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Part II Political affairs

Section 3 Political affairs

(Programme 2 of the strategic framework for the period 2010-2011)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixty-fourth Session, Supplement No. 6 (A/64/6/Add.1)*.

** *Official Records of the General Assembly, Sixty-third Session, Supplement No. 6 (A/63/6/Rev.1)*.



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Overview

- 3.1 The overall objective of the programme is to maintain international peace and security by assisting States involved in disputes or conflict to resolve their differences peacefully, in accordance with the principles of the Charter of the United Nations and the resolutions emanating from the General Assembly and the Security Council, wherever possible, by preventing conflicts from arising through preventive diplomacy and peacemaking, through expansion of the United Nations range of partnerships with regional and subregional organizations. The direction of the programme is provided in the pertinent resolutions of the General Assembly and the mandates of the Security Council, which has primary responsibility for the maintenance of international peace and security. Within the Secretariat, substantive responsibility for the programme is vested in the Department of Political Affairs, the Peacebuilding Support Office and the Office of the United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory.
- 3.2 The strategy for meeting the programme's objectives is designed around eight subprogrammes, which include the Office of the United Nations Special Coordinator for the Middle East Peace Process, the Peacebuilding Support Office and the United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory.
- 3.3 The activities to be implemented relate to early warning; preventive diplomacy; peacemaking and post-conflict peacebuilding; electoral assistance; the provision of substantive support to policymaking organs, such as the Security Council and its subsidiary bodies, the Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples and the Committee on the Exercise of the Inalienable Rights of the Palestinian People; and the role of the Special Coordinator for the Middle East Peace Process. Those activities constitute the core functions of the Department of Political Affairs and together represent interdependent and complementary components of a comprehensive conflict-prevention, conflict-management and peacebuilding approach.
- 3.4 The Department will continue to strive to reinforce the capacity of Member States for conflict prevention, good offices and non-military measures as well as to resolve conflicts that have erupted, while fully respecting the sovereignty, territorial integrity and political independence of Member States, the principles of non-intervention in matters that are essentially within the domestic jurisdiction of any State and the principle of consent, which is an essential element for the success of such efforts. The Department will also endeavour to enhance its capacity with regard to the political aspects of peacebuilding, as approved by the relevant intergovernmental bodies.
- 3.5 The Department of Political Affairs will continue to work with the United Nations Office on Drugs and Crime and other relevant departments within the Secretariat in the implementation of Security Council resolution 1373 (2001) on the subject of terrorism.
- 3.6 Special attention will also be given to incorporating a gender perspective into the work of the programme, in accordance with relevant resolutions of the Security Council, the Economic and Social Council and the General Assembly.
- 3.7 Pursuant to the 2005 World Summit Outcome (resolution 60/1), the General Assembly established three elements of a new peacebuilding architecture, namely, a Peacebuilding Commission, a standing Peacebuilding Fund and a Peacebuilding Support Office under the provisions of Security Council resolutions 1645 (2006) and 1646 (2006), as well as Assembly resolution 60/180. The Peacebuilding Support Office will continue to support the work of the Peacebuilding Commission in all its substantive aspects, and to oversee the operation of the Peacebuilding Fund. In addition to those mandated responsibilities, the Office will advise the Secretary-General on strategic peacebuilding options in post-conflict countries, including long-term perspectives, review progress

towards peacebuilding goals and the interlinkages between political, security, humanitarian and development initiatives linked to definitive recovery and continue to perform a convening role in ensuring that the United Nations system as a whole is developing appropriate capacities. This function requires extensive interaction with United Nations departments, agencies, funds and programmes in an effort to support the implementation of coherent peacebuilding strategies and a coordinated and coherent approach of the United Nations to peacebuilding.

- 3.8 The United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory has been established by the General Assembly under the terms of resolution ES-10/17 to serve as a record, in documentary form, of the damage caused to all natural and legal persons concerned as a result of the construction of the wall by Israel in the Occupied Palestinian Territory, including in and around East Jerusalem. In accordance with the provisions of General Assembly resolution ES-10/17, an Office for the Register of Damage has been set up at the United Nations Office at Vienna as a subsidiary organ of the General Assembly operating under the administrative authority of the Secretary-General and responsible for the establishment and comprehensive maintenance of the Register of Damage.
- 3.9 The issue of publications as a part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized in table 3.1 below and as described in the output information for each subprogramme.

Table 3.1 **Summary of publications**

<i>Publications</i>	<i>2006-2007 actual</i>	<i>2008-2009 estimate</i>	<i>2010-2011 estimate</i>
Recurrent	152	121	121
Non-recurrent	4	5	5
Total	156	126	126

- 3.10 The overall level of resources of the section as a whole for the biennium 2010-2011 amounts to \$937,974,300 before recosting, reflecting a net decrease of \$24,608,400 (2.6 per cent), compared with the revised appropriation for the biennium 2008-2009, and comprises resources for the Department of Political Affairs (\$83,185,700); the provision for special political missions (\$828,928,400); the resources for the Office of the United Nations Special Coordinator for the Middle East Peace Process (\$15,745,500); the Peacebuilding Support Office (\$4,592,000); and the Register of Damage (\$5,522,800). The overall decrease of \$24,608,400 under the section relates to reduced requirements under special political missions (\$34,138,100) as a result of the approved appropriation for special political missions for 2008-2009 adjusted for missions whose mandates have been completed and/or will be discontinued during 2009; and the Office of the United Nations Special Coordinator for the Middle East Peace Process (\$195,100), partially offset by an increase of \$9,335,000 under the Department of Political Affairs, as well as increases of \$75,500 and \$314,300 for the Peacebuilding Support Office and the Register of Damage, respectively.
- 3.11 The net increase of \$9,335,000 under the Department of Political Affairs can be summarized as follows:
- (a) A net decrease of \$2,756,900 under executive direction and management as a consequence of redeploying 10 posts (1 D-2, 1 P-5, 5 P-4, 3 General Service (Other level)) to subprogramme 1 to form a new Policy, Partnership and Mediation Support Division;

- (b) A net increase under programme of work (\$11,524,100), comprising:
 - (i) An increase of \$9,963,400 under subprogramme 1, Prevention, control and resolution of conflicts, as a consequence mainly of the delayed impact of 34 new posts approved for the biennium 2008-2009 under General Assembly resolution 63/261 on the strengthening of the Department of Political Affairs and the proposed redeployment of 10 posts from executive direction and management, partially offset by reductions under non-post items;
 - (ii) An increase of \$1,644,900 under subprogramme 2, Electoral assistance, as a consequence of the delayed impact of eight new posts approved for the biennium 2008-2009 under General Assembly resolution 63/261, partially offset by a decrease under non-post items;
 - (iii) An increase of \$182,100 under subprogramme 3, Security Council affairs, as a consequence of the delayed impact of three new posts approved for the biennium 2008-2009, partially offset by a decrease under non-post items;
 - (iv) A decrease of \$24,600 under subprogramme 4, Decolonization, as a result of the redeployment of some resource provisions to programme support to be centrally administered;
 - (v) A decrease of \$241,700 under subprogramme 5, Question of Palestine, as a result of reduced requirements under travel of staff and the redeployment of some resource provisions to programme support to be centrally administered;
 - (c) A net increase of \$567,800 under programme support as a consequence of the delayed impact of one new post approved for the biennium 2008-2009 under General Assembly resolution 63/261, including three positions under general temporary assistance and the redeployment of resource provisions from other subprogrammes for the centralized administration of non-post programme support items.
- 3.12 The net decrease of \$34,138,100 for 2010-2011 under special political missions reflects the approved appropriation for special political missions for 2008-2009 adjusted for missions whose mandates have been completed and/or will be discontinued during 2008-2009.
- 3.13 The net reduction of \$195,100 for the Office of the United Nations Special Coordinator for the Middle East Peace Process reflects reductions under non-post items, partially offset by the delayed impact of two new posts approved for the biennium 2008-2009.
- 3.14 The net increase of \$75,500 for the Peacebuilding Support Office is mainly attributable to the proposed conversion of six new posts (2 P-5, 2 P-4, 1 P-3, 1 General Service (Other level)) funded under general temporary assistance during the biennium 2008-2009 and the inclusion of a new provision for the travel of representatives, partially offset by a reduction under other non-post items.
- 3.15 The net increase of \$314,300 for the Register of Damage is a result of the delayed impact of nine new Professional posts (1 D-2, 1 P-5, 5 P-4, 1 P-3, 1 P-2/1) and nine General Service (Other level) which have been costed with a 50 per cent vacancy factor for the first year of the biennium 2008-2009, owing to the late establishment of the Office partially offset by the realignment of requirements for rental, support and one time provisions from section 3, Political affairs, to be appropriately reflected under section 28F, Administration, Vienna, where such costs are normally budgeted.
- 3.16 During the biennium, extrabudgetary resources estimated at \$22,444,400 will be utilized to complement substantive activities in the areas of preventive diplomacy, conflict resolution, mediation, peacemaking, electoral assistance, and peacebuilding. The reduction in estimated

available extrabudgetary resources reflects the exclusion of a specific, unplanned one-time funding requirement for electoral assistance which occurred in 2008-2009, difficulties in assessing funding needs for activities pertaining to Somalia, as well as a reduced amount in support of strengthening the Department of Political Affairs resulting from the recently approved additional regular budget resources for the Department, compounded by the global economic outlook which might negatively impact the amount of extrabudgetary contributions by donors.

- 3.17 Pursuant to General Assembly resolution 58/269, resources have been identified for the conduct of monitoring and evaluation which would amount to \$361,700, representing a total of some 11 work-months of staff at the Professional level and 8 work-months at the General Service (Other level), funded from regular budget resources and reflected under each subprogramme.
- 3.18 The estimated percentage distribution of the programme resources in the biennium 2010-2011 is shown in table 3.2, the distribution of resources is summarized in table 3.3, and the post requirements are set out in table 3.4.

Table 3.2 **Distribution of resources by component**

(Percentage)

<i>Component</i>	<i>Regular budget</i>	<i>Extrabudgetary</i>
A. Department of Political Affairs		
1. Policymaking organs ^a		
(a) Security Council	—	—
(b) Committee on the Exercise of the Inalienable Rights of the Palestinian People	—	—
Subtotal 1	—	—
2. Executive direction and management	0.8	—
Subtotal 2	0.8	—
3. Programme of work		
Subprogramme 1. Prevention, control and resolution of conflicts	4.2	60.9
Subprogramme 2. Electoral assistance	0.8	3.0
Subprogramme 3. Security Council affairs	1.5	0.8
Subprogramme 4. Decolonization	0.2	—
Subprogramme 5. Question of Palestine	0.6	—
Subtotal 3	7.4	64.7
4. Programme support	0.7	2.6
Subtotal 4	0.7	2.6
Subtotal A	8.9	67.3
B. Special political missions	88.4	12.1
C. Office of the United Nations Special Coordinator for the Middle East Peace Process	1.7	—
D. Peacebuilding Support Office	0.5	20.6
E. Register of Damage	0.6	—
Total	100.0	100.0

^a Budgetary provisions are too minimal compared to the overall budgetary level for the section to be meaningfully expressed as a percentage of the overall budget.

