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Capital master plan

Report of the Advisory Committee on Administrative and Budgetary Questions

I. Introduction

1. The Advisory Committee on Administrative and Budgetary Questions has considered the update of the eleventh annual progress report of the Secretary-General on the implementation of the capital master plan ([A/68/352/Add.2](#)) and on updated information on final expenditure for associated costs for the period from 2008 to 2013 ([A/68/352/Add.3](#)). During its consideration of the above-mentioned reports, the Advisory Committee met with the Under-Secretary-General for Management, the Executive Director of the capital master plan and other representatives of the Secretary-General, who provided additional information and clarification, concluding with written responses on 17 March 2014.

2. Documents [A/68/352/Add.2](#) and 3 are submitted pursuant to General Assembly resolution [68/247](#) (sect. IV) on the capital master plan, in which the Assembly requested the Secretary-General to provide, at the first part of its resumed sixty-eighth session, inter alia, the final expenditure for associated costs for the period from 2008 to 2013, updates on the projected final cost to completion and the status of contributions. In the same resolution, the Assembly urged the Secretary-General to continue to make every effort to absorb the associated costs within the budget approved for the capital master plan; and decided that nothing in the resolution should be interpreted as a change in the current scope of the capital master plan as decided by the Assembly, nor should the need for liquidity of the project be linked to the completion of the renovation of the Buildings under the current scope (see para. 8 below).

3. In resolution [68/247](#), the General Assembly also requested the Secretary-General to continue to interact with the host city as required in this regard with a view to determining available options for resolving the pending security concerns in

* Reissued for technical reasons on 20 March 2014.



relation to the Dag Hammarskjöld Library Building and the South Annex Building, to assist the Assembly in making a final determination on the issue within the context of the capital master plan and to report thereon at the first part of the resumed sixty-eighth session of the Assembly (see sect. IV below).

II. Project schedule, costs and projected cash flow

Project schedule

4. The Secretary-General provides an update on the implementation of the capital master plan project in section II of his report on the update of the eleventh annual progress report (A/68/352/Add.2, paras. 7-12 and table 2). It is indicated therein that the project has maintained the overall schedule as indicated in table 2 of the eleventh annual progress report (A/68/352), which has been updated for the addendum: the renovation work on the General Assembly Building is projected to be completed in time for the general debate of the sixty-ninth session of the General Assembly; construction activity, including remaining work in the basements and the security enhancements on First Avenue and 48th Street, is set to be completed in 2014. Upon enquiry, the Advisory Committee was informed that the demolition of the temporary North Lawn Building is scheduled to be completed by June 2015 (see table 1 below). Further, the Secretariat confirmed to the Committee its expectation that Conference Rooms 4 to 8 would be ready for the commencement of the general debate in September 2014. The renovation of the Dag Hammarskjöld Library and South Annex Buildings remains suspended (see sect. IV below).

5. However, the Secretary-General indicates that the renovation has not yet started on the entrances to the service drive at 42nd and 48th Streets, owing to continued delays in the issuance of permits by the host city, which might move the completion date from 2014 to 2015 (A/68/352/Add.2, paras. 3 and 11 and table 2). Upon enquiry, the Advisory Committee was subsequently informed that the delays in the approval of permits from the host city were due to additional environmental studies for changes planned for access from 42nd and 48th Streets to the Headquarters service drive, as the work would be physically outside of the United Nations compound. The Office of the Capital Master Plan expects to receive the necessary permits in the next few months. The construction activity at 42nd and 48th Streets will take 18 months to complete and the Committee requested information on the project completion schedule by month (see table 1 below). The Committee notes that the completion of the work at the entrances at 42nd and 48th Streets is scheduled for November 2015.

Table 1

Schedule completion dates for the capital master plan project, by month

<i>Date</i>	<i>Completion milestone</i>
September 2014	General Assembly Building
June 2015	Removal of temporary North Lawn Building
November 2015	Work at entrances to service drive at 42nd and 48th Streets
November 2015	Renovation of United Nations Headquarters

6. The Advisory Committee was also provided, upon request, with an updated version of table 2 of report [A/68/352/Add.2](#) (see annex I below), which shows that the scheduled completion of the capital master plan project is projected for late 2015, rather than late 2014, as indicated in table 2 of the eleventh annual progress report of the Secretary-General ([A/68/352](#)).

