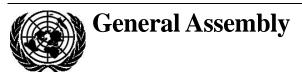
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Proposed programme budget for the biennium 2014-2015

Administrative and budgetary aspects of the financing of the United Nations peacekeeping operations

Fifth progress report on the enterprise resource planning project

Report of the Secretary-General

Addendum

- 1. The present addendum provides an update to the fifth progress report on the enterprise resource planning project (Umoja) (A/68/375). In this regard, the Secretary-General would like to bring to the attention of the General Assembly the decision taken by the Umoja Steering Committee on 28 August 2013 to postpone the go-live deployment dates for clusters 1 and 2 by 30 days.
- 2. The fifth progress report provided planned deployment dates of 1 October 2013 for Umoja Foundation in cluster 1 (all peacekeeping missions) and of 1 January 2014 for cluster 2 (all special political missions). On the basis of recent experience gained during the implementation of the pilot, however, the Steering Committee decided that deployment would be carried out in cluster 1 on 1 November 2013 and in cluster 2 on 1 February 2014. It should be noted that all successive roll-out milestones for the remaining clusters have not changed.
- 3. During the implementation of the pilot in the United Nations Interim Force in Lebanon and the Office of the United Nations Special Coordinator for Lebanon, the project team experienced challenges related to the conversion of data from legacy systems, which is an integral part of Umoja predeployment activities. Over the

¹ The United Nations Multidimensional Integrated Stabilization Mission in Mali (MINUSMA) was established under Security Council resolution 2100 (2013) with a mandate commencing on 1 July 2013. Given the substantial preparatory tasks required to establish the Mission and the need to implement the mandate in a timely manner, it has been determined that it would not be feasible to implement Umoja in MINUSMA at the same time as in other peacekeeping missions (cluster 1). Umoja will therefore be implemented in MINUSMA at the same time as in the special political missions (cluster 2).







^{*} A/68/150.

years, each entity within the Organization has established different ways of working, in response to their own unique conditions, which has resulted in different levels of readiness to support and adopt Umoja. The fact that Umoja must be mounted on top of a fragmented business and information and communications technology landscape makes the transition more complex. While the journey to a single, common operating model must be carefully managed on an entity-by-entity basis, missions are now intensifying their efforts to perform additional, labour-intensive tasks to fulfil the requirements set out in the Umoja readiness guidelines.

- 4. To illustrate this challenge, procurement, accounting, logistics and human resources staff are using stand-alone, disconnected applications that repeat the same unreconciled data elements in each system. The challenge is compounded by the need to reconcile the lists of business partners (vendors, implementing partners and human resources) across the Secretariat. It has been determined that the increased volume and complexity required for large-scale data conversion, as well as the disparity among entities in the processes and configuration of systems currently in use, could pose a risk if the prior go-live dates were to be maintained.
- 5. The revised deployment schedule will allow the peacekeeping missions and special political missions to better balance the heavy demands associated with preparing for the implementation of Umoja against the continuing need to maintain day-to-day operations in support of the critical core mandates of the missions.

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