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Programme planning

Proposed strategic framework for the period 2006-2007

Part two: biennial programme plan

Programme 17

Economic and social development in Latin America and the Caribbean

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* A/59/50 and Corr.1.

Overall orientation

17.1 The overall purpose of this programme is to promote the economic and social development of Latin America and the Caribbean through interactive cooperation with Member States in undertaking a comprehensive analysis of the development process and in providing the relevant operational services.

17.2 The mandate for the programme, which falls within the purview of the Economic Commission for Latin America and the Caribbean (ECLAC), derives from Economic and Social Council resolution 106 (VI), by which the Council established the Commission and entrusted it, *inter alia*, with initiating and participating in measures for improving the level of economic and social activity in Latin America and the Caribbean; maintaining and strengthening economic relations among the countries of the region and between them and other countries; making or sponsoring such research and studies as the Commission deemed appropriate; and undertaking or supporting member countries in the collection, evaluation and dissemination of information on regional development issues, trends and policies. The mandate has been set forth in greater detail in various resolutions adopted subsequently by the General Assembly, the Council and the Commission.

17.3 The Commission's overall strategy for achieving the objectives of the programme is structured around 12 interdependent and complementary subprogrammes. It is based on a proposal for improving economic growth rates, fostering international linkages for the region in the world economy and strengthening multilateral trade regimes and regional and subregional integration schemes with a view to increasing productive development with social equity and environmental sustainability.

17.4 The goals and objectives set forth in the Millennium Declaration, as adopted by the General Assembly, will be regarded as a basic source of guidelines and orientation for the implementation of activities related to the programme of work of ECLAC during the period 2006-2007. The strategy also takes into account the relevant provisions of other United Nations global conferences, especially those related to: financing for development; multilateral trade; international migration and poverty reduction; gender mainstreaming; sustainable development at the national and international levels; and furtherance of the special needs of small island developing States. The strategy will be implemented through an integrated approach, disaggregated in each of the subprogrammes at two levels. On one level, the strategy is aimed at achieving stable economic growth rates and productive development with social equity and environmental sustainability, which emerges in its various dimensions in all subprogrammes, and, at another level, notwithstanding the effective specialization of each programme, the strategy places emphasis on the strong links between the subprogrammes. Proposals for public policies focusing primarily on institution-building and the improvement of public regulation are priority aspects of such interrelationships. The strategy places special emphasis, in terms of analytical work, on the formulation of public policies and facilitating its practical implementation by making available operational services in the areas of specialized information, technical assistance and training and by fostering cooperation at the regional and international levels.

17.5 Expected accomplishments by the end of the plan period would include:

(a) Increased effectiveness and efficiency of the Commission in the periodic systematization of information, technical assistance, the monitoring of relevant regional developments, action-oriented research and interaction with various government bodies;

(b) An analysis of development-related issues from a regional perspective, with special emphasis on new trends and their effects on the performance of Latin America and the Caribbean, using an integrated approach, and a comparative analysis of national experiences;

(c) A stronger role in communicating the region's concerns and interests in world forums and highlighting in regional forums the issues that attract world attention;

(d) Increased technical cooperation between developing countries and collaboration in subregional, regional and hemispheric integration schemes;

(e) The generation of new information to support bilateral and multilateral cooperation, particularly in the areas of trade, macroeconomics and fiscal policies, productive and technological development, the efficient use of natural resources, environmental sustainability and gender mainstreaming;

(f) Wider dissemination of ECLAC outputs, modernized channels of communication and use of more effective mechanisms for targeting various user groups.

Subprogramme 1

Linkages with the global economy, regional integration and cooperation

Objective of the Organization: To strengthen linkages between Latin American and Caribbean countries and the global economy and regional cooperation and integration schemes at subregional, regional and hemispheric levels.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased awareness in the countries of the region of the implications and impact of the adoption of conventional and new trade rules and disciplines	(a) (i) Number of downloads of documents and press citations of materials prepared under the subprogramme dealing with the adoption of conventional and new trade rules and disciplines (ii) Number of readers of the flagship publication, <i>Latin America and the Caribbean in the World Economy</i> , who consider its analysis and policy recommendations as "useful" or "very useful" for policy formulation
(b) Strengthened understanding and analytical knowledge of Member State stakeholders of ways of improving their linkages with the global economy in the context of the parallel advancement of globalization and open regionalism in Latin America and the Caribbean	(b) Number of issues raised by ECLAC that improve linkages with the global markets that are taken into account by policy makers and other Member State stakeholders

Strategy

17.6 Substantive responsibility for this subprogramme rests with the Division of International Trade and Integration. The subprogramme will assist Governments to draw on the benefits of, and surmount the main challenges posed by, a multilateral rules-based trading system and to deepen and expand the economic integration processes through analytical and operational activities, including the preparation and dissemination of documents and technical reports and the promotion of technical discussions through panels and expert group meetings and the formulation and execution of technical cooperation projects and other capacity-building activities. The strategy will devote special attention to assist Member State stakeholders in: (a) assessing the key analytical and policy issues associated with the World Trade Organization negotiations and the proliferation of regional, subregional and bilateral trade agreements; (b) fulfilling commitments undertaken by signatory countries of various trade and integration agreements; and (c) strengthening their capacities to adapt to the new international environment, including the design of open-economy policies, the improvement of competitiveness and participation in the fastest-growing segments of world trade. Attention will also be given to building regional consensus on strategies for addressing the main constraints faced by the countries of the region seeking to derive full benefit from newly established competition and integration schemes and to the special situation of the smaller economies of the region.

