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Part V

Regional cooperation for development

Section 21

Economic and social development in Western Asia

(Programme 18 of the biennial programme plan and priorities for the period 2006-2007)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixtieth Session, Supplement No. 6 (A/60/6/Add.1)*.

** *Official Records of the General Assembly, Fifty-ninth Session, Supplement No. 6 (A/59/6/Rev.1)*.

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Overview

- 21.1 The programme of work under this section has been formulated within the framework of programme 18, Economic and social development in Western Asia of the biennial programme plan and priorities for the period 2006-2007 (A/59/6/Rev.1) and is under the responsibility of the Economic and Social Commission for Western Asia (ESCWA).
- 21.2 The overall objective of this programme is to promote successful regional integration and to accelerate the pace of economic, social and technological development in the countries of Western Asia in key areas of internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences and international agreements since 1992, dealing with such matters as trade, sustainable development, social development, finance and information and communication technologies.
- 21.3 As a regional arm of the United Nations, ESCWA plays an important role in advocating global priority development issues to the member States in the region, taking fully into account cultural and political sensitivities. The Commission also promotes close collaboration with subregional and regional intergovernmental organizations concerned with economic and social development issues in the Arab region and shares its knowledge and experiences through the use of a common language, as demonstrated in the fields of energy, water and environment, integrated social development policies and programmes, transport, information and communication technology, statistics and the advancement of women.
- 21.4 The programme consists of seven interlinked subprogrammes, which reflect the key priority areas, being both an integral part of the global agendas as well as regional-specific: globalization and regional integration, social policies, water and energy and information and communication technologies.
- 21.5 The significant changes in the proposed programme budget for the biennium 2006-2007 include: (a) increased focus on the advancement and empowerment of women through the capacity-building of national machineries and the involvement of civil society institutions in policy dialogues, as called for in numerous Commission resolutions, including 240 (XXII) of 17 April 2003, resulting in the introduction of a new subprogramme 7, Advancement and empowerment of women; and (b) greater incorporation into the ESCWA programme of work of activities that address the needs of countries emerging from conflict in accordance with Commission resolution 241 (XXII) of 17 April 2003.
- 21.6 The programme will continue to serve as a forum for articulating the concerns of the member countries, facilitating dialogue and exchanging best practices. It will further continue to assist member States by raising awareness of principal issues of concern, providing advocacy and advice, knowledge sharing and networking, training and technical support and partnership development.
- 21.7 ESCWA will carry out its activities in cooperation with organizations of the United Nations system, regional and international entities. Chief among those are the Department of Economic and Social Affairs, the secretariat of the United Nations Conference on Trade and Development (UNCTAD), other United Nations regional commissions, the United Nations Development Programme, the International Labour Organization, the United Nations Environment Programme, the Food and Agriculture Organization of the United Nations, the Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States, the Bretton Woods institutions and the World Trade Organization. Some regional level partners are the League of Arab States and the Arab Fund for Economic and Social Development and its subsidiary bodies. Collaboration and cooperation will include organizing joint

meetings, preparing joint studies and sharing information and experience. Efforts will continue to enhance cooperation among regional United Nations entities through the Regional Coordination Group. ESCWA will also exert efforts to involve civil society institutions in its work.

- 21.8 Following rationalization and restructuring of the ESCWA programme, initiated in the bienniums 2002-2003 and 2004-2005, the number of outputs for substantive divisions will be further reduced by 45 or 18.8 per cent, from a total of 239 in the biennium 2004-2005 to 194 in 2006-2007. Measures taken to deal with competing resource requirements for key outputs, exhibit significant multidisciplinary synergies and capitalize on a shift from a quantitative to a qualitative approach to programme formulation so as to optimize programme impact.
- 21.9 The programme's main expected accomplishments and indicators of achievement for the biennium 2006-2007 are detailed, together with required resources, under the programme of work, as well as under executive direction and management. The overall framework of these expected accomplishments and indicators of achievement is shown in table 21.1 below.

Table 21.1 **Framework of expected accomplishments and indicators of achievement by component**

<i>Component</i>	<i>Number of expected accomplishments</i>	<i>Number of indicators of achievement</i>
A. Executive direction and management	3	6
B. Programme of work	—	—
1. Integrated policies for the management of regional resources for sustainable development	4	6
2. Integrated social policies	2	4
3. Economic analysis and forecasting for regional development	2	2
4. Regional integration and responding to globalization	4	4
5. Information and communication technology for regional integration	2	4
6. Comparable statistics for improved planning and decision-making	2	4
7. Advancement and empowerment of women	2	3
Total	21	33

- 21.10 The overall resources proposed under this section amount to \$51,065,600, reflecting a resource growth of \$70,000, or 0.1 per cent, compared with the revised appropriation for the biennium 2004-2005. The increase is the result of a range of adjustments in the activities and related resources proposed for this section, as reflected in table 21.4 below, which may be summarized as follows:

- (a) The increase of \$7,800 for policymaking organs is due to additional requirements for temporary recruitment of translators and interpreters (\$3,800) and for temporary replacement of staff (\$4,000) for servicing the twenty-fourth session of the Commission and the intergovernmental bodies meetings, including the seventh subsidiary body of the Commission, the Committee on Women, established by the Economic and Social Council in its resolution 2003/9 of 18 July 2003;
- (b) The increase of \$163,200 under the programme of work is the net result of: (a) an increase of \$344,500 under posts due to: (i) redeployment of one P-3 and two Local level posts from programme support to subprogramme 7, Advancement and empowerment of women, to

strengthen ESCWA gender activities (\$399,800); (ii) establishment of two new P-3 posts and two new P-2/1 posts (\$457,600) under subprogramme 1, Integrated policies for the management of regional resources for sustainable development (1 P-2), subprogramme 3, Economic analysis and forecasting for regional development (1 P-3 and 1 P-2/1), and subprogramme 7, Advancement and empowerment of women (1 P-3); (iii) abolition of two Local level posts under subprogrammes 1, Integrated policies for the management of regional resources for sustainable development, and 5, Information and communication technology for regional integration (\$166,200); (iv) outward redeployment of one P-5 post from subprogramme 2, Integrated social policies, to programme support to provide for the post of Chief of the Support Services Section (\$346,700); and (b) a decrease under non-post requirements (\$181,300) resulting from decreases under general temporary assistance and overtime (\$58,000) and consultants and experts (\$145,300), partly offset by an increase under travel (\$22,000);

- (c) The decrease of \$101,000 under programme support is the net result of: (a) a decrease of \$596,800 under posts due to (i) outward redeployment of one P-3 post and two Local level posts to programme of work, subprogramme 7 (\$399,800); (ii) abolition of two Field Service posts, established in 1993 for the implementation of the new global satellite network, and one Local level post at the ESCWA Conference Services Section (\$543,700); and (iii) inward redeployment of one P-5 post to provide for the post of Chief of the Support Services Section (\$346,700); and (b) an increase of \$495,800 under non-post resources, as a result of additional requirements for data-processing software and licences, replacement of three old vehicles, purchase of new communications equipment, and increase of the ESCWA contribution to jointly financed medical services.
- 21.11 During the biennium 2006-2007, expected extrabudgetary resources, amounting to \$4,271,200, will be utilized to supplement resources from the regular budget to finance activities aimed at national capacity-building, including advisory service missions, training workshops and field projects.
- 21.12 Due to the particular situation of the region, ESCWA has always found it difficult to estimate in advance the level of extrabudgetary resources that may be contributed for its activities in the future. However, owing to the efforts of its secretariat, it is expected that in the course of the biennium 2006-2007, more resources will be mobilized than in 2004-2005. That notwithstanding, due to the uncertainty regarding these extrabudgetary resources, no ongoing temporary posts, but only short-term staff recruited to provide support to individual projects, are projected for the biennium 2006-2007.
- 21.13 The ESCWA secretariat had engaged in consultations on the programme of work with the Advisory Committee established under ESCWA resolution 175 (XV) of 18 May 1989 to facilitate such consultations with member States. The full review of the draft programme of work by ESCWA member States is expected to take place at the Commission's twenty-third session in 2005.
- 21.14 The issue of publications as a part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as shown below in summary and as distributed in the output information for each subprogramme.

Table 21.2 Summary of publications

<i>Publications</i>	<i>2002-2003 actual</i>	<i>2004-2005 estimate</i>	<i>2006-2007 estimate</i>
Recurrent	31	51	29
Non-recurrent	52	29	18
Total	83	80	47

21.15 Pursuant to General Assembly resolution 58/269 of 23 December 2003, resources identified for the conduct of monitoring and evaluation would amount to \$476,817, financed from the programme budget and reflected under programme support.

21.16 The estimated percentage distribution of resources under this section would be as shown in table 21.3 below.

Table 21.3 Percentage distribution of resources by component

<i>Component</i>	<i>Regular budget</i>	<i>Extrabudgetary</i>
A. Policymaking organs	0.3	—
B. Executive direction and management	6.0	—
C. Programme of work	49.3	92.6
Subprogramme 1. Integrated policies for the management of regional resources for sustainable development	10.4	9.2
Subprogramme 2. Integrated social policies	8.3	55.0
Subprogramme 3. Economic analysis and forecasting for regional development	7.7	4.7
Subprogramme 4. Regional integration and responding to globalization	9.2	3.6
Subprogramme 5. Information and communication technology for regional integration	5.7	4.7
Subprogramme 6. Comparable statistics for improved planning and decision-making	4.8	14.3
Subprogramme 7. Advancement and empowerment of women	3.2	1.1
D. Programme support	44.4	7.4
Total	100.0	100.0

Table 21.4 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

<i>Component</i>	<i>2002-2003 expenditure</i>	<i>2004-2005 appropri- ation</i>	<i>Resource growth</i>		<i>Total before recosting</i>	<i>Recosting</i>	<i>2006-2007 estimate</i>
			<i>Amount</i>	<i>Percentage</i>			
Policymaking organs	47.8	121.3	7.8	6.4	129.1	5.3	134.4
Executive direction and management	2 394.7	3 047.3	—	—	3 047.3	158.9	3 206.2
Programme of work	22 436.2	25 041.8	163.2	0.7	25 205.0	1 244.2	26 449.2
Programme support	25 138.3	22 785.2	(101.0)	(0.4)	22 684.2	1 177.0	23 861.2
Subtotal	50 017.1	50 995.6	70.0	0.1	51 065.6	2 585.4	53 651.0

(2) *Extrabudgetary*

<i>Component</i>	<i>2002-2003 expenditure</i>	<i>2004-2005 estimate</i>	<i>2006-2007 estimate</i>
Subtotal	2 600.6	3 716.4	4 271.2
Total (1) and (2)	52 617.7	54 712.0	57 922.2