Table 3.3 Requirements by component and source of funds

(Thousands of United States dollars)

(1) Regular budget

Component	2006-2007 expenditure	2008-2009 appropriation	Resource growth		Total before recosting	Recosting	2010-2011 estimate
			Amount	Percentage			
A. Department of Political Affairs	58 117.8	73 850.7	9 335.0	12.6	83 185.7	4 401.4	87 587.1
B. Special political missions	634 515.4	863 066.5	(34 138.1)	(4.0)	828 928.4	—	828 928.4
C. Office of the United Nations Special Coordinator for the Middle East Peace Process	13 385.1	15 940.5	(195.1)	(1.2)	15 745.4	588.1	16 333.5
D. Peacebuilding Support Office	2 292.8	4 516.5	75.5	1.7	4 592.0	240.3	4 832.3
E. Register of Damage	814.8	5 208.5	314.3	6.0	5 522.8	43.8	5 566.6
Subtotal	709 126.0	962 582.7	(24 608.4)	(2.6)	937 974.3	5 273.6	943 247.9

(2) Extrabudgetary

	2006-2007 expenditure	2008-2009 estimate	Source of funds	2010-2011 estimate
			(a) Services in support of:	
	246.1	317.9	(i) Other United Nations organizations	—
	66.4	545.1	(ii) Extrabudgetary programmes	572.4
			(b) Substantive activities	
	2 518.9	17 383.4	Trust Fund in support of political affairs	11 588.8
	356.2	2 110.8	Trust Fund for Preventive Action	1 583.2
			Trust Fund for Negotiations to find a Comprehensive Settlement of the Georgia/Abkhaz Conflict	100.0
	195.1	433.3	United Nations Fund for International Partnerships	—
	660.4	111.6	Trust Fund for Electoral Assistance	676.5
	227.1	3 393.2	Trust Fund for Updating the <i>Repertoire of the Practice of the Security Council</i>	184.9
	0.2	177.6	Support for special political missions	
			Trust Fund in support of the activities of the United Nations Peacebuilding Support Office in Guinea-Bissau	166.0
	66.7	397.9	Trust Fund for the Great Lakes Region	400.0
	312.4	340.0	Trust Fund for Peacebuilding in Somalia	—
	2 129.2	1 797.1	Trust Fund to support the “distinct entity” created to provide security for the United Nations presence in Iraq	2 553.1
	15 151.2	2 127.6	Trust Fund for the Peacebuilding Support Office	4 619.5
	308.4	3 069.0		
Subtotal	22 238.3	32 204.5		22 444.4
Total (1) and (2)	731 364.3	994 787.2		965 692.3

Table 3.4 Post requirements

Category	Established regular budget posts		Temporary posts				Total	
			Regular budget		Extrabudgetary			
	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011
Professional and above								
USG	1	1	1	1	—	—	2	2
ASG	3	3	—	—	—	—	3	3
D-2	8	8	2	2	—	—	10	10
D-1	16	16	—	—	—	1 ^a	16	17
P-5	36	38	8	8	2	2	46	48
P-4/3	88	91	18	18	16	9	122	118
P-2/1	24	24	1	1	1	—	26	25
Subtotal	176	181	30	30	19	12	225	223
General Service								
Principal level	6	6	1	—	—	—	7	6
Other level	90	91	13	12	6	6	109	109
Subtotal	96	97	14	12	6	6	116	115
Other								
Security Service	—	—	6	6	—	—	6	6
Local Level	—	—	22	22	—	—	22	22
Field Service	—	—	4	6	—	—	4	6
National Officer	—	—	2	2	—	—	2	2
Subtotal	—	—	34	36	—	—	34	36
Total	272	278	78	78	25	18	375	374

^a Pending concurrence of the Advisory Committee on Administrative and Budgetary Questions in accordance with General Assembly resolution 35/217.

A. Department of Political Affairs

Resource requirements (before recosting): \$83,185,700

Table 3.5 Resource requirements by component

(Thousands of United States dollars)

(1) Regular budget

Component	2006-2007 expenditure	2008-2009 appropriation	Resource growth		Total before recosting	Recosting	2010-2011 estimate
			Amount	Percentage			
1. Policymaking organs							
Security Council	121.0	230.7	—	—	230.7	11.3	242.0
Committee on the Exercise of the inalienable Rights of the Palestinian People	61.2	68.7	—	—	68.7	3.3	72.0
Subtotal 1	182.2	299.4	—	—	299.4	14.6	314.0

Section 3 Political affairs

Component	2006-2007 expenditure	2008-2009 appropriation	Resource growth		Total before recosting	Recosting	2010-2011 estimate
			Amount	Percentage			
2. Executive direction and management	8 107.6	9 894.5	(2 756.9)	(27.9)	7 137.6	377.6	7 515.2
Subtotal 2	8 107.6	9 894.5	(2 756.9)	(27.9)	7 137.6	377.6	7 515.2
3. Programme of work							
Subprogramme 1. Prevention, control and resolution of conflicts	21 217.0	29 780.1	9 963.4	33.5	39 743.5	2 134.0	41 877.5
Subprogramme 2. Electoral assistance	4 520.3	5 858.8	1 644.9	28.1	7 503.7	397.5	7 901.2
Subprogramme 3. Security Council affairs	12 107.2	14 288.9	182.1	1.3	14 471.0	762.1	15 233.1
Subprogramme 4. Decolonization	1 481.0	1 546.8	(24.6)	(1.6)	1 522.2	80.5	1 602.7
Subprogramme 5. Question of Palestine	5 459.6	6 255.2	(241.7)	(3.9)	6 013.5	311.6	6 325.1
Subtotal 3	44 785.1	57 729.8	11 524.1	20.0	69 253.9	3 685.7	72 939.6
4. Programme support	5 042.9	5 927.0	567.8	9.6	6 494.8	323.5	6 818.3
Subtotal 4	5 042.9	5 927.0	567.8	9.6	6 494.8	323.5	6 818.3
Total	58 117.8	73 850.7	9 335.0	12.6	83 185.7	4 401.4	87 587.1

(2) Extrabudgetary

	2006-2007 expenditure	2008-2009 estimate	Source of funds	2010-2011 estimate
			(a) Services in support of:	
	246.1	317.9	(i) Other United Nations organizations	—
	66.4	545.1	(ii) Extrabudgetary programmes	572.4
			(b) Substantive activities	
	2 518.9	17 383.4	Trust Fund in support of political affairs	11 588.8
	356.2	2 110.8	Trust Fund for Preventive Action	1 583.2
	—	340.0	Trust Fund for the Great Lakes Region	400.0
	195.1	433.3	Trust Fund for Negotiations to find a Comprehensive Settlement of the Georgia/Abkhaz Conflict	100.0
	660.4	111.6	United Nations Fund for International Partnerships	—
	227.1	3 393.2	Trust Fund for Electoral Assistance	676.5
	0.2	177.6	Trust Fund for Updating the <i>Repertoire of the Practice of the Security Council</i>	184.9
Subtotal	4 270.4	24 812.9		15 105.8
Total (1) and (2)	62 388.2	98 663.6		102 692.9

Table 3.6 Post requirements

Category	Established regular budget posts		Temporary posts				Total	
			Regular budget		Extrabudgetary			
	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009 ^a	2010-2011 ^b	2008-2009	2010-2011
Professional and above								
USG	1	1	—	—	—	—	1	1
ASG	2	2	—	—	—	—	2	2
D-2	7	7	—	—	—	—	7	7
D-1	15	15	—	—	—	—	15	15
P-5	35	35	1	1	—	—	36	36
P-4/3	88	88	—	—	14	6	102	94
P-2/1	24	24	—	—	1	—	24	24
Subtotal	172	172	1	1	15	6	188	179
General Service								
Principal level	5	5	—	—	—	—	5	5
Other level	88	88	3	3	5	4	96	95
Subtotal	93	93	3	3	5	4	101	100
Total	265	265	4	4	20	10	289	279

^a Includes 16 posts from the Trust Fund in support of political affairs (4 P-4, 9 P-3, 3 General Service (Other level)); 1 General Service (Other level) post from the Trust Fund for Electoral Assistance; 1 P-2 post from the Trust Fund for updating the *Repertoire of the Practice of the Security Council*; and 2 posts funded from the special account for programme support costs of extrabudgetary substantive activities (1 P-4, 1 General Service (Other level)).

^b Includes 8 posts from the Trust Fund in support of political affairs (3 P-4, 2 P-3, 3 General Service (Other level)); and 2 posts funded from special account for programme support costs of extrabudgetary substantive activities (1 P-4, 1 General Service (Other level)).

1. Policymaking organs

(a) Security Council

Resource requirements (before recosting): \$230,700

- 3.19 The Security Council, one of the principal organs of the United Nations under Article 7 of the Charter of the United Nations, is charged with primary responsibility for the maintenance of international peace and security. As specified in Article 28 of the Charter, the Council is organized so as to be able to function continuously. In addition to periodic meetings, the President can call meetings of the Council any time he or she deems it necessary, as well as at the request of any member of the Council and in the context of Articles 11, 35 and 99 of the Charter.
- 3.20 Consequently, the Department is unable to indicate with any degree of accuracy the number of meetings the Security Council will hold during the biennium 2010-2011.
- 3.21 The Security Council is authorized, under Article 29 of the Charter, to establish such subsidiary organs as it deems necessary for the performance of its functions. The Military Staff Committee, established by Article 47 of the Charter, is the only subsidiary body of the Council named in the Charter. In addition to the Informal Working Group on Documentation and Other Procedural Questions, the Working Group on Peacekeeping Operations, the Ad Hoc Working Group on

Conflict Prevention and Resolution in Africa, the Working Group on Children and Armed Conflict and the Working Group established pursuant to resolution 1566 (2004), there are currently 15 other subsidiary organs: the Committee on the Admission of New Members; the Committee on Council Meetings away from Headquarters; the Committee established pursuant to resolution 1373 (2001) concerning counter-terrorism and its three sub-committees; the Committee established pursuant to resolution 1540 (2004) and its three sub-committees; and the following sanctions committees: the Committee established pursuant to resolution 751 (1992) concerning Somalia; the Committee established pursuant to resolution 1132 (1997) concerning Sierra Leone; the Committee established pursuant to resolution 1267 (1999) concerning Al-Qaida and the Taliban and associated individuals and entities; the Committee established pursuant to resolution 1518 (2003); the Committee established pursuant to resolution 1521 (2003) concerning Liberia; the Committee established pursuant to resolution 1533 (2004) concerning the Democratic Republic of the Congo; the Committee established pursuant to resolution 1572 (2004) concerning Côte d'Ivoire; the Committee established pursuant to resolution 1591 (2005) concerning the Sudan; the Committee established pursuant to resolution 1636 (2005); the Committee established pursuant to resolution 1718 (2006) concerning the Democratic People's Republic of Korea; and the Committee established pursuant to resolution 1737 (2006). In addition, the Council has established the Analytical Support and Sanctions Monitoring Team to support the work of the Committee established pursuant to resolution 1267 (1999); the Panel of Experts on Liberia; the Group of Experts on the Democratic Republic of the Congo; the Monitoring Group on Somalia; the Group of Experts on Côte d'Ivoire; and the Panel of Experts on the Sudan.

Table 3.7 **Resource requirements: Security Council**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Non-post	230.7	230.7	—	—
Total	230.7	230.7	—	—

- 3.22 The resources indicated in table 3.7 would provide for the travel of chairpersons of the sanctions Committees to assess first-hand the effectiveness and impact of sanctions imposed by the Security Council, and for external printing.

(b) Committee on the Exercise of the Inalienable Rights of the Palestinian People

Resource requirements (before recosting): \$68,700

- 3.23 The Committee on the Exercise of the Inalienable Rights of the Palestinian People was established pursuant to General Assembly resolution 3376 (XXX) of 10 November 1975. The Committee meets throughout the year as required and submits an annual report to the Assembly. In discharging its mandate to exert all efforts to promote the realization of the inalienable rights of the Palestinian people (see subprogramme 5), the Committee participates in meetings, sends delegations on missions and invites, as necessary, prominent personalities or experts. Its mandate, which has been expanded over the years, was most recently reaffirmed by the Assembly in its resolution 63/26. It is envisaged that the Committee will remain in existence until a just, comprehensive and lasting settlement of the question of Palestine has been achieved, Israeli-Palestinian peace agreements have been effectively implemented and the inalienable rights of the Palestinian people have been fully realized.

Table 3.8 **Resource requirements: Committee on the Exercise of the Inalienable Rights of the Palestinian People**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Non-post	68.7	68.7	—	—
Total	68.7	68.7	—	—

- 3.24 The resources indicated in table 3.8 would cover the travel of representatives of the Committee and prominent personalities invited by the Committee.