Subprogramme 2 Production and innovation

Objective of the Organization: To strengthen the capacities of the countries of the region to design and implement microeconomic and sectoral policies to foster the production, innovation and knowledge systems with due consideration to the economic, social and environmental dimensions and the linkages with the global economy.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased understanding of ECLAC proposals by stakeholders for the design and implementation of policies for productive development	(a) (i) Increased number of stakeholders fostering policies for productive development along the lines of ECLAC recommendations (ii) An increase in the number of downloads from the subprogramme's web site of the main analytical documents and reports presenting policy options and recommendations (iii) Number of readers of the flagship publication, <i>Foreign investment in Latin America and the Caribbean</i> , responding to surveys who consider its analysis and recommendations as "useful" or "very useful" for their work
(b) Increased utilization of ECLAC services by Member States stakeholder institutions to formulate policies and strategies to enhance the competitiveness of their production structures	(b) (i) The number of Member States stakeholders institutions making use of analytical tools developed under the subprogramme (ii) The number of participants in training courses organized under the subprogramme that rate them as "useful" or "very useful" for application in their work

Strategy

17.7 Substantive responsibility for the execution of this subprogramme rests with the Division of Production, Productivity and Management. The strategy to be followed will take special account of the relevant provisions relating to the goals and targets set forth in the Millennium Declaration, in particular those related to the global partnership for development; the promotion of greater commitment to good governance, development and poverty reduction; and efforts to make available the benefits of new technologies, especially information and communication technologies (goal 8 and targets 12 and 18, respectively).

17.8 The strategy will include the generation and dissemination of economic analyses, policy proposals and relevant statistical information, with a view to

fostering sectoral and enterprise development in the region providing technical advisory assistance and training services to policy makers and other relevant actors in the region, and promoting the sharing of experiences and best practices among them, including through the holding of expert group meetings. While maintaining its focus on the more traditional agricultural and industrial sectors, the subprogramme will also place special emphasis on services sectors, particularly the emerging area of information and communications technologies, and on the social and environmental dimensions of productive development.

Subprogramme 3

Macroeconomic policies and growth

Objective of the Organization: To strengthen the capacity of Latin American and Caribbean countries to design and implement suitable macroeconomic policies for achieving long-term growth.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased awareness of policy makers in Latin America and the Caribbean of key issues at stake to design and implement consistent short-term macroeconomic policies within a long-term growth-enhancing framework	(a) Increase in percentage of users who find the subprogramme's flagship publications "useful"
(b) Increased understanding in Latin American and Caribbean countries of how to reconcile long-term growth with sustainable development	(b) Proportion of beneficiaries of policy advice services provided by the subprogramme that consider the relevant policy recommendations received to be "useful" or "very useful"
(c) Enhanced regional cooperation and increased understanding of the need to develop macroeconomic coordination in the context of regional and subregional integration processes	(c) Number of other participants in ECLAC forums that rate as useful for their work the recommendations made by the subprogramme regarding macroeconomic coordination
(d) Increased awareness on the part of a wider audience about trends in the Latin American and Caribbean economies and their prospective behaviour	(d) Increased number of policy makers, scholars and other users who find the subprogramme's flagship publications as "useful"

Strategy

17.9 Substantive responsibility for the execution of this subprogramme rests with the Economic Development Division. It is expected that the Governments in Latin America and the Caribbean will continue to work towards consolidating macroeconomic stabilization. Formidable challenges lie ahead, however, since the impact of past internal and external disequilibria and the vulnerability of the countries of the region to external shocks are expected to carry over into the future, thus reducing their manoeuvring room for the implementation of countercyclical fiscal and monetary policies. The strategy will consist of continuing with the systematic monitoring of the region's macroeconomic performance with a view to

providing timely and accurate information, analysis and options for short-term macroeconomic policy design. The subprogramme will carry out research specifically designed to build its capacity to provide technical cooperation services and other collaboration to Governments, with a view to strengthening the type of long-term macroeconomic governance that is essential for the implementation of growth-oriented policies. The subprogramme will also continue to promote policy harmonization in the context of regional integration and the wider framework of freer trade and increasing international economic integration. This aim will be pursued through the organization of workshops, expert-group meetings and other specialized forums for technical debate.

Subprogramme 4

Social development and equity

Objective of the Organization: To accelerate the alleviation of poverty and the attainment of social equity in the region.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Fuller understanding and stronger analytical capacity, on the part of the region's Governments and other stakeholders, with respect to long-standing structural and newly emerging social problems affecting underprivileged socio-economic groups	(a) (i) Proportion of beneficiaries of the technical advisory and training services rendered by the subprogramme who regard them as useful for the preparation of diagnostic analyses of the social situation and social trends (ii) Increased number of downloads of the <i>Social Panorama of Latin America</i> , among other publications and documents, for the purpose of using the analyses and statistics contained in these materials
(b) Strengthened institutional capacity of Governments and other stakeholders in the social policy field to design, implement and assess policies, programmes and projects for enhancing social equity and integration	(b) Number of social programmes, whether designed by Governments or through cooperation among agencies or other social stakeholders, that make explicit use of the methodologies developed under the subprogramme
(c) Strengthened institutional capacity on the part of Governments and other stakeholders to use and exchange information in designing and implementing social policies and programmes	(c) Number of thematic networks of social policy makers or other social stakeholders established for the exchange of information, experiences and good practices in the framework of activities carried out under the programme of work

