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ECONOMIC COMMISSION FOR EUROPE  
Timber Committee

FOOD AND AGRICULTURE ORGANIZATION  
European Forestry Commission

**JOINT FAO/ECE WORKING PARTY ON FOREST ECONOMICS AND STATISTICS**

Twenty-third session, 14-16 May 2001

**Programme of work for 2001-2004**

(Addendum to item 7 of the Provisional Agenda)

Document TIM/EFC/WP.2/2001/7 discussed the role of the Working party and mentioned that the programme review methods were being discussed during the bureaux meeting on 8-10 May. Attached is:

- A note (not yet approved by the bureaux) on the bureaux discussion of this topic;
- The draft integrated work programme as submitted to the bureaux meeting

It is suggested that after the discussion of the role of the Working party, scheduled for Monday morning, the Working party should review in detail work areas 1, 2, and 3 of the integrated programme as attached. It should also transmit to the bureaux and the parent bodies an indication of those items which need their attention, whether for information or for decision.

## **Main principles for the formulation, implementation and review of the ECE/FAO integrated programme of work**

The bureaux agreed on the following main principles:

- The programme should be reviewed in depth, through an extended bureaux meeting (i.e. with the participation of all countries who so wished) reconsidering priorities, main directions and resource allocation, every four years, and the results approved at the joint session of the Timber Committee and EFC.
- The constituent parts of the programme are the mandate and mission, the overview (objectives of work areas and list of programme elements), the detailed tables for the five work areas (including duration and description of each programme element), the mandates of all current teams of specialists and the allocation of Geneva secretariat resources between programme elements.
- Between these in-depth reviews, the bureaux, who meet at least once a year, usually in Geneva on the occasion of the ECE annual session, are responsible for overseeing the implementation of the programme, and are authorised to approve modifications to it. An up-to-date version of the programme, incorporating any recent changes should be posted on the website.
- The Timber Committee and the EFC at their regular sessions should be informed of recent developments for the programme (maximum 1 page per work area), and invited to confirm that the programme was being implemented in a satisfactory way. A paper prepared by the secretariat and the bureaux, should draw the Committee's or Commission's attention to points of importance where comment or decision by the policy level bodies was needed.
- The subsidiary bodies (Joint FAO/ECE Working Party on Forest Economics and Statistics and Joint FAO/ECE/ILO Committee on Forest Working Techniques and Training of Forest Workers) should review in detail those parts of the programme for which they are invited to provide guidance, through the detailed work area tables, and suggest modifications. They should also, if necessary draw the attention of the bureaux and/or the parent bodies, to any issue which they consider important, for information or decision.
- Teams of specialists should confine their activities to those specified in their mandates. They should report briefly in writing to the bodies noted in their mandates. The formation of any new team, in any work area, should be submitted for approval to the bureaux of the parent bodies, because of the resource implications for the Geneva secretariat.

## **UN/ECE TIMBER COMMITTEE AND FAO EUROPEAN FORESTRY COMMISSION**

### **Mandate, mission and strategies**

#### **Mandate**

Both UN/ECE and FAO:

- Collect, analyse and disseminate data and information
- Provide a neutral forum
- On request give policy-related advice to member countries

#### **Mission**

The UN/ECE Timber Committee and the FAO European Forestry Commission will contribute to the sustainable development of the forest and forest products sector, including services, in the ECE region

#### **Strategies**

In order to carry out the mission, the Committee and the Commission through their integrated programme will:

- Fulfil ECE and FAO's mandated functions in the forests and forest products sector of the ECE region
- Contribute to the regional and global dialogue on forests, sharing experience among countries
- Work with partners in the execution of programmes
- Pay special attention to issues relevant to countries in transition, notably to capacity building. Their integration into the wider European context as regards the forest sector should be promoted.