2. Executive direction and management

Resource requirements (before recosting): \$7,137,600

- 3.25 The Office of the Under-Secretary-General for Political Affairs is charged with the overall policy direction, supervision and management of the Department. In addition to performing the functions of department head, the Under-Secretary-General provides the Secretary-General with advice and support on political matters; provides political guidance and instructions to special envoys and special representatives of the Secretary-General; directs and manages good offices, fact-finding and political missions; undertakes consultations and negotiations relating to the peaceful settlement of disputes; acts as the United Nations focal point for electoral assistance activities; and convenes regular meetings of the Executive Committee on Peace and Security.
- 3.26 In the exercise of his responsibilities, the Under-Secretary-General is assisted by two Assistant Secretaries-General. One Assistant Secretary-General supervises the Africa I and II Divisions as well as the Security Council Affairs Division, while the other supervises the Americas Division, the Europe Division, the Asia and Pacific Division, the Middle East and West Asia Division, as well as the Division for Palestinian Rights and the Decolonization Unit. The Electoral Assistance Division reports directly to the Under-Secretary-General.

Table 3.9 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Programme of work is effectively managed within available human and financial resources	(a) (i) Timely delivery of outputs and services <i>Performance measures:</i> (Percentage of requested materials/ services provided on or before the deadline) 2006-2007: 100 per cent

- Estimate 2008-2009: 100 per cent
Target 2010-2011: 100 per cent
- (ii) Efficient and effective utilization of resources in accordance with priorities and United Nations policies and procedures
- Performance measures:*
- (Budget implementation rate as a percentage of appropriation)
- 2006-2007: 98 per cent
Estimate 2008-2009: 98 per cent
Target 2010-2011: 98 per cent
- (b) Effective substantive support, management and administration of special political missions, field offices and high-level envoys where the Department is in the lead
- (b) Satisfaction of field offices, special political missions and special envoys with support from the Department at Headquarters
- Performance measures:*
- 2006-2007: 90 per cent satisfaction
Estimate 2008-2009: 90 per cent satisfaction
Target 2010-2011: 95 per cent satisfaction
- (c) Timely recruitment and placement of staff
- (c) Reduction in the average number of days a Professional post remains vacant
- Performance measures:*
- 2006-2007: 176 days
Estimate 2008-2009: 164 days
Target 2010-2011: 120 days
- (d) Improved geographical representation and gender balance of staff
- (d) (i) Increased percentage of staff recruited from unrepresented and underrepresented Member States in the Department
- Performance measures:*
- 2006-2007: 22 per cent
Estimate 2008-2009: 25 per cent
Target 2010-2011: 25 per cent
- (ii) Increased percentage of women at the Professional level and above for appointments of one year or more

Performance measures:

2006-2007: 45 per cent

Estimate 2008-2009: 50 per cent

Target 2010-2011: 50 per cent

(e) Increased timeliness of submission of documentation

(e) Increased percentage of pre-session documents submitted in accordance with the required deadline

Performance measures:

2006-2007: 90 per cent

Estimate 2008-2009: 90 per cent

Target 2010-2011: 95 per cent

External factors

- 3.27 The programme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is support from Member States; (b) there are no sudden and unforeseen political, economic and social developments that have an adverse impact on the programme; (c) the required financial and human resources are made available; (d) there will be a sufficient number of applications from female candidates for senior positions; and (e) there will be successful candidates from national competitive examinations from unrepresented and underrepresented countries for the positions available.

Outputs

3.28 During the biennium 2010-2011, the following final outputs will be delivered:

- (a) Other substantive activities:
 - (i) Effective management of the Department of Political Affairs, the United Nations Special Coordinator in the Occupied Territories and special political missions;
 - (ii) Implementation of the mandates emanating from the General Assembly and/or the Security Council;
 - (iii) Representation at and convening of meetings with officials of the Secretariat, offices away from Headquarters and United Nations funds and programmes on issues of common concern;
 - (iv) Full compliance with the United Nations Financial Regulations and Rules and United Nations Staff Rules.

Table 3.10 Resource requirements: executive direction and management

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	9 290.8	6 754.3	33	23
Non-post	603.7	383.3	—	—
Total	9 894.5	7 137.6	33	23

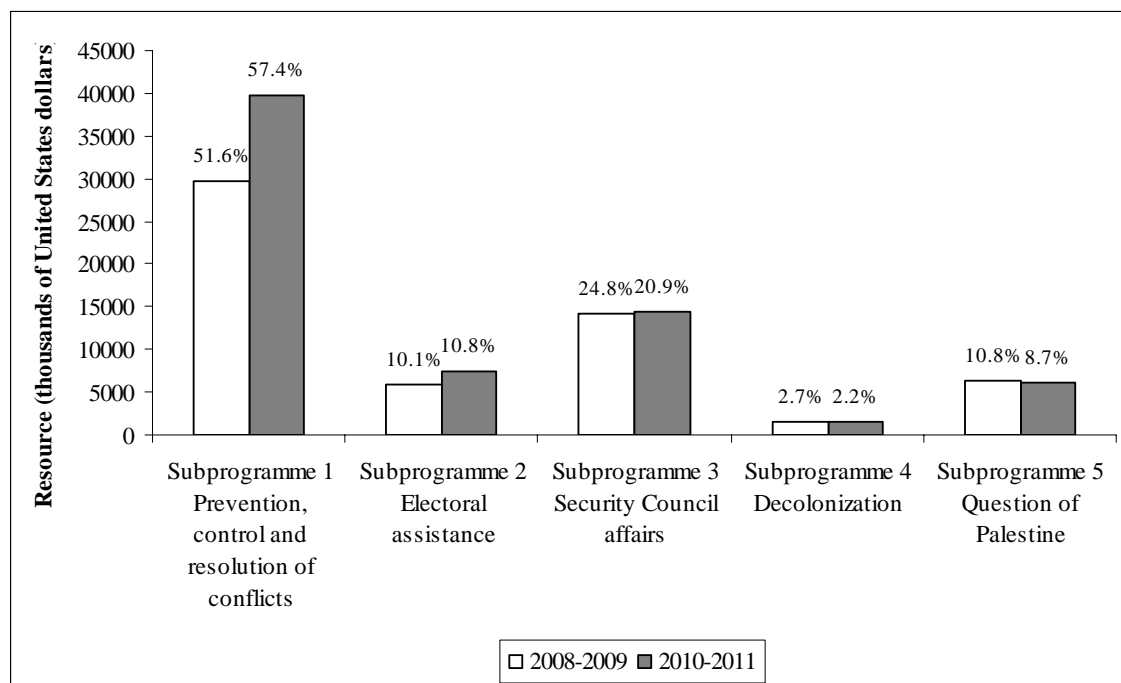
- 3.29 The resources indicated in table 3.10 would provide for the continuation of 23 posts (12 Professional and above and 11 General Service) in the Office of the Under-Secretary-General, including the offices of the two Assistant Secretaries-General. It is further proposed that one D-2 post from the Office of the Under-Secretary-General as well as a total of nine posts in the Policy Planning Unit (1 P-5, 4 P-4, 2 General Service (Other level)) and the secretariat of the Executive Committee on Peace and Security (1 P-4, 1 GS (OL)) be redeployed to the new Policy, Partnership and Mediation Support Division under subprogramme 1. More detailed justification for the above proposal is contained under subprogramme 1. Non-post resources provide for official travel of staff (\$379,700) and hospitality (\$3,600). Reduced requirements reflect the redeployment of posts to subprogramme 1 and the reduction under travel costs.

3. Programme of work

Table 3.11 Resource requirements by subprogramme

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
1. Prevention, control and resolution of conflicts	29 780.1	39 743.5	122	132
2. Electoral assistance	5 858.8	7 503.7	24	24
3. Security Council affairs	14 288.9	14 471.0	55	55
4. Decolonization	1 546.8	1 522.2	5	5
5. Question of Palestine	6 255.2	6 013.5	16	16
Subtotal	57 729.8	69 253.9	222	232
Extrabudgetary	23 949.9	14 533.4	18	8
Total	81 679.7	83 787.3	240	240

Regular budget resource requirements by subprogramme



Subprogramme 1

Prevention, control and resolution of conflicts

Resource requirements (before recosting): \$39,743,500

- 3.30 Substantive responsibility for the subprogramme is vested in the regional divisions and the Policy, Partnerships and Mediation Support Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 2 of the strategic framework for the period 2010-2011.

Table 3.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To maintain international peace and security through prevention, control and resolution of conflicts by peaceful means.

Expected accomplishments of the Secretariat

Indicators of achievement

(a) Improved capacity and capability of Member States to identify, prevent and address conflict situations

(a) (i) 100 per cent response to all requests of Member States and regional organizations for preventive action

Performance measures:

2006-2007: 100 per cent

Estimate 2008-2009: 100 per cent

Target 2010-2011: 100 per cent

- | | |
|---|---|
| | (ii) Number of good offices efforts to address conflict situations where the United Nations was asked to assist |
| | <i>Performance measures:</i> |
| | 2006-2007: not available |
| | Estimate 2008-2009: 10 efforts |
| | Target 2010-2011: 20 efforts |
| (b) Maintenance of the peace processes on track | (b) (i) Number of initiatives in support of peace processes |
| | <i>Performance measures:</i> |
| | 2006-2007: 30 initiatives |
| | Estimate 2008-2009: 30 initiatives |
| | Target 2010-2011: 30 initiatives |
| | (ii) Number of projects to support peace consolidation efforts |
| | <i>Performance measures:</i> |
| | 2006-2007: 40 projects |
| | Estimate 2008-2009: 40 projects |
| | Target 2010-2011: 20 projects |
-

External factors

- 3.31 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is political will on the part of Member States to cooperate in the full implementation of the subprogramme; and (b) there are no sudden and unforeseen political, economic and social developments that have an adverse impact on the subprogramme.

Outputs

- 3.32 During the biennium 2010-2011, the following final outputs will be delivered:
- (a) Servicing of intergovernmental and expert bodies (regular budget):
 - (i) General Assembly:
 - a. Substantive servicing of meetings: plenary meetings as required;
 - b. Parliamentary documentation: report on cooperation between the United Nations and various regional and subregional organizations (1); reports on diverse peace and security questions (approximately 20);
 - (ii) Security Council:
 - a. Substantive servicing of meetings: plenary meetings as required;
 - b. Parliamentary documentation. Reports on various peace and security questions (approximately 100);

(b) Other substantive activities (regular budget):

- (i) Fact-finding missions: fact-finding and other special missions on behalf of the Secretary-General;
- (ii) Technical material: analytical papers, assessment and guidance notes as well as background papers focusing on early warning, options and recommendations for preventive action and peacebuilding, keeping in mind gender perspective; briefing notes, background papers, talking points, and profiles for the meetings of the Secretary-General and the Deputy Secretary-General both in and away from New York; maintenance of divisional databases related to international peace and security issues for use by the Secretary-General and senior officials;
- (iii) Participation in training, seminars and academic meetings relevant to preventive diplomacy, peacemaking, and peacebuilding;
- (iv) Political advice and guidance to special representatives and special envoys of the Secretary-General; substantive political support for peacemaking and peacebuilding efforts, including support for field operations; substantive support for United Nations good offices, mediation and negotiating efforts for the prevention and resolution of conflicts.

Table 3.13 **Resource requirements: subprogramme 1**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	28 656.7	38 840.3	122	132
Non-post	1 123.4	903.2	—	—
Subtotal	29 780.1	39 743.5	122	132
Extrabudgetary	20 379.1	13 672.0	16	8
Total	50 159.2	53 415.5	138	140

- 3.33 The post resources indicated in table 3.13 would provide for the continuation of the existing 122 posts (92 Professional and above and 30 General Service) in the regional divisions and the inward redeployment of 10 posts from executive direction and management. The increase is mainly the consequence of the delayed impact of 34 new posts approved under the terms of General Assembly resolution 63/261 and the redeployment of posts described below.
- 3.34 The General Assembly, in paragraph 34 of its resolution 63/261, requested the Secretary-General to resubmit his proposal to establish a Policy, Partnerships and Mediation Support Division, taking fully into account the mandate of the Department of Political Affairs as stipulated in the strategic framework.
- 3.35 In response to this request, it is proposed to establish a Policy, Partnerships and Mediation Support Division with the aim of maximizing the use of resources while reorienting the Department of Political Affairs towards existing needs and growing obligations in several areas. It is proposed to create the Division by merging the Policy Planning Unit, the Regional Organizations Unit, the secretariat of the Executive Committee on Peace and Security and the Mediation Support Unit under subprogramme 1. To this effect, it is proposed to redeploy a D-2 post from the Office of the

Under-Secretary-General to head the Division and to also redeploy a total of nine posts (1 P-5, 4 P-4, 2 General Service (Other level) from the Policy Planning Unit and 1 P-4 and 1 General Service (Other level) from the Executive Committee on Peace and Security) to subprogramme 1 which will become an integral part of the new Division.