Strategy

17.10 Substantive responsibility for the execution of this subprogramme rests with the Social Development Division. The strategy will consist of assisting Governments of ECLAC Member States and other stakeholders in the area of social

development to build their capacities to monitor the social situation and social trends, with a view to formulating and implementing policies, programmes and projects to attain the goal of poverty alleviation and social equity. This strategy will set out to enable the countries of the region to analyse their own experiences by means of up-to-date diagnostic studies on social conditions, especially in relation to income distribution, educational and training resources and opportunities, poverty alleviation and access to social services and employment. The strategy will also include the development of methodological inputs involving the use of sociocultural inclusion and exclusion indicators to complement economic and social indicators in the analysis of the asymmetrical effects of economic, social and sociocultural changes on well-being, particularly in the case of vulnerable population groups. In addition, technical assistance and training activities will be carried out on the formulation, management and assessment of social policies, programmes and projects. These activities will advocate the adoption of a rights-based approach to development in order to make social initiatives more responsive to social demands and more conducive to broader citizen participation. Efforts will be made to promote the dissemination and exchange of information, experiences and good practices in the area of social policy, including through the holding of expert group meetings.

Subprogramme 5

Mainstreaming the gender perspective in regional development

Objective of the Organization: To achieve the mainstreaming of the gender equity agenda into the principal policies of the Governments of the Latin American and Caribbean countries by strengthening the institutionalization of public policies that incorporate a gender perspective.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased adoption of policies to mainstream the gender perspective into the priority areas of the government agendas (economic policy, employment, poverty, social protection, institutional development and security)	(a) (i) Number of programmes in priority areas of government policy that have mainstreamed the gender perspective into their reforms and policies (ii) Number of countries in which agreements and inter-institutional networks have been established to ensure the mainstreaming of the gender perspective into the priority areas of the government agendas
(b) Increased utilization of monitoring tools such as gender indicators and gender planning	(b) (i) Number of countries that have developed a system of gender indicators comparable to those used in the integrated system proposed by ECLAC (ii) Number of countries in which agreements have been established among national statistical institutes, national women's offices and the priority sectors of government policy with regard to the production and exchange of gender statistics for use in public policy-making

Strategy

17.11 Substantive responsibility for the execution of this subprogramme rests with the Women and Development Unit of the Office of the Executive Secretary of the Commission. The strategy of the subprogramme will consist of continuous support to the Regional Conference on Women in Latin America and the Caribbean and its presiding officers. Activities pertaining to cooperation for development will also be pursued in order to build the capacity of the Member States of ECLAC to formulate public policies geared towards gender equality in the market, institutions and society at large. These activities will include the provision of substantive and methodological training to national women's offices and sectoral ministries and institutions, in which a particular effort will be made to strengthen relations between civil society and Governments. Headway will also be made in consolidating coordination among agencies of the United Nations system that conduct gender-related activities, both within the region and at the global level. In addition, capacity-building for national institutions will be supported through research on gender relations in the region as a means to help those institutions to become better

positioned to deploy their own efforts to deal with the most pressing challenges involved in combating poverty and achieving development with equity, as well as other challenges related to institutional affairs and political participation. Lastly, the subprogramme will streamline the monitoring activities conducted by ECLAC in order to fully identify opportunities for mainstreaming the gender perspective into the substantive work of the Commission.

Subprogramme 6

Population and development

Objective of the Organization: To improve the generation of sociodemographic information and knowledge on population issues for use in social programming in the countries of the region.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased technical capacity of the Latin American and Caribbean Member States to monitor population trends and tackle population and development issues for use in social programming	(a) Increase in the number of Member States making use of knowledge and information generated under the subprogramme on demographic trends and population and development issues for the design, implementation, monitoring and evaluation of their social programmes and policies
(b) Increased technical capacity of Latin American and Caribbean Member States to monitor progress in the implementation of the recommendations and goals of the Programme of Action of the International Conference on Population and Development and the Regional Implementation Strategies of the Madrid Plan of Action as well as the relevant objectives and goals of the Millennium Declaration	(b) Number of countries that have taken action to implement the goals and recommendations of the Programme of Action of the International Conference on Population and Development, the Regional Strategy for the implementation of the Madrid Plan of Action as well as the relevant goals and objectives of the Millennium Declaration and other relevant international conferences related to the field of population and development

Strategy

17.12 Substantive responsibility for the implementation of this subprogramme rests with the Population and Development Division — Latin American and Caribbean Demographic Centre (CELADE). The strategy for the subprogramme includes the provision of substantive and technical inputs to the countries of the region to promote the consideration of population variables in the formulation of their social programmes, especially those aimed at poverty alleviation and the reduction of social inequities. The subprogramme will also support the efforts of Member States to implement and monitor the commitments agreed upon at international conferences, in particular those related to the Programme of Action of the International Conference on Population and Development, the Madrid International Plan of Action on Ageing of the Second World Assembly on Ageing, as well as the relevant goals and objectives of the Millennium Declaration. Thus, the strategy involves: (a) performing policy-oriented research on key population issues; (b)

developing and improving relevant methodologies and techniques for analysing population variables for use in social programming; (c) rendering technical assistance and advisory services to relevant institutions in the Member States; (d) carrying out training activities on population-related matters for the benefit of policy makers and other relevant actors in the region; (e) fostering the sharing of experiences and good practices among countries of the region (including horizontal cooperation); and (f) disseminating information and knowledge on demographic subjects. A key component of the strategy is continuing support to the activities of the sessional Ad Hoc Committee on Population and Development of the Commission. The strategy also calls for continued close interaction with and technical support for relevant institutions and national counterparts in the region and for the strengthening and expansion of collaboration and cooperation with other international organizations working on population issues in the region.

