 2063, the continent's ambitious 50-year framework for development, peace and security. Agenda 2063 highlights a wide range of aspirations and priority projects; its aim is to achieve an integrated, prosperous and peaceful Africa. Like the 2030 Agenda and its Sustainable Development Goals, the Addis Ababa Action Agenda, Agenda 2063 and its first 10-year implementation plan, which covers the period 2014-2023, take a people-centred approach that aims to ensure that no one is left behind by emphasizing, inter alia, agriculture, health, education, infrastructure development, good governance and respect for human rights, gender equality and women's empowerment, nutrition, peace and security.
- 11.5 Africa and the development priorities set forth in the continent's overarching regional frameworks continue to be a key focus for Member States. In the political declaration on Africa's development needs, adopted in 2008 (see General Assembly resolution [63/1](#)), Member States noted that the full and timely achievement of the Millennium Development Goals in Africa remained elusive and reaffirmed their commitment to addressing Africa's special needs. This was echoed in the outcome document of the United Nations Conference on Sustainable Development (General Assembly resolution [66/288](#), annex), in which Member States reaffirmed their commitment to the full implementation of NEPAD and underscored the key priority for the international community of supporting Africa's sustainable development efforts. In the Addis Ababa Action Agenda of the Third International Conference on Financing for Development (General Assembly resolution [69/313](#), annex), Member States recognized the importance of addressing the needs and challenges faced by African countries and reaffirmed the importance of supporting NEPAD, Agenda 2063 and its first 10-year implementation plan. In the 2030 Agenda for Sustainable Development (see General Assembly resolution [70/1](#)), Member States acknowledged the specific challenges faced by African countries and reaffirmed the importance of supporting Agenda 2063 and NEPAD, both of which they recognized as integral to the new 2030 Agenda.
- 11.6 While the African Peace and Security Architecture of the African Union has contributed to peace and security on the continent, several African countries continue to experience factors of instability that undermine durable peace and sustainable development. The need for a comprehensive response in promoting peace, security and development was recognized in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa ([A/52/871-S/1998/318](#)). The General Assembly, in its resolution [69/291](#), requested the Secretary-General to continue to monitor and report to the Assembly on an annual basis on persistent and emerging challenges to the promotion of durable peace and sustainable development in Africa, as well as on the approach and support of the United Nations system.
- 11.7 The United Nations is working to further support Africa in overcoming barriers to peace through the implementation of General Assembly resolution [67/302](#), in which the Assembly acknowledged the efforts to enhance coordination and cooperation between the African Union Peace and Security Council and the United Nations Security Council in the areas of peace and security, including the joint annual consultative meetings between members of the two Councils. In the report of the Secretary-General entitled "The future of United Nations peace operations: implementation of the recommendations of the High-level Independent Panel on Peace Operations" ([A/70/357-S/2015/682](#)), it was noted that with most United Nations peace operations in Africa, significant African Union peace operations under way and common mediation efforts across the continent, the African Union is the key regional partner of the United Nations.
- 11.8 Increasingly, the international community has recognized the inextricable link between peace, security and development and the need to establish lasting conditions for peace and inclusivity as a basis for sustainable development. In Sustainable Development Goal 16, Member States committed to promoting peaceful and inclusive societies for sustainable development, with a specific target to significantly reduce all forms of violence and related death rates everywhere. In

line with this, the fourth aspiration of Agenda 2063 is a peaceful and secure Africa, with a specific commitment to silence all guns in Africa by 2020. The Office of the Special Adviser on Africa will further reinforce the peace-security-development nexus in its advocacy, policy and analytical work. Furthermore, the many overlapping priority areas in the Sustainable Development Goals, Agenda 2063 and its first 10-year implementation plan will require greater efforts to ensure coordination and coherence in their implementation by the United Nations system, African regional and subregional organizations and national bodies.

- 11.9 On the basis of General Assembly resolutions [66/293](#), [67/293](#) and [67/294](#) and the report of the Secretary-General on strengthening the Office of the Special Adviser on Africa ([A/68/506](#)), the Assembly has decided to strengthen the Office to enable it to address new and emerging challenges and opportunities at the global and regional levels and to better support Africa, particularly NEPAD, and to implement the mandate of the United Nations monitoring mechanism. This strengthening has enabled the Office to launch the monitoring mechanism, which reviews the implementation of commitments made towards Africa's development by African countries and their development partners. The monitoring mechanism, with its biennial reviews and broad consultations with regional stakeholders, will continue to play an important role in reviewing and monitoring commitments arising from, inter alia, major United Nations conferences and summits, such as the Third International Conference on Financing for Development and the twenty-first session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, and will also play an integral role in support of the high-level political forum on sustainable development through the monitoring and implementation of the 2030 Agenda for Sustainable Development and the Sustainable Development Goals in Africa. In addition, the Interdepartmental Task Force on African Affairs has been strengthened to ensure further coherence and an integrated approach for United Nations support for Africa, including through involvement of the Interdepartmental Task Force in the preparatory process of the biennial report of the monitoring mechanism.
- 11.10 In June 2015, the African Union adopted a successor programme to the Ten-Year Capacity-Building Programme for the African Union, which expired in 2016. The framework for a renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda (PAIDA) for the period 2017-2027 seeks to strengthen engagement between the United Nations and Africa's regional and subregional organizations and calls for all strategic partners to align themselves with Africa's priorities.
- 11.11 The Office of the Special Adviser on Africa provides overall coordination and leadership to the programme, for which it will share joint responsibility with ECA and the Department of Public Information of the Secretariat.