Table 21.5 **Post requirements**

Category	Established regular budget posts		Temporary posts				Total	
	2004- 2005	2006- 2007	Regular budget		Extrabudgetary		2004- 2005	2006- 2007
			2004- 2005	2006- 2007	2004- 2005	2006- 2007		
Professional and above								
USG	1	1	—	—	—	—	1	1
D-2	1	1	—	—	—	—	1	1
D-1	7	7	—	—	—	—	7	7
P-5	23	23	—	—	—	—	23	23
P-4/3	58	60	—	—	—	—	58	60
P-2/1	16	18	—	—	—	—	16	18
Subtotal	106	110	—	—	—	—	106	110
Other categories								
Local level	147	144	—	—	—	—	147	144
Field Service	3	1	—	—	—	—	3	1
Subtotal	150	145	—	—	—	—	150	145
Total	256	255	—	—	—	—	256	255

A. Policymaking organs

Resource requirements (before recosting): \$129,100

- 21.17 The Economic and Social Commission for Western Asia comprises 13 member States. The Commission meets biennially, normally at its headquarters. The twentieth session, held in 1999, was preceded by a session of the Technical Committee, which was redesignated as the Preparatory Committee in accordance with Commission resolution 223 (XX) of 27 May 1999. Pursuant to that decision, as of 2005, the Preparatory Committee will meet prior to the plenary of the Commission, to consider agenda items. Consequently, the Commission's twenty-fourth session in 2007, will be preceded by a three-day meeting to be followed by a two-day plenary session of the Commission. The intergovernmental machinery of the Commission includes seven subsidiary bodies to assist the Commission on programme matters such as monitoring and evaluation, programme performance and to provide advice on the formulation of work programmes in their respective areas of competence. The seven intergovernmental committees are: (a) the Statistical Committee; (b) the Committee on Social Development; (c) the Committee on Energy; (d) the Committee on Water Resources; (e) the Committee on Transport; (f) the Technical Committee on Liberalization of Foreign Trade and Economic Globalization in the countries of the ESCWA region; and (g) the Committee on Women. Six of these seven subsidiary bodies hold their sessions biennially, and the Committee on Transport meets annually. During the biennium 2006-2007, the sequence and dates of their sessions will be as follows: the seventh session of the Statistical Committee (3 days in 2006); the sixth session of the Committee on Social Development (3 days in 2006); the sixth session of the Committee on Energy (2 days in 2006); the seventh session of the Committee on Water Resources (3 days in 2006); the fifth session of the Technical Committee on Liberalization of Foreign Trade and Economic Globalization in the countries of the ESCWA region (2 days in 2006); and the third session of the Committee on Women (3 days in 2006). The Committee on Transport will hold its seventh and eighth sessions, of three days' duration each, in 2006 and 2007, respectively.

Table 21.6 **Resource requirements**

Category	Resources (thousands of United States dollars)		Posts	
	2004-2005	2006-2007 (before recosting)	2004-2005	2006-2007
Non-post	121.3	129.1	—	—
Total	121.3	129.1	—	—

- 21.18 A provision of \$129,100, reflecting an increase of \$7,800, is required under: (a) temporary assistance for meetings to provide interpretation and translation services (\$125,100); and (b) general temporary assistance during the session of the Commission, that of the Preparatory Committee, as well as the sessions of its seven subsidiary committees (\$4,000). The increase of \$7,800 is due mainly to additional workload for servicing the seventh subsidiary body, the Committee on Women, established by the Economic and Social Council in its resolution 2003/9 of 18 July 2003.

B. Executive direction and management

Resource requirements (before recosting): \$3,047,300

- 21.19 The Office of the Executive Secretary provides overall direction, programme oversight, planning, coordination and integrated management and policy guidelines to the substantive divisions and for technical cooperation and other support services, maintains effective and regular contact with representatives of member States, with a view to discussing substantive issues of concern to member States and to the region; ensures more effective collaboration and coordination between ESCWA and the rest of the United Nations Secretariat, specialized agencies, international and regional intergovernmental and non-governmental organizations; and gives overall direction to information services rendered by the ESCWA secretariat.
- 21.20 The Office of the Executive Secretary oversees the functioning of the intergovernmental machinery of the Commission, including its biennial session and its subsidiary bodies. It also coordinates the activities of the secretariat of the United Nations Regional Coordination Group, established in 1999 to further facilitate consultations with all United Nations entities in the ESCWA region, as well as of the ESCWA Advisory Committee, established by ESCWA resolution 175 (XV) of 18 May 1989 to facilitate consultations between the ESCWA secretariat and member States.
- 21.21 In addition, the Office oversees public information functions through the joint services of the United Nations Information Centre/United Nations Information Services. Activities will aim at increasing public awareness and understanding of the work conducted by the United Nations in general and in ESCWA and the United Nations specialized agencies in the home country in particular, and will include the dissemination of information and launching media campaigns, issuance of press releases, bulletins and information kits, the development of quality audio and video programmes, the production of the ESCWA information booklet, the issuance of occasional pamphlets or brochures to cover special events, interviews, press conferences, round-table discussions, preparation of lectures and briefings on United Nations issues and, especially, mobilizing public support for the increased role of ESCWA in the economic and social development of the region by improving its public relations activities and promoting the global priority issues advocated by the United Nations at the regional level.

Table 21.7 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure efficient and effective management of ESCWA human and financial resources for the full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the programme of work.

Expected accomplishments of the Secretariat	Indicators of achievement
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(a) The ESCWA programme of work is effectively directed and supported by human and financial resources	(a) (i) Timely delivery of quality outputs and services <i>Performance measures:</i> 2002-2003: 93 per cent output delivery within established deadlines 2004-2005: 94 per cent output delivery within established deadlines
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Target 2006-2007: 94 per cent output delivery within established deadlines

(ii) Timely recruitment and placement of high-quality staff

Performance measures:

2002-2003: 190 days required for recruitment

2004-2005: 114 days required for recruitment

Target 2006-2007: 112 days required for recruitment

(iii) Efficient and effective utilization of resources

Performance measures:

2002-2003: 100 per cent of expenditure, compared to funds authorized

Estimate 2004-2005: 100 per cent of expenditure, compared to funds authorized

Target 2006-2007: 100 per cent of expenditure, compared to funds authorized

(b) Improved intergovernmental collaboration and interaction to increase the impact and effectiveness of ESCWA work

(b) Satisfaction expressed with ESCWA outputs and services by the delegations attending the intergovernmental sessions

Performance measures:

2002-2003: not available

Estimate 2004-2005: 8 member States expressing satisfaction

Target 2006-2007: 10 member States expressing satisfaction

(c) Increased public awareness of ESCWA work in pursuing regional priorities and emerging issues

(c) (i) Increased media coverage of ESCWA activities

Performance measures:

2002-2003: ESCWA activities are covered in audio, visual and written press 380 times

Estimate 2004-2005: ESCWA activities are covered in audio, visual and written press 580 times

Target 2006-2007: ESCWA activities are covered in audio, visual and written press 760 times

(ii) Increased number of clients and users of public information provided by ESCWA

Performance measures:

2002-2003: 60 clients and users

Estimate 2004-2005: 75 clients and users

Target 2006-2007: 100 clients and users

External factors

- 21.22 The objectives and expected accomplishments are expected to be achieved on the assumption that: (a) stakeholders fulfil their responsibilities and obligations; and (b) there are no shortfalls in funding.

Table 21.8 **Resource requirements: Executive direction and management**

Category	Resources (thousands of United States dollars)		Posts	
	2004-2005	2006-2007 (before recosting)	2004-2005	2006-2007
Post	2 857.1	2 857.1	16	16
Non-post	190.2	190.2	—	—
Subtotal	3 047.3	3 047.3	16	16
Extrabudgetary	84.0	1.7	—	—
Total	3 131.3	3 049.0	16	16

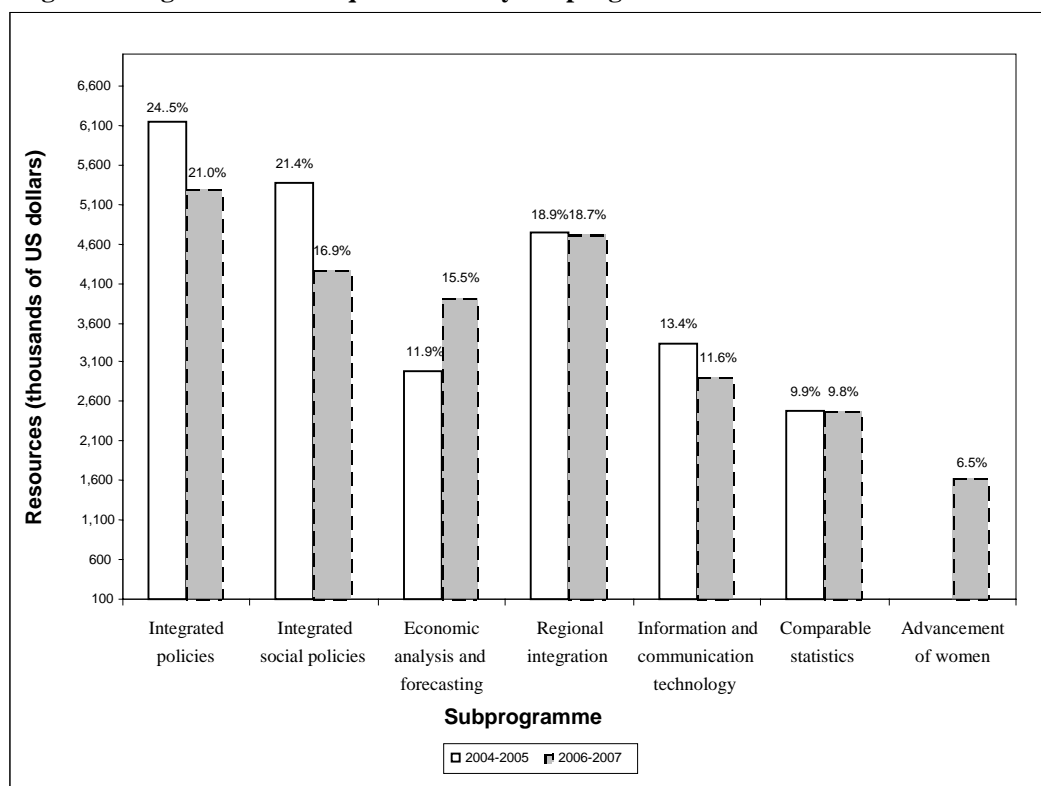
- 21.23 The amount of \$3,047,300, at the maintenance level, provides for: (a) continuation of 16 posts in the amount of \$2,857,100; and (b) non-post requirements of \$190,200, including provisions for: (i) temporary assistance (\$15,100) and overtime (\$15,900) to provide for preparation and servicing of the twenty-fourth session of the Commission and its subsidiary bodies; (ii) consultants, assisting in preparation of background papers and selected studies for the ESCWA annual reports (\$28,500); (iii) two ad hoc expert groups that formulate ESCWA policy directives on substantive issues promote regional Arab integration and foster partnerships between international and regional institutions (\$59,500); and (iv) travel requirements of the Office of the Executive Secretary and the information services (\$71,200). The extrabudgetary resources of \$1,700 are in support of resources mobilization activities and policy coordination with Arab and international civil society organizations.