Subprogramme 7

Planning of public administration

Objective of the Organization: To improve public sector management in the countries of the region with regard to planning, budgeting and local development.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased utilization of the training services provided by the subprogramme regarding programming, budgeting, management of current and capital expenditure and local development	(a) (i) Increase in the number of ECLAC Member States that send professionals to courses organized by the subprogramme (ii) Percentage of participants rating the courses given by the Latin American and Caribbean Institute for Economic and Social Planning (ILPES) as “useful” or “very useful” for application in their respective areas of work
(b) Increased utilization of the technical assistance services provided by the subprogramme regarding programming, budgeting, management of current and capital expenditure and local development	(b) (i) Percentage of Member States of ECLAC receiving technical assistance from ILPES for institutional strengthening (ii) Number of countries beneficiaries of ILPES technical cooperation services that use methodologies, procedures or institutional frameworks along the line of the subprogramme’s recommendations
(c) Increased coordination, sharing of experiences and awareness creation among ECLAC member countries on issues related to public management in the fields of planning, budgeting and evaluation of public-sector activities and local development	(c) (i) Number of stakeholders from ECLAC Member States participating in intergovernmental forums, technical meetings, seminars and conferences organized by the subprogramme (ii) Number of downloads of documents and material prepared by the subprogramme from the ILPES web site

Strategy

17.13 Substantive responsibility for this subprogramme rests with the Latin American and Caribbean Institute for Economic and Social Planning (ILPES), which acts as the Commission’s training centre and plays a normative role in the formulation, implementation and evaluation of all training activities offered by the institution. Efforts will be made to organize new training activities geared towards disseminating the Commission’s views regarding challenges and potential development paths in the region among university graduate students and professors, academic circles and the media.

17.14 The strategy will centre on strengthening institutional capacities of ECLAC Member States for public administration at the national and subnational levels, with

regard to planning, budgeting and evaluation of current and capital expenditures as well as subnational development. Particular attention will be paid to two basic subject areas: budgetary policies and public-sector management; and subnational development policies. The first subject area continues to be assigned a high priority on the regional agenda. The subject of subnational development policies has gained importance in the region, thanks to the progress made in implementing decentralization processes in countries with unitary government structures and the active debate in federally organized countries on how to redefine relationships among government organizations at different territorial levels.

17.15 The strategy will be implemented through: the organization and implementation of training courses and workshops designed to serve the needs of relevant national policy makers, civil servants and professional staff in the fields of concern; the servicing of intergovernmental and expert group meetings to provide forums of discussion and to promote the sharing of best practices and technical experiences among participants; and the provision of specialized advisory services and technical cooperation to government institutions on the various issues.

Subprogramme 8

Environment and human settlements

Objective of the Organization: To improve the integration of environmental and urban management considerations into economic, social and land-use policies in the framework of sustainable development.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Fuller understanding of the sustainable development and human settlements trends and prospects by the Governments of the region and other stakeholders	(a) (i) Percentage of participants from the countries of the region in the conferences, workshops and training initiatives organized under the subprogramme who rate the knowledge gained as “useful” or “very useful” for their work (ii) Increased number of online consultations, downloads and direct inquiries by stakeholders and users of the databases and publications produced under the subprogramme
(b) Enhanced capacity of the Governments of the region to follow-up and make progress in the implementation of international and national commitments derived from the outcomes of the World Summit on Sustainable Development, the second United Nations Conference on Human Settlements (Habitat II) and the relevant goals and objectives of the Millennium Declaration	(b) Percentage of ECLAC Member States participating in intergovernmental forums, technical meetings, seminars and conferences to review progress in implementation of international commitments derived from the relevant world summits and international conferences

Strategy

17.16 Substantive responsibility for the execution of this subprogramme rests with the Sustainable Development and Human Settlements Division. The strategy will aim to build the capacity of the Governments of the region and other relevant social stakeholders to assess the environmental impacts, costs and benefits of economic and social policies in the region. To that end, steps will be taken to address the need for systematic, reliable and regularly updated databases and indicators for objectively measuring progress towards environmental sustainability. A set of selected indicators will be designed and implemented to monitor current environmental sustainability trends in the region.

17.17 In addition, activities to follow up international and regional multilateral agreements will be carried out to support the countries of the region in formulating and designing environmental sustainability, land use and human settlements policies that are consistent with the goals set out in the Millennium Declaration and in the outcomes of the World Summit on Sustainable Development and the second United Nations Conference on Human Settlements (Habitat II). Priority will also be given to the design and implementation of environmental fiscal policies, economic instruments for environmental management and mechanisms for financing sustainable environmental and urban development at the international, regional and national levels as well as to the analysis of the interaction between trade and the environment. In view of the region's high urbanization indices, the strategy will also focus on national capacity-building for the design and implementation of sustainable development policies for land-use management.