### **Overview of resources**

- 11.12 The overall resources proposed for the biennium 2018-2019 for this section amount to \$16,452,000 before recosting, reflecting a net decrease of \$153,800 (or 0.9 per cent) compared with the appropriation for 2016-2017. Resource changes result from efficiencies that the three offices (the Office of the Special Adviser on Africa, ECA and the Department of Public Information) plan to bring about in the biennium 2018-2019. The proposed resources level provides for the full, efficient and effective implementation of mandates.
- 11.13 The distribution of resources is reflected in tables 11.3 to 11.5.

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**Table 11.3 Financial resources by component**

(Thousands of United States dollars)

(1) *Regular budget*

	2014-2015 expenditure	2016-2017 appropriation	Resource changes					Total	Percent- age	Total before recosting	Recosting	2018-2019 estimate
			Technical adjustment (non- recurrent, biennial provision of posts)	New and expanded mandates	Within and/or across section(s)	Other						
A. Programme of work												
1. Coordination of global advocacy of and support for the New Partnership for Africa's Development	9 223.8	12 351.7	-	-	-	(118.1)	(118.1)	(1.0)	12 233.6	390.2	12 623.8	
2. Regional coordination of and support for the New Partnership for Africa's Development	2 158.8	1 893.3	-	-	-	(15.9)	(15.9)	(0.8)	1 877.4	87.0	1 964.4	
3. Public information and awareness activities in support of the New Partnership for Africa's Development	2 199.3	2 360.8	-	-	-	(19.8)	(19.8)	(0.8)	2 341.0	65.7	2 406.7	
<b>Subtotal</b>	<b>13 581.9</b>	<b>16 605.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(153.8)</b>	<b>(153.8)</b>	<b>(0.9)</b>	<b>16 452.0</b>	<b>542.9</b>	<b>16 994.9</b>	

(2) *Extrabudgetary*

	2014-2015 expenditure	2016-2017 estimate	2018-2019 estimate
A. Programme of work	-	200.0	200.0
<b>Subtotal</b>	<b>-</b>	<b>200.0</b>	<b>200.0</b>
<b>Total</b>	<b>13 581.9</b>	<b>16 805.8</b>	<b>17 194.9</b>

Table 11.4 Post resources

Category	Established regular budget		Temporary						Total	
	2016-2017	2018-2019	Regular budget		Other assessed		Extrabudgetary		2016-2017	2018-2019
			2016-2017	2018-2019	2016-2017	2018-2019	2016-2017	2018-2019		
<b>Professional and higher</b>										
USG	1	1	–	–	–	–	–	–	1	1
D-2	1	1	–	–	–	–	–	–	1	1
D-1	2	2	–	–	–	–	–	–	2	2
P-5	6	6	–	–	–	–	–	–	6	6
P-4/3	23	23	–	–	–	–	–	–	23	23
P-2/1	1	1	–	–	–	–	–	–	1	1
<b>Subtotal</b>	<b>34</b>	<b>34</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>34</b>	<b>34</b>
<b>General Service</b>										
Principal level	1	1	–	–	–	–	–	–	1	1
Other level	8	8	–	–	–	–	–	–	8	8
<b>Subtotal</b>	<b>9</b>	<b>9</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>9</b>	<b>9</b>
<b>Other</b>										
Local level	1	1	–	–	–	–	–	–	1	1
<b>Subtotal</b>	<b>1</b>	<b>1</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>1</b>	<b>1</b>
<b>Total</b>	<b>44</b>	<b>44</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>44</b>	<b>44</b>

Table 11.5 Distribution of resources by component

	Regular budget	Other assessed	Extrabudgetary
A. Programme of work			
1. Coordination of global advocacy of and support for the New Partnership for Africa's Development	74.4	–	100.0
2. Regional coordination of and support for the New Partnership for Africa's Development	11.4	–	–
3. Public information and awareness activities in support of the New Partnership for Africa's Development	14.2	–	–
<b>Total</b>	<b>100.0</b>	<b>–</b>	<b>100.0</b>