C. Programme of work

Table 21.9 Resource requirements by subprogramme

Subprogramme	Resources (thousands of United States dollars)		Posts	
	2004-2005	2006-2007 estimates	2004-2005	2006-2007
C. Programme of work				
1. Integrated policies for the management of regional resources for sustainable development	6 138.1	5 290.3	28	25
2. Integrated social policies	5 363.8	4 259.0	24	20
3. Economic analysis and forecasting for regional development	2 985.5	3 918.8	15	19
4. Regional integration and responding to globalization	4 736.4	4 706.8	21	21
5. Information and communication technology for regional integration	3 344.5	2 919.6	15	13
6. Comparable statistics for improved planning and decision-making	2 473.5	2 473.5	13	13
7. Advancement and empowerment of women	—	1 637.0	—	9
Total	25 041.8	25 205.0	116	120
Extrabudgetary	3 483.4	3 953.4	—	—

Regular budget resource requirements by subprogramme



Subprogramme 1

Integrated policies for the management of regional resources for sustainable development

Resource requirements (before recosting): \$5,290,300

- 21.24 This subprogramme is under the responsibility of the Sustainable Development and Productivity Division. The programme of work has been formulated by drawing upon subprogramme 1 of programme 18 of the biennial programme plan and priorities for the period 2006-2007.

Table 21.10 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the sustainable management and use of natural resources in the region, with particular emphasis on water, energy, environmental protection and the production sectors.

Expected accomplishments of the Secretariat	Indicators of achievement
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(a) Enhanced capacity of member countries to formulate and adopt integrated environmentally sound policies and measures and introduce mechanisms to improve the sustainable management of natural resources, with particular emphasis on the water, energy and production sectors

(a) (i) Increased number of countries formulating and adopting policies and measures and introducing mechanisms to improve sustainable resource use and management

Performance measures:

2002-2003: 3 countries

Estimate 2004-2005: 10 countries

Target 2006-2007: 13 countries

(ii) Increased number of policies adopted and implemented by countries in the region to protect the environment and decrease pollution

Performance measures:

2002-2003: 3 policies

Estimate 2004-2005: 10 policies

Target 2006-2007: 13 policies

(b) Improved performance and competitiveness of small and medium-sized enterprises by networking and clustering and harnessing technology and innovation

(b) (i) Increased number of business associations that facilitate the development of clusters and networks of small and medium-sized enterprises

Performance measures:

2002-2003: 0 business associations

Estimate 2004-2005: 2 business associations

Target 2006-2007: 4 business associations

(ii) Increased number of measures adopted to improve the use of technology and innovation

Performance measures:

2002-2003: 1 measure

Estimate 2004-2005: 2 measures

Target 2006-2007: 4 measures

(c) Increased application of measures and approaches for integrated water resource management among member countries for the prevention of water and environment-related disputes

(c) Increased number of measures applied by member States relating to integrated water resources management, shared water resources and environmental impacts

Performance measures:

2002-2003: 0 measure

Estimate 2004-2005: 4 measures

Target 2006-2007: 8 measures

(d) Increased use by member countries of tools and techniques to enhance productivity and competitiveness in the production sectors

(d) Number of countries adopting innovative technology and management initiatives to enhance competitiveness and more sustainable and efficient use of such technology

Performance measures:

2002-2003: 1 country

Estimate 2004-2005: 2 countries

Target 2006-2007: 5 countries

External factors

- 21.25 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States are willing to cooperate and build strong partnerships; (b) policymakers are willing to apply the sustainable development policies advocated by regional and global conferences and by ESCWA; (c) no negative development occurs that might affect the economic growth of member countries; and (d) there are no shortfalls in extrabudgetary resources for operational activities.

Outputs

21.26 During the biennium, the following outputs will be delivered:

- (a) Servicing of intergovernmental and expert bodies:
 - (i) Committee on Water Resources:
 - a. Substantive servicing of six meetings of the seventh session of the Committee on Water Resources;
 - b. Parliamentary documentation: two reports on: (i) five-year review of ESCWA water sector achievements in implementing the Johannesburg Plan of Implementation; and (ii) policy options for the implementation of Integrated Water Resources Management Plans at the national level;
 - (ii) Committee on Energy:
 - a. Substantive servicing of four meetings of the sixth session of the Committee on Energy;
 - b. Parliamentary documentation: two reports on: (i) five-year review of ESCWA energy sector achievements in implementing the Johannesburg Plan of Implementation; and (ii) Arab regional perspectives on energy for sustainable development;
 - (iii) Five ad hoc expert group meetings on: application of indicators and indices for water quality management in the ESCWA region; Arab regional forum on energy for sustainable development: strategies, policies and plans; enhancing regional cooperation in combating land degradation; harnessing technology for enhanced small and medium-sized enterprises profitability and innovative abilities; and national institutional reforms for the implementation of the Integrated Water Resources Management in the ESCWA region;
- (b) Other substantive activities (regular budget/extrabudgetary):
 - (i) Two recurrent publications: ESCWA water development report; and review of productivity and sustainable development in the ESCWA region;
 - (ii) Six non-recurrent publications: assessment of water quality management practices in the ESCWA region; energy conservation and efficiency in the upstream energy sectors in selected ESCWA member countries; follow-up on the activities of the Regional Mechanism on the Development of Energy Uses for Sustainable Development; guidelines for legislative and institutional reforms needed for the implementation of the Integrated Water Resources Management at the national level in the ESCWA region; impact of industrial policies on small and medium-sized enterprises competitiveness; and land degradation assessment and prevention: selected case studies;
 - (iii) Technical material: development and maintenance of the ESCWA home page on productivity and sustainable development, including the website on the Arab Integrated Water Resources Management Network; and the Regional Mechanism on the Development of Energy Uses for Sustainable Development (2);
- (c) Technical cooperation (extrabudgetary):
 - (i) Advisory services: nine advisory service missions at the request of member States on issues related to the Johannesburg Plan of Implementation;

- (ii) Four field projects on: the Arab Integrated Water Resources Management Network; disseminating renewable energy services for poverty alleviation to the rural areas in the ESCWA member countries; support to the ESCWA region in the field of water resources; and sustainability impact assessment of the Euro-Mediterranean Free-Trade Area.

Table 21.11 **Resource requirements: subprogramme 1**

Category	Resources (thousands of United States dollars)		Posts	
	2004-2005	2006-2007 (before recosting)	2004-2005	2006-2007
Regular budget				
Post	5 716.3	5 019.1	28	25
Non-post	421.8	271.2	—	—
Subtotal	6 138.1	5 290.3	28	25
Extrabudgetary	216.5	391.4	—	—
Total	6 354.6	5 681.7	28	25

- 21.27 The amount of \$5,290,300 comprises: (a) \$5,019,100 for the funding of 25 posts, reflecting a net decrease of \$697,200 due to: (i) the outward redeployment of three posts: one P-5 and one P-4 to subprogramme 3, Economic analysis and forecasting for regional development, and one Local level post to subprogramme 7, Advancement and empowerment of women; and (ii) establishment of a new P-2/1 post to provide substantive technical support, monitor and backstop renewable energy-related activities in pursuance of the Johannesburg Plan of Action; and (iii) abolition of one Local level post due to a reduction in workload resulting from the redeployment of two Professional posts to another subprogramme; and (b) \$271,200 for non-post requirements, reflecting a decrease of \$150,600, which is due mainly to reduced requirements under other personnel costs (\$28,400), consultants (\$37,400) and expert group meetings (\$84,800) resulting from the discontinuation of several outputs, including publications and workshops. Extrabudgetary resources of \$391,400 will be utilized for activities aimed at national capacity-building, including nine advisory service missions and four field projects.

Subprogramme 2

Integrated social policies

Resource requirements (before recosting): \$4,259,000

- 21.28 This subprogramme is under the responsibility of the Social Development Division. The programme of work has been formulated by drawing upon subprogramme 2 of programme 18 of the biennial programme plan and priorities for the period 2006-2007.

Table 21.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen coherent and integrated national social policies that are region-specific and culturally sensitive and to strengthen also community development action towards reducing social inequity and enhancing social stability in the region.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of member States requesting assistance to formulate integrated social policies and programmes that are region-specific and culturally sensitive	<p>(a) (i) Increased number of countries adopting an approach of integrated social policies and programmes</p> <p><i>Performance measures:</i></p> <p>2002-2003: 0 countries</p> <p>Estimate 2004-2005: 0 countries</p> <p>Target 2006-2007: 6 countries</p> <p>(ii) Increased number of countries that formulate population and social policies aimed at vulnerable and disadvantaged groups</p> <p><i>Performance measures:</i></p> <p>2002-2003: 0 countries</p> <p>Estimate 2004-2005: 3 countries</p> <p>Target 2006-2007: 6 countries</p>
(b) Increased capacity of civil society institutions in implementing community development mechanisms	<p>(b) (i) Increased number of civil society institutions and local communities adopting the approach and mechanisms developed by ESCWA for social services at the local level</p> <p><i>Performance measures:</i></p> <p>2002-2003: 0 civil society institutions and local communities</p> <p>Estimate 2004-2005: 5 civil society institutions and local communities</p> <p>Target 2006-2007: 10 civil society institutions and local communities</p>

- (ii) Increased number of networking mechanisms among civil society institutions and local communities

Performance measures:

2002-2003: 0 mechanisms

Estimate 2004-2005: 3 mechanisms

Target 2006-2007: 6 mechanisms

External factors

- 21.29 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) no negative development occurs that might affect the economic growth of member countries; (b) member States are willing to adopt social, population and urban development policies and measures recommended by international global conferences and by ESCWA and integrate them in their national plans and programmes; and (c) there are no shortfalls in extrabudgetary resources for operational activities.