17.18 The subprogramme will achieve these aims by preparing and disseminating analytical papers and technical reports and organizing training courses, expert meetings, seminars and workshops for the discussion of national and subregional policies and systems, with emphasis on strengthening the participation of private sector and civil society stakeholders. It will also offer technical advisory services to the Governments of the region in the areas mentioned and will implement other technical cooperation activities for development geared to end-users.

Subprogramme 9

Natural resources and infrastructure

Objective of the Organization: To promote the adoption of best practices related to sustainable management of natural resources as well as the wider access of the population to public utility services.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened institutional capacity in the countries of the region to formulate policies and regulatory mechanisms for sustainable natural resource management	(a) Increase in the number of countries and academic, regional and business institutions that act upon the recommendations deriving from the technical cooperation services offered by the subprogramme
(b) Strengthened regulatory capacity in the countries of the region for the provision of infrastructure and public utility services	(b) Increase in the number of countries that act upon the recommendations deriving from the technical cooperation services offered by the subprogramme
(c) Increased utilization of technical cooperation services offered by the subprogramme	(c) (i) Increase in the number of requests for technical assistance and specialized support services under the subprogramme for intergovernmental and technical meetings held at the regional, subregional or national level (ii) Number of positive assessments of the technical proposals presented under the subprogramme on the basis of reports of ministerial and expert meetings

Strategy

17.19 Substantive responsibility for the execution of this subprogramme rests with the Natural Resources and Infrastructure Division. The strategy will focus on strengthening the technical capacity of the countries of the region to implement and manage sustainable public policies that reconcile growth, the protection of the natural resource endowment and social equity with the sustainable use of natural resources. Efforts will also be made to promote the integration of physical infrastructure to enhance the complementarity of the productive structures of the countries of the region and to improve the use of their resource endowment. In this sense, the strategy will consist of furnishing the countries with analytical studies and systematized information on best practices applied in the region with respect to the regulation and management of natural resources and the provision of infrastructure and public utility services in the context of the goals and targets deriving from the Millennium Declaration. Priority will be given to providing the countries with technical advisory services in the area of regulation, the management of mining, energy and water resources and the provision of infrastructure and public utility services as well as to promoting discussion forums to disseminate new policy options and lessons learned in terms of regulation and management, which will be supplemented by active participation in the physical integration efforts undertaken

by the countries of the region. In this regard, special attention will be paid to the follow-up to the Almaty Programme of Action: Addressing the Special Needs of Landlocked Developing Countries within a New Global Framework for Transit Transport Cooperation for Landlocked and Transit Developing Countries. Training activities for decision makers, public officials and specialists in the above-mentioned areas will also be offered under the subprogramme.

Subprogramme 10

Statistics and economic projections

Objective of the Organization: To enhance the production and timely dissemination of statistical information and indicators to design and monitor economic and social policies in the region.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Modernization of the national accounts of the countries of the region through the incorporation of the new methodological recommendations adopted at the international level in the framework of the System of National Accounts 1993 and their adaptation to the special needs arising from structural changes in the economies	(a) Number of countries in the region regarded by the Statistical Conference of the Americas as having made satisfactory progress in implementing the System of National Accounts 1993 and incorporated satellite accounts, in accordance with international recommendations and their own requirements
(b) Increased utilization of the economic indicators and projections compiled and produced by the subprogramme	(b) (i) Increase in the number of downloads of the economic indicators and projections made available online by ECLAC (ii) Number of citations and references to ECLAC indicators and projections in the media and external publications
(c) Strengthened capacity on the part of the countries of the region to monitor the fulfilment of the Millennium Development Goals relating to poverty and social well-being and better policies for disseminating harmonized indicators, both at the national level and within the United Nations system	(c) Increase in the number of countries in the region regarded by the Statistical Conference of the Americas as having made satisfactory progress in incorporating ECLAC methodological recommendations into the design and compilation of poverty and social well-being indicators

Strategy

17.20 Responsibility for the implementation of this subprogramme rests with the Statistics and Economic Projections Division. Given its interdisciplinary nature, the subprogramme will be executed in close collaboration with the other ECLAC divisions, to which it will continue to provide services. The strategy will focus on strengthening the capacity of the national statistical systems of the region to produce and disseminate, in a timely manner and in keeping with international standards and best practices, the statistical information and indicators needed to design and

monitor their economic and social policies. This includes refining methodologies in the field of national accounts, statistics and projections and providing technical assistance and training to national statistical offices. Activities in the economic field will include the incorporation of new dimensions relevant to the design and monitoring of development policy as well as expanding the time horizon of the models used for analysing alternative scenarios. In the social field, activities will be undertaken to increase the scope of the measurement of well-being and relative poverty, with special attention to socio-economic vulnerability, exclusion and opportunities. One of the central aims of the strategy is to continue to support and strengthen the activities of the Statistical Conference of the Americas of ECLAC, in particular in its efforts to harmonize and coordinate statistics in the context of regional integration schemes.