**Other changes**

- 11.14 Resource changes reflect the reduction of \$153,800 made possible from efficiencies that the three offices plan to bring about in the biennium 2018-2019. The proposed reduction is a result of, inter alia, the efforts of the Office to apply the expected Umoja efficiencies presented in the eighth progress report of the Secretary-General on the enterprise resource planning project (A/71/390) to individual day-to-day operations. The Umoja efficiencies set out in that report were based on the Organization's experience with the system, expected future changes, including future roll-outs, a global review of end-to-end processes, the retirement of legacy systems and improvements to business process and planning capabilities. Efficiencies were expressed, inter alia, as the dollar value of a full-time equivalent, where applicable. Further information on the approach is provided in the foreword and introduction of the proposed programme budget for the biennium 2018-2019.
- 11.15 For the three offices, this translates to non-post reductions of \$153,800 that fall under subprogramme 1, Coordination of global advocacy of and support for the New Partnership for

Africa's Development, subprogramme 2, Regional coordination of and support for the New Partnership for Africa's Development, and subprogramme 3, Public Information awareness activities in support of the New Partnership for Africa's Development.

### **Extrabudgetary resources**

- 11.16 The total projected extrabudgetary resources, amounting to \$200,000 in cash for the biennium 2018-2019, would complement resources from the regular budget, under subprogramme 1, to support the involvement of a broader range of civil society and private sector actors in activities relating to NEPAD, including expert group meetings and panel discussions.

### **Other information**

- 11.17 Pursuant to General Assembly resolution [58/269](#), resources identified for the conduct of monitoring and evaluation would amount to \$107,400, representing four work-months of Professional staff for the biennium 2018-2019, under subprogramme 1.
- 11.18 The Office of the Special Adviser on Africa convenes and chairs the Interdepartmental Task Force on African Affairs at both principal and expert levels. The Task Force serves as the mechanism for the United Nations system-wide consultations and coordination for the Organization's reports and activities in Africa straddling the nexus between sustainable development, peace and security. The Task Force has been playing a key role in following up on the implementation of the major global summits and conference outcomes related to Africa, and helping to coordinate the advocacy in support of NEPAD.
- 11.19 The Task Force is also the mechanism for United Nations system-wide consultations on the United Nations monitoring mechanism to review commitments made towards Africa's development needs established pursuant to General Assembly resolution [66/293](#) of 17 September 2012. In line with the recommendations of the Assembly in its resolution [67/294](#), the Office of the Special Adviser on Africa also collaborates with Member States, international and regional organizations and relevant entities of the United Nations system, in particular ECA, in the collection of data and the evaluation of performance in order to enhance the effectiveness and reliability of the review. To deliver on its comprehensive mandate to enhance international support for Africa's development, peace and security through advocacy and analytical work, the Office works in close partnership with the Department of Public Information and ECA, guided by a joint strategic framework. The Office aims to implement some of its programmed activities in partnership with those two strategic partners in order to benefit from their respective strengths and from synergies among the three subprogrammes. A case in point for such collaboration is the Africa Week, an annual event organized by the Office on the margins of the General Assembly debate on Africa's development in close collaboration with its strategic partners and other members of the Task Force. The purpose of Africa Week is to raise awareness of the new and emerging challenges confronting the continent, with an aim to mobilize support at the global level for Africa's development priorities and its inclusive transformative agenda. The Office has also played a catalytic role in building new partnerships and strengthening traditional ones between United Nations system entities and African regional and subregional organizations. The Office actively participates in the United Nations Regional Coordination Mechanism for Africa, including by co-chairing a cluster on advocacy, information, communication and culture with the United Nations Educational, Scientific and Cultural Organization and the African Union. The Office also actively participates in the Executive Committee on Economic and Social Affairs as well as various United Nations system task forces on thematic issues, such as the Counter-Terrorism Implementation Task Force, the Task Force on Children and Armed Conflict, the Inter-Agency Network on Women and Gender Equality, the Inter-Agency Consultative Group for Least Developed Countries, and the Inter-Agency Task Force on Financing for Development.
- 11.20 Although the expected accomplishments and indicators of achievement on the timely submission of documentation needed for meetings of relevant intergovernmental bodies and on efficiencies

achieved in travel costs for the Organization are not reflected in the strategic framework, as there is no executive direction and management component under the present programme, all efforts will be made to achieve 100 per cent compliance with the timely submission of documentation and with the purchase of airline tickets at least two weeks before the commencement of travel.

- 11.21 Following a review of the publications pertaining to each subprogramme, it is expected that recurrent and non-recurrent publications will be issued as summarized in table 11.6 and as distributed in the output information for each subprogramme.

Table 11.6 Summary of publications

	2014-2015 actual			2016-2017 estimate			2018-2019 estimate		
	Print	Electronic	Print and electronic	Print	Electronic	Print and electronic	Print	Electronic	Print and electronic
Recurrent	–	2	–	–	2	–	–	2	–
Non-recurrent	–	8	–	–	11	–	–	12	–
<b>Total</b>	<b>–</b>	<b>10</b>	<b>–</b>	<b>–</b>	<b>13</b>	<b>–</b>	<b>–</b>	<b>14</b>	<b>–</b>

## A. Programme of work

- 11.22 The distribution of resources by subprogramme is reflected in table 11.7.