Outputs

- 21.30 During the biennium, the following outputs will be delivered:

- (a) Servicing of intergovernmental and expert bodies:
 - (i) Arab regional conference in preparation for the ten-year review and appraisal of the implementation of the outcome of the United Nations Conference on Human Settlements (Habitat II);
 - a. Substantive servicing of six meetings of the Arab regional conference in preparation for the ten-year review and appraisal of the outcome of Habitat II;
 - b. Parliamentary documentation: two reports to the Arab Regional Conference in preparation for the review: on regional campaign on secure housing and land tenure and good urban governance; and local urban observatories;
 - (ii) Committee on Social Development:
 - a. Substantive servicing of six meetings of the sixth session of the Committee on Social Development;
 - b. Parliamentary documentation: three reports to the Committee on Social Development on: issues related to formulation and implementation of social policies; issues related to the Arab Decade for People with Disabilities; and selected key issues related to social development;
 - (iii) Four ad hoc expert group meetings on: formulation of regional plan of action for integrated social policies; good urban governance and implementation of the Millennium Development Goals; models for integrating population variables in economic development; and review of the outline for the integrated social policies report;

- (b) Other substantive activities (regular budget/extrabudgetary):
- (i) Three recurrent publications: demographic profiles of the Arab countries; ESCWA population and development report: regional estimates and projections; integrated social policies report;
 - (ii) Non-recurrent publications: status and prospects of the Arab city;
 - (iii) Booklets, fact sheets, wallcharts, information kits: information kits and indicators on Arab women; pamphlet on women and men in public life and leadership in Arab countries; wallchart on population and the Millennium Development Goals; wallchart on key indicators on the labour market;
 - (iv) Technical material: country profiles on urbanization and housing policies in Oman and Qatar (2); maintenance and regular updating of the United Nations Population Information Network (POPIN) website and the ESCWA home page on social policies and development, including disability and youth (2);
- (c) Technical cooperation (extrabudgetary):
- (i) Advisory services: ten advisory service missions at the request of member States on enhancing capacity of ESCWA countries in sectoral social policies, including population and urban and rural development policies and on integrating social policies;
 - (ii) Training courses, seminars and workshops: eight workshops on capacity-building: vocational training for young women in rural areas in selected countries (4); and human resources capacity-building in local community development (4);
 - (iii) Two field projects on capacity-building on traditional skills in the West Asia region; and establishment of a centre for vocational training.

Table 21.13 **Resource requirements: subprogramme 2**

Category	Resources (thousands of US dollars)		Posts	
	2004-2005	2006-2007 estimates)	2004-2005	2006-2007
Regular budget				
Post	4 966.5	3 988.8	24	20
Non-post	397.3	270.2	—	—
Subtotal	5 363.8	4 259.0	24	20
Extrabudgetary	2 344.9	2 348.1	—	—
Total	7 708.7	6 607.1	24	20

- 21.31 The amount of \$4,259,000 comprises: (a) \$3,988,800 for the funding of 20 posts, including a decrease of \$977,700, which is due to the outward redeployment of four posts: (i) one P-5, one P-2/1 and one Local level to subprogramme 7, Advancement and empowerment of women; and (ii) one P-5 post to programme support; and (b) \$270,200 for non-post requirements, reflecting a decrease of \$127,100, due mainly to the discontinuation of three expert group meetings. Extrabudgetary resources of \$2,348,100 will be used for activities aimed at national capacity-building, including ten advisory service missions, eight training workshops and two field projects.

Subprogramme 3

Economic analysis and forecasting for regional development

Resource requirements (before recosting): \$3,918,800

- 21.32 This subprogramme is under the responsibility of the Economic Analysis Division. The programme of work has been formulated by drawing upon subprogramme 3 of programme 18 of the biennial programme plan and priorities for the period 2006-2007.

Table 21.14 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To strengthen macroeconomic policymaking for short-term economic growth and sustainable economic development in member countries, including those emerging from conflict

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased understanding of the use of macroeconomic variables and indicators of performance for economic forecasting in policymaking and planning	<p>(a) Increased percentage of target users of the flagship publications and other economic studies indicating their satisfaction with the information and advice contained therein</p> <p><i>Performance measures:</i></p> <p>2002-2003: 0 per cent</p> <p>Estimate 2004-2005: 36 per cent</p> <p>Target 2006-2007: 43 per cent</p>
(b) Improved national capacity to formulate macroeconomic policy and development programmes	<p>(b) Increased number of macroeconomic policies and development programmes formulated and tools developed by member countries, including those emerging from conflict</p> <p><i>Performance measures:</i></p> <p>2002-2003: 0 policies, programmes and tools</p> <p>Estimate 2004-2005: 0 policies, programmes and tools</p> <p>Target 2006-2007: 5 policies, programmes and tools</p>

External factors

- 21.33 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) no negative development occurs that might affect the economic growth of member countries; (b) valid data and databases for economic statistics and indicators are available from national and international sources; and (c) there is no shortfall in extrabudgetary resources for operational activities.

Outputs

- 21.34 During the biennium, the following outputs will be delivered:
- (a) Servicing of intergovernmental and expert bodies:
 - (i) Parliamentary documentation: report to the Economic and Social Council on the living conditions of the Palestinian people in the occupied Palestinian territories, including Jerusalem, and the Arab population in the occupied Syrian Golan (2); two reports to the twenty-fourth session of the Commission on emerging economic and social development issues; progress towards the attainment of the Millennium Development Goals in the Arab region;
 - (ii) Four ad hoc expert group meetings on economic policy analysis and forecasting; employment policies and economic development in countries including those emerging from conflict; preparation of the regional Millennium Development Goals report; and development in countries under crisis conditions;
 - (b) Other substantive activities (regular budget/extrabudgetary):
 - (i) Five recurrent publications: *Analysis of Performances and Assessment of Growth and Productivity*; *Economic Trends and Impacts*; *regional Millennium Development Goals report*; and *Survey of Economic and Social Developments in the ESCWA Region, 2004-2005 and 2006-2007* (2);
 - (ii) Technical material: maintenance and regular updating of ESCWA home page on economic analysis and forecasting for regional development on the Web (2); regional economic forecasts (2);
 - (c) Technical cooperation (extrabudgetary):
 - (i) Advisory services: two advisory service missions at the request of member States on national development plans;
 - (ii) Field project on the East Asia development model and Arab development and growth requirements.

Table 21.15 Resource requirements: subprogramme 3

Category	Resources (thousands of US dollars)		Posts	
	2004-2005	2006-2007 estimates	2004-2005	2006-2007
Regular budget				
Post	2 777.4	3 643.1	15	19
Non-post	208.1	275.7	—	—
Subtotal	2 985.5	3 918.8	15	19
Extrabudgetary	—	200.0	—	—
Total	2 985.5	4 118.8	15	19

- 21.35 The amount of \$3,918,800 comprises: (a) \$3,643,100 for the funding of 19 posts, reflecting an increase of \$865,700, which is due to: (i) the inward redeployment of one P-5 post and one P-4 post from subprogramme 1, Integrated policies for the management of regional resources for sustainable development, to deal with socio-economic development needs, resulting from tensions or conflict, of member countries suffering from crises and instability; (ii) establishment of one P-3 post and one P-2/1 post to address emerging and conflict-related issues, as mandated by Commission resolution 241 (XXII), especially the provision of assistance to countries emerging from conflict and incorporation of socio-economic needs of conflict-afflicted countries into the technical cooperation programme of ESCWA; and (b) \$275,700 for non-post requirements, representing an increase of \$67,600, for three additional expert groups meetings, compared with the current biennium (one in 2004-2005). Extrabudgetary resources of \$200,000 will be used for activities aimed at national capacity-building, including two advisory service missions and one field project.

Subprogramme 4

Regional integration and responding to globalization

Resource requirements (before recosting): \$4,706,800

- 21.36 This subprogramme is under the responsibility of the Globalization and Regional Integration Division. The programme of work has been formulated by drawing upon subprogramme 4 of programme 18 of the biennial programme plan and priorities for the period 2006-2007.

Table 21.16 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the management of challenges posed and opportunities offered by globalization, to strengthen regional integration among member countries by facilitating transboundary flows of goods, information, services, persons and capital and to mobilize sufficient financial resources for development.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced ability of member countries to implement policies and measures recommended by the Monterrey Consensus on financing for development	<p>(a) Increased number of policies and measures adopted by member countries to implement the Monterrey Consensus</p> <p><i>Performance measures:</i></p> <p>2002-2003: 0 policies or measures</p> <p>Estimate 2004-2005: 3 policies or measures</p> <p>Target 2006-2007: 7 policies or measures</p>
(b) Enhanced capacity of member countries to implement and monitor the integrated transport system in the Arab Mashreq	<p>(b) Increased number of policy measures adopted by member countries to implement the integrated transport system in the Arab Mashreq</p> <p><i>Performance measures:</i></p> <p>2002-2003: 6 measures</p> <p>Estimate 2004-2005: 15 measures</p> <p>Target 2006-2007: 25 measures</p>
(c) Greater participation in the multilateral trading system	<p>(c) Increased number of rules, regulations and policies adopted by member countries in conformity with World Trade Organization provisions and regional agreements</p> <p><i>Performance measures:</i></p> <p>2002-2003: 0 rules, regulations and policies</p> <p>Estimate 2004-2005: 5 rules, regulations and policies</p> <p>Target 2006-2007: 10 rules, regulations and policies</p>
(d) Increased facilitation of transboundary flows of goods, services, persons and capital among member countries	<p>(d) Number of countries accepting and/or adopting harmonization schemes proposed by ESCWA in order to facilitate transboundary flows of goods, persons and capital</p>

Performance measures:

2002-2003: 1 scheme

Estimate 2004-2005: 1 scheme

Target 2006-2007: 2 schemes

External factors

- 21.37 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) no negative development occurs that might affect the economic growth of member countries; (b) member States are committed to implementing transport agreements and recommendations emanating from the relevant international conferences; (c) valid and accurate data and information are made available from national and international sources; and (d) there is no shortfall in extrabudgetary resources for operational activities.

Outputs

- 21.38 During the biennium, the following outputs will be delivered:

- (a) Servicing of intergovernmental and expert bodies:
 - (i) Technical Committee on Liberalization of Foreign Trade and Economic Globalization in the Countries of the ESCWA Region:
 - a. Substantive servicing of four meetings of the fifth session of the Technical Committee on Liberalization of Foreign Trade and Economic Globalization in the Countries of the ESCWA Region;
 - b. Parliamentary documentation: two reports to the Technical Committee on Liberalization of Foreign Trade and Economic Globalization in the Countries of the ESCWA Region on progress in Doha negotiations; and progress in the implementation of the Monterrey Consensus in member States;
 - (ii) Committee on Transport:
 - a. Substantive servicing of twelve meetings of the seventh and eighth sessions of the Committee on Transport;
 - b. Parliamentary documentation: four reports to the Committee on Transport on: action plan for the implementation of the Agreement on International Railways in the Arab Mashreq; implementation of the Agreement on International Roads in the Arab Mashreq; progress made in the establishment and implementation of National Trade and Transport Facilitation Committees; and action plan for the implementation of the Memorandum of Understanding on Maritime Transport Cooperation in the Arab Mashreq;
 - (iii) Seven expert group meetings on: preparation of the *Annual Review of Developments in Globalization and Regional Integration in the Countries of the ESCWA Region* (2); progress made on the implementation of the Monterrey Consensus in member States; follow-up on the Sixth World Trade Organization Ministerial Conference; integrated transport in the ESCWA region; regional integration in the Arab world; and transport facilitation for regional integration;

- (b) Other substantive activities (regular budget/extrabudgetary):
- (i) Four recurrent publications: *Annual Review of Developments in Globalization and Regional Integration in the Countries of the ESCWA Region* (2); *Methodological Framework for the Integrated Transport System in the Arab Mashreq*; and *Review of Progress made by Yemen in the Implementation of the New Programme of Action for the Least Developed Countries*;
 - (ii) Five non-recurrent publications: good practices in information and communication technology applications in seaports in ESCWA member States; International Civil Aviation Organization/ESCWA study on air transport in Western Asia; monitoring report on road traffic safety in ESCWA member States; movement of natural persons; regional investment directory report: Western Asia;
 - (iii) Booklets, fact sheets, wallcharts, information kits: foreign direct investment inflows in the ESCWA region;
 - (iv) Technical material: maintenance of the ESCWA home page on regional integration and responding to globalization; maintenance and upgrade of the Geographic Information System database on the Integrated Transport System in the Arab Mashreq; networking of national focal points for the Integrated Transport System in the Arab Mashreq (2);
- (c) Technical cooperation (regular budget):
- (i) Advisory services: six advisory service missions at the request of member States on Integrated Transport System in the Arab Mashreq (2); and world trade issues (4);
 - (ii) Training courses, seminars and workshops: three workshops on: the implications of trade in services to Arab countries; Arab business community and World Trade Organization agreements; and tourism services in the Arab countries.