7. Noting that the Office of the Capital Master Plan will be closed in mid-2015 (see para. 34 below), the Advisory Committee considers that the projected delay would raise a number of issues, including (a) the management of the remaining activities of the project beyond mid-2015; (b) the additional resources requirement for the Office and the availability of funding, if the operation of the Office was extended following the revised project completion schedule; and (c) more importantly, the issue of accountability in managing the capital master plan project, since the work involved at the entrances at 42nd and 48th Streets has been included in the scope of the capital master plan project.

8. The Advisory Committee notes with concern that the timeline for the capital master plan project indicates that the projected completion has been postponed by one year. The Committee therefore recommends that the Secretary-General provide explanations for the delays related to the work at the entrances at 42nd and 48th Streets, in particular the planning process for the permit application by the Office of the Capital Master Plan, to the General Assembly at the time of its consideration of addenda 2 and 3 to his eleventh annual progress report. Furthermore, the Committee recommends that the Assembly request the Secretary-General to report on his plans for the management and supervision of the delayed work on the project at the entrances at 42nd and 48th Streets, including the possibility of reducing the projected 18-month work schedule, and to confirm the timing for the closure of the Office of the Capital Master Plan in the twelfth annual progress report on the implementation of the capital master plan project (see also para. 33 below).

Project costs and cash flow

9. The costs of the capital master plan project are estimated at \$2,215 million, compared with the overall project budget and funding of \$2,150 million, thus entailing a shortfall of \$65 million (see [A/68/352/Add.2](#), table 4). The Secretary-General indicates that the project shortfall has been eliminated, taking into account the fact that the Library and the South Annex Buildings cannot be renovated owing to security considerations ([A/68/352/Add.2](#), para. 5). The Advisory Committee notes that the Secretary-General refers to the project funding shortfall as an unfunded portion of the project scope ([A/68/352/Add.2](#), table 4 and para. 32) and that, according to the Secretary-General, the unfunded portion of the project scope of \$65 million reflects the cost of the renovation of the Library and the South Annex Buildings, which remain in the current scope of the project as decided by the General Assembly. The Committee recalls that the renovation of the Library and South Annex Buildings, in the amount of \$65 million, was included within the original scope and approved budget of the capital master plan project. Upon enquiry, the Committee was informed that the approved budget had been assessed upon Member States and given that the assessed contributions have been received, it follows that the capital master plan fund included an amount of \$65 million in respect of the unfulfilled renovation scope for the Dag Hammarskjöld Library and South Annex Buildings (see para. 2 above and paras. 33 and 34 below).

10. The interest income accrued on the balance of capital master plan funds totalled \$113.3 million as at 31 December 2013, representing an increase of \$800,000, compared with the level reported in the eleventh annual progress report. Since June 2013, an additional \$1.1 million in cash has been received in respect of pledges and voluntary contributions (see [A/68/352/Add.2](#), para. 33).

11. Cash flow projection for the capital master plan project is demonstrated in table 3 of the update of the eleventh annual progress report ([A/68/352/Add.2](#)). The cash balance as of early February 2014 amounted to \$231 million, inclusive of the balance of interest income and working capital reserve funds of \$159.4 million, which was approved by the General Assembly in section IV, paragraph 9, of its resolution [67/247](#) ([A/68/352/Add.2](#), para. 27). As shown in table 3 in that report, the cash balance is expected to be fully utilized towards the end of June 2014 (\$0.32 million). The Secretary-General indicates that, without a decision by the Assembly on the financing of the associated costs and costs for the secondary data centre, there would be a critically low level of the cash balance, which would affect the ability of the Secretariat to deliver the completion of the renovation of the General Assembly Building on schedule ([A/68/352/Add.2](#), para. 29; see also paras. 15-21 below). The higher-than-projected balance in early February is explained in paragraph 30 of the update of the eleventh annual progress report of the Secretary-General.