Table 11.7 Resource requirements by subprogramme

	Resources (thousands of United States dollars)		Posts	
	2018-2019 (before recosting)		2016-2017	2018-2019
	2016-2017	2018-2019 (before recosting)	2016-2017	2018-2019
<b>Regular budget</b>				
1. Coordination of global advocacy of and support for the New Partnership for Africa's Development	12 351.7	12 233.6	32	32
2. Regional coordination of and support for the New Partnership for Africa's Development	1 893.3	1 877.4	5	5
3. Public information and awareness activities in support of the New Partnership for Africa's Development	2 360.8	2 341.0	7	7
<b>Subtotal</b>	<b>16 605.8</b>	<b>16 452.0</b>	<b>44</b>	<b>44</b>
Extrabudgetary	200.0	200.0	–	–
<b>Total</b>	<b>16 805.8</b>	<b>16 652.0</b>	<b>44</b>	<b>44</b>

### Subprogramme 1 Coordination of global advocacy of and support for the New Partnership for Africa's Development

*Resource requirements (before recosting): \$12,233,600*

- 11.23 Substantive responsibility for this subprogramme is vested within the Office of the Special Adviser on Africa, which will be proactive in working closely with Member States, the African Union, the NEPAD Planning and Coordinating Agency and the entire United Nations system (including the Bretton Woods institutions) in the performance of its function. The subprogramme will be

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implemented in accordance with the strategy detailed under subprogramme 1 of programme 9 of the biennial programme plan for the period 2018-2019.

**Table 11.8 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

*Objective of the Organization:* To strengthen international cooperation in support of the New Partnership for Africa's Development and the achievement of the 2030 Agenda for Sustainable Development and the Sustainable Development Goals in Africa

<i>Expected accomplishments of the Secretariat</i>	<i>Indicators of achievement</i>		<i>Performance measures</i>			
			<i>2018-2019</i>	<i>2016-2017</i>	<i>2014-2015</i>	<i>2012-2013</i>
(a) Increased international community support for Africa's development, in general, and for NEPAD, in particular	(i) Increased number of United Nations system activities in support of Africa's development	Target	170	165	148	145
		Estimate		165	158	145
		Actual			158	140
	(ii) Increased number of international forums, activities and outputs addressing South-South, North-South and triangular cooperation in support of Africa	Target	27	24	11	10
		Estimate		24	18	10
		Actual			18	10
(b) Improved monitoring of the implementation of commitments towards Africa's development, including through regional mechanisms	(i) Increased number of monitored and assessed commitments by African countries towards meeting Africa's development needs	Target	7	6		
		Estimate		6		
		Actual				
	(ii) Increased number of monitored and assessed commitments by Africa's development partners towards meeting Africa's development needs	Target	10	8		
		Estimate		8		
		Actual				
(c) Improved United Nations coordination in providing support to Africa's development	Increased number of projects, programmes and activities coordinated through the Interdepartmental Task Force on African Affairs in support of Africa's development	Target	63	60	52	50
		Estimate		60	55	50
		Actual			52	50
(d) Increased international awareness of Africa's development issues	Increased number of visits and page views on the website of the Office of the Special Adviser on Africa and related websites	Target	75 000	30 000		
		Estimate		50 000		
		Actual				

**External factors**

11.24 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the private sector and civil society, not only internationally but especially in Africa itself, show their willingness to be involved in the implementation of NEPAD; and (b) all partners implement their financial pledges and other commitments in support of NEPAD.