Table 21.17 **Resource requirements: subprogramme 4**

Category	Resources (thousands of US dollars)		Posts	
	2004-2005	2006-2007 estimates	2004-2005	2006-2007
Regular budget				
Post	4 419.5	4 419.5	21	21
Non-post	316.9	287.3	—	—
Subtotal	4 736.4	4 706.8	21	21
Extrabudgetary	237.6	154.9	—	—
Total	4 974.0	4 861.7	21	21

- 21.39 The amount of \$4,706,800 comprises: (a) \$4,419,500 to provide for continuation of 21 posts; and (b) \$287,300 for non-post expenditures, reflecting a decrease of \$29,600, due to a reduced number of non-recurrent publications requiring consultancy resources to prepare background materials. Extrabudgetary resources of \$154,900 will be used to conduct three workshops on: the implications of trade in services to Arab countries; Arab business community and World Trade Organization agreements; and tourism services in the Arab countries;

Subprogramme 5

Information and communication technology for regional integration

Resource requirement (before recosting): \$2,919,600

- 21.40 This subprogramme is under the responsibility of the Information and Communication Technology Division. The programme of work has been formulated by drawing upon subprogramme 5 of programme 18 of the biennial programme plan and priorities for the period 2006-2007.

Table 21.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To narrow the digital divide to build an inclusive development-oriented information society and knowledge-based economy.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved enabling environment for the development of the information society and knowledge-based economy in the region through relevant instruments	<p>(a) (i) Increased number of member countries implementing strategies and plans of action for building the information society and knowledge-based economy, in line with regional and international agreements and recommendations</p> <p><i>Performance measures:</i></p> <p>2002-2003: 3 countries</p> <p>Estimate 2004-2005: 5 countries</p> <p>Target 2006-2007: 10 countries</p> <p>(ii) Member countries show improvement in Millennium Development Goal indicators 47 and 48, related to goal 8, target 18, on information and communication technology</p> <p><i>Performance measures:</i></p> <p>2002-2003: 6 countries</p> <p>Estimate 2004-2005: 8 countries</p> <p>Target 2006-2007: 11 countries</p>

(b) Activated partnership for implementing information and communication technology projects to achieve socio-economic development, with particular emphasis on the Millennium Development Goals

(b) (i) Increased number of new partnerships between stakeholders of the information society, focused on development in the region

Performance measures:

2002-2003: 0 partnerships

Estimate 2004-2005: 5 partnerships

Target 2006-2007: 10 partnerships

(ii) Increased number of governmental institutions and national stakeholders participating in partnerships and knowledge networks

Performance measures:

2002-2003: 0 institutions

Estimate 2004-2005: 10 institutions

Target 2006-2007: 30 institutions

External factors

- 21.41 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States are supportive of efforts to utilize information and communication technology for increasing competitiveness and productivity; (b) member States give due attention to relevant global and regional recommendations on information and communication technology; (c) no negative development occurs that might affect the economic growth of member countries; and (d) there is no shortfall in extrabudgetary resources for operational activities.

Outputs

- 21.42 During the biennium, the following outputs will be delivered:

- (a) Servicing of intergovernmental and expert bodies:
 - (i) Parliamentary documentation: report to the Statistical Committee on issues related to information and communication technology indicators;
 - (ii) Four ad hoc expert groups on: formulation and implementation of information and communication technology national plans of action; information and communication technology indicators adoption and data collection in national statistical offices; regional networking and partnership for information society development; and the third meeting of the Consultative Committee on Scientific and Technological Development and Technological Innovation;
- (b) Other substantive activities (regular budget/extrabudgetary):
 - (i) Recurrent publications: *Review of information and communication technologies and development* (2);

- (ii) Non-recurrent publications (4): guidelines for information and communication technology policy and strategy formulation and implementation; models for cyber legislation; needs for building national and regional knowledge-based economies; and promoting information and communication technology venture capital and entrepreneurship in the region;
 - (iii) Booklets, fact sheets, wallcharts, information kits: Guidelines on information and communication technology indicators;
 - (iv) Technical material: development and maintenance of a portal for information and communication technology partnerships and networks (2); development and maintenance of a Web-based platform for measuring the Information Society (2); maintenance of ESCWA home page on information and communication technology; and profile of information and communication technology and the information society in ESCWA member States;
- (c) Technical cooperation (extrabudgetary):
- (i) Advisory services: four advisory service missions at the request of member States on follow-up to the outcome of the World Summit on the Information Society (phase 2);
 - (ii) Training courses, seminars and workshops: three workshops on capacity-building for information and communication technology indicators adoption, data collection and analysis;
 - (iii) Field projects (2) on: development of an Arabic domain name system; and establishment of information and communication technology incubators.

Table 21.19 **Resource requirements: subprogramme 5**

Category	Resources (thousands of US dollars)		Posts	
	2004-2005	2006-2007 estimates	2004-2005	2006-2007
Regular budget				
Post	3 073.5	2 700.2	15	13
Non-post	271.0	219.4	—	—
Subtotal	3 344.5	2 919.6	15	13
Extrabudgetary	17.6	202.3	—	—
Total	3 362.1	3 121.9	15	13

- 21.43 The amount of \$2,919,600 comprises: (a) \$2,700,200 to provide for 13 posts, reflecting a decrease of \$373,300, which is due to: (i) the outward redeployment of one P-4 post to subprogramme 7, Advancement and empowerment of women; and (ii) the abolition of one Local level post following the completion of 12 database modules for the ESCWA Statistical Information System; and (b) \$219,400 for non-post requirements, reflecting a decrease of \$51,600, under general temporary assistance, following the completion of 12 database modules for the ESCWA Statistical Information System. Extrabudgetary resources of \$202,300 will be used for activities aimed at national capacity-building, including three workshops and two field projects.

Subprogramme 6

Comparable statistics for improved planning and decision-making

Resource requirement (before recosting): \$2,473,500

- 21.44 This subprogramme is under the responsibility of the Statistics Coordination Unit. The programme of work has been formulated by drawing upon subprogramme 6 of programme 18 of the biennial programme plan and priorities for the period 2006-2007.

Table 21.20 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the production and use of harmonized and comparable economic, social and sectoral statistics, including gender-disaggregated statistics.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased capacity of ESCWA member States to produce harmonized macroeconomic, international trade and sectoral statistics	<p>(a) (i) Increased number of countries implementing international standards in the production of trade and transport statistics, sectoral statistics and the 1993 System of National Accounts</p> <p><i>Performance measures:</i></p> <p>2002-2003: 5 countries</p> <p>Estimate 2004-2005: 9 countries</p> <p>Target 2006-2007: 13 countries</p> <p>(ii) Increased utilization of sectoral statistics and indicators, especially with regard to regional integration among member States and indicators and statistics in new areas</p> <p><i>Performance measures:</i></p> <p>2002-2003: 15 indicators used</p> <p>Estimate 2004-2005: 18 indicators used</p> <p>Target 2006-2007: 20 indicators used</p>

(b) Strengthened skills of national statistical officials to produce gender-disaggregated social statistics and indicators in specialized areas, such as population, education, unemployment, and other systems of statistics and data required to measure progress towards achieving the Millennium Development Goals and for monitoring the implementation of the outcomes of major global conferences

(b) (i) Increased number of national reports containing gender-disaggregated social statistics and indicators in other specialized areas

Performance measures:

2002-2003: 3 reports

Estimate 2004-2005: 5 reports

Target 2006-2007: 9 reports

(ii) Increased number of national statistical offices that provide data for measuring progress towards achieving the Millennium Development Goals and for monitoring the implementation of the outcomes of major global conferences

Performance measures:

2002-2003: 4 statistical offices

Estimate 2004-2005: 9 statistical offices

Target 2006-2007: 13 statistical offices

External factors

- 21.45 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States are committed to improving their statistical capacities; (b) sufficient financial resources are allocated for upgrading the skills of national staff; (c) timely response is provided to ESCWA requests for statistics and indicators that feed into the preparation of ESCWA statistical reports; and (d) there is no shortfall in extrabudgetary resources for operational activities.

Outputs

- 21.46 During the biennium, the following final outputs will be delivered:

- (a) Servicing of intergovernmental and expert bodies:
 - (i) Statistical Committee:
 - a. Substantive servicing of six meetings of the seventh session of the Statistical Committee;
 - b. Parliamentary documentation: three reports to the Statistical Committee: five-year review of the Millennium Development Goals; strategy of economic and sectoral statistics; and strategy of social statistics in the ESCWA region;
 - (ii) Two ad hoc expert group meetings on: new techniques in conducting population and housing censuses; and production of statistics on natural resources and environment;

- (b) Other substantive activities (regular budget):
- (i) Recurrent publications (9): *Bulletin on Population and Vital Statistics* (2); *Compendium of Social Statistics and Indicators*; *External Trade Bulletin of the ESCWA Region* (2); *National Accounts Studies of the ESCWA Region* (2); *Statistical Abstract of the ESCWA Region* (2);
 - (ii) Booklets, fact sheets, wallcharts, information kits: Millennium Development Goals and gender: status and trends in the ESCWA region; Millennium Development Goals and health: status and trends in the ESCWA region;
 - (iii) Technical material: development and maintenance of the ESCWA Statistical Information System modules; maintenance of ESCWA home page on statistics;
- (c) Technical cooperation (extrabudgetary):
- (i) Advisory services: four advisory service missions at the request of member States on promotion of dialogue between users and producers on harmonized and comparable statistics for informed policy decision-making;
 - (ii) Three field projects on: development of disability statistics in the ESCWA region; development of national gender statistics programmes in Arab countries; the International Comparison Programme.