## UN/ECE TIMBER COMMITTEE AND FAO EUROPEAN FORESTRY COMMISSION

### INTEGRATED PROGRAMME OF WORK, 2001-2005

Set out below is the integrated programme of work of the Committee and the Commission for the period 2001 to 2005. Its implementation is overseen by the two bodies and their subsidiary bodies at their regular meetings, which take place on the following schedule:

- The Timber Committee meets annually;
- The European Forestry Commission (EFC) meets every two years (2002, 2004, etc.),
- The Joint FAO/ECE/ILO Committee on Forest Technology, Management and Training meets every two years (2002, 2004 etc.)
- The Joint FAO/ECE Working Party on Forest Economics and Statistics meets every two years (2001, 2003, 2005 etc.)

The EFC Working Party on Management of Mountain Watersheds and the AFWC/EFC/NEFC Working Party on Mediterranean Forestry Questions *Silva Mediterranea* report to the EFC. Their activities are serviced by the FAO Forestry Department in Rome. However, their activities are not included in the integrated work programme, as these activities are not integrated with those of UN/ECE.

The bureaux of the Committee and the Commission meet jointly every year to oversee the implementation of the programme and prepare forthcoming sessions.

The integrated programme is implemented by the ECE and FAO staff in Geneva led by the Chief of the Timber Section of the ECE Trade Division in close cooperation with the Forestry Department of FAO.

All activities are carried out in cooperation with partners in international organisations and countries.

The integrated programme contains five continuing work areas. In each of these, some programme elements are of a continuing nature, while others have a fixed duration and will be replaced periodically by work on other topics.

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### Work Area 1: MARKETS AND STATISTICS

**Objective:** Collect, analyse and disseminate information on forest products markets and forest fires in cooperation with partners in international organizations and countries. Provide fora for discussion of forest products marketing, especially in countries in transition, and on market developments and disseminate current, neutral information in order to support sustainable development in the forest products sector.

**Guidance:** Joint FAO/ECE Working Party on Forest Economics and Statistics

#### Programme elements:

- 1.1 Statistics on production, trade and prices of forest products
- 1.2 Analysis of markets for forest products
- 1.3 Capacity building for forest products marketing in countries in transition
- 1.4 Monitoring of markets for certified forest products
- 1.5 Information network, activities of team of specialists
- 1.6 Statistics on forest fires

## **Work Area 2: TEMPERATE AND BOREAL FOREST RESOURCE ASSESSMENT**

**Objective:** To collect and make available the best possible data on the temperate and boreal forests of the industrialised countries (ECE region, plus, Australia, New Zealand and Japan). All activities will be carried out in close cooperation with the FAO global forest resource assessment programme (Global FRA)..

**Guidance:** Joint FAO/ECE Working Party on Forest Economics and Statistics

### **Programme elements:**

- 2.1 Collection and validation of data on forest resources, including methodological development
- 2.2 Main TBFRA reports
- 2.3 Indicators of sustainable forest management: improve concepts, supply data
- 2.4 Contribution to global FRA
- 2.5 Country profiles of countries in transition
- 2.6 Special studies (biodiversity, forest condition, carbon flows etc.)
- 2.7 Information network, work area administration

## **Work Area 3: EUROPEAN FOREST SECTOR OUTLOOK STUDIES**

**Objective:** To analyse the developments and outlook for the forest and forest industry sector, considering challenges and uncertainties of varying policies, market developments and the influence of exogenous factors. This should encompass all main kinds of forestry land use and all stages of forest product use, from the forest to the final consumer. The aim is to assist policy and investment decision making. The main target groups of EFSOS are policy makers, entrepreneurs and the academic community of the forest and forest products sector and the public as well

**Guidance:** Joint FAO/ECE Working Party on Forest Economics and Statistics

### **Programme elements:**

- 3.1 Outlook for European forest products markets
- 3.2 Outlook for European forest resources
- 3.3 Analysis of long term historical driving forces
- 3.4 Case studies for countries in transition
- 3.5 Policy scenarios
- 3.6 Information network, public relations of EFSOS, fund raising