III. Updated information on final expenditure for associated costs for the period from 2008 to 2013 and the secondary data centre

12. The Advisory Committee notes that the Secretary-General has revised the projected final expenditure for associated costs for the period 2008-2013 to \$140,253,300 as at 10 February 2014, representing a decrease of \$1,155,300 ([A/68/352/Add.3](#), summary and para. 8), as compared with the amount of \$141,408,600 as reported to the General Assembly at the main part of its sixty-eighth session (see [A/68/352/Add.1](#)). The revised final expenditure of \$140,253,300 reflects the following ([A/68/352/Add.3](#), table 2 and paras. 6-7):

(a) Expenditure of \$143,351,100, comprising disbursements (\$127,478,200), obligations (\$15,379,400) and provision for pending expenditures yet to be booked (\$493,500) (see para. 13 below);

(b) Cancelled obligations from prior periods of \$3,097,800, representing commitments that were entered into with third-party contractors in previous years, which have subsequently been released or reduced with no disbursement arising on the part of the Organization (the actual cost of works completed being lower than values applied at a contract award stage).

13. The Advisory Committee further notes (see [A/68/352/Add.3](#), paras. 3-5) that the pending expenditures yet to be booked in the amount of \$493,500 include the following:

(a) A provision of \$179,500 (one general temporary assistance position at the P-4 level for nine months) for delayed handover activities due to Storm Sandy in the Office of Central Support Services (all the other departments and offices have ceased related activities);

(b) An amount of \$314,000 retained for processing residual contract payments for a number of temporary staff who separated from the Organization by the end of 2013 (records of expenditure are still being reconciled as the closing of accounts for the financial period ended 31 December 2013 is under way and will continue through March 2014).

14. A summary of the associated cost requirements, by department and office, is provided in table 2 of report [A/68/352/Add.3](#). Upon request, the Advisory Committee was provided with a revised table showing the provision of \$179,500 for the Office of Central Support Services under requirements for 2014 (see annex II below).

Financing the associated costs and the secondary data centre

15. In respect of the evolution of the associated costs related to the capital master plan, the Advisory Committee recalls that in 2008, the Secretary-General presented the initial report on those costs for the period 2008-2013 ([A/62/799](#)), which was revised in his subsequent report ([A/63/582](#)). In its resolution [63/270](#), the General Assembly decided that the resources approved for associated costs would be financed from within the approved budget of the capital master plan unless otherwise specified by the Assembly, and also decided not to approve the overall level of the associated costs at that time, bearing in mind opportunities for further cost reductions owing to the economic circumstances at that time and savings realized by the Secretary-General. In the same resolution, the Assembly requested the Secretary-General to make every effort to absorb the associated costs, totalling \$30,272,400 for the period 2008-2009, from within the overall budget approved for the project. In its resolution [64/228](#), the Assembly approved an amount of \$42,069,695 for 2010. In its resolution [65/269](#), it approved an amount of \$58,871,305 for 2011 and authorized the Secretary-General to enter into commitments of up to \$286,300 ([A/68/551](#), para. 58). In its resolutions [66/258](#), [67/246](#) and [68/247](#), the Assembly authorized the Secretary-General to enter into commitments for the capital master plan, including its associated costs, of up to \$135,000,000 through 2012, up to \$167,773,400 through 2013, and up to \$15,000,000 through 2014, respectively.

16. The total of associated costs (\$140.3 million) and the cost of the secondary data centre (\$15.0 million, net of the contribution of \$4.2 million from the support account (see table 2 below)) amounts to \$155.3 million ([A/68/352/Add.2](#), para. 37). The Secretary-General reiterates that these costs cannot be absorbed within the approved budget of the capital master plan, and that a decision on the financing of cumulative associated costs and the cost of the secondary data centre is required at the first part of the resumed sixty-eighth session of the General Assembly in 2014. In the Secretary-General's view, a reasonable level of operating cash is necessary to safely proceed to the completion of the General Assembly Building ([A/68/352/Add.2](#), para. 38).