Table 21.21 **Resource requirements: subprogramme 6**

Category	Resources (thousands of US dollars)		Posts	
	2004-2005	2006-2007 estimates	2004-2005	2006-2007
Regular budget				
Post	2 322.7	2 322.7	13	13
Non-post	150.8	150.8	—	—
Subtotal	2 473.5	2 473.5	13	13
Extrabudgetary	517.8	609.7	—	—
Total	2 991.3	3 083.2	13	13

- 21.47 The amount of \$2,473,500, at the maintenance level, comprises: (a) \$2,322,700 for the continued funding of 13 posts; and (b) \$150,800 for non-post requirements under general temporary assistance, consultancy, ad hoc expert group meetings and travel for preparation of publications, and reports to and servicing of the seventh session of the Statistical Committee. Extrabudgetary resources of \$609,700 will be used for implementation of three field projects on: development of disability statistics in the ESCWA region; development of national gender statistics programmes in Arab countries; and the International Comparison Programme.

Subprogramme 7

Advancement and empowerment of women

Resource requirement (before recosting): \$1,637,000

- 21.48 This subprogramme is under the responsibility of the ESCWA Centre for Women. The programme of work has been formulated by drawing upon subprogramme 7 of programme 18 of the biennial programme plan and priorities for the period 2006-2007.

Table 21.22 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To increase the focus on women and gender issues with a view to reducing gender imbalances and empowering women.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened capacity of national mechanisms for the empowerment and advancement of women to address gender imbalances and mainstream a gender perspective	<p>(a) (i) Increased number of gender units or autonomous or permanent national mechanisms for women established by member countries</p> <p><i>Performance measures:</i></p> <p>2002-2003: 4 units or mechanisms</p> <p>Estimate 2004-2005: 8 units or mechanisms</p> <p>Target 2006-2007: 11 units or mechanisms</p> <p>(ii) Increased number of countries adopting a gender-mainstreaming approach in national policies</p> <p><i>Performance measures:</i></p> <p>2002-2003: 3 countries</p> <p>Estimate 2004-2005: 5 countries</p> <p>Target 2006-2007: 8 countries</p>
(b) Increased civil society institution involvement in and contribution to policy dialogue with Governments on gender issues and monitoring the implementation of the recommendations of global conferences	<p>(b) Increased number of non-governmental organizations involved in policy dialogue on gender issues and in monitoring the implementation of global conferences</p> <p><i>Performance measures:</i></p> <p>2002-2003: 4 organizations</p> <p>Estimate 2004-2005: 6 organizations</p> <p>Target 2006-2007: 8 organizations</p>

External factors

- 21.49 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) no negative development occurs that might affect the economic growth of member countries; (b) up-to-date and valid data and gender statistics and indicators are developed or available from national sources; (c) member States are willing to adopt policies and measures to reduce gender imbalances that are in congruence with international conventions on rights of women, including the Convention on the Elimination of All Forms of Discrimination against Women as recommended by global conferences and by ESCWA; and (d) there is no shortfall in extrabudgetary resources for operational activities.

Outputs

- 21.50 During the biennium, the following final outputs will be delivered:

- (a) Servicing of intergovernmental and expert bodies:
 - (i) Committee on Women:
 - a. Substantive servicing of six meetings of the third session of the Committee on Women;
 - b. Parliamentary documentation: two reports to the third session of the Committee on Women on: key developments concerning the situation of women in the region; and the outcome of the ten-year review and appraisal of the implementation of the Beijing Declaration and Platform for Action and the Convention on the Elimination of All Forms of Discrimination against Women;
 - (ii) Two ad hoc expert group meetings on: exchange of good practices among national machineries for women: gender audits and gender mainstreaming methodology; and regional forum for non-governmental organizations on gender issues: enhancing synergy, networking and participatory role in policymaking;
- (b) Other substantive activities (regular budget):
 - (i) Recurrent publications (2): Status of Arab Women: the Convention on the Elimination of All Forms of Discrimination against Women and its congruence with national instruments (strategies, plans, policies, laws and legislation); Arab women and development: guidelines to enhance the effectiveness of national machineries for women in the ESCWA countries;
 - (ii) Non-recurrent publications (2): gender mainstreaming fact sheets and national sectoral policies for the empowerment of women and gender equality in the region; follow-up to the ten-year review and appraisal of the Beijing Declaration and Platform for Action and implementation of the Convention;
 - (iii) Booklets, fact sheets, wallcharts, information kits: maintenance of ESCWA home page on women and development; creation of an e-network for knowledge-sharing among national machineries for women (2); media kit on developments in the situation of Arab women;
- (c) Technical cooperation (extrabudgetary):
 - (i) Advisory services: two advisory service missions at the request of member States on follow-up to the implementation of the outcome of the ten-year review, the Convention and the Millennium Development Goals;

- (ii) Training courses, seminars and workshops: workshop on capacity-building of non-governmental organizations and national machineries to synergize and participate in monitoring the implementation of the ten-year review and the Convention.

Table 21.23 **Resource requirements: subprogramme 7**

Category	Resources (thousands of US dollars)		Posts	
	2004-2005	2006-2007 estimates	2004-2005	2006-2007
Regular budget				
Post	—	1 527.0	—	9
Non-post	—	110.0	—	—
Subtotal	—	1 637.0	—	9
Extrabudgetary	149.0	47.0	—	—
Total	149.0	1 684.0	—	9

- 21.51 The amount of \$1,637,000 comprises: (a) \$1,527,000 for funding of the following nine posts: (i) three posts (1 P-5, 1 P-2/1 and 1 Local level), redeployed from subprogramme 2, Integrated social policies; (ii) one P-4 post, redeployed from subprogramme 5, Information and communication technology for regional integration; (iii) one P-3 post and 2 Local level posts redeployed from programme support; (iv) one Local level post from subprogramme 1, Integrated policies for the management of regional resources for sustainable development, to strengthen ESCWA gender activities in accordance with Commission resolution 240 (XXII); and (v) the establishment of a new P-3 post to assist in the formulation and implementation of ESCWA work relating to the Beijing Platform for Action and to strengthen activities in support of the implementation of goal 3, on gender, of the Millennium Development Goals; and (b) \$110,000 for non-post requirements, including other staff costs (\$6,900), consultants (\$30,700), expert group meetings (\$51,600) and travel (\$20,800) to provide for the delivery of programmed outputs under the subprogramme. Extrabudgetary resources of \$47,000 will be used for the organization of a workshop on capacity-building of non-governmental organizations and national machineries to synergize and participate in monitoring the implementation of the ten-year review appraisal of the Beijing Declaration and Platform for Action and the Convention on the Elimination of All Forms of Discrimination against Women.

D. Programme support

Resource requirements (before recosting): \$22,684,200

- 21.52 Programme support comprises the Administrative Services Division and the Programme Planning and Technical Cooperation Division.

Outputs

- 21.53 The outputs of the Administrative Services Division include the following:
- (a) Overall administration and management: provision of policy guidelines and coordination of the central common services;

- (b) Human resources management: recruitment and placement; provision of staff administration and staff welfare services; training; career development and upgrading of substantive skills; staff-management relations, administration of justice; resolution of disputes and conflicts; provision of medical services and legal advice;
- (c) Budgetary and financial services: advising the Executive Secretary on all administrative, management, security and organizational matters; provision of guidance, coordination and support services to programme managers in the preparation of programme budget proposals and performance reports; overall control of utilization of programme budget and extrabudgetary resources; provision of accounting services and financial disbursements, including payroll, vendors, per diem and other entitlements; coordination of the Integrated Management Information System (IMIS);
- (d) Electronic data-processing services: provision of information technology services and infrastructure and standardization of software and hardware; provision of in-house programming services to all substantive divisions in order to ensure compatibility with the existing technology, as well as to establish a centralized control management system of the Local Area Network; provision of videoconferencing; enhancement of the ESCWA Internet and Intranet sites;
- (e) General services: administration of the implementation of the headquarters agreement between the United Nations and the host Government; facilities management and maintenance; provision of commercial and procurement services; communications support, including satellite, radio network, telephone and fax; transportation, logistic and travel services; liaison with Government officials of the host country; protection of personnel and property; provision of postal services; maintenance of central registry and archives system; store and inventory management;
- (f) Conference services: provision of conference services to the policymaking organs of ESCWA and other intergovernmental meetings held under its auspices, including the preparation and coordination of official meetings; provision of interpretation, verbatim reporting, translation, editorial services; documentation and publication services; secretarial and technical support;
- (g) Library services: provision of library services and information to staff, member States, United Nations libraries and depository libraries and other clients, including the acquisition of publications, databases; indexing of ESCWA documents on the Official Documents System to make them available to Internet users; and developing library Internet and Intranet web pages.

21.54 The outputs of Programme Planning and Technical Cooperation Division include the following:

- (a) Planning, monitoring and evaluation: provision of policy guidelines and support to substantive divisions in the formulation and implementation of their programme of work;
- (b) Programme planning, monitoring and evaluation of the programme of work, programme budget and extrabudgetary activities, including coordination within ESCWA and with other United Nations and non-United Nations organizations;
- (c) Management of technical cooperation activities: provision of administrative backstopping for project formulation, preparation, implementation, monitoring and evaluation; provision of advisory services to member countries, at their request, through a pool of highly qualified experts and assistance in their capacity-building through workshops and seminars; maintenance of liaison with United Nations organizations, intergovernmental and non-governmental organizations and donor Governments and agencies, as well as fund-raising.

Table 21.24 Summary of resource requirements

Category	Resources (thousands of United States dollars)		Posts	
	2004-2005	2006-2007 estimates	2004-2005	2006-2007
Regular budget				
Post	17 074.3	16 477.5	124	119
Non-post	5 710.9	6 206.7	—	—
Subtotal	22 785.2	22 684.2	124	119
Extrabudgetary	149.0	316.1	—	—
Total	22 934.2	23 000.3	124	119

- 21.55 The amount of \$22,684,200 comprises: (a) \$16,477,500 to provide for 119 posts, reflecting a decrease of \$596,800, which is due to: (i) the outward redeployment of one P-3 and two Local level posts to subprogramme 7, Advancement and empowerment of women; (ii) inward redeployment of one P-5 post from subprogramme 2, Integrated social policies, to provide for the post of Chief of the Support Services Section in order to strengthen the management of the United Nations House premises in Beirut, including procurement, communication and information technology, provision of travel and transportation, property and inventory control, etc.; (iii) abolition of two Field Service posts, established in 1993 for the implementation of the new global satellite network, and one Local level post in the ESCWA Conference Services Section, dealing with desktop publishing; and (b) \$6,206,700 for non-post requirements, reflecting an increase of \$495,800, which is the net result of a number of increases and decreases under various objects of expenditure, and is mainly due to additional requirements for data-processing services, including contractual support to IMIS, purchasing of new software and licenses; and increased funding of part-time medical services, provided by an outside doctor, who conducts periodic examinations, immunizations, medico-administrative duties and paramedical training. Extrabudgetary resources of \$316,100 will be used for funding jointly financed activities, relating to all United Nations organizations in the United Nations House in Beirut, including medical equipment and supplies and minor alterations in the building.