**Outputs**

11.25 During the biennium 2018-2019, the following outputs will be delivered:

Table 11.9 Categories of outputs and final outputs

<i>Outputs</i>	<i>Quantity</i>
<b>Servicing of intergovernmental and expert bodies, and reports thereto (regular budget/extrabudgetary)</b>	
<i>General Assembly</i>	
Substantive servicing of meetings	
1. Formal meetings	8
Parliamentary documentation	
2. Report of the Secretary-General on the New Partnership for Africa's Development: progress in implementation and international support	2
3. Report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa	2
4. Report on the review of the implementation of commitments towards Africa's development	1
<i>Economic and Social Council</i>	
Substantive servicing of meetings	
5. Meetings of the Council on items related to Africa's development	2
<i>Committee for Programme and Coordination</i>	
Substantive servicing of meetings	
6. Meetings of the Committee	3
Parliamentary documentation	
7. Report on the United Nations system support for the New Partnership for Africa's Development	2
<b>Other services</b>	
Ad-hoc expert group meetings on:	
8. Combating illicit financial flows to mobilize resources for financing sustainable development and peace and security in Africa	1
9. Public-private partnerships and sustainable infrastructure: lessons learnt and the way forward to achieve sustainable development in Africa	1
10. Promoting youth employment through entrepreneurship, innovation and information and communications technology in Africa	1
11. Strengthening regional and subregional conflict prevention capabilities	1
12. Enhancing peace dividends and economic recovery after conflict: lessons learned and best practices	1
13. Consultative stakeholder meetings for the United Nations monitoring mechanism to review commitments made towards Africa's development	4
Panel discussions on:	
14. The impact of trade liberalization on Africa's industrialization and integration on global value chains	1
15. Integrated United Nations support for governance, sustainable development and its nexus with peace and security in Africa	1
16. Enhancing the effectiveness of preventive diplomacy in Africa	1
17. Africa's role in global governance: Africa as a strong, united and influential global player and partner	1
<b>Other substantive activities (regular budget/extrabudgetary)</b>	
Non-recurrent publications	
18. Policy briefs on policy developments	2
19. Summary of recommendations/findings of <i>Africa Week</i>	1
Reports on:	
20. Combating illicit financial flows to mobilize resources for financing sustainable development and peace and security in Africa	1

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<i>Outputs</i>	<i>Quantity</i>
21. Public-private partnerships and sustainable infrastructure: lessons learned and the way forward to achieve sustainable development in Africa	1
22. Promoting youth employment through entrepreneurship, innovation and information and communications technology in Africa	1
23. Strengthening regional and subregional conflict prevention capabilities	1
24. Enhancing peace dividends and economic recovery after conflict: lessons learned and best practices	1
Reports of the panel discussions on:	
25. The impact of trade liberalization on Africa's industrialization and integration on global value chains	1
26. Integrated United Nations support for governance, sustainable development and its nexus with peace and security in Africa	1
27. Enhancing the effectiveness of preventive diplomacy in Africa	1
28. Africa's role in global governance: Africa as a strong, united and influential global player and partner	1
Press releases, press conferences	
29. Press conferences on issues related to Africa's sustainable development, peace and security	2
30. Press releases on issues related to Africa's sustainable development, peace and security	2
Technical materials	
Update and maintenance of:	
31. Website of the Office of the Special Adviser on Africa	1
32. Database on African non-governmental organizations	1
33. Online document repository (e-folder) on United Nations system support for the New Partnership for Africa's Development	2
<b>International cooperation and inter-agency coordination and liaison (regular budget/extrabudgetary)</b>	
Substantive servicing of inter-agency meetings	
34. Coordination of the meetings of the advocacy, information, communication and culture cluster of the Regional Coordination Mechanism for Africa	2
35. Coordination of the Interdepartmental Task Force on African Affairs	4
36. Briefings to Member States and other stakeholders, including the private sector and civil society, on current and emerging issues regarding Africa's development and progress in the implementation of the New Partnership for Africa's Development, and on follow-up to the United Nations global conferences	8

11.26 The distribution of resources for subprogramme 1 is reflected in table 11.10.

Table 11.10 **Resource requirements: subprogramme 1**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019 (before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	10 324.8	10 324.8	32	32
Non-post	2 026.9	1 908.8	–	–
<b>Subtotal</b>	<b>12 351.7</b>	<b>12 233.6</b>	<b>32</b>	<b>32</b>
Extrabudgetary	200.0	200.0	–	–
<b>Total</b>	<b>12 551.7</b>	<b>12 433.6</b>	<b>32</b>	<b>32</b>

**Part IV International cooperation for development**

- 11.27 The amount of \$12,233,600, reflecting a decrease of \$118,100 compared with the appropriation for 2016-2017, would provide for the financing of 32 posts (1 USG, 1 D-2, 2 D-1, 4 P-5, 7 P-4, 10 P-3, 1 P-2, 1 General Service (Principal level) and 5 General Service (Other level)) (\$10,324,800) and non-post requirements, including other staff costs, consultants, experts, travel of staff, contractual services, general operating expenses, hospitality, supplies and materials and furniture and equipment (\$1,908,800), to support the implementation of mandates under the subprogramme.
- 11.28 Resource changes reflect the reduction of \$118,100, primarily under other staff costs, consultants, experts contractual service, general operating expenses and office supplies, and furniture and equipment, made possible from efficiencies that the Office of the Special Adviser on Africa plans to bring about in the biennium 2018-2019.
- 11.29 During the biennium 2018-2019, the projected extrabudgetary resources, amounting to \$200,000, would complement resources from the regular budget.

**Subprogramme 2  
Regional coordination of and support for the New Partnership for  
Africa's Development**

***Resource requirements (before recosting): \$1,877,400***

- 11.30 Substantive responsibility for this subprogramme is vested within ECA. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 9 of the biennial programme plan for the period 2018-2019. The activities under the subprogramme will be undertaken by the Capacity Development Division, in collaboration with other ECA substantive divisions and in conjunction with the regular programme of technical cooperation.