Table 2
Secondary data centre expenditure borne by the capital master plan fund
 (Thousands of United States dollars)

Description	Expenditure				Total
	From project inception to December 2011	January 2012 to 30 June 2013	Total for period ending 30 June 2013	July to December 2013	
Secondary data centre	18 584.0	941.6	19 525.6	–	19 525.6
Savings on prior-period obligations	(4.0)	(253.5)	(257.5)	–	(257.5)
					19 268.1
Expenditure attributable to the support account for peacekeeping operations	–	–	–	–	(4 227.7)
Net expenditure borne by the capital master plan	18 580.0	688.1	19 268.1	–	15 040.4

17. The actions requested of the General Assembly are contained in paragraph 42 (a) to (c) of the update of the eleventh annual progress report of the Secretary-General on the implementation of the capital master plan ([A/68/352/Add.2](#)), including a decision on the financing of the cumulative associated costs and the cost of the secondary data centre at the first part of the resumed sixty-eighth session. The Advisory Committee was informed, upon enquiry, that cash in the amount of \$155.3 million is required to reimburse the capital master plan fund for the expenditure it has borne in respect of the accumulative associated costs (\$140.3 million) and the costs of the secondary data centre (\$15 million) (see para. 16 above). The Committee notes that no concrete financing proposals are submitted by the Secretary-General in this regard.

18. The Advisory Committee recalls that the Secretary-General, in his eleventh annual progress report, proposed three alternatives for the financing of the cumulative associated costs and the cost of the secondary data centre, inter alia: (a) the conversion of the amount under commitment authority into an appropriation of the capital master plan; (b) appropriations under the programme budget as distributed among the relevant sections; and (c) other definitive funding decisions ([A/68/551](#), para. 59 (a) to (c)). The Committee therefore sought the views of the Secretary-General with respect to specific and optimal options on the financing of the cumulative costs. The Committee was informed that, in the view of the Secretary-General: (a) the straightforward approach would be to convert the utilized commitment authority into an appropriation of the capital master plan in 2014 to finance the associated costs and the cost of the secondary data centre; (b) alternatively, in exploring other funding decisions, the General Assembly might wish to consider the original recommendation of the Secretary-General ([A/62/799](#) and [A/63/582](#)), which was to finance those costs from the programme budget; and (c) the optimal solution would be to make cash resources available to the capital master plan project, by recourse to an appropriation and assessment upon Member States.

19. The Advisory Committee also recalls that the General Assembly requested the Secretary-General to provide the most up-to-date information on a cash flow bridging mechanism to address possible cash flow challenges of the project during

the time remaining until its completion (General Assembly resolution 68/247, sect. IV, para. 11). Upon enquiry, the Committee was informed that, since paragraph 11 of section IV of the resolution was under subheading A, entitled “Eleventh annual progress report”, and made no reference to either the Special Account or the Working Capital Fund, the Secretariat interpreted this to be a request for an update of the information in the eleventh annual progress report (the projections of cash outflows for the remaining duration of the project) to enable the Assembly to consider cash flow bridging.

20. A summary of the background information with respect to the Working Capital Fund and the Special Account is contained in paragraphs 63 to 66 of the report of the Advisory Committee on the capital master plan (A/68/551). The Committee was informed, inter alia, that the Working Capital Fund and the Special Account provide liquidity to the Organization for the operations financed from the regular budget, and that the Special Account is used only when the Working Capital Fund has been fully utilized. The General Assembly determines the level at which the Fund is to be maintained for each financial period and the purpose for which advances may be made, and authorizes the utilization of the Account. Upon request, the Committee was provided with updates on the level of the Fund for 2014-2015 and the balance of the Account as at 31 December 2013 (see annex III below). **The Advisory Committee notes that, if an appropriation for the financing of the cumulative associated costs and the cost for the secondary data centre was to be made under the capital master plan project (as opposed to under the regular budget) without immediate assessments, access to the Working Capital Fund and the Special Account, as a cash flow bridging mechanism, would require approval by the Assembly on an exceptional basis.**