Table 21.25 Summary of follow-up action taken to implement relevant recommendations of the oversight bodies

Brief description of the recommendation	Action taken to implement the recommendation
General Assembly (resolution 58/250)	
II, 6. The General Assembly strongly discourages any invitation to host meetings which would violate the headquarters rule, in particular for the United Nations Office at Nairobi and other United Nations centres with low utilization level.	ESCWA has given the utmost care and attention to fully implementing General Assembly resolution 58/250. No invitations that violate the headquarters rule have been issued.

*Brief description
of the recommendation*

*Action taken to implement
the recommendation*

Advisory Committee on Administrative and Budgetary Questions

(A/58/7)

V.1 The Advisory Committee finds the presentation of expected accomplishments and indicators of achievement in part V of the proposed programme budget to be more precise than in a number of other budget sections. The Committee welcomes this progress. The Committee also requests that in future, consideration be given to refining the indicator “full utilization of resources” so that the impact of the utilization of resources can be measured. Similarly, the indicator “timely recruitment and placement of staff” should refer to the targets for recruitment approved by the General Assembly.

V.2 The Advisory Committee notes that the presentation of resource requirements for information and communication technology in this part of the proposed programme budget varies from section to section and even within some of the sections.

V.4 The Advisory Committee notes that there has been some progress in reviewing publications programmes; however the intensity of such reviews varies among the regional commissions. The Committee reiterates its view that publications need to be linked directly to expected accomplishments in the manner stated in paragraph 72 of the first report of the Advisory Committee on the proposed programme budget for the biennium 2002-2003 (A/56/7). The Committee also recommends that thought be given to devising other means of providing the information now being communicated through hard-copy publications, such as increasing use of the Internet and the United Nations-wide Intranet, as well as seminars and workshops.

(a) The targets for recruitment approved by the General Assembly are translated into the Human Resources Action Plan. ESCWA fills its vacancies in accordance with the recommended targets set out in that plan as follows:

The recommended target set by the Office of Human Resources Management of the Department of Management for filling vacancies is 120 days. The organizational average for internal recruitment is 138 days and that for external recruitment is 171 days. The ESCWA average for internal recruitment is 101 days and that for external recruitment is 139 days. The combined average for internal and external recruitment at ESCWA is 114 days.

(b) Use of financial resources: the ESCWA rate of utilization of financial resources is close to 100 per cent.

The information and communication technology support resources in ESCWA are limited but consolidated into one unit — the Information Technology Unit in the Support Services Section, which provides both infrastructure and software maintenance.

The proposed publications programme for 2006-2007 has been reviewed by the author divisions, the Publications Committee and Management, focusing on their linkages to the respective expected accomplishments. The Department of Economic and Social Affairs initiated the economic commissions-economic and social affairs global review of the publications proposed by all concerned entities, under eleven cluster areas, with a view to avoiding duplication. ESCWA has participated in this exercise through videoconferencing. The shift from hard copies to electronic issuance will be gradual in order to ensure that the needs of the target beneficiaries in the region, who have difficult information and communication technology access, will be met. The ESCWA programme of work for the biennium 2006-2007 gives increased importance to national capacity-building by reducing the number of proposed publications and shifting the resources to

*Brief description
of the recommendation*

*Action taken to implement
the recommendation*

V.5 The Advisory Committee recalls its previous observations on interregional interaction and collaboration (see *ibid.*, paras. V.28, V.31, V.49 and V.50) and requests that the regional commissions intensify their efforts, as well as coordination within the United Nations system. The Committee believes that the regional commissions should intensify their efforts to collaborate and interact among themselves and with other regional entities in order to share experiences, lessons learned and workload.

V.82 The Advisory Committee observes from the supplementary information provided to it that a provision of \$246,700 under programme support is made for external contractual editing, translation, printing and binding. The Committee trusts that the Commission will explore the possibility of expanding in-house capacity for translation and printing. The Committee also notes that most publications of the Commission for the biennium 2004-2005 will be made available in printed format only. While not recommending any reduction, the Committee encourages ESCWA to explore the possibility of making as many of its publications as possible available in electronic format. The Committee also recommends that the Commission actively seek opportunities for workload-sharing.

carry out advisory services and to implement technical cooperation projects, thereby promoting hands-on knowledge sharing.

ESCWA regularly exchanges information with the other regional commissions and the global entities, particularly the Department of Economic and Social Affairs and the secretariat of the United Nations Conference on Trade and Development (UNCTAD). Such approach has enhanced the collaboration and interaction between ESCWA and those entities and provides opportunities for sharing experiences, lessons learned and workload. In terms of publications, ESCWA provides regional inputs to the annual *World Economic Survey* produced by the Department of Economic and Social Affairs and the *World Investment Report* and the *Report on Foreign Direct Investment Inflows* produced by the UNCTAD secretariat.

In its programme budget for the 2006-2007 biennium, ESCWA does not propose resource increases for external translation and printing and relies on the full use of the in-house resources. As for the contractual editing and printing, ESCWA has reduced its requirement in comparison with the current biennium. For the biennium 2006-2007, ESCWA has paid particular attention to the issuance dates of proposed publications, with the aim of achieving, to the extent possible, an even distribution of editing and translation workload required of conference services throughout the biennium. The internal publication and documentation monitoring system, which was established by ESCWA in early 2004, aims not only to ensure 100 per cent issuance in Arabic of all the Commission's documents and publications, but also to monitor the workload in conference services and assess the impact of editing and translation requirements vis-à-vis the timeliness in completing manuscripts. In the biennium 2004-2005, ESCWA has been increasing the number of electronic publications to implement the Secretary-General's United Nations reform action plan. The shift from hard copies to electronic issuance is being carried out gradually and in consultation with the target beneficiaries in the

*Brief description
of the recommendation*

V.85 The Advisory Committee notes from paragraph 22.9 of the proposed programme budget that the rationalization of the number of outputs has resulted in a 15 per cent reduction, mostly in non-recurrent publications, in the 2002-2003 programme and that a further 12 per cent reduction is projected for 2004-2005 (the annex to section 22 lists the recurrent publications that will be discontinued in the biennium 2004-2005). The Committee points out that the combined reduction of 27 per cent in the number of outputs appears to be quite significant and could bring about a commensurate redistribution of resources among subprogrammes. The Committee requests that future budget submissions provide detailed information on the redistribution of resources resulting from any significant rationalization of outputs.

Office of Internal Oversight Services
(A/58/785)

71. The Executive Secretaries of the regional commissions should undertake an overall re-assessment of their intergovernmental machinery to streamline the processes and avoid duplication. Recommendations to revitalize and support those entities that could be useful and a change in the focus of others that have been inactive should be presented to the member States for their consideration (AN/2003/459/01/003).

73. The Executive Secretaries of the regional commissions should ensure that the calendars of their annual/biennial sessions are harmonized with the submissions of the biennial programme plan (a component of the strategic framework) or the proposed programme budgets to the Headquarters Office of Programme Planning, Budget and Accounts (AN/2003/459/01/004).

75. The Executive Secretaries of the regional commissions should agree on a common policy with respect to self-evaluations so that: (i) evaluation approaches and procedures can be harmonized, especially with respect to the planning and selection

*Action taken to implement
the recommendation*

region, some of whom have difficult information and communication technology access.

For the 2006-2007 programme budget exercise, ESCWA exerted efforts to ensure that the allocation of programme budget resources is commensurate with the regional priorities identified by the member countries. Reduction in the number of outputs in the biennium 2004-2005 was due to two main factors, namely (a) the reduced number of non-recurrent publications proposed; and (b) the merging of outputs, such as parliamentary documentation. There will be further reduction of outputs by 18.8 per cent in the proposed programme budget for the biennium 2006-2007. Resources released from the reduction of publications are reprogrammed to establish an external peer review mechanism of ESCWA flagship publications for quality assurance.

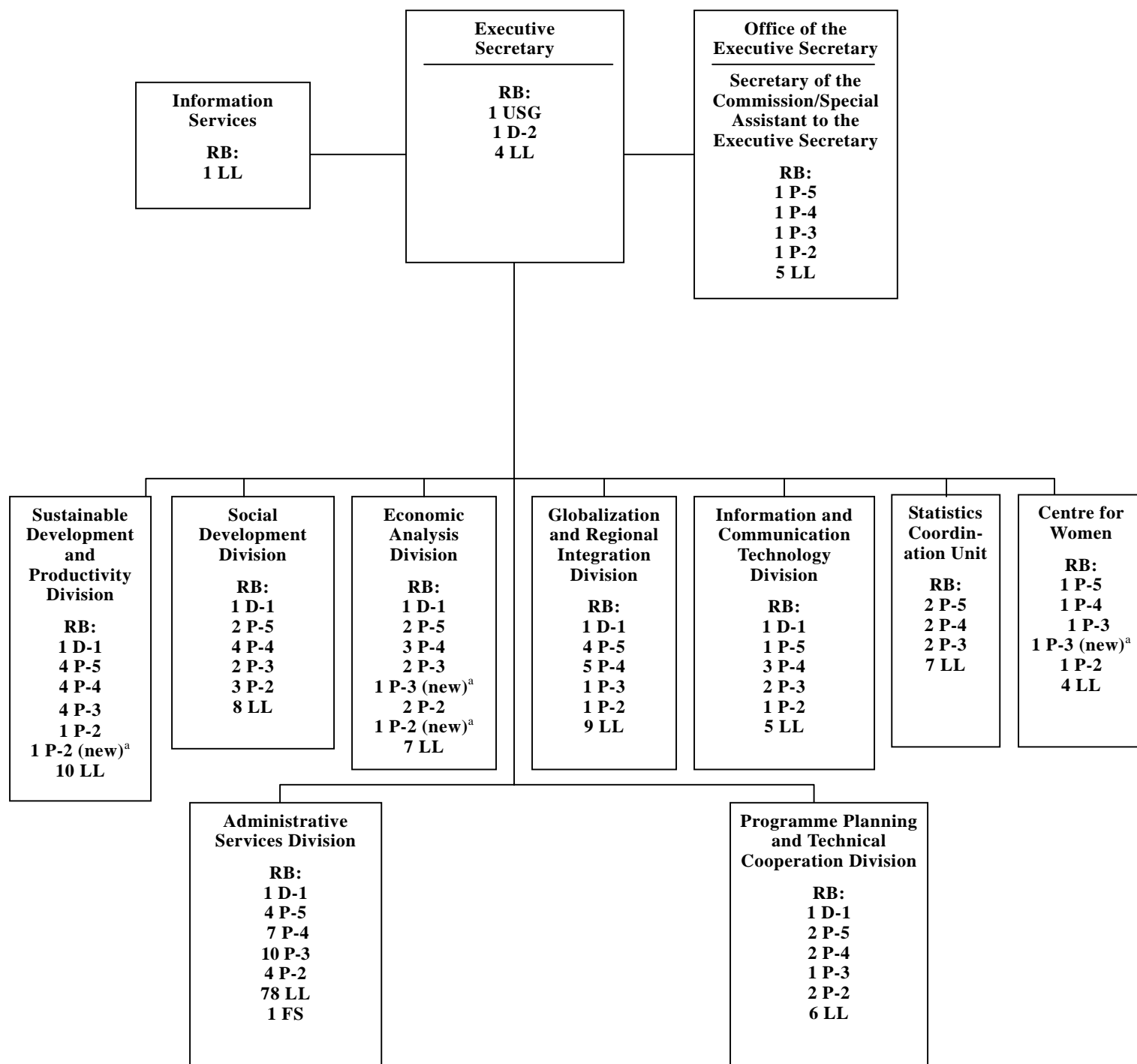
ESCWA is in the process of undertaking an overall assessment of existing intergovernmental bodies in order to ensure coherence and effectiveness. It is envisaged, pending its completion, that the results of this assessment be presented to the ESCWA Ministerial session to be held in mid-2005 for guidance and action. Detailed reporting of the exercise and any decisions thereon will be included in the report on regional cooperation in the economic, social and related fields.