Subprogramme 11

Subregional activities in Mexico and Central America

Objective of the Organization: To achieve dynamic, sustainable and qualitatively sound economic development, together with inclusive and equitable social development within a solid democratic institutional framework, to enable the subregion to progress towards fulfilling the goals set forth in the Millennium Declaration.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened understanding and analytical knowledge of Member State stakeholders in formulating and implementing policies and programmes regarding the issues indicated in the objective	(a) (i) Increased number of Member State stakeholders accessing services and products of ECLAC subprogrammes aimed at strengthening understanding and analytical capacity to formulate and implement policies and programmes (ii) Number of Member State stakeholders trained in and/or using services and products of ECLAC subprogrammes aimed at strengthening understanding and analytical capacity to formulate and implement policies and programmes
(b) Increased awareness among Member States of the development agenda facing the subregion, including its integration process and the global framework	(b) Number of Member State stakeholders that consider ECLAC subregional analysis services and products useful in increasing awareness of the development agenda facing the subregion

Strategy

17.21 Substantive responsibility for this subprogramme rests with the ECLAC subregional headquarters in Mexico. The strategy will aim at promoting cooperation among Member States of the subregion and strengthening their capacity to formulate

policies and strategies conducive to attaining the objective. The strategy will centre on the generation, dissemination and application of innovative knowledge related to the development challenges and policy options facing the subregion through the preparation of research papers and technical reports, multisectoral and interdisciplinary analysis, data processing and systematization and analytical modelling. Increased efforts will be made to work more closely with stakeholders and to take a results-based approach by providing advisory services, training and other technical cooperation and by organizing and promoting specialized forums to share experiences, best practices and lessons learned, with a view to fostering analytical and policy-oriented dialogue in the subregion. Within this institutional framework, the strategy will seek to balance the dissemination of the substantive output and regional perspectives generated by the ECLAC system as a whole with a focus on the subregional dimension and the consideration of the unique needs and concerns of the countries of the subregion. In addition, the subprogramme will continue to actively pursue consultation and to work closely with the specialized agencies and programmes of the United Nations system and other relevant regional and international actors.

Subprogramme 12

Subregional activities in the Caribbean

Objective of the Organization: To achieve dynamic, sustainable and equitable economic and social development, together with improving the linkages between the countries of the Caribbean region and the global economy and consolidating its integration in order to enable the subregion to fulfil the goals set forth in the Millennium Declaration.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved knowledge of Member States in formulating and implementing social policies and programmes, integrating gender analysis at the formulation, implementation and evaluation phases	(a) (i) Number of public administrative staff trained in the use of the Social Statistics Database and the Social Vulnerability Index for formulating evidence-based social policy for Caribbean small island developing States (ii) Increased number of policies and programmes using gender mainstreaming methodology formulated by Member States in the subregion receiving technical cooperation services from ECLAC in terms of analytical inputs and policy advice
(b) Increased awareness of the new concepts of development and the new regional and global structures and their potential impact on the sustainable development process for the small island developing States in the subregion	(b) Number of governmental policy changes influenced by analytical inputs and policy advice provided by ECLAC to Caribbean countries receiving technical cooperation services
(c) Strengthened technical capacities in the Caribbean countries for implementing the new trade-related commitments and for deriving benefit from new market-access opportunities in the context of integration schemes	(c) Number of strategies to improve linkages with the global markets designed by beneficiaries of the policy advice and training activities of the subprogramme

Strategy

17.22 Substantive responsibility for this subprogramme rests with the ECLAC subregional headquarters for the Caribbean. The strategy will aim at promoting cooperation among Member States of the subregion and strengthening their capacity to formulate policies and strategies conducive to attaining the objective. The strategy will thus centre on carrying out applied research related to the particular development challenges and policy options facing the Caribbean countries through the preparation and dissemination of analytical documents and technical reports. In this regard, the focus will be on multisectoral and interdisciplinary analysis, data processing and systematization as well as the preparation of relevant economic and social statistics and indicators. This will allow the subprogramme to continue to monitor economic and social trends in the subregion, including progress towards the implementation of the Caribbean Single Market and Economy and hemispheric

integration. The subprogramme will also follow up the implementation of the relevant international commitments agreed upon by the countries of the subregion within the framework of international conferences and world summits sponsored by the United Nations, including those related to the sustainable development of small island developing States, social development, gender equity and population and development. In addition, the subprogramme will address issues of particular significance on the subregional agenda by providing advisory services, training and technical cooperation services to relevant stakeholders in Member States, particularly policy makers, civil servants and specialized professional staff. The strategy will also incorporate promotion and advocacy components and the organization of specialized forums to share experiences, best practices and lessons learned, with a view to fostering analytical and policy-oriented dialogue in the subregion. The strategy is intended to balance the dissemination of the substantive output and regional perspectives generated by the ECLAC system as a whole with a focus on the subregional dimension and a consideration of the unique needs and concerns of Caribbean countries.