- 3.36 The Department's core functions, as described in the strategic framework, include preventive diplomacy; peacemaking and post-conflict peacebuilding. These functions together represent "interdependent components of a comprehensive conflict-prevention, conflict-management and peacebuilding approach", as stated in the framework.
- 3.37 The creation of this Division would maximize resources while reorienting the Department towards a more efficient fulfilment of the core functions outlined above, representing a key step in the qualitative strengthening of the Department. The areas proposed to be consolidated within the Division possess strong synergies that would allow the Division to improve existing work and better serve the Department, the United Nations as a whole, regional organizations, and United Nations presences in the field. It would also reduce from four to one the reporting lines to the Under-Secretary-General in these areas.
- 3.38 The Division would help to professionalize United Nations support to conflict prevention and mediation, in accordance with the strategic framework, providing direct services to peace processes through Member States, regional organizations and other relevant actors, including United Nations system organizations. It would make available mediation expertise that could be deployed in a timely fashion and assist in the rapid mobilization of limited start-up financial support. It would develop case-specific mediation support analyses, strategies, and plans; assist in the development of project proposals for longer-term support to peace processes; and review mediation approaches and strategies through after-action analyses, evaluations and lessons learned with a view to further strengthening international practice in this field.
- 3.39 In realizing synergies between mediation support and the Unit for Cooperation with Regional Organizations, the Division would also continue and enhance existing work with the Africa I and II Divisions to strengthen the United Nations partnership with regional and subregional organizations in Africa. The Division would assist them in developing and maintaining a regional capacity in support of sustainable peace processes throughout the continent. It would also assist African organizations in networking on mediation support issues so as to maximize available resources and experience.
- 3.40 The Division would continue to support the Secretary-General and other senior United Nations officials in their relationship with a wide variety of regional and other organizations. In this regard, it would advise, plan and organize relevant meetings and assist in implementing decisions and recommendations as mandated by the General Assembly. The Division would closely work with desk officers in the Department's regional divisions and coordinate approaches and activities related to regional organizations.
- 3.41 Developing and maintaining a best practices and training system in the Department would also be a crucial task for the Division. It is important that the Division maintains, frequently reviews and improves the Department's overall guidance and lesson-learning approach, and that it trains the Department's staff. Those training activities that are relevant to regional organizations would also be open to participation by their staff. The Division would identify gaps and ensure that operational guidance in priority areas is developed and implemented. It would also play a primary role in capturing and applying lessons learned from the Department's operations in order to improve its performance. It would ensure the application of an integrated approach in the management and support of the Department's field missions. These functions naturally fit together with the existing Mediation Support Unit's work in building mediation capacity and developing

guidelines, operational tools and training opportunities for mediators and their support teams. The Division would consolidate United Nations institutional knowledge of conflict prevention and mediation, in order to enable effective and consistent response to requests by Member States, regional organizations and the United Nations system.

- 3.42 The Division would coordinate the Department's participation and substantive input to decision-making and coordination mechanisms, such as the Secretary-General's Policy Committee. Moreover, the proposed Policy, Partnerships and Mediation Support Division would incorporate the Executive Committee on Peace and Security secretariat and support to the Under-Secretary-General in his role as Executive Committee on Peace and Security convener; liaise with United Nations system organizations in the preparation of substantive input to the work of the Committee and in the follow-up to its decisions; support the establishment and operation of Executive Committee on Peace and Security task forces and working groups; and service them.
- 3.43 Given the Division's proposed responsibilities, it would be essential to ensure the appropriate level of leadership, guidance, and experience. For this reason, it is proposed that the Division be led by a Director at the D-2 level. The Director would elaborate and direct the implementation of the substantive work programme of the Division, facilitating synergies among the various units, in particular policy planning, guidance, best practices, training, mediation support and regional organizations. He/she would manage the Division and coordinate its interaction with counterparts in the United Nations system, including through the effective leadership of the Executive Committee on Peace and Security secretariat. The Director would work with inter-governmental bodies on both programmatic and substantive as well as budget and programme performance issues, as required, and represent the Department as requested by the Secretary-General and the Under-Secretary-General. He or she would also engage regional organizations at a senior level on the many areas of cooperation inherent in the Division's core functions.
- 3.44 Non-post resources under the subprogramme include provisions for services of consultants and experts on special issues pertaining to good offices, preventive diplomacy and peacemaking (\$65,900), and official travel of staff (\$837,300). The decrease mainly reflects the central management and inclusion of a provision for general temporary assistance under programme support, a reduced requirement for specialized expertise given the strengthening of the subprogramme as well as a reduction under travel of staff in an effort to combine travel events with a fewer number of staff travelling.
- 3.45 Estimated available extrabudgetary resources (both staff and financial resources) for the subprogramme amount to \$13,672,000. The decrease compared to 2008-2009 reflects the anticipated reduction in contribution in support of strengthening the Department of Political Affairs resulting from the recently approved additional regular budget resources for the Department, compounded by the global economic outlook which might negatively impact the amount of extrabudgetary contributions by donors.

Subprogramme 2

Electoral assistance

Resource requirements (before recosting): \$7,503,700

- 3.46 Substantive responsibility for the subprogramme is vested in the Electoral Assistance Division, which provides the leading role in all United Nations electoral assistance activities. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 2 of the strategic framework for the period 2010-2011.

Table 3.14 Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures

Objective of the Organization: To render electoral assistance to Member States, at their request and in accordance with the relevant decisions of the Security Council and the General Assembly, through the provision of the technical and advisory support necessary for holding periodic and fair elections.

Expected accomplishments of the Secretariat	Indicators of achievement
Enhanced capacity of Member States requesting assistance to organize periodic and credible elections	<p>Number of electoral processes showing qualitative improvements as a result of United Nations assistance and support</p> <p><i>Performance measures:</i></p> <p>2006-2007: 20 processes</p> <p>Estimate 2008-2009: 20 processes</p> <p>Target 2010-2011: 20 processes</p>

External factors

- 3.47 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the situation in each of the countries in which electoral assistance is requested is conducive to a free and fair election.

Outputs

- 3.48 During the biennium 2010-2011, the following final outputs will be delivered:
- (a) Servicing of intergovernmental and expert bodies (regular budget) General Assembly:
 - (i) Substantive servicing of plenary meetings as required;
 - (ii) Parliamentary documentation: report on the activities of the United Nations aimed at enhancing the effectiveness of elections in accordance with relevant resolutions and decisions;
 - (b) Other substantive activities (regular budget/extrabudgetary):
 - (i) Fact-finding missions: needs assessment missions to formulate strategic, system-wide responses to Member States requesting assistance in the conduct of their elections (40);
 - (ii) Technical material: maintenance of the United Nations competency-based electronic roster of electoral experts; maintenance of the United Nations institutional memory in the provision of electoral assistance; production and dissemination to Member States of technical guidelines and reference materials on electoral processes, the electoral legal framework and the organization and administration of elections (4);
 - (iii) Promotion of legal instruments: establishment of institutional partnerships and mechanisms for cooperation with various organizations that can contribute electoral assistance to Member States (3);
 - (iv) Seminars for outside users: training seminars and international symposiums for electoral administrators and staff at the regional and national levels on the design,

planning and autonomous implementation of transparent and accountable electoral processes (2);

- (c) Technical cooperation (regular budget/extrabudgetary): Field projects: coordination of and support for international observers (10); design of electoral projects aimed at developing or enhancing the capacity of national electoral authorities, particularly in the areas of gender mainstreaming, voter registration and modernization of electoral processes (13); technical assistance missions to support field projects in support of electoral activities (20).

Table 3.15 **Resource requirements: subprogramme 2**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	5 352.4	7 119.6	24	24
Non-post	506.4	384.1	—	—
Subtotal	5 858.8	7 503.7	24	24
Extrabudgetary	3 393.2	676.5	1	—
Total	9 252.0	8 180.2	25	24

- 3.49 The requirements for this subprogramme indicated in table 3.15 would provide for the continuation of 24 existing posts (16 Professional and above and 8 General Service), as well as non-post resources for consultants and official travel. The increase in post resources reflects the delayed impact of the eight new posts approved for the biennium 2008-2009. The decrease in non-post resources reflects a reduction under consultancy requirements given the strengthening of the subprogramme as well as under other staff costs for which a provision has been centrally included under programme support.
- 3.50 Estimated available extrabudgetary resources amount to \$676,500. The decrease reflects the exclusion of a specific funding need for electoral assistance which is not expected to continue in 2010-2011.

Subprogramme 3 **Security Council affairs**

Resource requirements (before recosting): \$14,471,000

- 3.51 Responsibility for the subprogramme is vested in the Security Council Affairs Division, which will provide advice and substantive services to the Security Council and its subsidiary organs, particularly the sanctions committees and the Counter-Terrorism Committee, the Committee established pursuant to Security Council resolution 1540 (2004), informal working groups and the Military Staff Committee. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 2 of the strategic framework for the period 2010-2011.

Table 3.16 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To facilitate the deliberations and effective decision-making by the Security Council and its subsidiary organs.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Meetings conducted in a timely and procedurally correct manner	<p>(a) Degree of satisfaction expressed by members of the Security Council, as well as the wider United Nations membership, with the services provided by the Security Council Affairs Division</p> <p><i>Performance measures:</i></p> <p>2006-2007: 90 per cent favourable feedback</p> <p>Estimate 2008-2009: 90 per cent favourable feedback</p> <p>Target 2010-2011: 95 per cent favourable feedback</p>
(b) Improved access to information relating to the work of the Security Council and its subsidiary organs	<p>(b) (i) Increased number of pages viewed of the online <i>Repertoire of the Practice of the Security Council</i></p> <p><i>Performance measures:</i></p> <p>2006-2007: 416,503 page views</p> <p>Estimate 2008-2009: 437,300 page views</p> <p>Target 2010-2011: 459,200 page views</p> <p>(ii) Increased number of visits to the Security Council home page</p> <p><i>Performance measures:</i></p> <p>2006-2007: 4,230,670 visits</p> <p>Estimate 2008-2009: 4,442,200 visits</p> <p>Target 2010-2011: 4,664,300 visits</p>
(c) Decisions of the Security Council and its subsidiary organs requiring substantive support by the subprogramme are implemented	<p>(c) (i) Monitoring mechanisms under Security Council sanctions committees are established within the time frame stipulated by Security Council resolutions</p>

Performance measures:

2006-2007: 92 per cent

Estimate 2008-2009: 100 per cent

Target 2010-2011: 100 per cent

(ii) Missions of the Security Council and its subsidiary organs are carried out within the time frame stipulated by the relevant organ

Performance measures:

(Timely issuance of comprehensive mission reports)

2006-2007: 100 per cent

Estimate 2008-2009: 100 per cent

Target 2010-2011: 100 per cent

External factors

- 3.52 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that there is political will on the part of Members States.

Outputs

- 3.53 During the biennium 2010-2011, the following final outputs will be delivered:

- (a) Servicing of intergovernmental and expert bodies (regular budget):
 - (i) General Assembly: parliamentary documentation: notifications of the Assembly by the Secretary-General under paragraph 2 of Article 12 of the Charter of the United Nations (2); reports of the Security Council to the General Assembly (2);
 - (ii) Security Council:
 - a. Substantive servicing of meetings: meetings and consultations of the Council as a whole, meetings of informal working groups of the Council and bilateral and group consultations as required; meetings of subsidiary organs of the Council, including sanctions committees, as required;
 - b. Parliamentary documentation: documentation of the Security Council issued with the facilitation of the subprogramme; documentation relating to the work of the subsidiary organs of the Council, including sanctions committees; lists of communications from private individuals and non-governmental bodies pursuant to paragraph A of the appendix to the provisional rules of procedure of the Security Council (2); summary statement by the Secretary-General on matters of which the Council is seized (weekly addenda);
 - (iii) Assistance to representatives, rapporteurs: maintenance of a roster of experts to facilitate timely recruitment of qualified persons for such expert groups; provision of administrative support and substantive guidance to expert groups mandated by the

Security Council, including in connection with the monitoring and implementation of sanctions;

(b) Other substantive activities (regular budget):

- (i) Recurrent publications: supplements to update the *Repertoire of the Practice of the Security Council*;
- (ii) Fact-finding missions: missions of members and/or chairpersons of subsidiary organs of the Council, including sanctions committees (6); and missions of the Security Council to countries or regions in connection with matters of which the Council is seized (4);
- (iii) Technical material: continued development of the posting of Security Council documents on the United Nations website, including the *Repertoire* in all official languages; enhancement and redesign of the web pages of subsidiary bodies, as requested by members;
- (iv) Seminars for outside users: symposiums and working papers — contribution to the continuing dialogue on general issues regarding sanctions, including the refinement of the instrument to make it more effective and less injurious to vulnerable groups and third States;
- (v) Training courses, seminars and workshops: orientation of new Council members with respect to the evolving practices, procedures and working methods of the Council and its subsidiary organs (4).