## **Work Area 4: TECHNOLOGY, MANAGEMENT AND TRAINING**

**Objective:** The Joint FAO/ECE/ILO Committee on Forest Technology, Management and Training assists countries, in particular those which its parent bodies may identify at any time as requiring priority attention, to develop their forestry activities in the context of sustainable development. This is achieved by fostering international cooperation on technical, economic and organizational aspects of forest management and forest working techniques and of the training of forest workers in logging and forest operations

**Guidance:** Joint FAO/ECE/ILO Committee on Forest Technology, Management and Training

### **Programme elements:**

- 4.1 Forest technology
- 4.2 Forest management
- 4.3 Training of forest workers
- 4.4 Joint Committee, Steering Committee sessions

## **Work Area 5: POLICY AND CROSS-SECTORAL ISSUES**

**Objective:** To monitor developments in policies and forest sector institutions, and to carry out policy analysis of topics identified as important. To contribute as appropriate to the regional and global dialogue on sustainable development of the sector. Particular attention will be paid to issues of importance to countries in transition.

**Guidance:** Timber Committee and European Forestry Commission

### **Programme elements :**

- 5.1 Contribution to and co-ordination of activities with the Ministerial Conference on the Protection of Forests in Europe
- 5.2 Contribution to global dialogue on forests through regional bodies such as the EFC and the MCPFE.
- 5.3 Monitoring changes in policies and institutions
- 5.4 Monitoring forestry assistance to countries in transition (monitoring of activities under resolution H3)
- 5.5 Trade and environment issues relevant to the forestry and forest products sector
- 5.6 Policy analysis
- 5.7 Forest Communicators Network
- 5.8 Promoting sustainable use of wood and other forest products and services
- 5.9 Policy issues in countries in transition, including capacity building

Programme element	Description:	Outputs	Duration
<b>Work area 1: MARKETS AND STATISTICS</b>			
1.1 Statistics on production, trade and prices of forest products	Collect statistics through national correspondents on production, trade and prices of forest products and disseminate. Improve statistics quality and coverage through co-ordination in the Intersecretariat Working Group on Forest Sector Statistics (ECE, FAO, ITTO, Eurostat). Collect secondary data trade journals and trade associations as necessary to complete analyses described below..	(annual): <ul style="list-style-type: none"> <li>• Timber Bulletin (3 issues)</li> <li>• TIMBER database and FAOSTAT database</li> <li>• Data available on websites</li> </ul>	Continuing
1.2 Analysis of markets for forest products	Analyse markets for forest products and publish annually.. Publish forecasts annually of short-term market trends with analysis of current developments following annual market discussions. Publish additional market analyses as necessary.	<ul style="list-style-type: none"> <li>• <i>Timber Bulletin</i>, Issue 3, "Forest Products Annual Market Review"</li> <li>• Annual market discussions</li> <li>• <i>Timber Bulletin</i>, Issue 6, "Forest Products Markets in (present year) and forecasts for (forthcoming year)"</li> <li>• Periodic market reports in <i>Geneva Timber and Forest Discussion Papers</i> and special chapters in the "Forest products annual market review"</li> </ul>	Continuing
1.3 Capacity building for forest products marketing in countries in transition	Conduct workshops on marketing of forest products (including non-wood forest products and services) normally in central and eastern European and western Asian countries, in cooperation with FAO, other organizations, country hosts and donors.	Workshops in countries to be determined (dates to be determined)	to 2005
1.4 Monitoring markets for certified forest products	Monitor and disseminate objective and current information on markets for forest products certified as being from sustainable managed forests, primarily on the basis of reports from an informal network of country correspondents.	<ul style="list-style-type: none"> <li>• Discussion of markets for certified forest products at Timber Committee market discussions</li> <li>• Chapter in "Forest products annual market review"</li> <li>• Website containing recent information from a variety of sources and links to further information.</li> <li>• Periodic <i>Geneva Timber and Forest Discussion Papers</i> with updates on these markets and the status of forest certification in the ECE region</li> </ul>	to 2005