Legislative mandates

General Assembly resolutions

52/194	Role of microcredit in the eradication of poverty (subprogrammes 3 and 4)
55/2	United Nations Millennium Declaration (all subprogrammes)
56/182	Science and technology for development (subprogrammes 2 and 12)
56/199	Protection of global climate for present and future generations of mankind (subprogrammes 8 and 9)
57/144	Follow-up to the outcome of the Millennium Summit (all subprogrammes)
57/270 B	Integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits in the economic and social fields (all subprogrammes)
58/148	Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly (subprogrammes 5, 11 and 12)
58/172	The right to development (all subprogrammes)
58/201	Almaty Programme of Action: Addressing the Special Needs of Landlocked Developing Countries within a New Global Framework for Transit Transport Cooperation for Landlocked and Transit Developing Countries (subprogrammes 1 and 9)
58/207	Human resources development (subprogrammes 2, 4 and 5)
58/214	International Strategy for Disaster Reduction (subprogrammes 11 and 12)

58/218	Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development (subprogrammes 8, 9, 11 and 12)
58/220	Economic and technical cooperation among developing countries (all subprogrammes)
58/221	Programme of Action for the International Year of Microcredit, 2005 (subprogrammes 3 and 4)
58/222	Implementation of the first United Nations Decade for the Eradication of Poverty (1997-2006) (subprogrammes 3, 4 and 5)
58/225	Role of the United Nations in promoting development in the context of globalization and interdependence (all subprogrammes)
58/230	Follow-up to the implementation of the outcome of the International Conference on Financing for Development (all subprogrammes)
58/242	Implementation of the United Nations Convention to Combat Desertification in Those Countries Experiencing Serious Drought and/or Desertification, Particularly in Africa (subprogrammes 1, 8 and 9)
58/269	Strengthening of the United Nations: an agenda for further change

Economic and Social Council resolutions

1995/4	Science and technology for development (subprogrammes 2, 8 and 12)
1995/54	Science and technology for development (subprogrammes 2 and 12)
1997/2	International migration and development (subprogrammes 6 and 10)
1998/46	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields (all subprogrammes)
1999/5	Poverty eradication and capacity-building (subprogrammes 4 and 5)
2000/27	Basic indicators for the integrated and coordinated implementation of and follow-up to major United Nations conferences and summits at all levels (subprogrammes 4, 5, 6 and 10)
2001/21	Integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits (all subprogrammes)
2003/47	International Conference on Financing for Development (all subprogrammes)
2003/61	Future programme, organization and methods of work of the Commission on Sustainable Development

Economic and Social Council agreed conclusions

- 2002/1 Agreed conclusions on strengthening further the Economic and Social Council, building on its recent achievements, to help it fulfil the role assigned to it in the Charter of the United Nations as contained in the United Nations Millennium Declaration

Economic Commission for Latin America and the Caribbean resolutions

- 533 (XXV) International linkages (subprogrammes 1, 2 and 3)
- 534 (XXV) Open regionalism (subprogrammes 1, 2, 3, 8, 11 and 12)
- 536 (XXV) Latin American and Caribbean Regional Plan of Action on Population and Development (subprogrammes 6, 11 and 12)
- 544 (XXV) Activities on environment and development (subprogrammes 1, 8, 9, 11 and 12)
- 546 (XXV) Programme of further cooperation and integration between Latin America and the Caribbean (subprogrammes 1, 2, 3, 4, 11 and 12)
- 552 (XXVI) Strengthening sustainable development in Latin America and the Caribbean (subprogrammes 1, 2, 3, 7, 8, 9, 11 and 12)
- 564 (XXVII) Aruba resolution on the fiscal covenant: strengths, weaknesses, challenges (subprogrammes 3, 4, 7 and 9)
- 571 (XXVII) Poverty, population and fiscal expenditures (subprogrammes 3, 4, 5 and 6)
- 589 (XXIX) Programme of work of the Economic Commission for Latin America and the Caribbean for the biennium 2004-2005 (all subprogrammes)
- 595 (XXIX) Brasilia resolution on globalization and development (all subprogrammes)

Subprogramme 1

Linkages with the global economy, regional integration and cooperation

General Assembly resolution

- 58/197 International trade and development

Subprogramme 2

Production and innovation

General Assembly resolution

- 57/243 Industrial development cooperation

Economic and Social Council resolution

- 2003/19 World Summit on the Information Society

Economic Commission for Latin America and the Caribbean resolution

549 (XXV) Coordination for development

Subprogramme 3**Macroeconomic policies and growth***General Assembly resolutions*

53/172 The financial crisis and its impact on growth and development, especially in the developing countries

58/203 External debt crisis and development

Subprogramme 4**Social development and equity***General Assembly resolutions*

58/130 Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly

58/132 Implementation of the World Programme of Action concerning Disabled Persons: towards a society for all in the twenty-first century

58/133 Policies and programmes involving youth

58/141 International cooperation against the world drug problem

Economic and Social Council resolutions

1995/17 Enhanced regional cooperation to reduce the risks of drug abuse

1996/7 Follow-up to the World Summit for Social Development and the future role of the Commission for Social Development

1999/18 Policies and programmes involving youth

1999/29 Action Plan for the Implementation of the Declaration on the Guiding Principles of Drug Demand Reduction

2002/26 Further promotion of equalization of opportunities by, for and with persons with disabilities and protection of their human rights

2003/11 Policies and programmes involving youth

Economic Commission for Latin America and the Caribbean resolution

535 (XXV) World Summit for Social Development

Subprogramme 5
Mainstreaming the gender perspective in regional development

General Assembly resolutions

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| 58/145 | Convention on the Elimination of All Forms of Discrimination against Women |
| 58/148 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |
| 58/206 | Women in development |