**Table 11.11 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

*Objective of the Organization:* To strengthen United Nations system-wide support for the African Union and Agenda 2063 and other regional priorities, including its New Partnership for Africa's Development programme, at the regional and subregional levels, within the context of the United Nations-African Union Partnership on Africa's Integration and Development Agenda (PAIDA) for the period 2017-2027, as well as strategic plans and priorities of the African Union organs and institutions, in coherence with the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
(a) Enhanced coherence, coordination and cooperation among United Nations agencies and organizations, within the context of PAIDA	Increased number of joint projects implemented by the United Nations organizations, through PAIDA and in the context of the Regional Coordination Mechanism for Africa	Target	22	20	18	16
		Estimate		20	18	16
		Actual			18	16
(b) Enhanced capacity of regional and subregional organizations, particularly the African Union Commission, the NEPAD Planning and Coordinating Agency, the African Peer Review Mechanism secretariat, the regional economic communities and intergovernmental organizations to design, implement and monitor their programmes	Increased number of joint capacity development projects in planning, implementing, monitoring and reporting extended to regional and subregional African organizations and institutions by the United Nations system organizations in the context of the Regional Coordination Mechanism for Africa and the subregional coordination mechanisms	Target	10	8	6	
		Estimate		8	6	4
		Actual			6	4

**External factors**

11.31 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) United Nations agencies, organizations working on African development issues and the African Union are committed to the implementation of joint activities and programmes in support of Agenda 2063 and the attainment of the United Nations Sustainable Development Goals; and (b) African regional and subregional bodies, including regional economic communities and intergovernmental organizations, are supportive of the United Nations efforts to strengthen coordinated system-wide support for the African Union and its priorities.

**Outputs**

11.32 During the biennium 2018-2019, the following outputs will be delivered:

Table 11.12 **Categories of outputs and final outputs**

<i>Outputs</i>	<i>Quantity</i>
<b>Other substantive activities (regular budget/extrabudgetary)</b>	
Non-recurrent publications	
1. Report on strengthening subregional coordination in support of the African Union and NEPAD	1
2. Report on enhancing monitoring and evaluation in the Regional Coordination Mechanism for Africa	1
Booklets, pamphlets, fact sheets, wallcharts, information kits	
3. Booklets and other promotional materials highlighting best practices and effective joint programmes in support of the implementation of NEPAD by United Nations agencies, the African Union Commission, the NEPAD Planning and Coordinating Agency and regional economic communities	2
Technical materials	
4. Guidelines for enhancing the coordination of the cluster and subcluster activities of the Regional Coordination Mechanism for Africa	2
<b>International Cooperation and inter-agency coordination and liaison (regular budget/extrabudgetary)</b>	
Substantive servicing of inter-agency meetings	
5. Annual sessions of the Regional Coordination Mechanism for Africa	2
6. Meetings of the nine clusters of the Regional Coordination Mechanism for Africa	2
7. Sessions of the subregional coordination mechanisms (Central Africa, Eastern and Southern Africa, North Africa and West Africa)	4
8. Meetings and activities on capacity-building support for the African Union in the context of the Partnership on Africa's Integration and Development Agenda	1
Documentation for the inter-agency meetings	
9. Reports of the annual sessions of the Regional Coordination Mechanism for Africa	2
10. Reports of the annual sessions of the subregional coordination mechanisms	2
11. Reports on United Nations support for the African Union and NEPAD programmes to the Conference of African Ministers of Finance, Planning and Economic Development	2
Other services	
Ad-hoc expert group meetings on:	
12. Strengthening subregional coordination in support of the African Union and NEPAD	1
13. Enhancing monitoring and evaluation in the Regional Coordination Mechanism for Africa	1

<i>Outputs</i>	<i>Quantity</i>
<b>Technical cooperation (regular budget/extrabudgetary)</b>	
Advisory services	
14. Upon request, to Member States, the African Union Commission, the NEPAD Planning and Coordinating Agency, regional economic communities, the Africa Global Partnership Platform, the NEPAD Steering Committee and the African Peer Review Mechanism secretariat in support of the priorities of the African Union, NEPAD and regional economic communities, as well as of the Sustainable Development Goals	8
Training, seminars and workshops	
15. Workshop on strengthening subregional coordination in support of the African Union and NEPAD	1
16. Training on monitoring and evaluation in the Regional Coordination Mechanism for Africa	1

11.33 The distribution of resources for subprogramme 2 is reflected in table 11.13.

Table 11.13 **Resource requirements: subprogramme 2**

	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2018-2019</i>		<i>2018-2019</i>	
	<i>2016-2017</i>	<i>(before recosting)</i>	<i>2016-2017</i>	<i>2018-2019</i>
Regular budget				
Post	1 396.5	1 396.5	5	5
Non-post	496.8	480.9	–	–
<b>Total</b>	<b>1 893.3</b>	<b>1 877.4</b>	<b>5</b>	<b>5</b>

11.34 Resources in the amount of \$1,877,400, reflecting a decrease of \$15,900 compared with the appropriation for 2016-2017, would provide for the continuation of five posts (1 P-5, 2 P-4, 1 P-3 and 1 Local level) (\$1,396,500) and non-post requirements for other staff costs, consultants, experts and travel of staff (\$480,900), to support the implementation of mandates under the subprogramme.