21. In its review of the eleventh annual progress report on the Secretary-General on the implementation of the capital master plan and the associated costs (A/68/352 and Add.1), the Advisory Committee recognized that the expenditure in respect of the associated costs would need to be funded taking into account the capital master plan project budget, expenditure and projected requirements (A/68/551, para. 62). **Taking into account the ongoing activities related to the closing of accounts for the financial period ended 31 December 2013, which will be finalized by the end of March 2014, as well as the delayed handover activities in the Office of Central Support Services from 2013 into 2014 (see paras. 13 and 14 above), the Advisory Committee recommends that the Secretary-General provide the most up-to-date information on the final expenditure of the associated costs to the General Assembly at the first part of its resumed sixty-eighth session. The Committee further recommends that the Assembly decide to appropriate an amount, based on the most up-to-date information to be provided by the Secretary-General, to finance the cumulative associated costs and the cost of the secondary data centre before the funds of the capital master plan are exhausted.**

IV. Dag Hammarskjöld Library and South Annex Buildings

22. The Advisory Committee recalls that the General Assembly, recalling paragraph 50 of the report of the Committee ([A/68/551](#)), requested the Secretary-General to submit to the Assembly, at the first part of its resumed sixty-eighth session information specified in that paragraph, including feasible alternative options for the locations of the functions currently housed in the South Annex and Library Buildings that are independent of the long-term Headquarters accommodation requirement and that should not be contingent upon the status of the Franklin D. Roosevelt East River Drive (FDR Drive) off-ramp at 42nd Street (see Assembly resolution [68/247](#), sect. IV, para. 7).

23. According to the Secretary-General, the “additional alternative options for interim solutions” are presented based on the following two assumptions: (a) options will be independent of the long-term accommodations strategy and will fit the displaced functions into the existing campus and (b) the entire publishing function is now undertaken on a smaller and more streamlined basis, and therefore the former publishing area will be available for other uses ([A/68/352/Add.2](#), para. 19).

24. The additional alternative options for interim solutions presented by the Secretary-General ([A/68/352/Add.2](#), paras. 20-26) are summarized below:

(a) The Cafeteria may be moved, as an interim solution, to the fourth floor of the south-east corner of the Conference Building where the Staff Café was located before the implementation of the capital master plan (providing some 50 per cent of the seating available in the current cafeteria), with a location to be identified for a “grab and go” function designed to supplement the function of the smaller cafeteria (see para. 26 below);

(b) A replacement in the Third Basement for the interpreters’ offices, lounge, touchdown space and teachers’ offices, which would be created in an area formerly accommodating similar functions associated with the publishing area, as well as classrooms in a formerly open area (see para. 27 below);

(c) The auditorium and penthouse of the Library are unique spaces: the loss of the former could be partially mitigated by the use of new conference rooms 11, 12 and 13 to be created in the General Assembly Building under the capital master plan, and the loss of the latter by the newly created East Lounge in the Conference Building under the capital master plan project;

(d) The four functions of the Library — public functions (reading room, map library and reference collections), office space, internal functions (receiving, sorting and staging) and stacks (collection) — could be accommodated in the Second and Third Basements (see para. 28 below).

25. The total projected costs for the relocation of the functions in the two buildings under the proposed additional alternative options for interim solutions are estimated at \$24.9 million (or \$21.6 million), comprising (a) \$4 million for the cafeteria and a storefront; and (b) \$20.9 million for the remaining relocations, to the Second and Third Basements, of which approximately \$3.3 million would not be required if the post-Sandy restoration project in the basements was adjusted to accommodate the proposed relocation of the functions, as all of the space has been planned to be rebuilt as part of the post-Sandy reconstruction ([A/68/352/Add.2](#),

paras. 20 and 25). However, the Secretary-General indicates that, should any of the options presented above be selected for implementation, there is no provision for the related expenditure (see para. 33 below).

26. Upon enquiry regarding the rationale for the proposal to relocate the Cafeteria to the fourth floor of the Conference Building, the Advisory Committee was informed that the least costly solution would be to optimize the use of the existing kitchen which had been newly renovated on the fourth floor of the Conference Building under the capital master plan project. The proposal to place the cafeteria adjacent to the Delegates' Dining Room, in the former Staff Café, would eliminate the need to build a separate kitchen facility in another part of the Headquarters complex. In order to address the issue of a reduced seating area in the cafeteria to be built on the fourth floor, the Office of the Capital Master Plan and the Office of Central Support Services identified space in the First Basement area where an additional "to-go" facility could be created. This facility would provide for prepared food and snack items, coffee and other beverages. This two-part option is intended to provide a solution that would retain food service, albeit on a reduced scale, within the Headquarters complex.