1.5 Information network and teams of specialists	Support and advise activities under elements 1.1 to 1.4 by teams of specialists and networks of national experts and correspondents.	<ul style="list-style-type: none"> <li>• Studies in support of above elements</li> <li>• Meetings and activities of teams of specialists (see mandate)</li> <li>• Periodic meetings of national statistical correspondents</li> <li>• Reporting on countries' certified forest products markets and other market sector developments</li> </ul>	To 2005
1.6 Statistics on forest fires	Collect and disseminate statistics through national correspondents on forest fires.	<ul style="list-style-type: none"> <li>• Database</li> <li>• <i>Timber Bulletin</i>, issue 4, "Forest fire statistics"</li> </ul>	Continuing



Programme element	Description:	Outputs	Duration
<b>Work area 2: TEMPERATE AND BOREAL FOREST RESOURCE ASSESSMENT</b>			
2.1 Collection and validation of data on forest resources, including methodological development	The collection of data on the temperate and boreal forest resources of the industrialised countries, mostly through national correspondents. The work on the harmonisation of the relevant terms and definitions, and the development of TBFRA methods and approaches. Checking, validation, storage, processing and dissemination of TBFRA data.	Data stored in database, made available on Internet (ECE & FAO web-sites), and information is being supplied on requests to parent bodies and major clients.	Continuing
2.2 Main TBFRA reports	The implementation of a comprehensive assessment of the temperate and boreal forest resources, and publication ( <i>periodically, with 5-10 years interval</i> ) the results, with the following dissemination of the TBFRA information.	Main reports on the <i>“Temperate &amp; Boreal Forest Resources Assessment of the UN/ECE Region, Australia, Japan &amp; New Zealand”</i>	Periodic, with 5-10 year intervals
2.3 Indicators of SFM	The contribution to the work on the international level on improvement(s) of the existing sets of Criteria and Indicators (C&I) for Sustainable Forest Management (SFM), mainly within the pan-European process. Providing TBFRA data for the monitoring of SFM at the national / country level.	Advising, and reporting, to the pan-European Ministerial Conference on the Protection of Forests according to the relevant activities	To 2005
2.4 Contribution to Global FRA	Providing data on the temperate and boreal forest resources of the industrialised countries to the Global FRA process; participation in the elaboration of the common global framework /platform for the forest resources assessment; and in the development of the assessment methods.	Sets of data on the temperate and boreal forest resources, including the Main TBFRA Reports, and interim data sets. Guidelines for the assessment(s)	Continuing
2.5 Country profiles of countries in transition	The periodic preparation by national experts, and publication, of forestry country profiles of the central and eastern European countries. The profiles will serve as the source of supplementary, more specific and detailed information on forestry sectors of these countries.	<i>“Forest and Forest Products Country Profiles”</i> published as ECE/FAO study papers (series ECE/TIM/SP/...)	Periodic, depending on demands and resources availability
2.6 Special studies (biodiversity, forest condition, carbon flows etc.)	Satellite (or accompanying papers) on the most acute and interesting FRA issues will be prepared and published, following the accomplishment of the periodic main TBFRA reports.	Publications of special TBFRA studies (the UN- ECE/FAO series ECE/TIM/SP/..., or TIM/DP/ ... )	Periodic, depending on demands and resources availability
2.7 Information network, work area administration	The maintenance and regular updating of the network of TBFRA national correspondents, and the TBFRA team of specialists (ToS), so that these structures would support, advise and contribute to implementation (carrying out) of the activities 2.1 to 2.6.	Meetings of the ToS according to its mandate, and periodic meeting of national correspondents. The regular communication with the ToS members and TBFRA national correspondents	Continuing