Table 3.17 Resource requirements: subprogramme 3

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	13 639.9	14 204.2	55	55
Non-post	649.0	266.8	—	—
Subtotal	14 288.9	14 471.0	55	55
Extrabudgetary	177.6	184.9	1	—
Total	14 466.5	14 655.9	56	55

- 3.54 The resource requirements indicated in table 3.17 would provide for the continuation of 55 posts (29 Professional and above and 26 General Service), as well as non-post resources for general temporary assistance, consultants and experts, travel of staff and contractual services.
- 3.55 The increase is the consequence of the delayed impact of three posts approved for 2008-2009, partially offset by reduced requirements under other staff costs owing to the central management of this provision under programme support and the exclusion of a provision for security details accompanying the chairpersons of Security Council committees on their official missions for which no expenditures have been incurred.
- 3.56 Extrabudgetary resources in the amount of \$184,900 provide for assistance to deal with the accumulated backlog in the preparation of Supplements to the *Repertoire of the Practice of the Security Council*.

Subprogramme 4 Decolonization

Resource requirements (before recosting): \$1,522,200

- 3.57 Responsibility for the subprogramme lies with the Decolonization Unit, which will provide support to the Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples as well as to the General Assembly. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 2 of the strategic framework for the period 2010-2011.

Table 3.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To promote the decolonization process in accordance with the Charter of the United Nations and relevant resolutions of the General Assembly for the 16 remaining Non-Self-Governing Territories so as to bring about the complete eradication of colonialism.

Expected accomplishments of the Secretariat	Indicators of achievement
The Special Committee and the General Assembly will be able to carry out their decolonization mandates and make progress in the decolonization process of the 16 remaining Non-Self-Governing Territories	100 per cent of parliamentary documents are submitted within deadlines <i>Performance measures:</i> 2006-2007: 100 per cent Estimate 2008-2009: 100 per cent Target 2010-2011: 100 per cent

External factors

- 3.58 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) administering Powers will submit, in a timely manner, information on the Territories under their respective administration, pursuant to Article 73 of the Charter; (b) Member States will continue to support the decolonization process; (c) the specialized agencies will provide information on their relevant activities in the Non-Self-Governing Territories; and (d) the administering Powers will cooperate with the Special Committee in the implementation of the relevant resolutions and decisions of the United Nations.

Outputs

- 3.59 During the biennium 2010-2011, the following final outputs will be delivered:
- (a) Servicing of intergovernmental and expert bodies (regular budget):
 - (i) General Assembly:
 - a. Substantive servicing of meetings: plenary meeting of the Assembly (2) and of the Special Political and Decolonization Committee (Fourth Committee) (8);
 - b. Parliamentary documentation: reports on information on Non-Self-Governing Territories transmitted under Article 73 *e* of the Charter (2); reports on offers by

Member States of study and training facilities for inhabitants of Non-Self-Governing Territories (2); reports on the implementation of resolutions on the International Decades (2); and reports on the implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples by the specialized agencies and the international institutions associated with the United Nations (2);

(ii) Special Committee on the Situation with regard to the Implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples:

- a. Substantive servicing of meetings: plenary meetings of the Special Committee (60); meetings of the Bureau of the Special Committee (40); meetings of the Caribbean and Pacific regional seminars (12);
- b. Parliamentary documentation: working papers on the Non-Self-Governing Territories namely: American Samoa, Anguilla, Bermuda, British Virgin Islands, Cayman Islands, Falkland Islands (Malvinas), Gibraltar, Guam, Montserrat, New Caledonia, Pitcairn, St. Helena, Tokelau, Turks and Caicos Islands, United States Virgin Islands, Western Sahara (30); and reports of the Rapporteur on Puerto Rico (2);

(iii) Economic and Social Council:

- a. Substantive servicing of the Council as required;
- b. Parliamentary documentation: reports on the activities of the specialized agencies and other organizations of the United Nations system with regard to the implementation of the Declaration on the Granting of Independence to Colonial Countries and Peoples (2);

- (b) Other substantive activities (regular budget): technical material: maintenance of the Internet website on decolonization.

Table 3.19 **Resource requirements: subprogramme 4**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	1 522.2	1 522.2	5	5
Non-post	24.6	—	—	—
Subtotal	1 546.8	1 522.2	5	5
Extrabudgetary	—	—	—	—
Total	1 546.8	1 522.2	5	5

- 3.60 The resource requirements indicated in table 3.19 would provide for the continuation of the existing five posts (3 Professional and 2 General Service) of the unit. Resources for visiting missions of the Special Committee and for travel of representatives from Non-Self-Governing Territories to participate in the work of the Special Committee are provided for separately under section 2, General Assembly and Economic and Social Council affairs and conference

management. No non-staff costs are requested as the requirements for general temporary assistance and overtime are proposed to be provided centrally under programme support.

Subprogramme 5 Question of Palestine

Resource requirements (before recosting): \$6,013,500

- 3.61 Substantive responsibility for implementing the subprogramme is vested in the Division for Palestinian Rights. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 2 of the strategic framework for the period 2010-2011.

Table 3.20 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enable the Palestinian people to exercise their inalienable rights.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Through the work of the Division for Palestinian Rights, the Committee on the Exercise of the Inalienable Rights of the Palestinian People will generate heightened international awareness of the question of Palestine, as well as international support for the rights of the Palestinian people and the peaceful settlement of the question of Palestine	<p>(a) (i) Sustained level of dialogue, engagement and support on the part of the international community for the programme's objectives</p> <p><i>Performance measures:</i></p> <p>2006-2007: 4 resolutions adopted</p> <p>Estimate 2008-2009: 4 resolutions adopted</p> <p>Target 2010-2011: 4 resolutions adopted</p> <p><i>Performance measures:</i></p> <p>2006-2007: 6 international meetings and conferences</p> <p>Estimate 2008-2009: 6 international meetings and conferences</p> <p>Target 2010-2011: 6 international meetings and conferences</p> <p>(ii) Continued involvement of civil society organizations in support of the Committee's and United Nations efforts towards a comprehensive, just and lasting settlement of the question of Palestine</p>

Performance measures:

2006-2007: 6 civil society conferences, public forums, and meetings of consultations between the Committee and civil society organizations

Estimate 2008-2009: 6 civil society conferences, public forums, and meetings of consultations between the Committee and civil society organizations

Target 2010-2011: 6 civil society conferences, public forums, and meetings of consultations between the Committee and civil society organizations

(iii) Increased international awareness of the United Nations policies and activities on the question of Palestine as indicated by the growing number of documents of the United Nations Information System on the Question of Palestine (UNISPAL), and relevant information materials on the “question of Palestine” website accessed by users worldwide

Performance measures:

2006-2007: 21,000 documents

Estimate 2008-2009: 24,000 documents

Target 2010-2011: 27,000 documents

External factors

- 3.62 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the situation on the ground and developments in the political process are conducive to the full implementation of the subprogramme.

Outputs

- 3.63 During the biennium 2010-2011, the following final outputs will be delivered:
- (a) Servicing of intergovernmental and expert bodies (regular budget): Committee on the Exercise of the Inalienable Rights of the Palestinian People:
 - (i) Substantive servicing of meetings: Committee and Bureau meetings (50); international meetings and conferences (8) (1 in North America, 2 in Europe, 2 in the Middle East, 1 in Africa, 1 in Asia and the Pacific and 1 in Latin America and the Caribbean) and consultations with civil society organizations (2) (1 in New York and 1 in Geneva);
 - (ii) Parliamentary documentation: annual reports of the Committee to the General Assembly (2); Committee correspondence; substantive notes, working papers, talking points,

statements and other material for meetings of the Committee, Bureau and other meetings in which the Committee participates (24); compilation of resolutions and decisions of the General Assembly and Security Council relating to the question of Palestine (2); draft programme of work (2); substantive notes, agendas, draft statements and final documentation and the Chairman's reports for eight international meetings and conferences and two consultations with civil society organizations;

(b) Other substantive activities (regular budget):

- (i) Recurrent publications: annual bulletin and annual note on the commemoration of the International Day of Solidarity with the Palestinian People (4); bimonthly NGO Action News (48); final reports of international meetings and conferences convened under the auspices of the Committee (8); monthly bulletin on United Nations and intergovernmental action relating to the question of Palestine (24); monthly chronology of developments relating to the question of Palestine based on regular monitoring of news media, the Internet and various publications (24); periodic reviews of developments related to the Middle East peace process (6);
- (ii) Non-recurrent publications: studies and information notes (4);
- (iii) Exhibits, guided tours, lectures: annual Palestinian exhibit or a cultural event in connection with the International Day of Solidarity with the Palestinian People at Headquarters, including film screenings (2); briefings of United Nations officials, visitors, non-governmental organizations and others;
- (iv) Booklets, fact sheets, wallcharts, information kits: information materials and services, including in electronic form, and ongoing maintenance and expansion of the UNISPAL and other websites (24);
- (v) Special events: annual observance of the International Day of Solidarity with the Palestinian People on 29 November; other special events organized at the discretion of the Committee (4); information-sharing, outreach efforts and participation in meetings of civil society in support of the Committee's work and objectives (16);
- (vi) Technical material: administration, maintenance and development of UNISPAL; databases on non-governmental organizations, experts and non-United Nations documentation; Internet and Intranet sites of the Division and Committee;

- (c) Technical cooperation (regular budget): training courses, seminars and workshops: assistance to Palestinian Authority through an annual training programme for staff of the Authority prepared and conducted by the Division for Palestinian Rights; support for the participation of Palestinian representatives in events other than those organized by the Division for Palestinian Rights but which are supported by the Committee.

Table 3.21 **Resource requirements: subprogramme 5**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	4 270.6	4 270.6	16	16
Non-post	1 984.6	1 742.9	—	—
Subtotal	6 255.2	6 013.5	16	16

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Extrabudgetary	—	—	—	—
Total	6 255.2	6 013.5	16	16

- 3.64 The resource requirements shown in table 3.21 would provide for the continuation of the existing 16 posts (10 Professional and above and 6 General Service) and related non-post items which relate mainly to the conduct of conferences and meetings both away from and at Headquarters. The reduction reflects reduced requirements under travel of staff as well as the transfer of centrally managed operating expenses such as general temporary assistance, overtime, supplies and services under programme support.

4. Programme support

Resource requirements (before recosting): \$6,494,800

- 3.65 The Executive Office provides administrative, managerial and programme support necessary for the implementation of the mandated activities of the Department. It assists the Under-Secretary-General in the preparation of the proposed biennial programme plans, the preparation and monitoring of the proposed programme budget, the management of trust funds and extrabudgetary resources, relevant support services for the efficient utilization of human resources and the planning, control and coordination of requirements related to general office administration. In addition, it provides administrative and logistical support to a number of special representatives and envoys of the Secretary-General. The Executive Office also handles the Department's information technology needs, including the maintenance and upgrading of computer equipment and user applications through its Information Management Team.