27. As for the proposed relocation to the Third Basement, the Advisory Committee was informed, upon enquiry, that, in the view of the Secretariat, from the perspectives of safety, security and industrial hygiene, it is wholly acceptable for staff to occupy workspaces on the Third Basement level. All spaces are designed and built in accordance with or exceeding applicable laws or codes of the host country. The Committee was also informed that several hundred staff have occupied office and other workspace in the Basement areas since the construction of United Nations Headquarters. Moreover, the renovations undertaken under the capital master plan project in the Basement areas have improved conditions, with better safety, air quality and environmental controls, as well as better lighting and furniture, which fully conform to international building and fire codes.

28. The Advisory Committee also enquired regarding whether it would be possible for the Secretariat to provide a revised plan for relocating the Library, including a reading room and a reference desk on the first five floors of the Secretariat Building and stacks elsewhere on campus (but not in the basement). The Committee was informed that, if requested by the General Assembly, the Office of the Capital Master Plan could rapidly prepare and provide such a relocation plan for the Library Building (with one limitation regarding the location of the library stacks) during the first part of the resumed sixty-eighth session of the Assembly. The Committee was informed, however, that the re-placement of the current functions on the second to fifth floors elsewhere would be disruptive and costly. On the relocation of the Library stacks, the Committee was informed that the Library stacks are presently located in the basement levels in the Dag Hammarskjöld Library Building, on floors that were specifically designed to accommodate heavy loads. Elsewhere on the Headquarters campus, only a portion of the Second Basement, or the Third Basement, would structurally provide sufficient floor-loading capacity for the library stacks. As a result, the placement of stacks in any other location would require major structural enhancement, at significant additional cost.

29. The Advisory Committee was informed that there is no plan to demolish the Dag Hammarskjöld Library and the South Annex Buildings. The Committee further requested, but did not receive, information on plans for the continued use of the two

Buildings and which residual functions could possibly be retained permanently therein, as well as information on an assessment by the Department of Safety and Security of how long staff can continue to be accommodated in the two Buildings and of measures that could be taken to make the Buildings more secure. **The Advisory Committee requests that the Secretary-General provide the information to the General Assembly at the time of its consideration of the addenda to the eleventh annual progress report of the Secretary-General on the implementation of the capital master plan.**

30. The Advisory Committee notes from the report of the Secretary-General that on 5 February 2014, the Under-Secretary-General for Management and the Under-Secretary-General for Safety and Security sent a letter to the Permanent Representative of the host country to the United Nations, requesting that the host city take action to protect United Nations Headquarters by closing the off-ramp at 42nd Street to all but authorized vehicles ([A/68/352/Add.2](#), para. 17). Upon repeated request, the Committee was informed, on 17 March 2014, that on 24 February 2014, the Secretariat had received a letter from the Permanent Mission of the host country to the United Nations, which stated that it would not be feasible to close or relocate the FDR Drive off-ramp.

31. The Advisory Committee notes that the additional alternative options are presented as interim solutions by the Secretary-General ([A/68/352/Add.2](#), p. 6). Upon enquiry, the Committee was informed that the presentation as such was intended simply to distinguish those options from those presented in the report of the Secretary-General on the study on the long-term accommodation needs at United Nations Headquarters for the period from 2014 to 2034 ([A/68/734](#)) and the options presented in the eleventh annual progress report ([A/68/352](#)). According to the Secretary-General, the additional alternative options may be found satisfactory for an interim period, while a longer-term solution is being sought. The Committee was also informed that, as noted in paragraph 75 of the eleventh annual progress report, the Secretary-General continues to hold the view that, pending the resolution of the security situation, the interests of the Organization would be best served through the incorporation of the Library and cafeteria functions into the future decision of the General Assembly regarding long-term accommodation at United Nations Headquarters.