In the light of the recent changes introduced to the programming cycle by the General Assembly, ESCWA will review the issue and propose alternatives for action by the ESCWA Ministerial session in order to ensure continued harmony between the submissions of the biennial programme plan, the proposed programme budgets and the Ministerial session of the Commission.

The Office of Internal Oversight Services has established a global policy and measures with respect to evaluations, which will be fully implemented in the biennium 2006-2007. In this regard, ESCWA has made provisions in the

<i>Brief description of the recommendation</i>	<i>Action taken to implement the recommendation</i>
<p>of the entity to be evaluated, the scope of the evaluation, its methodology, conclusions, timing and costs; (ii) their cycle and depth are sufficient to cover all the programmes of work and their component parts periodically; and (iii) the recommendations arising out of those evaluations may be monitored and reported to the Executive Secretaries in order to achieve specific process improvements. In accordance with the guidance provided by OIOS on programme monitoring and reporting, self-evaluation findings should be incorporated into the regular reporting under the results-based budgeting framework (AN/2003/459/01/005).</p>	<p>proposed programme budget for the biennium 2006-2007 for adequate resources. ESCWA has scheduled its self-evaluations, covering all subprogrammes in accordance with the global policy. Since 2003, the Programme Planning Chiefs of Regional Commissions meet every year to address priority issues pertaining to programme and project management, including monitoring and evaluation. Self-evaluation findings for the biennium 2004-2005 are being incorporated into the regular reporting under the results-based budgeting framework.</p>
<p>77. OIOS recommends that in the area of fund-raising, there should be a focal point within each regional commission to: (i) follow up on all fund-raising meetings, contacts and activities; (ii) coordinate, prepare and follow up on the pledging conference; (iii) maintain a database of all projects in need of fund-raising; (iv) prepare a quarterly report on the progress of fund-raising activities for the Executive Secretaries, with circulation to all divisional heads; and (v) exchange best practices and lessons learned in fund-raising efforts (AN/2003/459/01/006).</p>	<p>Within ESCWA, the Programme Planning and Technical Cooperation Division has been designated as the focal point for fund-raising. ESCWA has developed a new technical cooperation strategy for the period 2006-2007, which addresses the key fund-raising issues identified by the Office of Internal Oversight Services. ESCWA aims to ensure that those issues will be fully integrated into the work of the Division during the coming biennium (2006-2007) in the furtherance of a partnership development strategy.</p>
<p>83. The Executive Secretaries of the regional commissions should establish a mechanism for: (i) assessing the quality of publications; (ii) categorizing a publication as a “flagship”; (iii) harmonizing the timing of the issuance of flagship publications; (iv) implementing peer-review exercises; (v) assessing the composition of the readership; and (vi) exchanging best practices and lessons learned (AN/2003/459/01/009).</p>	<p>The “ESCWA guide to publications” informs and advises the secretariat staff on all aspects involved in publication production. For the biennium 2006-2007, four ESCWA publications will be designated as flagship publications. They will be reviewed by a group of experts with a view to ensuring their relevance and quality. The other publications will be subjected to internal peer reviews for quality assurance.</p>

Economic and Social Commission for Western Asia Organizational structure and post distribution for the biennium 2006-2007



^a New P-3 and P-2/1 posts.

Abbreviations: RB, regular budget; LL, Local level; FS, Field Service.

Annex

Outputs produced in 2004-2005 not to be carried out in the biennium 2006-2007

<i>A/58/6, paragraph</i>	<i>Output</i>	<i>Quantity</i>	<i>Reason for discontinuation</i>
Subprogramme 1, Integrated policies for the management of regional resources for sustainable development			
22.26 (a) (iii)	Ad hoc expert group meeting on national and sectoral policies for knowledge societies in the Arab countries	1	Non-recurrent
22.26 (b) (i)	Recurrent publication: review of productivity and sustainable development activities	1	Replaced with a publication reviewing and analysing pressing sustainable development issues. Frequency will change to biennial.
22.26 (b) (ii)	Non-recurrent publication: networking research, development and innovation in Arab countries	1	Non-recurrent
22.26 (b) (iv)	Seminar/workshop on sustainable development and competitiveness of the agro-food sector	1	Non-recurrent
22.26 (b) (iv)	Seminar/workshop on enhancing agricultural productivity through on-farm water use efficiency	1	Non-recurrent
22.26 (b) (iv)	Seminar/workshop on regional mechanism on sustainable energy systems	1	Non-recurrent
22.26 (b) (iv)	Seminar/workshop on rural development: policies, strategies and institutions	1	Non-recurrent
22.26 (b) (iv)	Seminar/workshop on application of the guidelines for international water resources management	1	Non-recurrent
22.26 (b) (iv)	Seminar/workshop on development of sustainable development indicators and country profiles in selected sectors	1	Non-recurrent
22.26 (b) (iv)	Seminar/workshop on water governance: role of stakeholders and civil society institutions in water management	1	Non-recurrent
22.26 (c)	Field project on endogenous capacity-building through new institutional forms in selected priority areas	1	Non-recurrent
Total subprogramme 1		11	

<i>A/58/6, paragraph</i>	<i>Output</i>	<i>Quantity</i>	<i>Reason for discontinuation</i>
Subprogramme 2, Integrated social policies			
22.30 (a) (iii)	Ad hoc expert group meeting on NGOs and sustainable development	1	Non-recurrent
22.30 (a) (iii)	Ad hoc expert group meeting on globalization and employment	1	Non-recurrent
22.30 (a) (iii)	Ad hoc expert group meeting on follow-up to the Fourth World Conference on Women and its outcome in the ESCWA region	1	Non-recurrent
22.30 (b) (ii)	Non-recurrent publication: women and information society	1	Non-recurrent
22.30 (b) (ii)	Non-recurrent publication: use of information and communication technologies to empower women	1	Non-recurrent
22.30 (b) (iv)	Technical material: electronic bulletin on vital statistics in ESCWA member States	1	Non-recurrent
22.30 (c)	Field project on regional centre for gender mainstreaming in ESCWA member countries	1	Non-recurrent
22.30 (c)	Field project on local community development in rural area	1	Non-recurrent
22.30 (c)	Field project on post-conflict reconstruction in southern Lebanon and Palestine	1	Non-recurrent
22.30 (c)	Field project on promotion of Braille for the disabled	1	Non-recurrent
22.30 (c)	Field project on a regional campaign on security of tenure and urban governance	1	Non-recurrent
Total subprogramme 2		11	
Subprogramme 3, Economic analysis and forecasting for regional development			
22.34 (a) (i)	Ad hoc expert group meeting on satellite accounts in the ESCWA region	1	Non-recurrent
22.34 (b) (i)	Recurrent publication: annual indices of production	2	Non-availability of national data makes the output infeasible.
22.34 (b) (i)	Recurrent publication: global forecasts and predictions	2	In order to avoid overlapping with other publications issued by United Nations entities, semi-annual regional economic forecasts will be issued as technical material on its website.

Part V **Regional cooperation for development**

<i>A/58/6, paragraph</i>	<i>Output</i>	<i>Quantity</i>	<i>Reason for discontinuation</i>
22.34 (b) (ii)	Non-recurrent publication: impact of economic variables on the social dimension of development	1	Non-recurrent
22.34 (b) (ii)	Non-recurrent publication: macroeconomic policy analysis for regional coordination in the ESCWA member countries	1	Non-recurrent
22.34 (c)	Workshop on debt analysis and management in ESCWA member countries	1	Non-recurrent
Total subprogramme 3		8	
Subprogramme 4, Regional integration and responding to globalization			
22.38 (b) (ii)	Non-recurrent publication: the role of transnational corporations from developed and developing countries in the ESCWA region	1	Non-recurrent
22.38 (b) (ii)	Non-recurrent publication: developments in the regulation of intellectual property rights in Arab countries	1	Non-recurrent
22.38 (b) (ii)	Non-recurrent publication: study on follow-up action in the implementation of the Monterrey Consensus: progress made by ESCWA member countries	1	Non-recurrent
22.38 (b) (ii)	Non-recurrent publication: study on the implications of the commitments of ESCWA member countries to World Trade Organization agreements, European partnership agreements and the Great Arab Free Trade Area	1	Non-recurrent
22.38 (b) (ii)	Non-recurrent publication: trade facilitation in the Arab countries	1	Non-recurrent
22.38 (b) (ii)	Technical material: development and maintenance of a database on foreign direct investment flows, foreign assistance and stock markets	1	Non-recurrent
Total subprogramme 4		6	

Section 21 Economic and social development in Western Asia

<i>A/58/6, paragraph</i>	<i>Output</i>	<i>Quantity</i>	<i>Reason for discontinuation</i>
Subprogramme 5, Information and communication technology for regional integration			
22.42 (a)	Ad hoc expert group meeting on regional preparatory conference for the second World Summit on the Information Society	1	Non-recurrent
22.42 (b) (ii)	Non-recurrent publication: Arabic content on the Internet: issues, policies and standards	1	Non-recurrent
22.42 (b) (ii)	Non-recurrent publication: data centres and Internet hosts-opportunities for regional integration	1	Non-recurrent
22.42 (b) (ii)	Non-recurrent publication: information and knowledge management in the public sector	1	Non-recurrent
22.42 (b) (ii)	Non-recurrent publication: information and communication technologies for poverty reduction in selected ESCWA member countries	1	Non-recurrent
22.42 (c)	Field projects on new technologies for poverty reduction in selected ESCWA member countries	2	Non-recurrent
Total subprogramme 5		7	
Subprogramme 6, Comparable statistics for improved planning and decision-making			
22.46 (a) (ii)	Ad hoc expert group meeting on the compilation of trade in service statistics	1	Non-recurrent
22.46 (b) (ii)	Technical material: statistical abstract of the ESCWA region	1	Non-recurrent
Total subprogramme 6		2	
Grand total		45	