Table 3.22 **Resource requirements: programme support**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	2 654.0	2 979.5	14	14
Non-post	3 273.0	3 515.3	—	—
Subtotal	5 927.0	6 494.8	14	14
Extrabudgetary	545.1	572.4	2	2
Total	6 472.1	7 067.2	16	16

- 3.66 The resource requirements indicated in table 3.22 would provide for the continuation of the existing 14 posts (4 Professional and above and 10 General Service) and non-post items, including temporary assistance, contractual services, and general operating requirements. The increase reflects the delayed impact of one post approved for the biennium 2008-2009 as well as the transfer of centrally managed requirements previously reflected under the various subprogrammes.

B. Special political missions

Resource requirements (before recosting): \$828,928,400

- 3.67 By its resolution 63/266, the General Assembly approved a preliminary estimate of some \$4,871 million as the basis for the preparation by the Secretary-General of the proposed programme budget for the biennium 2010-2011. The budget outline includes a provision of \$776,266,800 for special political missions related to peace and security that are expected to be extended or approved in the course of the biennium.
- 3.68 The budget outline also includes a provision of \$52,661,600 representing the estimated 2010-2011 requirements emanating from the adoption of General Assembly resolution 63/250 on the harmonization of conditions of service which affect special political missions. Therefore, the provision of \$52,661,600 has been included in the overall provision for special political missions, resulting in a total amount of \$828,928,400.
- 3.69 In accordance with established procedures, the utilization of the amount will be subject to individual legislative mandates and approval by the General Assembly as and when the Assembly and/or the Security Council establish or renew such mandates. A detailed justification of resource requirements will be submitted to the Assembly through the Advisory Committee on Administrative and Budgetary Questions in the same way in which statements of programme budget implications and revised estimates are submitted. Once the Advisory Committee has reviewed such proposals and made its recommendations, the Assembly would take action as to whether such requirements would represent an appropriate charge against the provision of \$828.9 million for special political missions.
- 3.70 Any additional requirements above the provision of \$828.9 million would continue to be treated in accordance with the provisions of annex I, paragraph 11, of General Assembly resolution 41/213.

Table 3.23 **Resource requirements: special political missions**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Non-post	863 066.5	828 928.4	—	—
Subtotal	863 066.5	828 928.4	—	—
Extrabudgetary	4 322.6	2 719.1	—	—
Total	867 389.1	831 647.5	—	—

- 3.71 The resource requirements indicated in table 3.23 reflect the provision for special political missions contained in the budget outline approved by the General Assembly in its resolution 63/266. The decrease (\$34,138,100) reflects the estimated effect of the liquidation of special political missions during the biennium 2008-2009 for which no requirements will be required in 2010-2011.
- 3.72 Estimated funds from extrabudgetary resources for 2010-2011 amount to \$2,719,100. The decrease is attributable mainly to the difficulty in predicting the level of contributions to the Trust Fund to support the “distinct entity” created to provide security for the United Nations presence in Iraq under Security Council resolution 1546 (2004), as funding will be conditional on the overall security situation in Iraq; actual security requirements will be kept under constant review.

Furthermore, the funding for the Trust Fund for Somalia will be conditional on the overall developments regarding a United Nations presence in Somalia.

C. Office of the United Nations Special Coordinator for the Middle East Peace Process

Resource requirements (before recosting): \$15,745,500

- 3.73 The Office of the United Nations Special Coordinator for the Middle East Peace Process was established in accordance with General Assembly resolution 48/213, in which the Assembly requested the Secretary-General to ensure the coordinated work of the United Nations system for an adequate response to the needs of the Palestinian people and to mobilize financial, technical, and economic assistance, and with its resolution 49/88, in which the Assembly welcomed the appointment of the Special Coordinator. The Special Coordinator serves as the United Nations focal point for the Middle East peace process, including the socio-economic aspects of the peace process and related United Nations development assistance for Jordan, Lebanon, the Occupied Palestinian Territories and the Syrian Arab Republic.
- 3.74 The Special Coordinator, through exploration with relevant actors, will develop ways to support the Middle East peace process and provide a coordinated United Nations response to the humanitarian needs of the Palestinian people. This will include responding to requests from negotiating parties and Member States for assistance related to the diplomatic and socio-economic aspects of the peace process. The Special Coordinator will also develop and provide recommendations on diplomatic, legal, socio-economic and security issues as part of the United Nations diplomatic input to the Middle East talks and related consultations, in close coordination with relevant United Nations agencies and programmes. The Special Coordinator will continue to play a leading role in both formal and informal coordination mechanisms and will provide political and humanitarian guidance and support to United Nations agencies and programmes. Greater focus will be given to the linkage between the political processes and the social and economic situation that underpins and strengthens these processes.

Table 3.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To advance the Middle East peace process towards a comprehensive, just and lasting peace.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Participants will re-engage in taking parallel steps towards a lasting peace	(a) Increased frequency of negotiations between parties involved in the conflict with the support of the United Nations
	<i>Performance measures:</i>
	(Meetings involving or initiated by the Special Coordinator)
	2006-2007: 450
	Estimate 2008-2009: 450
	Target 2010-2011: 450

(b) Mobilization of resources for improving the socio-economic conditions of the Palestinian people

(b) The level of resources made available for improving the socio-economic conditions of the Palestinian people is maintained

Performance measures:

2006-2007: \$1.7 billion

Estimate 2008-2009: \$1.7 billion

Target 2010-2011: \$1.8 billion

(c) Coordinated response to the humanitarian needs of the Palestinian people

(c) The number of joint projects and activities carried out by United Nations system organizations

Performance measures:

(Country programmes jointly implemented by United Nations system organizations)

2006-2007: 13 projects and programmes

Estimate 2008-2009: 13 projects and programmes

Target 2010-2011: 15 projects and programmes

External factors

- 3.75 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that (a) there is political will on the part of all parties to maintain a ceasefire and enter into a meaningful framework of political dialogue and to cooperate with the Office of the United Nations Special Coordinator for the Middle East Peace Process in the performance of its functions; (b) there is will of the parties to engage in negotiations and implement agreements; (c) there is will of major international and regional players to be fully engaged; (d) resources are available though the international principles of “good donorship” and development of best practices rather than through bilateral foreign policy considerations; and (e) staff movement is not restricted.

Outputs

- 3.76 During the biennium 2010-2011, the following final outputs will be delivered:

- (a) Other substantive activities (regular budget):
 - (i) Recurrent publications: updated directories of non-governmental organizations (NGOs) in Gaza; updated directories of NGOs in the West Bank and updated directory of international NGOs;
 - (ii) Fact-finding missions: maintenance of contacts with Governments and their accredited representatives in the region;
 - (iii) Press releases and press conferences;

- (iv) Technical material: assistance and guidance in support of donor coordination mechanism; briefings of the Security Council, as required; political reporting as required; collection and analysis of relevant substantive information;
- (v) Documentation for inter-agency meetings: quarterly reports on the economic situation on the Occupied Palestinian Territory (8);
- (b) Conference services, administration, oversight (regular budget): organization of regular meetings and consultations with the relevant parties and actors (150).

Table 3.25 **Resource requirements: Office of the Special Coordinator for the Middle East Peace Process**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	12 759.7	12 839.8	56	56
Non-post	3 180.8	2 905.6	—	—
Subtotal	15 940.5	15 745.4	56	56
Extrabudgetary	—	—	—	—
Total	15 940.5	15 745.4	56	56

- 3.77 The resource requirements indicated in table 3.25 would provide for the continuation of the existing 56 posts (20 Professional and above and 36 General Service and other categories), including the conversion of two international General Service level posts to the Field Service level to accommodate the concomitant and required functions of Personal Assistants in the context of the adoption of General Assembly resolution 63/250 on the harmonization of conditions of services. The net increase also relates to the delayed impact of two new posts approved for the biennium 2008-2009.
- 3.78 Requirements for non-post items include provisions for general temporary assistance and consultancy services for expertise not available in-house, travel of staff, and other operational requirements. The decrease in non-post requirements mainly reflects a reduction under official travel of staff in an effort to combine travel events/trips and have fewer staff travelling.

D. Peacebuilding Support Office

Resource requirements (before recosting): \$4,592,000

- 3.79 Pursuant to the 2005 World Summit Outcome (resolution 60/1), the General Assembly established three elements of a new peacebuilding architecture, namely, a Peacebuilding Commission, a standing Peacebuilding Fund and a Peacebuilding Support Office under the provisions of Security Council resolutions 1645 (2005) and 1646 (2005), as well as Assembly resolution 60/180.
- 3.80 The Peacebuilding Support Office supports the work of the Peacebuilding Commission in all its substantive aspects, and oversees the operation of the Peacebuilding Fund.
- 3.81 The support provided by the Peacebuilding Support Office to the Commission include setting the overall calendar and workplan, preparing planning, management and advisory documentation,

liaising with the field offices and Headquarters departments for the preparation of substantive documentation, preparing the substantive aspects of Commission meetings and participating in interdepartmental discussions on peacebuilding. Moreover, the Peacebuilding Support Office has the responsibility for planning and managing the field visits by members of the Peacebuilding Commission. The Office is also working with outside entities, donors and institutions on substantive peacebuilding-related events in order to ensure that the Commission receives appropriate advice and support from entities outside the United Nations system.

- 3.82 Moreover, the Office advises the Secretary-General on strategic peacebuilding options in post-conflict countries, including long-term perspectives, and reviews progress made towards the achievement of peacebuilding goals. The Office also advises the Secretary-General on the relationship between political, security, humanitarian and development initiatives linked to “definitive recovery”. It performs a convening role to ensure that the United Nations system as a whole is responding in a coherent manner to peacebuilding efforts in countries emerging from conflict. This function requires extensive interaction with United Nations departments, agencies, funds and programmes in an effort to support the implementation of coherent peacebuilding strategies and a coordinated and coherent approach of the United Nations to peacebuilding. As a practical expression of this effort, the Peacebuilding Support Office convenes the Senior Policy Group on peacebuilding, which brings together representatives of relevant departments/offices at the level of Assistant Secretary-General and the Peacebuilding Contact Group at the working level. The Office also participates in various interdepartmental committees to ensure the full involvement of the operational arms of the United Nations, including the funds and programmes.
- 3.83 The addition of new countries to be considered by the Commission would result in the increased workload for the Peacebuilding Support Office, including preparing substantive inputs for meetings of the Commission; gathering and analysing information on new members under the consideration of the Commission, providing inputs to the planning process for peacebuilding activities; working with lead departments, United Nations field presences and others; and conducting best practices analysis and developing policy guidance, as appropriate.
- 3.84 The work of the Commission and the Office will be guided by the mandates given to it by the General Assembly and the Security Council in its resolutions 60/180 and 1645 (2005) respectively:
- (a) To propose integrated strategies for post-conflict peacebuilding and recovery;
 - (b) To help to ensure predictable financing for early recovery activities and sustained investment over the medium to longer term;
 - (c) To extend the period of attention by the international community to post-conflict situations.

Table 3.26 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To assist post-conflict countries to live in sustained peace, in particular to enable the Governments of countries emerging from conflict to perform the basic functions of providing security and protecting and ensuring the safety of individuals and property, to promote economic growth and the rule of law, to restore basic services, to establish effective, democratic and functional institutions of Government and to avoid relapsing into conflict.