Programme element	Description:	Outputs	Duration
<b>Work area 3: EUROPEAN FOREST SECTOR OUTLOOK STUDIES (EFSOS)</b>			
3.1 Outlook for European forest products markets	To describe the future development of major parameters such as production, consumption and trade flows, repeating the ETTS V method, based on traditional econometric modelling. Input data will be updated and the methodology improved as the availability of resources allow.	Base line study report	12/2002
3.2 Outlook for European forest resources	To describe the development of forest resources by their main parameters, such as area, growing stock and increment and to link it to the sustainable availability of removals from thinnings and clear cuttings, assorted by qualities.	Base line study report	12/2002
3.3 Analysis of long term historical driving forces	Desirable to include description/analysis of those forces in EFSOS study. However, at present sufficient resources not available. Scope depends on availability of resources.	Chapter of baseline study	12/2002
3.4 Case studies for countries in transition	Studies to be prepared as resources permit will analyse the impact of national and external factors on scenarios of long-term development of the forest sector in countries in transition, in particular the directions of forestry reform, assuming the stabilisation of a market economy framework and the objectives of sustainable forest management.	Russian Forest Sector outlook Study	03/2002

3.5 Policy scenarios	<p>A study will define scenarios about policies (internal or external to the sector) with major impacts on the European forest sector parameters, evaluating the probability of their occurrence. The study should identify the subjects for further specific scenario analyses and define the quantitative impact, which could be modelled in the framework of the forest products and the forest resource models. The Swiss government offered to contribute to the analysis with funds.</p> <p>Various further project proposals are being developed such as: “Impact from liberalisation of tariff and non-tariff measures on the forest resources in ECE region”</p>	<p>Meta-Study on Scenarios with Major Impacts on the European Forest Sector</p> <p>Complementary study on Trade and Environment</p>	<p>04/2002</p> <p>???</p>
3.6. Information network, public relations of EFSOS, fund raising	<p>Existing knowledge tools will be searched and collected (literature and web sources) in the frame of an information network. The results will be published on the EFSOS web site in order to create synergy effects. The goal is to find studies, with objectives and approaches comparable to EFSOS and useful in its framework.</p> <p>The core group (10-20 scientists, policy makers and entrepreneurs), will meet 1-2 times a year to advise the secretariat. Smaller specific satellite meetings will be organised to discuss special tasks. Further, meetings of national correspondents, officially nominated by countries, will be organised to provide national data, comment on outputs, scenarios, etc.</p> <p>Various public relation activities will be organised in the frame of EFSOS, such as meetings, press releases and a web sites.</p> <p>The secretariat will organise fund raising activities, drafting project proposals.</p>	<p>Outlook information database,</p> <p>EFSOS meetings,</p> <p>web page, CD, hard copy publications</p> <p>additional funds and additional outcomes/ activities</p>	<p>Continuing</p> <p>Continuing</p> <p>Continuing</p> <p>Continuing</p>

Programme element	Description:	Outputs	Duration
<b>Work area 4: TECHNOLOGY, MANAGEMENT AND TRAINING</b>			
4.1 Forest technology	1.Forest fire prevention and control	<ul style="list-style-type: none"> <li>• publication twice yearly of <i>International Forest Fire News</i></li> <li>• seminar in Turkey in 2002</li> </ul>	Continuing To 2002
	2. New roles and modes of operation of forest services	• seminar in the Netherlands, in 2003 or 2004	
	3. Afforestation	• seminar in Ireland in September 2002	
	4.Disaster preparedness in forestry	• activities of a team of specialists	
	5. Information systems in forestry	• proposal for a seminar to be held in 2004 or 2005	
	6. Close to nature forestry	• seminar in Slovakia in 2003 or 2004	
	7. Biodiversity: from concept to practice	• seminar in Sweden in 2003 or 2004	
4.2 Forest management	1. Environmentally sound forest roads and wood transport	• seminar in Hungary in 2004	2004
	2. New trends in wood harvesting with cable system	• seminar in Austria in 2001	2001
	3. Mobilisation of additional wood supply mainly from private forests	• seminar in Germany in 2003 or 2004	2003
	4. Multi-functional forestry in protected and vulnerable areas	• workshop in Sochi, Russian Federation in 2002	2002
4.3 Training of forest workers	1. Forestry workforce network	<ul style="list-style-type: none"> <li>• Activities of the Forestry workforce network</li> <li>• publication of <i>WORWORKNET</i></li> </ul>	continuing
	2. Forestry meets the public	• Seminar in Switzerland in 2001	2001
	3. Participation and partnerships in forestry	• activities of the team of specialists	2002
	4. Partnerships in forestry	• seminar in Belgium in 2002	2002
	5. Women in forestry	• seminar in Portugal 2001	2001
	6. Traditional forest-related knowledge	• proposal for a seminar	2002
4.4 Joint Committee, Steering Committee sessions	Servicing of sessions	• Joint Committee twenty-fourth session, Ireland	2002
	Servicing of sessions	• Steering Committee, sixteenth session	2003