32. In its consideration of the eleventh annual progress report on the implementation of the capital master plan, the Advisory Committee expressed the view that the Secretary-General should be requested to submit feasible alternative options for the locations of the functions currently housed in the South Annex and Library Buildings that are independent of the long-term Headquarters accommodation requirement, thus allowing for a final completion of the capital master plan project ([A/68/551](#), para. 50). **In the view of the Advisory Committee, by presenting the additional alternative options as interim solutions, the Secretary-General has not fulfilled the request by the General Assembly for feasible alternative options that are independent of the long-term Headquarters accommodation requirement. The Committee is therefore not in a position to recommend approval by the Assembly of the additional alternative options for interim solutions proposed by the Secretary-General. The Committee, consequently, recommends that the Assembly request the Secretary-General to submit new proposals, as was requested by the Assembly in its resolution [68/247](#).**

33. On the funding for a potential relocation and related activities, the Advisory Committee was informed, upon enquiry, that it would be for the General Assembly to decide thereon and that this would entail an appropriation and assessment upon Member States, as provisions for those activities are not provided for within the approved programme budget for the biennium 2014-2015 and the budget of the capital master plan cannot absorb additional scope. **The Advisory Committee regrets that the capital master plan project is unlikely to deliver the original scope within the budget approved by the General Assembly for the renovation of the Library and the South Annex Buildings within the project timeline of the capital master plan, currently revised as at November 2015, which will result in additional financing by Member States for the same functionality when acceptable options are identified (see para. 9 above).**

34. With respect to a potential relocation of the functions of the Library and the South Annex Buildings and the management of that relocation, the Advisory Committee was informed, upon enquiry, that, were the decision taken to relocate the functions of the Cafeteria and the Library to on-site space, such activities would be undertaken by the Department of Management if the timeline for the construction activity was to extend beyond the planned closure date of the Office of the Capital Master Plan (mid-2015). **The Advisory Committee recommends that the General Assembly request the Secretary-General to ensure that the Office of the Capital Master Plan is phased out with the completion of the remaining activities of the project (currently revised to conclude by November 2015), and that its operation will not be extended for the planning and management for future solutions for the functions in the Library and South Annex Buildings. The Committee is of the view that any future solutions for the functions of the two Buildings should be developed and managed by the Office of Central Support Services of the Department of Management.**

V. Conclusion and recommendations

35. The actions requested of the General Assembly in connection with the addenda to the eleventh progress report of the Secretary-General on the implementation of the capital master plan, including the associated costs ([A/68/352/Add.2](#) and 3), are set out in paragraph 42 (a) to (c) of report [A/68/352/Add.2](#). **The recommendations of the Advisory Committee are contained in paragraphs 8, 21, 29, 32 and 34 above.**

Annex I

Projected schedule of the capital master plan (update of A/68/352/Add.2, table 2)

Activity	As set out in A/62/364		As set out in A/63/477		As set out in A/64/346		As set out in A/65/511		As set out in A/66/527		As set out in A/67/350		Current projection		Status
	Start	Complete	Start	Complete	Start	Complete	Start	Complete	Start	Complete	Start	Complete	Start	Complete	
Construction of North Lawn Building	Early 2008	Mid-2009	Early 2008	Mid-2009	Mid-2008	Late 2009	Mid-2008	Late 2009	Mid-2008	Late 2009	Mid-2008	Late 2009	Mid-2008	Late 2009	Completed
Secretariat Building	Early 2009	Early 2012	Early 2009	Early 2012	Late 2009	Mid-2012	Early 2010	Mid-2012	Early 2010	Mid-2012	Early 2010	Mid-2012	Early 2010	Mid-2012	Completed
Conference Building	Mid-2009	Mid-2011	Mid-2009	Mid-2011	Late 2009	Late 2011	Early 2010	Early 2012	Early 2010	Late 2012	Early 2010	Late 2012	Early 2010	Early 2013	Completed
General Assembly Building	Mid-2011	Mid-2013	Mid-2011	Mid-2013	Late 2011	Late 2013	Early 2012	Late 2013	Early 2013	Mid-2014	Early 2013	Mid-2014	Mid-2013	Mid-2014	On track as per schedule set out in A/66/527
South Annex Building	Early 2011	Early 2012	Early 2011	Early 2012	Late 2011	Early 2013	Early 2012	Mid-2013	–	–	–	–	–	–	Suspended
Library Building	Early 2012	Early 2013	Early 2012	Early 2013	Early 2013	Late 2013	Early 2012	Late 2013	–	–	–	–	–	–	Suspended
Work at entrances at 42nd and 48th Streets to service drive													Mid-2014	Late 2015	Contingent on provision of permits by host city
Removal of North Lawn Building													Early 2015	Mid-2015	
Renovation of United Nations Headquarters ^a	Early 2008	Mid-2013	Early 2008	Mid-2013	Late 2008	Late 2013	Mid-2008	Late 2013	Mid-2008	Mid-2014	Mid-2008	Mid-2014	Mid-2008	Late 2015	