Expected accomplishments of the Secretariat	Indicators of achievement
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(a) Efficient support of the work of the Peacebuilding Commission	(a) (i) Number of reports provided for the weekly meetings of the Chair and Vice-Chairs of the Commission
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Performance measures:

2006-2007: 13

Estimate 2008-2009: 15

Target 2010-2011: 15

(ii) Number of reports prepared for the country-specific meetings and the Organization Committee

Performance measures:

2006-2007: 46

Estimate 2008-2009: 50

Target 2010-2011: 50

(iii) Number of background reports for the field visits provided on a timely basis by the Peacebuilding Support Office

Performance measures:

2006-2007: 8

Estimate 2008-2009: 8

Target 2010-2011: 8

(b) Effective mobilization and allocation of resources for the Peacebuilding Fund

(b) (i) Number of countries that have pledged and number of countries that have contributed to the Peacebuilding Fund

Performance measures:

2006-2007: 41

Estimate 2008-2009: 45

Target 2010-2011: 50

(ii) Timely disbursement through projects of approved allocation

Performance measures:

(measured by value of all approved projects timely disbursed)

2006-2007: \$75 million

Estimate 2008-2009: \$150 million

Target 2010-2011: \$170 million

(iii) Activities of the Peacebuilding Fund are in line with the priorities identified by the Peacebuilding Commission

Performance measures:

(measured by value of Peacebuilding Fund active or completed projects in Window I countries (Peacebuilding Commission linked) identified by the Peacebuilding Commission)

2006-2007: \$44 million

Estimate 2008-2009: \$110 million

Target 2010-2011: \$400 million

(c) Interventions of direct and immediate impact as well as emergency disbursements made

(c) Interventions of direct and immediate impact as well as emergency disbursements made on a timely basis, where applicable

Performance measures:

Number of Peacebuilding Fund emergency projects

2006-2007: 0

Estimate 2008-2009: 10

Target 2010-2011: 15

(d) Progress towards integrated peacebuilding strategies and improved coordination of peacebuilding activities with the United Nations system

(d) (i) Number of countries for which integrated peacebuilding strategies are developed

Performance measures:

2006-2007: 2

Estimate 2008-2009: 3

Target 2010-2011: 6

(ii) Number of United Nations agencies participating in the development of integrated peacebuilding strategies for countries under consideration by the Peacebuilding Fund

Performance measures:

2006-2007: 10

Estimate 2008-2009: 14

Target 2010-2011: 16

External factors

- 3.85 The Office is expected to achieve its objectives and expected accomplishments on the assumption that: (a) agreements on key aspects of engagement between the Peacebuilding Commission and countries under consideration are reached in a timely manner; (b) strong policy and implementation capacity is available in countries under consideration; (c) legitimate local and national structures are built and supported and relevant local actors are involved in the process of peacebuilding; and (d) a common and coordinated operational framework is in place.

Outputs

- 3.86 During the biennium 2010-2011, the following final outputs will be delivered:
- (a) Servicing of intergovernmental and expert bodies (regular budget):
 - (i) General Assembly: annual report on the work of the Peacebuilding Commission and the Peacebuilding Fund (2);
 - (ii) Peacebuilding Commission:
 - a. Substantive servicing of meetings: Organizational Committee meetings (24); country-specific meetings (90); meetings of the Chair and Vice-Chair (24) and the Working Group on Lessons Learned meetings (12);
 - b. Parliamentary documentation: annual report on the work of the Peacebuilding Commission and the Peacebuilding Fund (2); progress reports to the Commission on peacebuilding efforts in countries under consideration; and reports on cross-cutting issues to Commission (21);
 - (b) Other substantive activities (regular budget): technical material: monthly updates of pledges and status of disbursements of the Fund on the website.

Table 3.27 **Resource requirements**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	2 439.4	3 506.8	7	13
Non-post	2 077.1	1 085.2	—	—
Subtotal	4 516.5	4 592.0	7	13
Extrabudgetary	3 069.0	4 619.5	5	8
Total	7 585.5	9 211.5	12	21

- 3.87 The post requirements for the Peacebuilding Support Office indicated in table 3.27 would provide for the continuation of seven posts (4 Professional and above and three General Service) and the proposed conversion of six posts (2 P-5, 2 P-4, 1 P-3, 1 General Service (Other level)) from general temporary assistance. It is recalled, in this context, that the General Assembly approved general temporary assistance for the biennium 2008-2009 equivalent to 8 posts (2 P-5, 2 P-4, 2 P-3, 2 General Service (Other level)) for the Office. Based on a review of the functions as well as lessons learned in the context of the implementation of the programme of work, it has been determined that some of the then-proposed functions are of a continuing nature and are therefore proposed for conversion.

- 3.88 To complement the proposed staffing establishment to be funded from regular budget resources, five posts (1 D-1, 2 P-5, 1 P-4 and 1 P-3) will be provided through non-reimbursable secondments by other United Nations system organizations and eight posts (1 D-1, 2 P-5, 2 P-4, 1 P-3, 2 General Service (Other level)) are proposed to be funded from extrabudgetary resources.
- 3.89 Based on a review of the functions of the office, reflecting the lessons learned over the first two years of operation of the Peacebuilding Support Office, the organizational structure of the Office is proposed to be revised to comprise the immediate Office of the Assistant Secretary-General, the Peacebuilding Commission Support Branch, the Policy Planning and Applications Branch as well as the Financing for Peacebuilding Branch.
- 3.90 In light of the direct relationship between the Financing for Peacebuilding Branch and the Peacebuilding Fund and the responsibilities of this Branch such as providing responsible programmatic and financial stewardship for the Fund, monitoring, evaluating and reporting on the use of the Peacebuilding Fund, resource mobilization and donor relations, all posts located in the Financing for Peacebuilding Branch are proposed to be funded from extrabudgetary resources.
- 3.91 It is recalled in this regard that, in accordance with General Assembly resolution 35/217, the concurrence of the Advisory Committee on Administrative and Budgetary Questions was sought for the proposed establishment of a temporary extrabudgetarily funded post at the D-1 level for the post of Director for Peacebuilding. The Advisory Committee, in a letter dated 13 February 2009 addressed to the Secretary-General, decided to examine the requirements for the Peacebuilding Support Office in the context of the proposed programme budget for the biennium 2010-2011.
- 3.92 The net increase under post resources is attributable to the delayed impact of posts approved for 2008-2009 as well as the six additional posts proposed for the biennium 2010-2011.
- 3.93 Non-post resources include provisions for general temporary assistance and overtime; services of consultants required for country-specific expert advice, not available in-house, on specific conditions in countries under consideration; travel of representatives of the Peacebuilding Commission, travel of staff and general operating requirements. The net decrease under non-post resources is mainly attributable to the reduction under general temporary assistance owing to the proposal to convert six positions previously funded from general temporary assistance to posts, partially offset by the provision for the travel of representatives of the Peacebuilding Commission.

E. United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory

Resource requirements (before recosting): \$5,522,800

- 3.94 The United Nations Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory has been established by the General Assembly to serve as a record, in documentary form, of the damage caused to all natural and legal persons concerned as a result of the construction of the wall by Israel in the Occupied Palestinian Territory, including in and around East Jerusalem. In accordance with the provisions of General Assembly resolution ES-10/17, the Office for the Register of Damage has been set up at the United Nations Office at Vienna as a subsidiary organ of the General Assembly operating under the administrative authority of the Secretary-General and responsible for the establishment and comprehensive maintenance of the Register of Damage.
- 3.95 The Office of the Register of Damage will remain active for the duration of the registration process. The establishment of the Register itself is a continuous process, which will most likely take several years, given the thousands of potential claims and the continued construction of the

Wall, which may result in new damage claims. The Register of Damage will include both print and electronic versions of the claims, which will be safeguarded at the Office of the Register of Damage. The Office will be responsible for the administration of a community outreach programme to inform the Palestinian public about the possibility of and requirements for filing a damage claim for registration. To that end, the Office will, with the assistance of relevant experts, continue working with local focal points and carry out training and capacity-building. The Office of the Register of Damage will be responsible for maintaining the archive of the Register of Damage both in paper form and electronically.

Table 3.28 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To establish and maintain a Register of Damage Caused by the Construction of the Wall in the Occupied Palestinian Territory in accordance with General Assembly resolution ES-10/17.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Progressive registration of damage claims and maintenance of the Register of Damage	<p>(a) (i) Number of affected natural and legal persons informed about the possibility of and requirements for filing a damage claim for registration</p> <p><i>Performance measures:</i></p> <p>2006-2007: not applicable</p> <p>Estimate 2008-2009: 200,000</p> <p>Target 2010-2011: additional 100,000</p> <p>(ii) Number of damage claims received and processed by the Office of the Register of Damage</p> <p><i>Performance measures:</i></p> <p>2006-2007: not applicable</p> <p>Estimate 2008-2009: 1,500</p> <p>Target 2010-2011: 3,000</p> <p>(iii) Number of damage claims registered by the Board based on established objective criteria defined in rules and regulations</p> <p><i>Performance measures:</i></p> <p>2006-2007: not applicable</p> <p>Estimate 2008-2009: 1,500</p> <p>Target 2010-2011: 3,000</p>

External factors

- 3.96 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: there is political will and cooperation of all parties concerned as requested by General Assembly resolution ES-10/17 and that the overall security situation in the West Bank and the region does not adversely affect stability, thus rendering it impossible to carry out the mandate of the Register of Damage in the Occupied Palestinian Territory.

Outputs

- 3.97 During the biennium 2010-2011, the following final outputs will be delivered:
- (a) Servicing of intergovernmental and expert bodies (regular budget): General Assembly: Parliamentary documentation. Report to the Assembly (2);
 - (b) Other substantive activities (regular budget/extrabudgetary):
 - (i) Technical material: regular reports to the Secretary-General; regular distribution, receipt and processing of claim forms (3,000); regular review by the Board and inclusion of damage claims in the Register of Damage (3,000); maintenance of the records of damage claims approved by the Board (3,000);
 - (ii) Audio-visual resources: public awareness programme to inform the affected Palestinian natural and legal persons about the possibility of and the requirements for filing damage claims for registration.

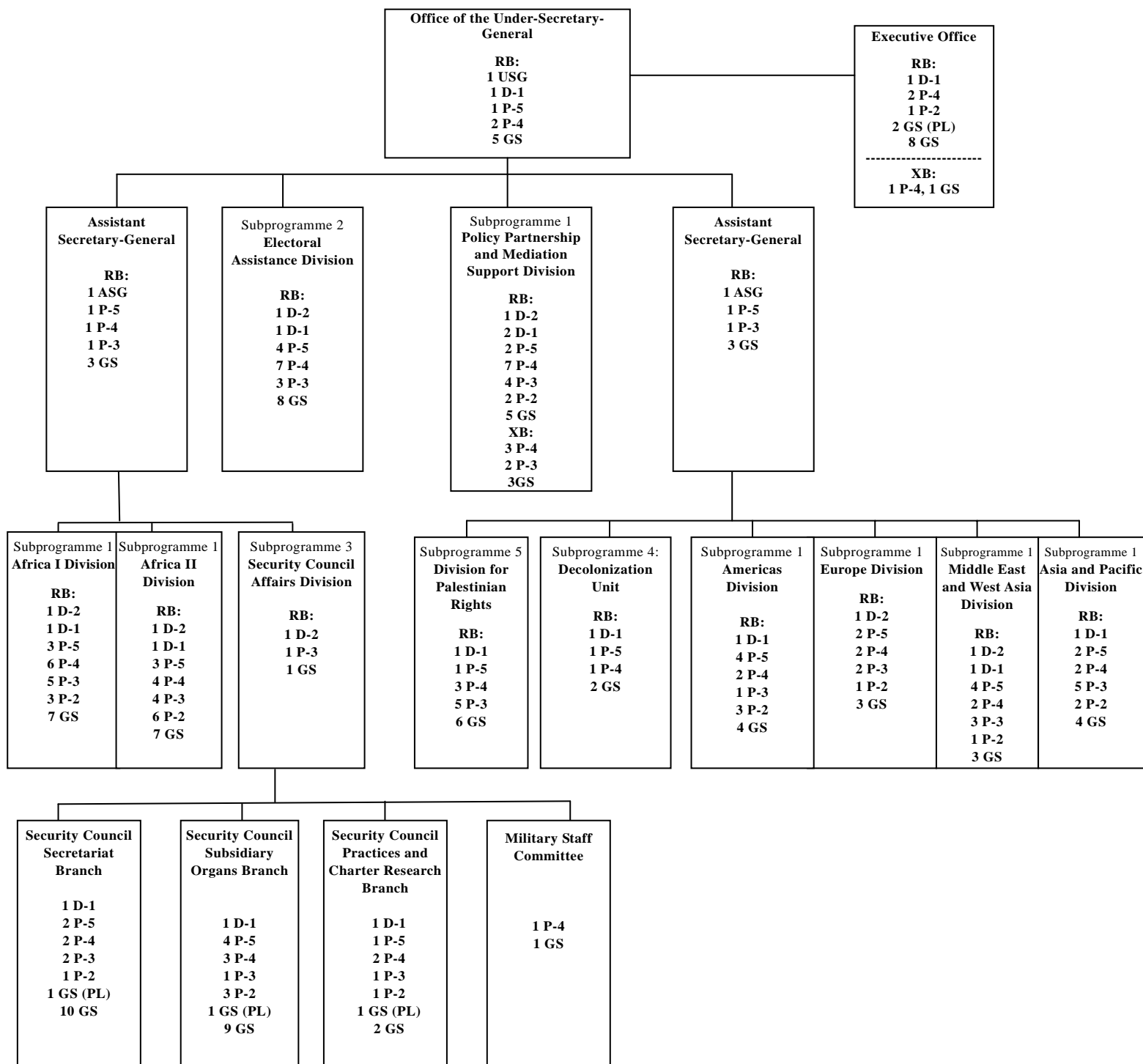
Table 3.29 **Resource requirements**

Category	Resources (thousands of United States dollars)		Posts	
	2008-2009	2010-2011 (before recosting)	2008-2009	2010-2011
Regular budget				
Post	3 278.6	4 490.8	18	18
Non-post	1 929.9	1 032.0	—	—
Subtotal	5 208.5	5 522.8	18	18
Extrabudgetary	—	—	—	—
Total	5 208.5	5 522.8	18	18

- 3.98 The resource requirements would provide for the continuation of 18 posts and include provisions for general temporary assistance and consultancy services for expertise not available in-house, travel of staff and general operating requirements.
- 3.99 The increase is the result of the delayed impact of nine Professional and above and nine General Service posts, which have been costed with a 50 per cent vacancy factor for the first year of the biennium 2008-2009 owing to the late establishment of the Office, partially offset by the transfer of requirements for rental and support from section 3, Political affairs, to section 28F, Administration, Vienna, where such support would be provided and is traditionally budgeted.