Programme element	Description:	Outputs	Duration
<b>Work area 5: POLICY AND CROSS-SECTORAL ISSUES</b>			
5.1 Contribution to, co-ordination with the Ministerial Conference on the Protection of Forests in Europe	Activities of ECE/FAO and MCPFE will be coordinated to ensure maximum synergies. ECE/FAO will contribute to the formulation and implementation of MCPFE programme of work.	Coordination of activities, and supply of data and analysis to MCPFE, as agreed, e.g. on indicators of SFM (see 2.3), on participation (4.3) and on forestry assistance to countries in transition (5.4) Participation in preparatory work for Ministerial Conference	Continuing
5.2 Contribution to global dialogue	Information and analysis prepared by ECE/FAO will be made available to UNFF and CPF as requested. EFC will help articulate regional concerns for transmission to COFO and UNFF.	To be determined	Continuing
5.3 Monitoring changes in policies and institutions	EFC will monitor at its regular sessions, on the basis of national reports recent developments in forest sector policy and institutions, including for national forestry programmes	Discussion at session, synthesis of contributions, subsequently published	Continuing
5.4 Monitoring forestry assistance to countries in transition (resolution H3)	ECE/FAO will act as international coordinator of resolution H3 notably by monitoring forestry assistance to countries in transition	Database as mandated by H3 (updated regularly) Reports to MCPFE	To 2004
5.5 Trade and environment issues (certification, tariffs etc.)	The interaction between trade, environment and forest sector policies will be analysed, notably to identify the consequences for the sector of certain proposed trade and/or environment policy measures	Study based on EFSOS baseline scenario. Follow up as agreed.	To 2003
5.6 Policy analysis	Carry out policy analysis as agreed	To be determined	To 2004
5.7 Forest Communicators Network	1. promote networking for capacity building and exchange of information in public relations and communication; 2. identify key common concepts and promote their use 3. identify key needs for improvement of forest sector public relations and communication 4. assist the TC and the EFC to improve public relations and information related to their work; 5. promote the development of national particularly in countries in transition; 6. stimulate and promote the sound use of wood and other forest products as environmentally friendly and renewable resources.	<ul style="list-style-type: none"> <li>• meeting of the Team in Slovakia in 2001. Conducting another international forest communicators forum.</li> <li>• Provide PR follow-up on Lisbon Conference resolutions, especially as applied to the TC and EFC.</li> <li>• Develop capacity in PR in CEECs ..</li> <li>• Increase PR activities concerning certification of sustainable forest management where appropriate.</li> <li>• Conduct series of European Forums for Forest and Society.</li> <li>• Conduct study on consumer behaviour related to forests and forest products.</li> </ul>	To 2004

		<ul style="list-style-type: none"> <li>• Updating the <i>Substitution Report, PR Toolkit</i> and <i>Women as Key Consumers</i>.</li> <li>• Produce compendium of PR practices.</li> <li>• Create a PR extranet.</li> <li>• Participate in two Joint FAO/ECE/ILO Committee seminars in 2001 on “Women in Forestry” and “Forestry Meets the Public”.</li> </ul>	
5.8 Promoting sustainable use of wood and other forest products and services	The factors encouraging sustainable use of wood and other products will be analysed, and information shared on how to promote these uses	Seminar in Romania	To 2002
5.9 Policy issues in countries in transition, including capacity building	The team of specialists will monitor developments in these countries and advise on their needs	Bi-annual meetings of team Workshops on topics recommended by team, as resources permit	To 2004