11.35 Resource changes reflect the reduction of \$15,900, under travel of staff, made possible from efficiencies that ECA plans to bring about in the biennium 2018-2019.

### **Subprogramme 3**

#### **Public information and awareness activities in support of the New Partnership for Africa's Development**

***Resource requirements (before recosting): \$2,341,000***

11.36 Substantive responsibility for this subprogramme is vested within the Department of Public Information. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 9 of the biennial programme plan for the period 2018-2019.

Table 11.14 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

*Objective of the Organization:* To raise international support for the economic, political and social development of Africa, as well as for the efforts made by Africa and the international community to promote the economic growth and sustainable development of the region in pursuit of the goals of the New Partnership for Africa's Development and the achievement of the 2030 Agenda for Sustainable Development and the Sustainable Goals in Africa

Expected accomplishments of the Secretariat	Indicators of achievement		Performance measures			
			2018-2019	2016-2017	2014-2015	2012-2013
(a) Enhanced awareness of key thematic issues of NEPAD and other issues related to economic growth and sustainable development in Africa	(i) Increased number of visits to and page views on the <i>Africa Renewal</i> website and related websites (by millions)	Target	2.1	1.9	1.0	0.6
		Estimate		2.0	1.3	1.1
		Actual			1.5	1.0
	(ii) Increased number of news items and publications (print, audio and video) picked up and reprinted or republished by the media as a result of continuing interest	Target	3 500	3 200	1 000	800
		Estimate		3 000	2 500	800
		Actual			2 531	2 436

### External factors

- 11.37 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that external media (editors and journalists) are willing to accept publication materials prepared and disseminated by the Africa Section, and that partners (United Nations agencies, the African Union, the NEPAD Planning and Coordinating Agency, stakeholders in Africa and the international community) share information on their activities related to the goals, challenges and accomplishments of NEPAD.

### Outputs

- 11.38 During the biennium 2018-2019, the following outputs will be delivered:

Table 11.15 Categories of outputs and final outputs

Outputs	Quantity
<b>Other substantive activities (regular budget/extrabudgetary)</b>	
Recurrent publications:	
1. <i>Africa Renewal</i> (English and French)	12
Press releases, press conferences	
2. Media advisories and publicity support for major international, regional and local initiatives and developments that support or have an impact on Africa's economic and social development	2
3. Promotion of information materials through media liaison with editors and writers in major African media and with major donor and other countries to place those articles and to include relevant information on United Nations support for Africa in their own materials	2
Technical materials	
4. Update and maintenance of the website for <i>Africa Renewal</i> in English and French	2
<b>International Cooperation and inter-agency coordination and liaison (regular budget/extrabudgetary)</b>	
Contribution to joint outputs	
5. Participation in the annual conference of the Regional Coordination Mechanism for Africa and support for the work of its advocacy, information, communication and culture cluster	2

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11.39 The distribution of resources for subprogramme 3 is reflected in table 11.16.