Economic and Social Council resolutions

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| 1997/17 | Agreed conclusions of the Commission on the Status of Women on critical areas of concern identified in the Platform for Action for the Fourth World Conference on Women |
| 1998/11 | Mid-term review of the system-wide medium-term plan for the advancement of women, including the status of women in the Secretariat |
| 1998/12 | Conclusions of the Commission on the Status of Women on critical areas of concern identified in the Beijing Platform for Action |
| 1998/26 | Advancement of women: implementation of the Beijing Platform for Action and the role of operational activities in promoting, in particular, capacity-building and resource mobilization for enhancing the participation of women in development |
| 1999/17 | Agreed conclusions of the Commission on the Status of Women on critical areas of concern identified in the Beijing Platform for Action |
| 2001/5 | Agreed conclusions of the Commission on the Status of Women on thematic issues |
| 2003/44 | Agreed conclusions of the Commission on the Status of Women on participation in and access of women to the media, and information and communication technologies and their impact on and use as an instrument for the advancement and empowerment of women |
| 2003/49 | Mainstreaming a gender perspective into all policies and programmes in the United Nations system |

Economic Commission for Latin America and the Caribbean resolutions

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| 558 (XXVI) | Regional Programme of Action for the Women of Latin America and the Caribbean, 1995-2001 |
| 568 (XXVII) | Follow-up to the Regional Programme of Action for the Women of Latin America and the Caribbean, 1995-2001 |
| 576 (XXVIII) | Follow-up to the Regional Programme of Action for the Women of Latin America and the Caribbean, 1995-2001 |

Subprogramme 6

Population and development

General Assembly resolutions

- S-21/2 Key actions for the further implementation of the Programme of Action of the International Conference on Population and Development
- 58/134 Follow-up to the Second World Assembly on Ageing
- 58/208 International migration and development

Economic and Social Council resolution

- 1994/2 Work programme in the field of population

Economic Commission for Latin America and the Caribbean resolutions

- 555 (XXVI) Latin American Demographic Centre
- 556 (XXVI) Latin American and Caribbean Regional Plan of Action on Population and Development
- 569 (XXVII) Latin American and Caribbean Demographic Centre — Population Division of ECLAC
- 590 (XXIX) Population and development: priority lines of action for 2002-2004

Subprogramme 7

Planning of public administration

General Assembly resolutions

- 50/225 Public administration and development
- 58/231 Public administration and development

Economic Commission for Latin America and the Caribbean resolutions

- 340 (AC.66) Eighth extraordinary session of the Committee of the Whole of ECLAC
- 554 (XXVI) Support for the work of the Latin American and Caribbean Institute for Economic and Social Planning
- 581 (XXVIII) Support for the work of the Latin American and Caribbean Institute for Economic and Social Planning

Subprogramme 8

Environment and human settlements

General Assembly resolutions

- 51/177 Implementation of the outcome of the United Nations Conference on Human Settlements (Habitat II)
- 57/253 World Summit on Sustainable Development

- 58/226 Implementation of the outcome of the United Nations Conference on Human Settlements (Habitat II) and the strengthening of the United Nations Human Settlements Programme (UN-Habitat)

Economic Commission for Latin America and the Caribbean resolutions

- 545 (XXV) Housing and urban development in Latin America and the Caribbean
- 594 (XXIX) World Summit on Sustainable Development

Subprogramme 9

Natural resources and infrastructure

General Assembly resolutions

- 58/210 Promotion of new and renewable sources of energy, including the implementation of the World Solar Programme 1996-2005
- 58/217 International Decade for Action, "Water for Life", 2005-2015

Economic and Social Council resolution and decision

- 1996/50 Integrated water resources development and management
- 1996/303 Recommendations of the Committee on New and Renewable Sources of Energy and on Energy for Development at its second session

Subprogramme 10

Statistics and economic projections

Economic and Social Council resolutions

- 1993/5 1993 System of National Accounts
- 2000/7 Establishment of the Statistical Conference of the Americas of the Economic Commission for Latin America and the Caribbean

Economic Commission for Latin America and the Caribbean resolution

- 580 (XXVIII) Establishment of the statistical conference of the Americas of the Economic Commission for Latin America and the Caribbean

Subprogramme 11

Subregional activities in Mexico and Central America

General Assembly resolutions

- 50/58 Strengthening of the coordination of humanitarian and disaster relief assistance of the United Nations, including special economic assistance: special economic assistance to individual countries or regions
- 58/117 International assistance to and cooperation with the Alliance for the Sustainable Development of Central America

- 58/214 International Strategy for Disaster Reduction
- 58/228 Third United Nations Conference on the Least Developed Countries
- 58/239 The situation in Central America: progress in fashioning a region of peace, freedom, democracy and development

Economic and Social Council resolution

- 2003/17 Programme of Action for the Least Developed Countries

Subprogramme 12

Subregional activities in the Caribbean

General Assembly resolutions

- 57/41 Cooperation between the United Nations and the Caribbean Community
- 57/261 Promoting an integrated management approach to the Caribbean Sea area in the context of sustainable development
- 57/262 Further implementation of the Programme of Action for the Sustainable Development of Small Island Developing States
- S-22/2 Declaration and state of progress and initiatives for the future implementation of the Programme of Action for the Sustainable Development of Small Island Developing States

Economic and Social Council resolution

- 2003/51 Implementation of the Declaration of the Granting of Independence to Colonial Countries and Peoples by the specialized agencies and the international institutions associated with the United Nations

Economic Commission for Latin America and the Caribbean resolutions

- 574 (XXVII) Participation of ECLAC associate member countries in the follow up to United Nations world conferences and in the work of the Economic and Social Council
- 587 (XXIX) Caribbean Development and Cooperation Committee