^a Including work in the basements.

Annex II

Summary of associated cost requirements, by department and office (update of A/68/352/Add.3, table 2)

(Thousands of United States dollars)

<i>Department/office</i>	(a)	(b)	(c)	(d)	(e)	
	<i>Actual expenditure 2008-2011</i>	<i>Actual expenditure 2012</i>	<i>Per A/68/352/Add.1 projected 2013</i>	<i>Expenditure 2013</i>	<i>Requirements 2014</i>	<i>Total 2008-2014</i>
Department for General Assembly and Conference Management	2 272.9	638.2	—	—	—	2 911.1
Department of Public Information	25 772.0	287.1	—	(2.0)	—	26 057.1
Office of Central Support Services	21 108.6	3 746.4	3 549.9	3 370.9	179.50	28 404.9
Office of the Capital Master Plan	18 146.2	7 784.6	22 208.5	24 064.6	—	49 995.4
Office of Information and Communications Technology	2 035.5	626.8	—	4.6	—	2 666.9
Construction (Office of Information and Communications Technology)	5 446.9	81.4	581.5	665.3	—	6 193.6
Department of Safety and Security	18 726.9	5 785.8	2 609.4	2 609.4 ¹	—	27 122.1
Total	93 509.0	18 950.3	28 949.3	30 712.8	179.50	143 351.1
Less prior-period obligations released	(3 097.8)					(3 097.8)
Net total	90 411.2					140 253.3

¹ Including an amount of \$314,000 retained pending the financial close-out, which will be completed by the end of March 2014, so as to allow any final charges for any separation payments and other payroll costs to be booked.

Annex III

Working Capital Fund compared with approved programme budget (update of A/68/551, table 4)

(Thousands of United States dollars)

	<i>Financial years 1950-1951</i>	<i>Biennium 1974-1975</i>	<i>Biennium 2006-2007</i>	<i>Biennium 2012-2013</i>	<i>Biennium 2014-2015</i>
Working Capital Fund	20 000.0	40 000.0	100 000.0	150 000.0	150 000.0
Approved programme budget (initial appropriation)	97 440.4	540 473.0	3 798 912.5	5 152 299.6	5 530 349.8
Working Capital Fund as a percentage of the approved regular budget	20.5	7.4	2.6	2.9	2.7

Balance of the United Nations Special Account (update of A/68/551, table 5)

(Millions of United States dollars)

<i>Date (per financial statements)</i>	<i>A/68/551 balance</i>	<i>Updated balance</i>
1 January 2000	169.0	169.0
31 December 2001	194.9	194.9
31 December 2003	207.9	207.9
31 December 2005	214.7	214.7
31 December 2007	236.7	236.7
31 December 2009	251.4	251.4
31 December 2011	260.2	260.2
31 December 2012 (unaudited)	259.0 ^a	261.9
31 December 2013 (estimated)	—	235.3 ^b

^a Physical cash holdings at 31 December 2012 were \$259.0 million, whereas the unaudited balance of the Special Account on that date was \$261.9 million.

^b Physical cash holdings at 31 December 2013 were \$260.4 million.