Table 11.16 **Resource requirements: subprogramme 3**

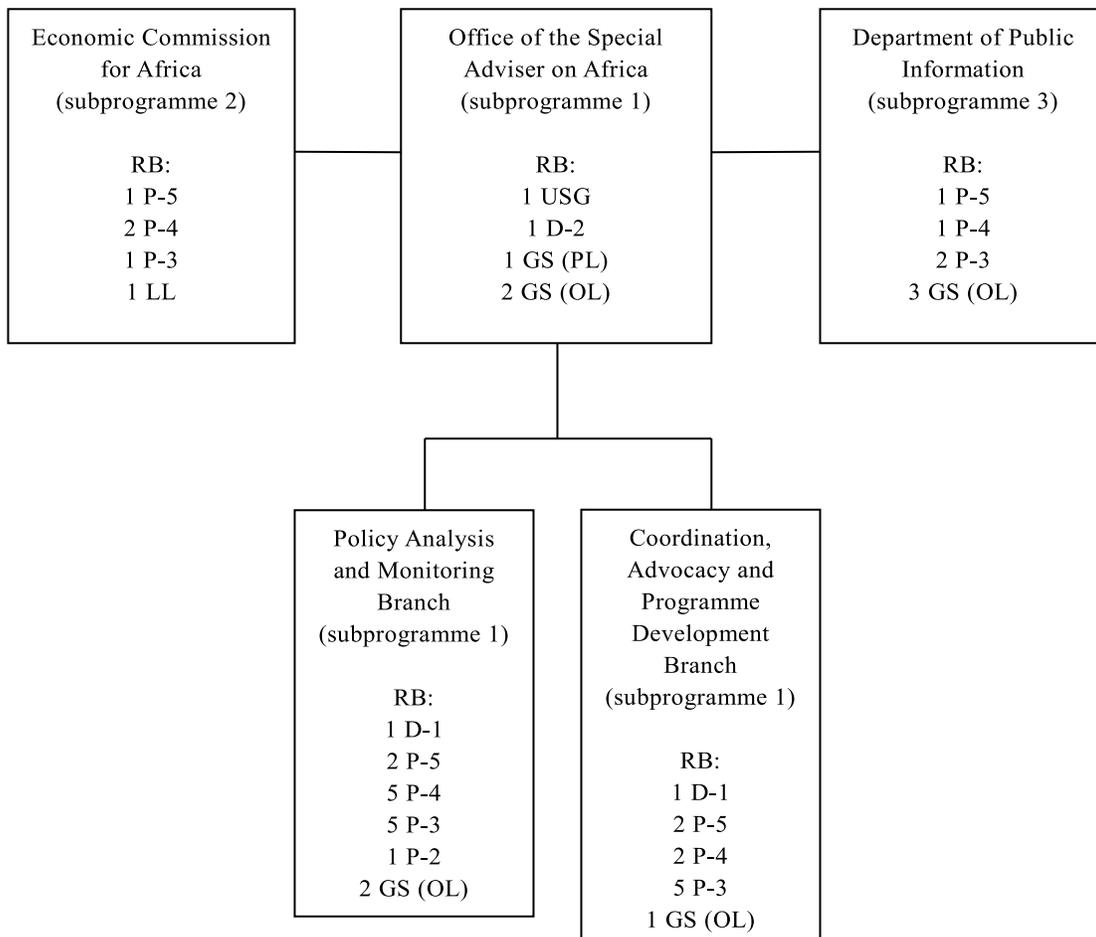
	<i>Resources (thousands of United States dollars)</i>		<i>Posts</i>	
	<i>2016-2017</i>	<i>2018-2019</i>	<i>2016-2017</i>	<i>2018-2019</i>
		<i>(before recosting)</i>		
Regular budget				
Post	1 834.3	1 834.3	7	7
Non-post	526.5	506.7	–	–
<b>Total</b>	<b>2 360.8</b>	<b>2 341.0</b>	<b>7</b>	<b>7</b>

11.40 Resources in the amount of \$2,341,000, reflecting a decrease of \$19,800 compared with the appropriation for 2016-2017, would provide for the continuation of seven posts (1 P-5, 1 P-4, 2 P-3 and 3 General Service (Other level)) (\$1,834,300) and non-post requirements for other staff costs, travel of staff, contractual services, general operating expenses, supplies and materials, and furniture and equipment (\$506,700), to support the implementation of mandates under the subprogramme.

11.41 Resources changes reflect the reduction of \$19,800, under contractual services, made possible from efficiencies that the Department of Public Information plans to bring about in the biennium 2018-2019.

Annex I

**Organizational structure and post distribution for the biennium 2018-2019**



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**Annex II****Summary of follow-up actions taken to implement relevant recommendations of the oversight bodies**

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*Brief description of the recommendation**Action taken to implement the recommendation*

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**Advisory Committee on Administrative and Budgetary Questions (A/70/7)**

The Advisory Committee notes that seven out of the nine posts approved under General Assembly resolution [68/247](#) A have not yet been filled, more than 16 months after their establishment. Notwithstanding the justification provided by the Secretary-General, the Committee is concerned at this long delay and regrets that the time taken so far significantly exceeds the 120-day benchmark for filling a post, as stipulated in paragraph 18 of Assembly resolution [65/247](#). In this regard, the Committee reiterates its concern that vacant posts are not being filled in a timely manner and expects that the vacant posts will be filled expeditiously (para. IV.60).

At the time of finalization of the present report, all nine posts were encumbered.

With regard to the P-4 post that has been vacant for more than two years, the Advisory Committee reiterates its view that, as a matter of overall policy, the continuing requirement for posts that have been vacant for two years or longer should be reviewed and justifications provided for their retention in the proposed programme budget. Otherwise, they should be proposed for abolishment ([A/68/7](#), chap. I, para. 107). The Committee notes that the candidates for the post are under review by the Central Review Committee and expects the Secretary-General to fill the post expeditiously (para. IV.61).

At the time of finalization of the present report, the P-4 post was encumbered.

The Advisory Committee reiterates its view that the implementation of the activities mandated by the General Assembly under section 11 could benefit from a clearer delineation of reporting lines and the assignment of accountability for programme implementation to the Special Adviser, who has the overall responsibility for their implementation ([A/68/7](#), para. IV.39) (para. IV.68).

Information on the role of the Special Adviser in implementing the programme is included in paragraphs 11.18 and 11.19 of the present report.

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