**WORK PROGRAMME, 2001-2005**

Work areas	Programme elements	Continuing or Project	Extra-budget resources desirable	Draft programme	Now	
<b>1</b>	<b>Markets and statistics</b>			<b>25.0</b>	<b>25</b>	<b>34</b>
1.1	Statistics on production trade and prices of forest products(Timber Bulletin, database)	C		13.0		
1.2	Market analysis (FPAMR, Timber Committee market forecasts)	P	X	9.0		
1.3	Capacity building for forest products marketing in countries in transition	P	X	1.0		
1.4	Monitoring markets for certified forest products	P	X	1.0		
1.5	Information network, ToS, work area admin.	C		1.0		
1.6	Statistics on forest fires					
<b>2</b>	<b>Temperate and Boreal Forest Resource assessment</b>			<b>17.0</b>	<b>17</b>	<b>13</b>
2.1	Collection and validation of data on forest resources, incl.capacity building, methodological developpt.	C		8.0		
2.2	Main TBFRA reports	P	X	0.0		
2.3	Indicators of SFM: improve concepts, supply data	P	X	3.0		
2.4	Contribution to Global FRA	P		1.0		
2.5	Country profiles of countries in transition	P	X	2.0		
2.6	Special studies (biodiversity, forest condition, carbon flows etc.)	P	X	2.0		
2.7	Information network, work area administration	C		1.0		
<b>3</b>	<b>European Forest Sector Outlook Studies</b>			<b>11.0</b>	<b>11</b>	<b>7</b>
3.1	Outlook for European forest products markets	P		3.5		
3.2	Outlook for European forest resources	P		3.5		
3.3	Analysis of long term historical driving forces	P	X			
3.4	Case studies for countries in transition	P	X	1.0		
3.5	Policy scenarios	P	X	1.0		
3.6	Information network, public relations of EFSOS, fund raising	C		2.0		
<b>4</b>	<b>Technology, management and training</b>			<b>6.0</b>	<b>6</b>	<b>13</b>
4.1	Forest technology *	P		2.0		
4.2	Forest management *	P		1.0		
4.3	Training of forest workers *	P		1.0		
4.4	Joint Committee, Steering Committee sessions	C		2.0		
<b>5</b>	<b>Policy and cross-sectoral issues</b>			<b>14.0</b>	<b>14</b>	<b>6</b>
5.1	Contribution to, co-ordination with MCPFE	C		2.0		
5.2	Contribution to global dialogue	C		1.0		
5.3	Monitoring changes in policies and institutions	C		2.0		
5.4	Monitoring forestry assistance to CITs (H3)	P	X	1.0		
5.5	Trade and environment issues (certification, tariffs etc.)	P	X	3.0		
5.6	Policy analysis	P	X	0.0		
5.7	Forest Communicators network	P	X	1.0		
5.8	Promoting sustainable use of wood and other forest products and services	P	X	2.0		
5.9	Policy issues in countries in transition, incl. Capacity building	P	X	2.0		
<b>INFRASTRUCTURE</b>				<b>27.0</b>	<b>27</b>	<b>26</b>
	Timber Committee sessions	C		2.5		
	EFC sessions	C		2.0		
	Bureaux sessions	C		1.4		
	Sessions of Statistics Working Party	C		1.5		
	Study tours	P		1.0		
	Communication (Yearbook, website)	C		2.6		
	Contribution to ECE crosssectoral activities	C		2.0		
	Contribution to FAO Forestry Department activities	C		2.0		
	Strategic thinking	C		2.0		
	Programme, budget, administration	C		5.0		
	Fund raising	C		1.0		
	Staff development	C		4.0		
<b>TOTAL</b>				<b>100.0</b>	<b>100.0</b>	

\* Joint Committee work area: Contents change continuously