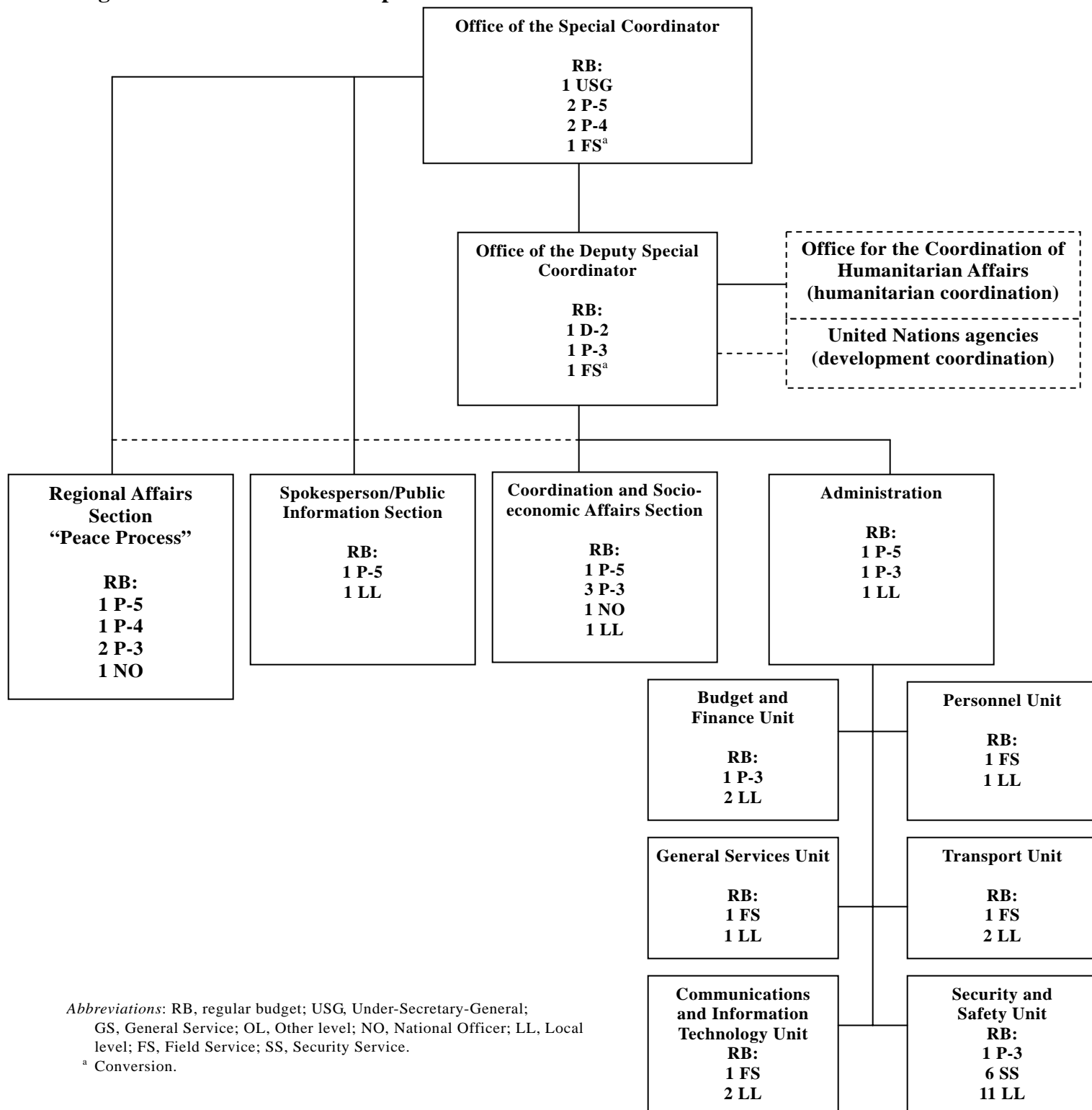
Department of Political Affairs

Organizational structure and post distribution for the biennium 2010-2011

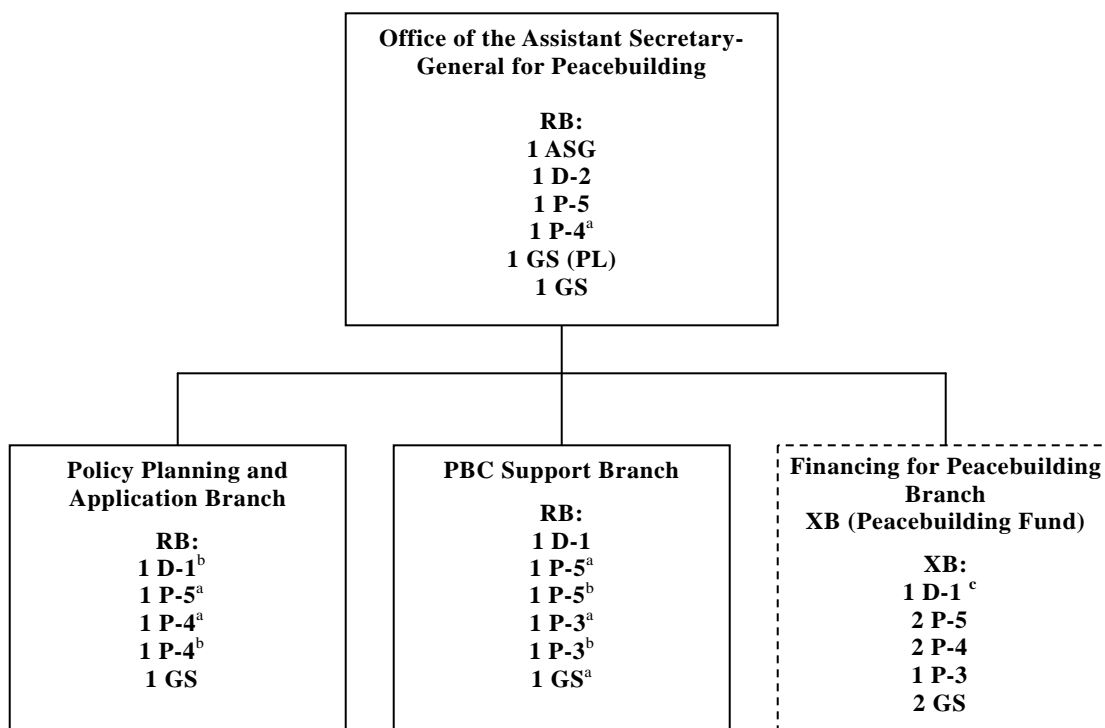


Abbreviations: RB, regular budget; XB, extrabudgetary; USG, Under-Secretary-General; GS, General Service; PL, Principal level; OL, Other level.

Office of the United Nations Special Coordinator for the Middle East Peace Process Organizational structure and post distribution for the biennium 2010-2011



Peacebuilding Support Office Organizational structure and post distribution for the biennium 2010-2011



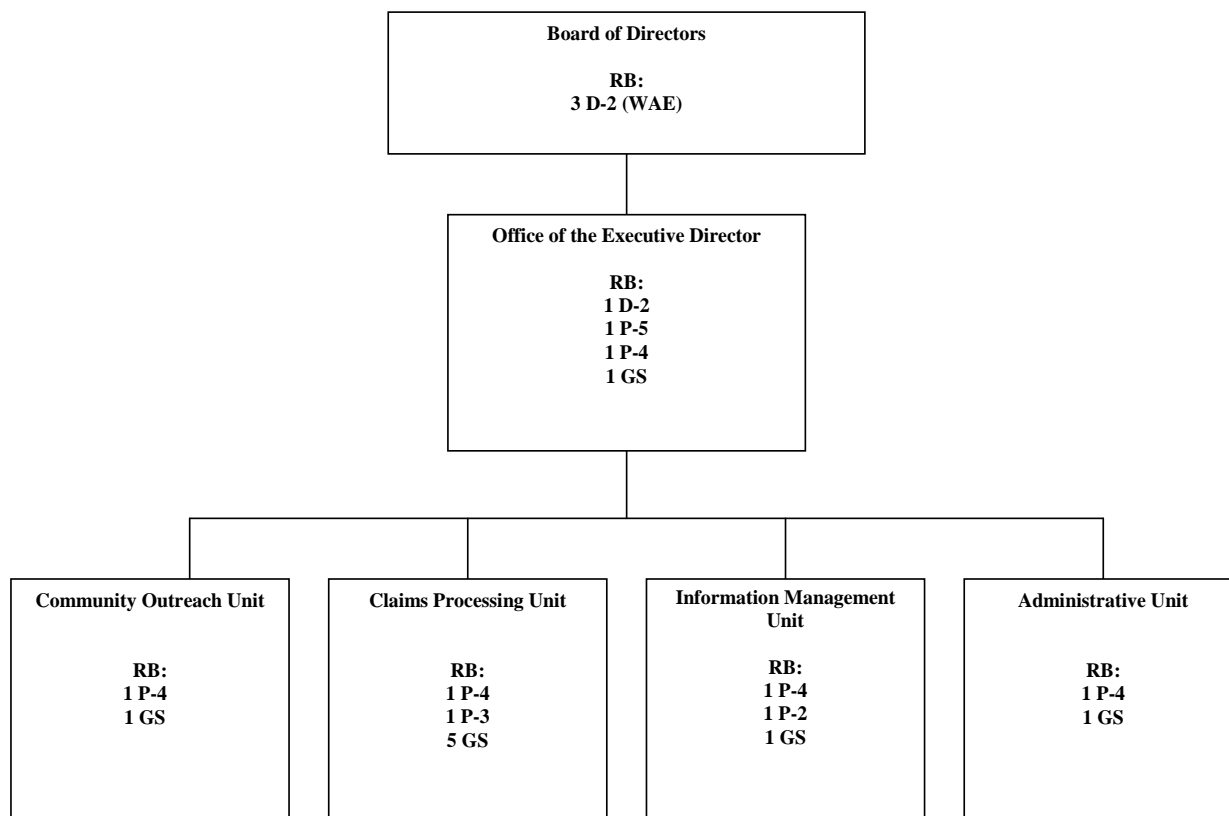
Abbreviations: RB, regular budget; XB, extrabudgetary; ASG, Assistant Secretary-General; GS, General Service; PL, Principal level.

^a Conversion from GTA.

^b Seconded posts.

^c Under review by the Advisory Committee on Administrative and Budgetary questions.

**Office for the United Nations Register of Damage Caused by the Construction
of the Wall in the Occupied Palestinian Territory
Organizational structure and post distribution for the biennium 2010-2011**



Abbreviations: RB, regular budget; WAE, when actually employed; GS, General Service.